

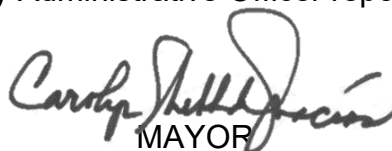
0150-12625-0000

T R A N S M I T T A L

TO Martin L. Adams, General Manager Los Angeles Department of Water and Power	DATE 4/24/2024	COUNCIL FILE NO.
FROM The Mayor	COUNCIL DISTRICT N/A	

**LOS ANGELES DEPARTMENT OF WATER AND POWER PROPOSED RESOLUTION
AUTHORIZING AGREEMENT (LADWP NO. 47778) WITH
MCCARTHY/CDM SMITH, INC. FOR DESIGN-BUILD SERVICES FOR THE FAIRMONT
SEDIMENTATION PLANT PROJECT LOCATED IN LA COUNTY**

Transmitted for further processing including Council consideration.
See the City Administrative Officer report attached.


MAYOR

(Carolyn Webb de Macias for)

MWS:PJH/JVW:IR:10240179

REPORT FROM

OFFICE OF THE CITY ADMINISTRATIVE OFFICER

Date: April 8, 2024

CAO File No.: 0150-12625-0000

Council File No.:

Council District: N/A

To: The Mayor

From: Matthew W. Szabo, City Administrative Officer

Reference: Communication from the Department of Water and Power dated February 23, 2024; February 22, 2024 Presentation; referred by the Mayor for report on March 6, 2024

Subject: **THE LOS ANGELES DEPARTMENT OF WATER AND POWER PROPOSED RESOLUTION AUTHORIZING AGREEMENT (LADWP NO. 47778) WITH MCCARTHY/CDM SMITH, INC. FOR DESIGN-BUILD SERVICES FOR THE FAIRMONT SEDIMENTATION PLANT PROJECT LOCATED IN LA COUNTY**

RECOMMENDATION

That the Mayor:

1. Approve the Los Angeles Department of Water and Power (LADWP) proposed Resolution authorizing Agreement No. 47778 between the LADWP and McCarthy/CDM Smith, Inc. for design-build services for the Fairmont Sedimentation Plant for a term of six years, with a one year renewal option, for an amount not to exceed \$850,000,000, including \$78,000,000 in owners contingency; the new plant to be constructed is for the pretreatment of source water prior to reaching the Los Angeles Aqueduct Filtration Plant; and
2. Return the proposed Resolution to the LADWP for further processing, including Council consideration.

SUMMARY

The Los Angeles Department of Water and Power (LADWP) requests approval to enter into Agreement No. 47778 (Agreement) with McCarthy/CD Smith, Inc. (Contractor) for design-build services for the Fairmont Sedimentation Plant (Project), a new plant to be constructed for the pretreatment of source water prior to reaching the Los Angeles Aqueduct Filtration Plant (LAAFP). The term of the Agreement is for six years, with a one year renewal option, and has an approved not to exceed contract amount of \$850,000,000, which includes \$78,000,000 for owner contingency.

The Project will replace the current operations of Cottonwood Treatment Plant (CTP) and treat source water from the Los Angeles Aqueducts (LAA) and the State Water Project East Branch (SWP-E/SWP-East) to reduce turbidity, total organic compounds, and arsenic levels prior to it reaching the LAAFP where it receives final treatment and disinfection. This new plant will employ newer

technologies and increase operational flexibility and reliability of the LAAFP. The Contractor, McCarthy/CDM Smith, Inc. was selected through a Request for Proposals (RFP) competitive process using a best value methodology. The Contractor has committed to Good Faith Effort requirements for this design-build project and to conducting outreach to minority and women owned businesses in each of the two phases of the Project.

The proposed Agreement has been reviewed and approved as to form by the City Attorney. Pursuant to Charter Section 373, and Los Angeles Administrative Code Section 10.5(e), the proposed Agreement requires City Council approval as the term exceeds five years. Our Office has reviewed the request and recommends approval.

BACKGROUND

The transport and treatment of raw water from the Sierra Nevada to the LAAFP is currently a two-step process; pre-treatment at the Cottonwood Treatment Plant and final treatment at LAAFP. The LADWP's two primary raw water sources are the LAA's and the State Water Project West Branch or SWP-W. A third source, the SWP-E, is anticipated to be accessible upon completion of the Neenach Pump Station (Neenach) in Fall 2025 and able to pump raw untreated water from SWP-E into the LAA downstream from the CTP and upstream of the Fairmont Reservoir No. 2. With the addition of SWP-E, the third water source, LADWP indicates the additional volume may stress or exceed LAAFP's current treatment capabilities. It should be noted, however, that the actual activation and full operation of Neenach will lag its Fall 2025 completion date due to the need for LADWP to negotiate agreements with other agencies.

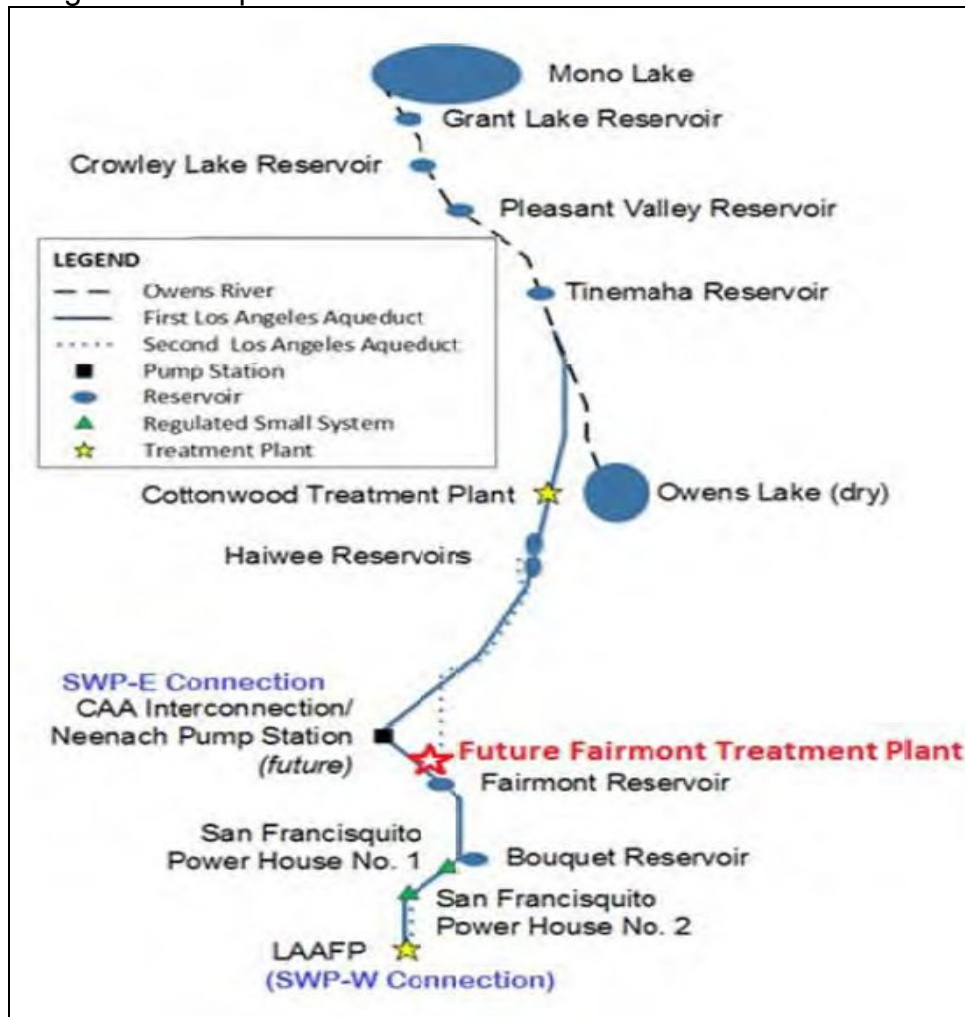
Location – The Project is located in Lancaster, Los Angeles County on 20 acres of vacant LADWP owned property northeast of the Fairmont Reservoir #2. LADWP has been contemplating and planning for the addition of the third water source over the last two decades and enhancement of its water treatment processes and facilities. LADWP along with consultant experts in the water treatment industry performed multiple evaluations since early 2000s. LADWP strategically selected the Fairmont Reservoir Property, which it owns, to treat both aqueducts and SWP-E branch. From about 2016 through present, LADWP completed the necessary environmental work in accordance with California Environmental Quality Act, engaged in extensive outreach with all necessary stakeholders and worked with labor to secure a multi-project labor agreement. In 2022, LADWP staff were authorized to proceed with a competitive process and issued RFP No. 90678, to evaluate and select the Contractor that would design, construct and deliver the proposed Project. Without the facility located at Fairmont, SWP-E source water would only be treated at the secondary phase at LAAFP. Fairmont is the only pretreatment option to any SWP-E source water prior to the LAAFP. On-going discussions include keeping CTP online until the Project at Fairmont is fully operational and for redundancy purposes. LADWP has advised that the CTP facility will not be demolished.

The LADWP has completed evaluation of the competitive process and subsequent negotiations with the successful proposer. The LADWP February 23, 2024 report now requests approval of the proposed resolution and Agreement No. 47778 with McCarthy/CDM Smith, Inc., for Design-Build Services for the Project.

Figure A (page 3) is a map of the various facilities discussed, namely the SWP-East and SWP-West

water source connections, the current CTP and the future Fairmont Project, among other key Water System connections related to the Project.

Figure A – Map of Fairmont Treatment Plant and other Facilities



Source: LADWP Fairmont Sedimentation RFP; Figure not to scale

Competitive Selection Process – The LADWP released RFP No 90678 on April 8, 2022 for design-build services for the Project. Five proposals were received by the due date of May 31, 2022 and scored using a best-value selection methodology by an Evaluation Committee consisting of LADWP employees. The top three proposers were selected for interviews and the Contractor was selected as the best proposer. This will be the first Agreement with this Contractor and LADWP conducted a review of the company and found no issues. The Local Business Preference Program scoring was awarded as this Contractor is a certified local business enterprise. Some compliance information is summarized later in this report and detailed in the Procurement Summary in Attachment 1.

Proposed Agreement and Costs – The proposed Agreement is for a term of six years, with option to renew for one additional year. The maximum contract amount of \$850,000,000, includes \$78,000,000 for LADWP or “Owner” contingency purposes. The Project budget was initially estimated in

December 2018 at \$531,000,000 for RFP No. 90678 but has been adjusted to the current amount of \$850,000,000, due to the escalation of costs of construction. LADWP re-assessed the Project maximum amount using the Department of General Services California Construction Cost Index and the City of Los Angeles Bureau of Engineering's Funding for Construction Cost Inflation Memo to all Los Angeles Municipal Facilities dated July 20, 2022. The Contractor is expected to perform engineering design, procurement, construction, commissioning, and project close-out of the Project. In addition to the sedimentation facility, the scope of work also includes 1.5 miles of road improvements as well as modifications to the adjacent Fairmont Reservoir No 2. The Project is divided and funded in two phases:

- Phase One – Design Services - funding of up to \$32,438,000 for pre-design and design services, subject to change order authority; and
- Phase Two – Construction, Commissioning and Close-Out - funding is up to \$817,562,000 for the remaining design work and construction services. The funding amount for this phase includes a set aside of \$78,000,000 for owner contingency, to be programmed and used at LADWP's discretion and as necessary.

As part of Phase One, the contractor is required to submit a 60 percent design and their Guaranteed Maximum Price (GMP) within one year from contract execution. Phase Two requires full completion of the Project within six years. The Project in-service date is estimated to be Spring 2029.

Alternatives Considered – There are no comparable alternatives to the Design-Build approach for this project as design and delivery of the Project requires specialized knowledge and extensive experience with large-scale sedimentation treatment systems which LADWP personnel do not currently possess. LADWP advises that there is a lack sufficient department staff with the necessary large scale water treatment facility expertise to perform the design and construction of a project of this magnitude and that it is more feasible to contract out this workload. Training of LADWP personnel to develop the education and knowledge needed is not feasible or recommended as it would require multiple graduate-level university courses and several years of experience in the design and operation of various types of large-scale sedimentation treatment plants. Further, LADWP reports there are no plans or future facility similar to the Project being contemplated. In anticipation of the technical support needed, LADWP already has a Third Party Contract, Agreement No. 47729, in place with Arcadis U.S. to validate the Contractor's design, cost assumptions and schedule on behalf of LADWP. The Arcadis U.S. Agreement was approved by the City Council (C.F. 23-0642) on August 8, 2023. Lastly, LADWP secured a multi-project Labor Agreement in July 2020, was issued a Notice of Compliance on February 7, 2022 and received budget approval of the project in December 2023.

CITY COMPLIANCE

Small Business Enterprise (SBE), Disabled Veterans Business Enterprise (DVBE), Minority Business Enterprises (MBE) / Women Business Enterprises (WBE) / Other Business Enterprises (OBE) Participation - The Water System is currently pursuing multiple state or federal financing, such as Drinking Water State Revolving Fund (DWSRF), for this Project. As such the procurement is subject to the DWSRF regulations and requirements, including Good Faith Effort (GFE) outreach. The Department's Supply Chain Division established goals at 25 percent SBE, and three percent DVBE.

The fulfillment of the Disadvantaged Business Enterprise requirement is based on documented completion of the GFE requirement achieved, not the level of Disadvantaged Business Enterprise outreach achieved.

To satisfy DWSRF requirements and support additional subcontractor participation, the GFE requirements for this design-build project requires the Contractor to conduct outreach in each of the two Phases of the Project.

- Phase 1: GFE required for design and preconstruction services
- Phase 2: GFE required for the remaining design and all construction services at establishment of the Guaranteed Maximum Price

Refer to Attachment 1, Procurement Summary and the Agreement for detailed procurement summary, evaluation/ratings, list of subcontractors the Contractor committed to using for both phases and supporting document that details LADWP's extensive outreach goals and efforts.

California Environmental Quality Act (CEQA) – In compliance with CEQA Guidelines, Sections 15070-15075, a Mitigated Negative Declaration (MND) was previously adopted by the Board of Water and Power Commissioners on September 5, 2018, which concluded that the Project, as mitigated, would not have a significant environmental impact. The MND recommended various implementation measures with monitoring and oversight to be completed by LADWP.

The proposed Agreement includes provisions to ensure compliance with applicable City Ordinances, contracting and insurance requirements. Pursuant to City Charter Section 1022, LADWP recommends that the Board of Water and Power Commissioners make a finding that it is more feasible to have the work performed by an independent Contractor. The City Attorney has reviewed and approved the proposed resolution and the Agreement as to form. In accordance with the Charter Section 373 and the Los Angeles Administrative Code Section 10.5(e), all LADWP agreements over five years require City Council approval. Our Office recommends approval.

FISCAL IMPACT STATEMENT

Approval of proposed Agreement No. 47778 with McCarthy/CDM Smith, Inc. for design-build services for the Fairmont Sedimentation Plant, a new plant to be constructed for the pretreatment of source water prior to reaching the Los Angeles Aqueduct Filtration Plant, will not have an impact on the General Fund. The total not to exceed maximum funding of \$850,000,000, to be provided across the two distinct Phases of the project consists of \$32,438,000 for Phase 1 and \$817,562,000 for Phase 2, of which the Phase 2 amount includes \$78,000,000 in owner's contingency, is provided from the Water Revenue Fund and reflected in the LADWP Capital Improvement Expenditure Program. The recommendations in this report comply with the LADWP's adopted Financial Policies.

Attachment 1 – February 29, 2024 Correspondence from LADWP and Procurement Summary; LADWP Presentation February 22, 2024, Proposed Resolution and Agreement

February 29, 2024

The Honorable Karen Bass
Mayor, City of Los Angeles
Room 303, City Hall
Mail Stop 370

Attention: Ms. Heleen Ramirez, Legislative Coordinator

Dear Mayor Bass:

Subject: Agreement No. 47778 for Design-Build Services for Fairmont Sedimentation Plant with
McCarthy/CDM Smith, Inc.

In accordance with Executive Directive No. 4, enclosed is a copy of a Board letter and supporting documents recommending approval and transmittal to the Los Angeles City Council of Agreement No. 47778 between the Los Angeles Department of Water and Power and McCarthy/CDM Smith, Inc.

It is respectfully requested that your review be completed as soon as possible. Once the required City Administrative Officer report has been received, the matter will be scheduled for action by the Los Angeles Board of Water and Power Commissioners and forwarded to the Los Angeles City Council for final consideration.

Please contact Mr. Paul Habib, Interim Director of Legislative and Intergovernmental Affairs, at (213) 367-3846 upon completion of the review, if the review will take longer than 30 days, or if there are any questions regarding this item.

Sincerely,



Martin L. Adams
General Manager and Chief Engineer

PWG:td

Enclosure

c/enc: Ms. Luis Gutierrez, Office of the Mayor
Dr. Frederick H. Pickel, Office of Public Accountability
Board of Water and Power Commissioners
Mr. Paul M. Habib



RESOLUTION NO. _____

BOARD LETTER APPROVAL



ANSELMO G. COLLINS
Senior Assistant General Manager
Water System

for



ARAM BENYAMIN
Chief Operating Officer

MARTIN L. ADAMS
General Manager and Chief Engineer

DATE: February 23, 2024

SUBJECT: Agreement No. 47778 for Design-Build Services for Fairmont
Sedimentation Plant with McCarthy/CDM Smith, Inc.

SUMMARY

Agreement No. 47778 (Agreement) will provide design-build services for the Fairmont Sedimentation Plant (Project) for a term of six years plus one renewal option year, and for a Project amount not to exceed \$850,000,000 (budgeted) which includes an owner's contingency of \$78,000,000. The Agreement is the result of a competitive process and best-value methodology under Request for Proposal (RFP) No. 90678.

LADWP plans to design and construct the Project to pretreat source water to the Los Angeles Aqueduct Filtration Plant (LAAFP) and reduce the reliance on the Cottonwood Treatment Plant (CTP). The Project will treat source water from the first Los Angeles Aqueduct (LAA1), second Los Angeles Aqueduct (LAA2), and the State Water Project East Branch (SWP-E) and will reduce turbidity, total organic compounds, and arsenic levels using flocculation and sedimentation processes. The Project's treated water will flow 40 miles through the Los Angeles Aqueduct (LAA), including Fairmont Reservoir No. 2, prior to reaching the LAAFP for additional treatment and disinfection.

City Council approval is required in accordance with Charter Section 373.

RECOMMENDATION

It is requested that the Board of Water and Power Commissioners (Board) adopt the attached Resolution recommending City Council's approval of the Agreement as required in Charter Section 373.

ALTERNATIVES CONSIDERED

The services to be performed by McCarthy/CDM Smith, Inc. requires specialized knowledge and extensive experience with large-scale sedimentation treatment systems which LADWP personnel do not currently possess. Training of LADWP personnel to develop the education and knowledge needed is not feasible since it requires multiple, graduate-level university courses and several years of experience in the design and operation of various types of large-scale sedimentation treatment plants. Engineering designs completed by staff without the appropriate level of expertise may jeopardize regulatory approval.

Additionally, the Power Construction and Maintenance (PCM) Group does not have the resources to build the Project. PCM is currently committed to constructing other LADWP projects.

FINANCIAL INFORMATION

The Agreement to furnish and deliver design-build services for the Project is for a term of six years plus one renewal option year, and a total Project amount not to exceed \$850,000,000 (budgeted) which includes an owner's contingency of \$78,000,000.

The amount that may be paid to McCarthy/CDM Smith Inc. (Design-Builder) under the terms of this Agreement for Phase 1 is the Project's design services for an amount not to exceed \$32,438,000 subject to change order authority. The basis for billings and payment under this Agreement shall be pursuant to the Agreement documents, and the Design-Builder's price and fee Proposal. Phase 2 for the Project's construction services targeted value authorization will be established based upon a mutually agreed Guaranteed Maximum Price on or before the LADWP-approved baseline contract schedule completion date for the 60 percent design. The total not-to-exceed Project budget is \$850,000,000.

The Project budget was initially estimated in December 2018 at \$531,000,000 for RFP No. 90678. Due to the escalation of costs of construction, LADWP re-assessed the Project amount not to exceed by using the Department of General Services California Construction Cost Index and the City of Los Angeles Bureau of Engineering's Funding for Construction Cost Inflation Memo to all Los Angeles Municipal Facilities dated July 20, 2022. The current total Project budget was adjusted to \$850,000,000.

BACKGROUND

LAAFP currently receives raw water from two primary sources: the LAA and State Water Project West Branch. A third source, the SWP-E, is anticipated to be accessible upon completion of the Neenach Pump Station, which will pump SWP-E into the LAA downstream of the CTP and upstream of the Fairmont Reservoir No. 2.

The combination of pre-treatment at the CTP and treatment at the LAAFP have been historically effective in meeting water quality regulatory goals; however, this current treatment strategy is approaching its operational limits. Furthermore, the addition of the SWP-E source, which is downstream of pre-treatment at the CTP, could stress or exceed LAAFP's treatment capabilities.

The Fairmont Sedimentation Plant would be an effective replacement to the CTP pre-treatment of LAA source waters, and additionally, would provide the only pretreatment option to any SWP-E source waters prior to the LAAFP. The design and operations of the Fairmont Sedimentation Plant will consider variables such as peak water flows and water quality concentrations for both LAA and SWP-E thus improving the operational flexibility and reliability of the LAAFP.

RFP No. 90678 was advertised on April 8, 2022 and concluded on May 31, 2022. For this Agreement, LADWP used a best-value selection methodology in which Supply Chain Services provided anonymous submittal forms to the Evaluation Committee consisting of five LADWP employees. No cost information, company information, or team information was provided to the Evaluation Committee. The members of the Evaluation Committee independently evaluated and submitted their scores to Supply Chain Services, who then average all the scored of the Evaluation Committee. The top three proposers were selected for their interviews. At the conclusion of the interviews, LADWP selected the top proposer, which was McCarthy/CDM Smith Inc.

This will be McCarthy/CDM Smith Inc.'s first Agreement with LADWP. The Vendor Authentication Unit conducted a review of the company, and there were no issues identified.

The Notice of Compliance with Contracting Out Policy was issued on February 7, 2022.

In accordance with the Mayor's Executive Directive No. 4, the City Administrative Officer's report has been requested.

ENVIRONMENTAL DETERMINATION

Determine item is in compliance with California Environmental Quality Act (CEQA) Guidelines Sections 15070-15075 Mitigated Negative Declaration (MND) previously adopted. In accordance with CEQA, an MND was prepared to analyze the impacts associated with the construction and operation of the Project. On September 5, 2018,

the Board adopted the MND and Mitigation Monitoring and Reporting Program, and approved the Project.

CITY ATTORNEY

The Office of the City Attorney reviewed and approved the Agreement and Resolution as to form and legality.

ATTACHMENTS

- Procurement Summary
- Resolution
- Agreement

PROCUREMENT SUMMARY

1.	Recommended Vendor(s): McCarthy/CDM Smith, Inc.
2.	Procurement Type: Request for Proposal (RFP)
3.	Procurement Details: A. Contract Status: New B. Bid Advertisement Date: April 8, 2022 C. Pre-Bid Conference Date: April 27, 2022 D. Bid/Proposal Due Date: May 31, 2022 E. Number of Downloads of Solicitation: 125* F. Number of Bids/Proposals Received: 5 G. Protest Received: No
4.	Buyer Assigned: Patrick Evans
5.	Contract Administrator: Todd Rother
6.	LADWP System/Division: Water/Project Management Office
7.	Contact Person for Item: Ofelia Rubio

*Note: Downloads do not necessarily accurately reflect unique vendor interests as multiple individuals in an organization can download solicitations.

A. Evaluation Rating Summary of Proposals

Criteria	Maximum Score	PCL/Jacobs	Flatiron / Black & Veatch	Kiewit / Stantec	McCarthy / CDM Smith	MWH Webcor Joint Venture
GFE Program	PASS	PASS	PASS	PASS	PASS	PASS
Financial Stability	PASS	PASS	PASS	PASS	PASS	PASS
Mandatory Requirements	PASS	PASS	PASS	PASS	PASS	PASS
Approach & Methodology	100	94.4	75.0	100.0	100.0	75.0
Obstacles, Challenges, & Risks	200	154.5	163.6	177.3	200.0	154.5
Alternatives, Opportunities, & Innovation	100	88.9	91.7	88.9	100.0	69.4
Past Performance Qualifications	25	25.0	24.9	23.7	24.9	24.3
Past Performance Qualifications	25	25.0	25.0	25.0	25.0	25.0
Pricing - Fee	100	95.5	63.0	60.7	100	87.2
Pricing -Phase 1 Costs	70	70.0	60.5	42.2	51.9	62.1
Pricing – Phase 2 Costs	30	11.7	17.8	7.5	9.3	30.0
Interviews	350	340.1	326.1	342.0	346.0	350.0

SUB-TOTAL	1000	905	848	867	957	878
LBPP	120	80	0	80	80	80
FINAL TOTAL	1120	985	848	947	1037	958

B. Evaluation of Proposals

LADWP received five proposals in response to RFP No. 90678 and all were deemed responsive. Financial stability was evaluated by LADWP's Financial Services Organization, and subcontracting requirements were evaluated by the Office of Small Business and Supplier Relations. All vendors received a passing score from both sections. The proposals were then evaluated by a five-member evaluation committee comprised of one Environmental Specialist Manager and four Water System Engineers.

To assess each proposer's anticipated pricing, Consultants were required to provide their personnel hourly rates, Phase 1 pricing for pre-construction and design projects, Phase 2 pricing to complete the design, and their company's Design-Build Fee for Phase 2 since the construction costs won't be finalized until the design is completed and LADWP has negotiated the Guaranteed Maximum Price. The vendor's pricing is determined to be fair and reasonable based upon the competitive process.

After an extensive evaluation of proposals, McCarthy/CDM Smith, Inc. was selected as the most qualified firm to perform design-build services for the Project.

C. Procurement History

There is no contract history for this service.

McCarthy/CDM Smith, Inc. is a joint venture created for this project and has not had a previous Agreement with LADWP.

D. Local Business Preference Program (LBPP)

The LBPP was included in this Agreement. McCarthy/CDM Smith, Inc. is a certified local business enterprise and was awarded the Contract because of the Local Business Preference of 8 percent.

E. Additional Outreach Efforts Taken

In addition to the original bid list, the following outreach efforts were taken:

- The RFP was posted on the City of Los Angeles Regional Alliance Marketplace for Procurement (RAMPLA) website.
- A Pre-Proposal Conference was held on April 27, 2022.

F. Small Business Enterprises (SBE)/Disabled Veterans Business Enterprises (DVBE)/Minority Business Enterprises (MBE)/Women Business Enterprises (WBE)/Other Business Enterprises (OBE) Participation

Water System is currently pursuing Drinking Water State Revolving Fund (DWSRF) financing for this project. As such, the procurement is subject to DWSRF regulations, and requirements, including a Good Faith Effort (GFE) outreach. The inclusion of GFE precluded the use of the Department's SBE/DVBE participation program in this Project.

To satisfy DWSRF requirements and support additional subcontractor participation, the GFE requirements for this design-build project requires the contractor to conduct outreach in each of the 2 Phases of the Project.

- Phase 1: GFE required for design and preconstruction services
- Phase 2: GFE requires for the remaining design and all construction services at establishment of the Guaranteed Maximum Price

McCarthy/CDM Smith, Inc. successfully completed the steps required to demonstrate a GFE to reach out to available Disadvantaged Business Enterprises (DBE) and SBE/DBE/MBE/WBE/OBE firms. As a result, McCarthy/CDM Smith, Inc. committed to utilizing the following subcontractors for Phase 1 of the Project in the table below.

Once the Guaranteed Maximum Price has been established, McCarthy/CDM Smith, Inc. will be required to complete a second GFE outreach to available DBE and SBE/DBE/MBE/WBE/OBE firms for Phase 2 of the Project

SBE PARTICIPATION			
Name	Description of Work	Dollar Amount	%
DR Consultants & Designers, Inc. (WBE/MBE)	Utilities (temporary, permanent, 3 rd party coordination), roadway design & alignment, access road design & alignment Drainage, hydrology & hydraulics, CADD	\$4,364,064	13.4%
Bayez & Patel (MBE)	Bridge over the SWP, Fairmont No. 2 reservoir building	\$473,507	1.4%
Wagner Engineering & Survey (WBE)	Land Surveying, Mapping, Aerial Mapping	\$130,000	.4%
NUVIS (MBE)	Landscape Architecture	\$100,340	.3%
V&A Consulting Engineers	Corrosion Engineering and Evaluations	\$175,261	.54%
SBE Total:		\$5,243,172	16.04%

MBE PARTICIPATION			
Name	Description of Work	Dollar Amount	%
Ninyo & Moore Geotechnical & Environmental Sciences Consultants	Geotechnical Consulting Services	\$162,500	.5%
MBE Total:		\$162,500	.5%

Resolution No. _____

WHEREAS, Los Angeles Department of Water and Power (LADWP) proposes to enter into Agreement No. 47778 (Agreement) with McCarthy/CDM Smith, Inc. for Design-Build Services for the Fairmont Sedimentation Plant (Project) for a term of six years plus one renewal option year; and

WHEREAS, LADWP evaluated, interviewed firms, contacted references and found McCarthy/CDM Smith, Inc. as the most qualified to provide the design, procurement, preconstruction, construction, and related services; and

WHEREAS, McCarthy/CDM Smith, Inc. has reviewed the services to be provided and incorporated in this Agreement, and represents that it has the qualities, expertise, skills and abilities to perform such design-build work.

NOW, THEREFORE, BE IT RESOLVED that LADWP proposes to enter into Agreement No. 47778 with McCarthy/CDM Smith, Inc. in an amount not to exceed \$850,000,000 (budgeted) which includes an LADWP contingency of \$78,000,000.

BE IT FURTHER RESOLVED that pursuant to City Charter Section 1022, the Board of Water and Power Commissioners (Board) finds that it is more feasible to have the work performed by an independent contractor.

BE IT FURTHER RESOLVED that the Agreement, approved as to form and legality by the City Attorney, and filed with the Secretary of the Board, is hereby approved.

BE IT FURTHER RESOLVED that the Chief Accounting Employee of LADWP, upon proper certification, is authorized and directed to draw demands on the Water Revenue Fund, in accordance with the terms of this Agreement and this Resolution.

BE IT FURTHER RESOLVED that the President or Vice President, or the General Manager, or such person as the General Manager shall designate in writing, and the Secretary, Assistant Secretary, or the Acting Secretary of the Board are hereby authorized and directed to execute said Agreement for and on behalf of LADWP.

I HEREBY CERTIFY that the foregoing is a full, true, and correct copy of the Resolution adopted by the Board of Water and Power Commissioners of the City of Los Angeles at its meeting held

APPROVED AS TO FORM AND LEGALITY
HYDEE FELDSTEIN SOTO, CITY ATTORNEY
February 22, 2024

Secretary

Mark Reusch

BY _____
MARK S. REUSCH
Deputy City Attorney

AGREEMENT NUMBER 47778

**BETWEEN
LOS ANGELES DEPARTMENT OF WATER AND POWER AND
MCCARTHY / CDM SMITH**

THIS AGREEMENT is made and entered into this ____ day of _____, 2024 (hereinafter referred to as "Contract Effective Date"), by and between the Los Angeles Department of Water and Power (hereinafter referred to as "LADWP"), and McCarthy / CDM Smith, 515 S. Flower Street., Suite 3600 Los Angeles, California 90071/Joint Venture (hereinafter referred to as "Design-Builder"),

RECITALS

WHEREAS, LADWP authorized the Issuance of a "Request for Proposal (RFP) for the project entitled "Fairmont Sedimentation Plant" (hereinafter referred to as "Project") and

WHEREAS, LADWP is responsible for the management and administration of this Contract, and

WHEREAS, in response to said RFP and said Project Specifications thereto, Design-Builder was determined to be the Lowest Ultimate Cost to the City for the Project; and

WHEREAS, Design-Builder is engaged in the business of providing design, pre-construction and construction services of the type sought by LADWP; and

WHEREAS, LADWP has now authorized the Design-Build Services for the Project, as specified in said RFP and the Design-Builder's Proposal;

NOW THEREFORE, in consideration of the promises, and of the terms, covenants and conditions hereinafter contained to be kept and performed by the respective parties hereto, IT IS MUTUALLY AGREED AS FOLLOWS:

SECTION 1.0 INCORPORATION BY REFERENCE

It is expressly understood and agreed that this, (hereinafter referred to as the "Contract Documents") and any document referenced in said documents, are hereby incorporated by this reference as though specifically set forth herein and shall constitute, and are hereby made, a part of this Contract, and each of the parties does hereby expressly covenant and agree to carry out and fully perform each and all of the provisions of said documents upon its part to be performed.

SECTION 2.0 SCOPE OF WORK

2.1 Design-Builder agrees to furnish all labor, materials and equipment, and to perform all Work required as outlined in the Contract Documents hereto, to completely provide the Phase 1 Design-Preconstruction services and Phase 2 Construction (upon LADWP issuing a fully executed Notice to Proceed (NTP) for Phase 2), in a final and finished state, in compliance with the Contract Documents.

2.2 It is expressly understood and agreed that Design-Builder shall perform all incidental work required to complete the Design-Build Services, including work for which no specific bid item(s) was/were included, and/or including work which is required to furnish a final finished detailed project consistent with, and to fulfill, the intent of the Contract Documents. All such incidental work shall not be considered extra work for which additional compensation can be claimed by Design-Builder.

2.3 This contract is for Design-Build Services. The work consists of the Design-Build Services for the Fairmont Sedimentation Plant using the Two-Phase Design-Build delivery method. Each Phase may only commence when LADWP issues a fully executed Notice to Proceed (NTP) for that Phase and on the date stated therein as the "NTP Date."

SECTION 3.0 TERM OF CONTRACT

Notwithstanding any other provision herein, the term of this Contract shall commence on the date of issuance by LADWP to Design-Builder of the Phase 1 Notice to Proceed and expire no later than 6 years, plus one renewal option year, from the Contract effective date, and subject to other termination provisions contained within the Contract Documents. Design-Builder will be assessed Liquidated Damages as set forth in the Contract Documents if it fails to meet the milestones and or completion dates as outlined in the Contract Documents subject to LADWP-authorized modifications as provided for in the Contract Documents. The term of this Contract Agreement may be extended by LADWP.

SECTION 4.0 CONTRACT PRICE

The amount that may be paid to Design-Builder under the terms of this Agreement for Phase 1 Services (scope of work Exhibit H(reference)) is an amount not to exceed (NTE) Thirty-Two Million, Four Hundred Thirty-Eight Thousand (\$32,438,000) Dollars subject to change order authority. The basis for billings and payment under this contract shall be pursuant to the Contract Documents, and the Design-Builder's Price and Fee Proposal attached hereto. The Phase 2 Construction Services targeted value authorization will be established based upon a mutually agreed Guaranteed Maximum Price (GMP) on or before the LADWP-approved baseline contract schedule completion date for the sixty percent (60%) design.

SECTION 5.0 NOTICES

Notice to LADWP. Written notices to LADWP hereunder shall be given by registered or certified mail, postage prepaid, and addressed to:

The authorized representatives to receive said notices shall be:

Authorized representatives of LADWP:

Ofelia Rubio
Section Manager
Water Engineering and Technical Services Division
111 N. Hope Street, Room 1315
Los Angeles, CA 90012
213.367.0931
Ofelia.Rubio@ladwp.com

and

Todd Rother
Manager - Project Management Office
Water Engineering and Technical Services Division
111 N. Hope Street, Room 1315
Los Angeles, CA 90012
213.367.2542
Todd.Rother@ladwp.com

or to such other address as LADWP may designate by written notice to Design-Builder.

Notice to Design-Builder. Written notices to Design-Builder hereunder shall be given by registered or certified mail, postage prepaid, and addressed to:

Authorized representatives of the Design-Builder:

Curtis Horner
Chairman of the Management Committee McCarthy / CDM Smith Joint Venture
Vice President Operations
515 S Flower Street, Suite 3600
Los Angeles, CA 90071
623-202-5083
chorner@mccarthy.com

and

Thomas A. Visosky
McCarthy / CDM Smith Joint Venture Board Member
Senior Vice President CDM Constructors Inc.
600 Wilshire Boulevard, Ste. 750
Los Angeles, CA 90017
213.457.2133
visoskyta@cdmsmith.com

or to such other address as Design-Builder may designate by written notice to City.

SECTION 6.0 CONTRACT CONTAINS ENTIRE AGREEMENT

The provisions of this Contract Agreement, including the Contract Documents and provisions incorporated herein and by reference, contain the entire agreement between the parties hereto and supersedes any and all prior written or oral agreements between them concerning the subject matter contained herein. There are no representations, agreements, or understandings, oral or written, between and among the parties relating to the subject matter contained in this Contract Agreement which are not fully set forth herein. This is an integrated agreement. This agreement may not be

changed or modified in any manner except by written amendment fully executed by LADWP and Design-Builder or as otherwise set forth in the Contract Documents.

[Contract Signature Page Follows]

SIGNATURE PAGE

IN WITNESS WHEREOF, the Parties have caused this Agreement to be executed by their duly authorized representatives. By signing below, the signatories attest that they have no personal, financial, beneficial, or familial interest in this contract.

DEPARTMENT OF WATER AND POWER
OF THE CITY OF LOS ANGELES BY
BOARD OF WATER AND POWER COMMISSIONERS

MCCARTHY / CDM SMITH

By: _____
JANISSE QUINONES
Chief Executive Officer and
Chief Engineer

By: Curt Horner
CURTIS HORNER
Chairman of the McCarthy/CDM Smith
Joint Venture and Vice President
Operations McCarthy Building
Companies Inc.

Date: _____

Date: 1/17/2024

And: _____
CHANTE L. MITCHELL
Board Secretary

By: Thomas A. Visosky
THOMAS A. VISOSKY
McCarthy/CDM Smith Joint Venture
Board Member and Senior Vice President
CDM Constructors Inc.

APPROVED AS TO FORM AND LEGALITY
HYDEE FELDSTEIN SOTO, CITY ATTORNEY
March 1, 2024

Date: 17 - Jan - 2024

Mark Reusch
BY _____
MARK S. REUSCH
Deputy City Attorney

GENERAL CONDITIONS

Contract General Conditions

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GENERAL CONDITIONS

GENERAL

GC-1. HEADINGS

The Section headings appearing herein shall not be deemed to govern, limit, modify or in any manner affect the scope, meaning or intent of the provisions of this Contract.

GC-2. ORDER OF PRECEDENCE AND CONTRACT INTERPRETATION

- A. Conflicts in the application or interpretation of any parts of the Contract Documents that cannot be resolved shall be interpreted in accordance with the following order of precedence (the first listed being the highest precedence): However, documents shall be construed to be consistent and harmonized to the greatest extent feasible with resort to order of precedence only in the case of clear express conflict.
1. Applicable Laws and Regulations
 2. Permits
 3. Properly Executed Change Orders / GMP revisions (more recent controlling) / Amendments
 4. CGMPs, GMPs
 5. Executed Contract Agreement
 6. Special Conditions
 7. General Conditions
 8. Project Requirements / Scope of Work
 9. Technical Specifications
 10. Basis for Design - Project Definition Book / Performance Specification
 11. Project Plans / Drawings (detailed plans having greater precedence)
 12. Reference Documents
 13. Design-Builder's Technical Proposal / Price and Fee Proposal
 14. Request for Proposal and Addendums
- B. Publication Dates: Date of Reference Standard in effect as of date of Notice Inviting Proposals except when specific date is specified or when Reference Standard is part of applicable code which includes edition date.
- C. Where compliance with two (2) or more Reference Standards are specified and reference Standards establish different or conflicting requirements for minimum quantities or quality levels, the more restrictive/most stringent interpretation shall govern. Refer uncertainties and requirements that are different but apparently equal to LADWP for decision before proceeding.
- D. In case of a conflict within a part of a Contract Document, the provision with the more restrictive/most stringent interpretation shall govern.

GC-3. ABBREVIATIONS AND ACRONYMS

1. Use of Definitions, Abbreviations and Acronyms: The definitions, abbreviations, and acronyms listed in this article, apply to all uses on the Project, including but not limited to the General Conditions, Special Conditions, Project Requirements and the Scope of Work, Industry Standards, Applicability of Standards: Unless the Contract Documents include more stringent requirements, applicable standards in effect as of date of the Contract Documents unless otherwise indicated.
2. Copies of Standards: Each entity engaged in construction on Project should be familiar with industry standards applicable to its construction activity. Copies of applicable standards are not bound with the Contract Documents.
3. Where copies of standards are needed to perform a required construction activity, obtain copies directly from publication source.

A. Abbreviations:

ADA	Americans with Disabilities Act
BIM	Business Information Modeling
BMP	Best Management Practices
BTRC	(City of Los Angeles) Business Tax Registration Certificate
FERC	Federal Energy Regulatory Commission
CCR	Contractor Change Request
CO	Change Order
COW	Cost of Work
CPCN	Contractor Potential Change Notice
CSI	Construction Specification Institute
DB	Design-Builder
DHS	Department of Homeland Security
DOE	Department of Energy
EPA	Environmental Protection Agency
LADWP	Los Angeles Department of Water & Power
NERC	North American Electric Reliability Corporation
NTP	Notice to Proceed
OBE	Other Business Enterprise
QA	Quality Assurance
QC	Quality Control
RFI	Request for Information
WECC	Western Electricity Coordinating Council

GC-4 DEFINITIONS

ACCEPTANCE - Acceptance by the LADWP Commissioning Agent for a particular process, test, or task indicates that the Design-Builder may consider that process, test, or task to be complete and in compliance with Contract Documents.

ACCEPTANCE PERIOD - The time over which the entire testing and commissioning process takes place.

ACTIVITY - A task, event or other Contract element on a schedule that contributes to completing the contract.

ACTIVITY DURATION - The total number of actual working days required to perform that Activity.

ACTION SUBMITTALS - Written and graphic information and physical samples that require LADWP's responsive action.

ACTUAL COST - A verifiable amount paid for labor, materials, equipment, and supplies in the performance of the Work.

ACTUAL DATE - The actual start and finish dates of an Activity, which must occur prior to the Data Date.

ALLOWANCE - An amount established by LADWP for a scope of work which has been identified, but which has not yet been fully defined.

APPROVAL - Approval is a synonym for Acceptance.

AS-BUILT MODEL - A model that has incorporated all changes in the project and any deviations between the drawings and the work actually built.

BASIS OF DESIGN (ALSO DESIGN INTENT) - A document that records the concepts, calculations, decisions, and product selections used to meet LADWP's project requirements and to satisfy applicable regulatory requirements, standards, and guidelines. The document includes both narrative descriptions and lists of individual items that support the design process.

BENEFICIAL OCCUPANCY - When LADWP takes possession of and operates the Work (or portions of the Work) for its intended purpose.

BIM - Building Information Modeling, a process of developing electronic 3D virtual representation of the Project's buildings, structures, infrastructure, and site improvements, utilizing modeling software that is a fully object-based, parametric, database system.

BIM MANAGER - The term describes a staff member of the Design-Builder's team whose sole purpose is to be responsible for the development and maintenance of the BIM Model and for managing policies and standards set for BIM implementation, train the team and champion its use.

BOARD - Board of Water and Power Commissioners of the City of Los Angeles.

CERTIFICATE OF SUBSTANTIAL COMPLETION - LADWP's formal letter to the Design-Builder that accepts the Work or portion of the Work as substantially complete.

CGMP - Component Guaranteed Maximum Price is a guaranteed maximum price for construction of a defined incremental element of the Work.

CHANGE ORDER - A "Change Order" (CO) is a written document issued to the Design-Builder any time after the execution of the Contract documenting a change in the Contract.

CHECKLISTS - Verification check lists that are developed and used during all phases of the commissioning process, general verification, plus testing, training, and other specific

requirements to verify that LADWP's project requirements and adherence to the Contract Documents is being achieved.

CITY - The City of Los Angeles or the City of Los Angeles acting through the Board of Water and Power Commissioners.

COMMISSIONING PROCESS - The formal process over which a fully tested and operational system is accepted by LADWP. This includes, but is not limited to 1) acceptance by LADWP of the entire startup and testing process, and 2) completion of mandated continuous and uninterrupted pre-production operations of the entire facility under specified conditions, and for a specified time. Commissioning demonstrates the successful operation and integration of all facility systems and subsystems, and sustainability of the facility, and follows successful completion of Testing, Startup, and Pre-Commissioning activities.

COMMISSIONING COORDINATOR (LEAD) - The Commissioning Lead Coordinator is a representative of the Design-Builder, and will lead the entire testing and commissioning process. The Commissioning Lead Coordinator will assume responsibility to assure that the commissioning process is accepted by LADWP. The Commissioning Lead Coordinator will also chair a Commissioning Team, and will be the point of contact between the Design-Builder, the various subcontractors and integrators involved in the project, and LADWP.

COMMISSIONING COORDINATORS - The Commissioning Coordinators are representatives of LADWP, and of the various subcontractors and integrators involved in the project, who will be a part of the Commissioning Team, and who will support the Commissioning Lead Coordinator. The Commissioning Coordinators will act as the responsible central points of contact between their organizations and the Commissioning Team.

COMMISSIONING AGENT - The Commissioning Agent will be appointed by LADWP, and will represent LADWP's interest in the project. The Commissioning Agent will be a part of the Commissioning Team, and will assume responsibility for final acceptance of the project by LADWP.

COMMISSIONING PLAN - An approved written and detailed systemic, sequential, and day to day plan and schedule of activities for the entire commissioning process. A commissioning plan shall include checklists, testing forms, test plans, resource allocation, schedules, and coordination plans for all systems and equipment being installed, along with the acceptance criteria for successful completion of the commissioning period.

COMMISSIONING TEAM - A team consisting of the Commissioning Agent, the Commissioning Lead Coordinator, the Commissioning Coordinators, and representatives of any other entities having an interest in the commissioning of the project.

CONSTRUCTION DOCUMENTS - The plans and specifications prepared by the Design-Builder for the Project, approved by LADWP.

CONSTRUCTION MODEL - The Construction Model is a development of the Design Model to include Coordinated Construction and Shop Drawing Level Information.

DESIGN-BUILDER CONTINGENCY - In addition to the Cost of the Work, a GMP may include an agreed upon Design-Builder Contingency per the Contract Documents.

CONTRACT - Synonymous with Agreement.

CONTRACT COMPLETION DATE - The date LADWP accepts the entire Work as being complete and in compliance with the Contract Documents, and authorizes the final payment in accordance with the requirements set forth in these Contract Documents.

CONTRACT DOCUMENTS - The Contract Documents as listed and identified in GC-2.

CONTRACT TIME or PERIOD OF PERFORMANCE - The number of days set forth in the Contract within which Design-Builder must achieve Final Completion of the Work, as adjusted by Change Order.

CONTRACTOR - The term contractor shall apply to the Design-Builder. Requirements, documents or forms that reference Contractor shall be used by the Design-Builder and have the same application.

CONTRACTOR CHANGE REQUEST (CCR) - A change request generated by the Design-Builder and transmitted to LADWP with supporting documentation to provide LADWP with the Cost and Schedule information and justification for a Change to the Contract.

CONTROL SYSTEMS - A component of environmental, HVAC, security, life safety, lighting, etc., for reporting/monitoring and issuing of commands to/from field devices.

CONTROLLING OPERATION (IN SCHEDULING) - The first Activity on the longest continuous path, from the data date to the project completion milestone containing the least amount of total float for the overall project completion.

COST OF WORK - Cost necessarily and reasonably incurred by the Design-Builder in the proper performance of the Work only to the extent they are directly related to the Contract. Cost of Work does not include overhead and profit.

CRITICAL PATH - A series of Activities that determines a project's completion time. The duration of the activities on the critical path controls the duration of the entire project; a delay to any of these activities will delay the finish date of the entire project. Critical activities are defined by either the Total Float or the Longest Path in the project network.

CRITICAL PATH METHOD (CPM) - A network-based planning technique using Activity durations and relationships between activities to mathematically calculate a schedule for the entire contract.

CURRENT SCHEDULE - The most recently LADWP accepted Project schedule, (i.e. Interim Project schedule, Baseline schedule, Monthly Schedule Update, Revised Baseline schedule or Recovery schedule).

DATA DATE - The day after the date through which a schedule is current. Everything occurring earlier than the Data Date is "as-built" and everything on or after the Data Date is "planned."

DAY - Whether capitalized or not, unless otherwise specifically provided, means calendar day, including weekends and legal holidays. In the case of the plural 'days', those days will be consecutive.

DATA LOGGING - The monitoring and recording of flows, currents, status, pressures, etc., of equipment using stand-alone data recorders separate from the control system or the trending capabilities of control systems.

DEFICIENCY - A failure which occurs during a specific test, inspection, or verification which is part of the testing and commissioning process. Also, an event which causes an interruption in the otherwise continuous and uninterrupted pre-production operations which must take place during the commissioning process. All deficiencies must be corrected before the test, inspection, or verification can be deemed to be approved or accepted.

DEPARTMENT STARTUP PROGRAMMING AND NETWORK ACTIVITIES - All activities conducted by LADWP related to programming and networking. This includes, but is not limited to the design and installation of computer programs and networks, and of the facility SCADA system. Department Startup Programming and Network Activities will start after all testing and pre-commissioning activities are complete, and will take place over a 21-day period starting at the completion of accepted and validated function testing. The Design-Builder is not permitted to perform any other testing during this time.

DESIGN-BUILDER - The Individual, Partnership, Corporation, Joint Venture or other legal entity having a Contract with LADWP to perform the Work. The party to the Contract that is responsible for the Design, construction and Commissioning Work as outlined in the Contract. Any and all references to Contractor and Contractor's obligations are applicable to the Design-Builder and the Design-Builder's obligations.

DESIGN-BUILD TEAM - Synonymous with Design-Builder.

DESIGN MODEL - A Model that has reached the stage of completion in 3D that would customarily be expressed by an architect or engineer in two-dimensional construction. Design Model is generally, an assemblage of several Models produced by various disciplines, each of which is comprised of numerous Objects.

DESIGN TO BUDGET - A budget established by LADWP within which the Design-Builder must maintain the Project cost. The Design to Budget includes the Cost of Work, General Conditions, Design-Builder's Home Office Overhead (Off- Site) and Profit, Design-Builders Insurance and Bonds, and Design-Builder Contingencies. The Design to Budget also includes Pre-Construction Services when a GMP has been established prior to Design Completion. The Design to Budget does not include allowances.

DIGITAL DATA FILES - Electronic copies of Building Information Model including sheet views and/or CAD Drawings of the Contract Drawings, as applicable, shall be provided by the Design-Builder to all Subcontractors and Vendors for use in preparing submittals.

ENGINEER - In a context referring to LADWP and not the Design-Builder, the Engineer is the General Manager of LADWP or the General Manager's authorized representative acting within the limits of the duties entrusted to them.

EQUAL/OR EQUAL - The product, equipment, or material which is proposed by the Design-Builder for use in the Work at no additional cost which in the sole judgment of LADWP is equal to or better than the product or material specified in the Contract Documents as to function, performance, reliability, quality, and general configuration.

EXTRA WORK - An item of work that must be performed by the Design-Builder which is within the general scope of the Contract Document Work for which no basis of payment is provided by the Contract Documents.

EARLY COMPLETION TIME - The difference in time between an early scheduled completion date and the contract completion date.

FACILITY MODEL - The term used to describe the software used by the facility management staff as part of their routine operation and maintenance (O&M) processes.

FACTORY TESTING - Testing of equipment on-site or at the factory, by factory personnel, with or without LADWP's representative present.

FEDERATED MODEL (FED MODEL) - The Fed Model that combines all linked, Native Models and is a virtual representation of the entire Project developed to a specified Level of Development. The Fed Model shall consist of a minimum of seven discipline Native Models including as a minimum: Civil, Architectural, Structural, Mechanical, Electrical, Fire Protection, and Special Equipment.

FEE - Home Office and Offsite Overhead and Profit.

FILE TRANSFER PROTOCOL (FTP) - Communications protocol that enables transfer of files to and from another computer over a network and that serves as the basis for standard internet protocols. An FTP site is a portion of a network located outside of network firewalls within which internal and external users are able to access files.

FINAL ACCEPTANCE - A written document furnished by LADWP to the Design-Builder indicating 1) that LADWP has accepted all closed out punch lists, 2) that all as-built drawings have been submitted to and accepted by LADWP, 3) all software packages and licenses have been submitted to and accepted by LADWP, 4) that all final test plans have been submitted to and signed off by LADWP, 5) that all Operation and Maintenance manuals have been submitted to and accepted by LADWP, 6) that the testing and commissioning process is complete with no deficiencies, and 7) that LADWP has accepted the Design-Builder's certification that all work required is complete in accordance with the contract documents. See also GC-53 for any further requirements for achieving Final Acceptance.

FINAL COMPLETION - The full completion of the Work in accordance with the Contract Documents, including without limitation, the satisfaction of all outstanding and punch list items, and the issuance of a Certificate of Occupancy by all permitting and licensing entities. See also GC-53 for any further requirements which must be met to achieve Final Completion.

FLOAT - The difference between the earliest and latest allowable start or finish times for an activity.

FRAGNET - A "fragmentary network" that consists of an activity or collection of activities that represent Work added to the contract, unforeseen conditions or other changes. A fragnet representing these elements of work may be inserted into the Project Schedule to estimate a delay, if any, in a Time Impact Analysis.

FREE FLOAT - The amount of time that a scheduled activity can be delayed without delaying the early start date of any immediately following scheduled activity.

FUNCTIONAL TESTING - See Specification Section F01810 for Functional Testing requirements.

GUARANTEED MAXIMUM PRICE (GMP) - A total not-to-exceed amount offered and guaranteed by the Design-Builder for complete performance of the Work of the Contract.

INFORMATIONAL SUBMITTALS - Written and graphic information and physical samples that do not require LADWP's responsive action. Submittals may be rejected for not complying with requirements. Informational submittals are those submittals indicated in individual Specification sections as informational submittals.

INITIAL TESTING - Any tests which must take place prior to the start of Functional Testing. Initial testing includes, but is not limited to, installation per final contract documents, point to point wiring tests and leak tests. See also Specification Section F01810 for any further requirements for Initial Testing.

INSPECTOR(S) - Official(s) authorized by LADWP to perform Code required inspections and provide quality assurance.

ISSUES LOG - A formal and ongoing record of commissioning problems or concerns - and their resolution - that have been raised by members of the Commissioning Team during the course of the commissioning process.

LADWP - Los Angeles Department of Water and Power.

LEVEL OF DEVELOPMENT (LOD) - The term used to describe the fullness and definitiveness of the Model; each Model can have a varying LOD depending on the phase of the Project life-cycle, and agreed utilization of the Model. Refer to the LOD descriptions in the Project Requirements for BIM.

LEVEL OF EFFORT (LOE) - Level of Effort activities represent tasks performed in support of other work, or the entire Project effort, which do not lend themselves to measurement of discrete accomplishment. Examples of LOE tasks include project accounting, customer liaison, engineering management, project controls, etc. The durations of LOE Activities are defined by the Work they support.

LINKED MODEL - In BIM, a Native Model linked to the Federated Model.

LIQUIDATED DAMAGES - The fixed amount in this Contract which Design-Builder promises to pay as compensation to LADWP for losses when Design-Builder does not meet a prescribed Contract schedule milestone.

LONGEST PATH - A series of logically linked and continuous activities that start at the Data Date and continue to the Project completion Milestone. The longest path is "the longest continuous path" from start to finish.

MANUFACTURER'S REPRESENTATIVE - An authorized representative of the manufacturer of any system, sub-system, or component which is part of the project, and who is authorized by the manufacturer to represent the manufacturer's interests. All Manufacturer's Representatives must be factory trained and factory certified in the technical aspects of the system, sub-system, or component.

MILESTONE - An event activity that has zero duration and is typically used to represent the beginning or end of a certain stage of the project. A Milestone has a zero (0) day duration, but will otherwise function in the network as if it is an Activity.

NAMED PRODUCTS - Items identified by manufacturer's product name, including make or model number or other designation shown or listed in manufacturer's published product literature that is current as of date of the Contract Documents.

NARRATIVE REPORT - A document submitted with each schedule that discusses topics related to the basis of the schedule, the project progress and scheduling.

NATIVE MODEL - The Model and its imbedded Objects created by a specific, responsible discipline such as architect, structural engineer, or Contractor, etc.

NEAR CRITICAL PATH - A chain of activities with Total Float greater than that of the critical path but having no more than 10 working days of Total Float more than the Critical Path.

NEW PRODUCTS - Items that have not previously been incorporated into another project or facility. Products salvaged or recycled from other projects are not considered new products.

NOTICE OF ACCEPTANCE OF PROJECT - Letter generated by LADWP informing the Design-Builder that the final inspection has been made and the work accepted as complete.

NOTICE OF COMPLETION AND ACCEPTANCE OF PUBLIC WORKS PROJECT - Upon Final Acceptance of the Work, a Notice of Completion and Acceptance of Public Works Project is recorded with the County Recorder's office.

NOTICE OF FINAL COMPLETION - Design-Builder's notification to LADWP that the Work is fully complete and ready for LADWP's Final Acceptance.

NOTICE TO PROCEED - The written notice by LADWP to the Design-Builder notifying it to begin work on the Contract or any component thereof.

NOTICE OF SUBSTANTIAL COMPLETION - Design-Builder's notification to LADWP that the Work or portion of the Work is substantially complete such that it can be used for its intended purpose.

OBJECT - The term used to describe the 3D virtual representation of each of the separate sub-parts of a Model such as doors, walls, equipment etc. If an Object is, in itself, comprised of several sub-elements, the sub-elements shall be grouped into one virtual representation of that Object. Example: a panel board might be comprised of top, sides, back, and front sub-elements; if so, then those sub-elements shall all be grouped into one selectable and identifiable Object.

OPEN-END ACTIVITY - An Activity without at least one predecessor or without at least one successor.

OUT-OF-SEQUENCE ACTIVITY - Any Activity that actually starts in a sequence other than shown in the Current Schedule.

OVERHEAD (HOME OFFICE & OFFSITE) - Home Office Overhead (HOH) and other offsite office overhead represents the indirect costs or fixed expenses of operating a business. That is, the costs not directly related to the construction of the project, the manufacture of a product or providing a service.

OVERHEAD (PROJECT) - Project Overhead or General Conditions I Project Requirements costs represent the indirect costs directly related to the construction of the project, the manufacture of a product or providing a service, other than the direct costs involving materials, labor, design and document production. Project Overhead covers all costs associated with the management of the project and compliance with the general conditions and project requirements.

PARTNERING - Process by which the parties to the Contract meet and agree to the manner in which business is to be conducted beyond the requirements of the Contract.

PERFORMANCE TESTING - The testing processes necessary to demonstrate that equipment, sub-systems, and systems meet the specified performance requirements per the approved Contract Documents. Performance Testing is a prerequisite to Startup. The Contractor is responsible for conducting the Performance Testing and securing manufacturer's representative to assist with

testing. See also GC-52 and Specification Section F01810 for any further requirements for Performance Testing.

PERIOD OF PERFORMANCE or CONTRACT TIME - The number of days set forth in the Contract within which Design-Builder must achieve Final Completion of the Work, as adjusted by Change Order.

PRE-COMMISSIONING – 14-day period prior to commissioning to verify that the LADWP startup programming and networking activities are complete. See also Specification Section F01810 for any further requirements for Pre-Commissioning Testing.

PRE-STARTUP ACTIVITIES - Pre-Startup activities include 1) verification that all required Factory Acceptance Tests are complete, 2) system disinfection required to flow water as specified in Specification Section F01810, 3) verification that all instruments have been calibrated, 4) verification that all supplier required documentation is complete, 5) verification that all site documentation (wiring drawings, mechanical drawings, etc.) is complete, 6) verification that all required engineering calculations (such as Arc Flash Studies) are complete, 7) all software submittals have been accepted, and 8) all testing submittals have been accepted.

PRODUCTS - Items obtained for incorporating into the Work, whether purchased for Project or taken from previously purchased stock. The term "product" includes the terms "material," "equipment," "system," and terms of similar intent.

PROJECT - The term "Project" means the total design and construction of the Work under the Contract and all other work, labor, equipment, and materials necessary to accomplish the Project. The Project may include design or construction work performed by LADWP or by other contractors when the Design-Builder has been contracted for coordination, integration or management of such work.

PROJECT SCHEDULE - means a schedule, prepared by the Contractor and for which LADWP's approval has been obtained, that specifies dates and milestones for the timely completion of Project, as set forth in more detail in GC-51.

PROJECT SITE - The physical location where the Project is to be constructed, including all areas designated for staging, storage, parking and temporary offices as indicated in the Contract Documents.

PUNCHLIST - The activity and the resulting tracking documentation of outstanding items that require completion or rework for the Work to be considered finally complete and compliant with the Contract Documents and Project requirements.

QUALITY ASSURANCE (QA) - Those standards and procedures exercised by LADWP to ensure that the Design-Builder constructs the Work in accordance with the Contract Documents.

QUALITY CONTROL (QC) - Those standards, systems, processes, procedures and activities exercised by the Design-Builder, subcontractors and suppliers to ensure that the Work is constructed in accordance with the Contract Documents.

RECONCILED DESIGN MODEL (RDM) - BIM model of the "Record Documents" and is submitted as part of project close-out.

RECORD SCHEDULE - The most recently LADWP-accepted Project schedule, (i.e. Interim Project schedule, Baseline schedule, Monthly Schedule Update, Revised Baseline schedule) to be used

for monitoring and evaluating contract performance including progress, payment, changes, and delays.

RECORD DRAWING - As-Built Construction Drawings maintained by the Design-Builder.

REFERENCE STANDARDS - Published specifications, standards, tests and recommended methods of the trade industry or governmental organizations apply to the Work.

SAMPLING - The term "Sampling" is used in conjunction with any test, inspection, or verification which may be based on a small number of events.

SEASONAL TESTING - any test, inspection, or verification which can only be performed during a particular season.

SHOP DRAWINGS, PRODUCT DATA AND QUALITY CONTROL SAMPLES - Drawings, diagrams, illustrations, schedules, performance charts, brochures, and other data which are prepared by the Design-Builder or any Subcontractor, manufacturer, supplier, or distributor and which illustrates some portion of the Work.

SHOULDER-TO-SHOULDER REVIEW - The term "Shoulder-to-Shoulder" means a review process that consists of multiple live and active workshops involving all decision makers (The Design-Builder as a Contractor, its design professionals, Architect, Engineers of Record, Trade Contractors, Specialty Contractors, Specialty Consultants, LADWP and LADWP's Consultants, and Stakeholders) where real-time decisions and approvals are accomplished.

STARTUP COORDINATOR - The Startup Coordinators are representatives of LADWP and of the various subcontractors and integrators involved in the project, and will support the startup portion of the testing and commissioning plan.

STARTUP PERIOD - That portion of the testing and commissioning process which occurs before the actual commissioning process. Startup begins with pre-startup activities and ends when the commissioning agent deems that the project is ready for commissioning.

STARTUP PLAN – See Specification Section F01810.

SUBCONTRACTOR - Any individual, firm, partnership, joint venture or corporation supplying design assistance, labor, materials, services, supplies or equipment subcontracted to the Design-Builder and used directly in the Work on a competitively bid basis or as otherwise approved by LADWP in accordance with the provisions of this Contract. May also be referred to as Installing Contractor or Trade Contractor.

SUBSTANTIAL COMPLETION - The stage in the progress of the Work or designated portion thereof where the Work is sufficiently and suitably complete in accordance with the Contract Documents so that LADWP, at its sole discretion, can take Beneficial Occupancy.

SUBSTITUTION - Any product, equipment or material proposed by the Design-Builder for use in the Work, which is materially different than that specified in the Contract Documents, or proposed by the Design-Builder and approved by LADWP, which in the sole judgment of LADWP benefits LADWP in comparison to the product or material specified in the Contract Documents based upon function, performance, reliability, quality, life-cycle cost, and general configuration.

SUPPORT SYSTEMS TESTS - Support systems tests consist of full functional tests for systems which are not integral parts of the process, such as uninterruptable power systems, backup

generators, automatic transfer switches, fire alarm control panels, sprinklers, and emergency showers.

TESTING PLAN - An LADWP approved plan or set of plans, which provide detailed check lists, detailed test sequences, and detailed step by step test instructions for all systems, sub-systems, and components. Testing plans include, but are not limited to Visual Inspections and Tests, Loop Tests, and Functional Tests. See also Specification Section F01810.

TESTING – See Specification Section F01810.

TIME IMPACT ANALYSIS (TIA) - A schedule and narrative report developed specifically to demonstrate what effect a proposed change or delay has on the Current Schedule completion date.

TIME-SCALED NETWORK DIAGRAM - A graphic depiction of a CPM schedule comprised of activity bars with relationships for each activity represented by arrows. The tail of each arrow connects to the activity bar for the predecessor and points to the successor.

TOTAL FLOAT - The amount of time that an activity or chain of activities can be delayed before extending the scheduled completion date.

TRAINING - A structured and thorough transfer of knowledge, as set forth by the approved Training Plan or otherwise approved by LADWP personnel, that is to be carried out by qualified and/or certified representatives or material (if deemed appropriate by LADWP) for the purpose of completely instructing LADWP on how to operate, maintain, and repair equipment, systems, and sub-systems as required by the project's Contract Documents. See also Specification Section F01810.

TRAINING PLAN - An LADWP-approved plan, furnished by the Design-Builder, and by the various system, sub-system, and component manufacturers, subcontractors, and integrators, as applicable, and which specify, in detail, the training which is to be provided. See also Specification Section F01810.

VENDOR - Supplier of Equipment, Design-Builder, any entity which supplies a system, sub-system, or component part, or any subcontractor or integrator.

WARRANTY PERIOD - The period of time over which a supplier's warranty is in force. Warranty requirements are specified in Contract Documents, and are typically specified starting with the date that commissioning is complete. Refer to the Contract Documents for specific warranty requirements.

WORK - The scope of work outlined by this Contract which includes all labor, materials, equipment, tools, services, subcontracts, permits, licenses and taxes and all other requirements of the Contract Documents as modified by Change Order, whether completed or partially completed, provided or to be provided by the Design-Builder to fulfill its Design-Build obligations. The Work may constitute the whole or a part of the Project.

WORK COMPLETION TIME - The length of time the Design-Builder is allowed to complete the Work within the Contract Milestones or Contract Schedule, as specified by the Contract Documents.

WORK PACKAGE - A set of documents and defined scope for material or equipment procurement, procurement of a Trade Contractor, or construction work assembled to bid to the construction community with the intent of creating competitive pricing.

GC-5. INVALIDATION OF A CONDITION

- A. In the event any covenant, condition, or provision herein contained is held to be invalid by final judgment of any court of competent jurisdiction, the invalidity of such covenant, condition, or provision shall not in any way affect any other covenant, condition, or provision herein contained, which shall be granted full force and effect and interpreted to implement the lawful intent of the Contract Documents.
- B. It is the intention of the parties hereto that if any provision of this Contract is capable of two constructions, one of which would render the provision void, and the other of which would render the provision valid, then the provision shall have the meaning which renders it valid.

GC-6. NO ALTERATION OF CONTRACT TERMS

Design-Builder has no authority to alter, modify, amend, or change the terms of this Contract, the Contract Documents, or any agreement entered into with LADWP or any agreement for any work to be performed on or relating to this Project, except by an executed Change Order executed in compliance with the Contract and subject to the limits on Change Orders expressed in the Contract.

GC-7. CONTRACT BONDS

- A. The Design-Builder shall file surety bonds with LADWP to be approved by the office of the City Attorney, in the amount and for the purposes noted below. Bonds issued by a surety who is listed in the latest version of U.S. Department of Treasury Circular 570, who is authorized to issue bonds in California, and whose bonding limitation shown in said circular is sufficient to provide bonds in the amount required by the Contract. Bonds from all other sureties shall be accompanied by all of the documents enumerated in California Code of Civil Procedure 995.660(a). The Design-Builder shall pay all bond premiums, costs, and incidentals.
- B. The Design-Builder shall provide Payment and Performance bonds on forms provided by LADWP. The "Payment Bond" (Material and Labor bond) shall be for 100 percent (100%) of the Contract price, as amended from time to time, to satisfy claims of material suppliers and mechanics and laborers employed by it on the Work.
- C. The Performance Bond shall be for one hundred percent (100%) of the Contract price as amended from time to time. The Design-Builder shall submit all bonds within fifteen (15) calendar days of the award of Contract.
- D. Should any bond become insufficient, the Design-Builder shall renew the bond within 10 days after receiving notice from LADWP.
- E. Should any surety at any time be unsatisfactory to the City, notice will be given the Design-Builder to that effect. No further payment shall be deemed due or will be made under the Contract until a new surety shall qualify and be accepted by the City.

- F. Changes in the Work or extensions of time made pursuant to the Contract shall in no way release the Design-Builder or surety from its obligations. Notice of such changes or extensions shall be waived by the surety.

GC-8. INDEPENDENT CONTRACTOR

It is the express intention of the parties that the Design-Builder is an independent contractor and not an employee, agent, joint venture or partner of the City. Nothing in this Contract shall be interpreted or construed as creating or establishing the relationship of employer and employee between the Design-Builder and the City, or between the Design-Builder and any official, agent, or employee of the City.

GC-9. SUBCONTRACTS

- A. The Design-Builder recognizes and accepts that the subcontractor and supplier selection and contracting procedures specified herein are intended to promote pricing or buyout of the Work in a fair and reasonable manner and to maintain fair and open competition. As such, all Work, except for services which are a part of the Design-Builder's (or its affiliates) self-performance of the General Conditions and Field Services and select Work Packages, shall be procured based upon competitive bids awarded to the lowest responsive and responsible bidder, or the Subcontractor who demonstrates the best value to the project through a selection process established and agreed to prior to solicitation with LADWP, and as further defined below.
- B. The Design-Builder shall develop lists of possible bidders to solicit bids for the Work Package(s). The Design-Builder shall conduct an outreach effort to attract broad interest among qualified bidders. It shall be the responsibility of the Design-Builder to contact potential bidders to develop a sufficient pool of bidders.
- C. If the Design-Builder is proposing to use a prequalification process or best value selection, the Design-Builder shall provide pre-bid and/or best value selection subcontractor prequalification criteria and evaluation procedure to LADWP for review. Prequalification criteria shall be consistent with those published by the California Department of Industrial Relations. Prequalification criteria and Best Value Selection Process will be submitted in writing to LADWP for its review prior to use. LADWP will confirm that such criteria are fair and reasonable.
- D. LADWP may request notification of its prequalification selections, before notifying any subcontractor of those selections.
- E. The Design-Builder shall secure the commitment to bid on each Work Package from a Best Value Selection Process. The Design-Builder shall invite LADWP to all pre-bid conferences, outreach events, bid openings and scope interviews on the Work Package.
- F. Subcontractors must set SBE/DVBE levels of participation consistent with the goals given by LADWP to Design-Builder for this Contract.

- G. The Design-Builder shall respond to bid questions and issue addenda as necessary during the bid periods and at pre-bid conferences, preconstruction conferences and walk-throughs. When needed, the Design-Builder shall consult with LADWP to address the questions and addenda.
- H. In the event that Design-Builder obtains fewer than three bids, it shall provide LADWP with a written justification of its efforts to obtain competition and, if it believes that it should proceed to award the subcontract with fewer than three (3) bidders, the justification therefore. No award shall be made where there are fewer than three (3) bidders without LADWP's concurrence. Any sole source award must be issued consistently with Public Contract Code Section 3400 et seq. Design-Builder should be aware that approval of award may be delayed when less than three (3) bids are obtained.
- I. LADWP shall be given reasonable and sufficient notice of bid openings for all subcontracts. Design-Builder shall submit to LADWP a written copy of cost estimated budget for that Work Package/subcontract's bid opening two (2) days before opening. Bid openings are to be held with LADWP present.
- J. Upon receipt of bids:
 - 1. The Design-Builder shall record all bids received and provide recording sheets to LADWP staff during the bid opening that include contractors budget/estimate for the Work, the list of bidders, and any specific bid requirements that would deem a bidder non-responsive. The bids will be tabulated in a pre-approved format which allows for comparison of each GMP budgeted line item for review by the Design-Builder and LADWP. The report shall also indicate all bids received and compare the lowest responsible, responsive bids with the cost estimate for that Work package. Bidders should be discouraged from including clarifications and assumptions as these items may render the bidder nonresponsive to the scope requirements.
 - 2. The Design-Builder shall analyze the bid results for potential error, the spread of bid amounts, review the apparent low bids for responsiveness, responsibility and compliance with the Work Package. Scoping meetings with the subcontractors are allowed to determine if the bidders understood the scope of work. However, LADWP should be present if such meeting takes place.
 - 3. Responsibility is defined as a bidder who has demonstrated that they understand the Scope of Work and have the attribute of trustworthiness, as well as quality, fitness, capacity, and experience to satisfactorily perform the applicable Work.
 - 4. All non-responsive and non-responsible bids shall be rejected, and the reasons therefore documented and provided to LADWP.
- K. Award shall be made to the responsive and responsible bidder with the lowest bid price or the subcontractor selected to provide the best value and best meet the established criteria. Design-Builder will notify LADWP in writing, through the use of a Concurrence Letter, of the selected subcontractor, prior to awarding any subcontract. Design-Builder must allow time for the subcontractor approval process.

- L. Before making award to a subcontractor or material supplier, the Design-Builder shall obtain a letter of concurrence from LADWP. This letter concurs that the Design-Builder has followed the procurement procedure.
- M. All subcontracts will be between the Design-Builder and the subcontractors. Subcontracts should be written to protect LADWP from impacts and claims arising from the Work. A copy of every subcontract shall be furnished to LADWP at least five (5) calendar days prior to execution of the subcontract by Design-Builder. The Design-Builder shall be responsible to LADWP for the acts and omissions of its agents and employees, suppliers, subcontractors performing work under a contract with the Design-Builder, and of its lower tier subcontractors, agents or employees. The Design-Builder shall require each subcontractor to be bound to the Design-Builder by the terms of the Contract Documents, and to assume toward the Design-Builder all applicable obligations and responsibilities which the Design-Builder, by these Documents, assumes toward LADWP. Said Contract shall preserve and protect the rights of LADWP under the Contract Documents with respect to the Work to be performed by the subcontractors that the subcontracting thereof will not prejudice such rights. Where appropriate, the Design-Builder shall require each subcontractor to enter into similar Contracts with their subcontractors. The Design-Builder shall make available to each proposed subcontractor, prior to the execution of the subcontract, copies of the Contract Documents and the Design-Builder's Summary Schedule, to which the subcontractor shall similarly make copies of such Contract Documents available to their sub-subcontractors. Each subcontractor will be bound by this Special Condition. Subcontractors also shall be provided access to all RFIs, Schedule Updates, and any other information that arises during the performance of the work. No subcontract or purchase order shall bind or purport to bind LADWP. Each subcontract or purchase order shall provide, without requiring the prior consent of the relevant subcontractor or supplier, for assignment and delegation of such subcontract or purchase order by Design-Builder to LADWP in the event of a Design-Builder Event of Default. If LADWP elects to assume by assignment any subcontract or purchase order as described in this section, then Design-Builder shall enter into reasonable assignment documentation requested by LADWP which may be required to effect such assignment.
- N. The Design-Builder shall make no substitution for any subcontractor, person or entity previously selected without the prior written concurrence of LADWP.

GC-10. DESIGN-BUILDER'S REPRESENTATIONS, SERVICES AND RESPONSIBILITIES

- A. Design-Builder makes certain representations in the Contract Documents, including without limitation, the representations in this clause. Design-Builder is deemed to make these representations by and as a condition of submission of Design-Builder's proposal. Design-Builder agrees that it has single point responsibility for the design and construction of this Project. Following award and execution of the Contract, these representations are deemed republished throughout the performance of the Work of the Contract and shall also be treated as express warranties.
 - 1. Design-Builder has at the time of proposal, and will throughout performance, carefully and adequately reviewed the Contract Documents and acknowledges that these Contract Documents establish the scope, level of quality, construction intent and the

procedures for the Design-Builder's design and construction of the Work to a state of 100% completion. Design-Builder shall carefully study and compare each of the Contract Documents with the others and with information furnished by LADWP, and shall promptly report in writing to LADWP any errors, inconsistencies, or omissions in the Contract Documents or inconsistencies with project performance requirements or Applicable Code Requirements observed by Design-Builder.

2. Design-Builder has at the time of proposal, and will throughout performance, carefully examined the Project Site and the adjacent areas, has adequately investigated the nature and location of the Work to be performed and has satisfied itself and will continue to satisfy itself as to the general and local conditions which will be applicable, including but not limited to:
 - (1) conditions related to Project Site access and to the transportation, disposal, handling and storage of materials;
 - (2) the availability of labor, water, power, roads and laydown areas as applicable;
 - (3) observable physical conditions at the Project Site and existing Project Site conditions including size, utility capacities and connection options of external utilities;
 - (4) the surface conditions of the ground; and
 - (5) the character and availability of the equipment and facilities which will be needed prior to and during the performance of the construction work.
3. Design-Builder has at the time of proposal, and will throughout performance, have the experience and capability to efficiently and expeditiously accomplish the Work required under this Contract in a timely and satisfactory manner and at the standard of practice of a Design-Builder with substantial experience in the Work of the Contract.
4. Design-Builder shall supervise, coordinate, and direct the Work using Design-Builder's best skill and attention. Design-Builder shall be solely responsible for, and have control over, the entire design effort, construction means, methods, techniques, sequences, procedures, and the coordination of all portions of the Work, including, but without limitation, site work, utilities, and building systems.
5. Design-Builder shall be responsible for inspection of all portions of the Work, including those portions already performed under this Contract, to determine that such portions conform to the requirements of the Contract Documents and are ready to receive subsequent Work.
6. Design-Builder shall at all times ensure project community concerns as outlined in the Contract Documents are implemented and the performance is consistent with the intent of the requirements.
7. Design-Builder shall at all times maintain good discipline and order among its employees and subcontractors. Design-Builder shall provide competent, fully qualified personnel to perform the Work.

8. The Design-Builder shall be solely responsible for any and all design errors including, but without limitation, errors, inconsistencies or omissions in the Construction Documents. Design-Builder shall take field measurements, verify field conditions, and carefully compare with the Contract Documents such field measurements, conditions, and other information known to Design-Builder before commencing the Work. Errors, inconsistencies, or omissions discovered at any time shall be promptly reported in writing to LADWP.
9. Design-Builder further represents and warrants it will continuously furnish the necessary personnel to complete the Project on a timely basis as required in this Contract and that such personnel have the experience and expertise levels to adequately perform the work. Design-Builder's representations and warranties stated herein, shall also apply to Design-Builder's subcontractors.
10. Design-Builder Superintendent
 - a. Design-Builder shall employ a competent Superintendent satisfactory to LADWP who shall be in attendance at the Project site at all times during the performance of the Construction Work. Superintendent shall represent Design-Builder and communications given to, and received from. Superintendent shall be binding on Design-Builder. Failure to maintain a Superintendent on the Project site at all times Work is in progress shall be considered a material breach of this Contract, entitling LADWP to terminate the Contract or, alternatively, issue a stop Work order until the Superintendent is on the Project site. If, by virtue of issuance of said stop Work order, Design-Builder fails to complete the Contract on time, Design-Builder will be assessed Liquidated Damages in accordance with the Contract.
 - b. The Superintendent approved for the Project must be able to read, write and verbally communicate in English. The Superintendent may not perform the Work of any trade, pick-up materials, or perform any Work not directly related to the supervision and coordination of the Construction Work at the Project site when Work is in progress. In addition, the Design-Builder will provide all Key Personnel shown in the Exhibits for the time periods stipulated.
11. Throughout the performance of the Work, LADWP shall be entitled to rely on the Design-Builder's and Subcontractor's representations and warranties herein, and LADWP shall not suffer any prejudice should such reliance thereafter prove mistaken to include without limitation, any mistaken approvals of Work not meeting the requirements of the Contract Documents.
12. LADWP does not assume any obligation to employ the Design-Builder's services or pay Design-Builder royalties of any type as to future projects that may result from the Work performed under this Contract.

B. Legal Requirements

1. Design-Builder shall perform the Work in accordance with all Legal Requirements and shall provide all notices applicable to the Work as required by the Legal Requirements.
2. The Contract Price and/or Contract Time(s) shall be adjusted to compensate Design-Builder for the effects of any changes in the Legal Requirements enacted after the date of the Contract affecting the performance of the Work, or if a Guaranteed Maximum Price is established after the date of the Contract, the date the parties agree upon the Guaranteed Maximum Price. Such effects may include, without limitation, revisions Design-Builder is required to make to the Construction Documents because of changes in Legal Requirements.

C. Standard of Care. All work performed in connection with this Contract shall be performed in a manner consistent with the standard of care ordinarily exercised by those who provide architectural, engineering, planning and design services for projects of similar size, scope and complexity or, if applicable, with respect to specialized services, the standard of care ordinarily exercised by those who specialize in such specialty services. In addition, all work is to be performed within the standard of care for California architects, engineers, planners and designers. Neither review nor approval of Design-Builder's work by LADWP, any employee of LADWP, or any other person shall in any way relieve Design-Builder from its duty to utilize this standard of care in the performance of its duties. Design-Builder agrees to provide its professional services in a manner that is consistent with this standard of care and the Design-Builder's professional obligations.

D. Qualifications. The Design-Builder represents it has the proper business and professional background, knowledge, experience and expertise necessary to provide the Services. Design-Builder further represents that it and all Design-Builder's subcontractors possess all required professional licenses in the State of California to provide all Services necessary for the Project.

E. Design-Builder understands the importance of and shall endeavor to approach the Project with the requirement to maintain operations, convenience, functionality as well as federal and/or other agency coordination and approval in a thoughtful, well planned and cost-effective manner.

F. The Design-Builder shall manage its designated Project with the goal of achieving timely results.

G. Design Professional Services and Construction Documents

1. Design-Builder shall, consistent with applicable state licensing laws, provide through qualified, licensed design professionals employed by Design-Builder, or procured from qualified, independent licensed Design Consultants, the necessary design services, including architectural, engineering and other design professional services, for the preparation of the required drawings, specifications and other design submittals to permit Design-Builder to complete the Work consistent with the Contract Documents. Nothing in the Contract Documents is intended or deemed to create any legal or contractual relationship between LADWP and any Design Consultant.

2. Upon receipt of the Notice to Proceed, the Design-Builder shall instruct the Architect of Record to commence the design of the building systems and the preparation of the Construction Documents per the Contract Documents and the Scope of Work. The Construction Documents shall provide information customarily necessary in documents for projects of similar size, complexity, and quality. The Construction Documents shall include all information required to complete the construction of the Project, other than such details customarily developed by others during construction.
3. Design-Builder shall submit to LADWP Construction Documents setting forth in detail drawings and specifications describing the requirements for construction of the Work. The Construction Documents shall be consistent with the latest set of interim design submissions, as such submissions may have been modified in a design review meeting and recorded in the meetings minutes. The parties shall have a design review meeting to discuss, and LADWP shall review and approve, the Construction Documents in accordance with the procedures set forth in the Contract. Design-Builder shall proceed with construction in accordance with the approved Construction Documents and shall submit one set of approved Construction Documents to LADWP prior to commencement of construction.
4. However, it is acknowledged by the parties hereto that inherent in a design build concept, bridging or otherwise, the production and review of Construction Documents may be a continuing process with portions thereof completed at different times. The Design-Builder will limit the Construction Document packages for construction to a reasonable number, unless approved in writing by LADWP. Contract Schedule shall indicate the times for LADWP to review the completion of each such portion of the Construction Documents and a reasonable time for review of same.
5. Design-Builder and LADWP shall, consistent with any applicable provision of the Contract Documents, agree upon any interim design submissions that LADWP may wish to review, which interim design submissions may include design criteria, drawings, diagrams and specifications setting forth the Project requirements. Interim design submissions shall be consistent with the Basis of Design Documents, as the Basis of Design Documents may have been changed through the design process set forth in this Section. On or about the time of the scheduled submissions, Design-Builder and LADWP shall meet and confer about the submissions, with Design-Builder identifying during such meetings, among other things, the evolution of the design and any changes to the Basis of Design Documents, or, if applicable, previously submitted design submissions. Following the design review meeting, LADWP shall review and approve the interim design submissions and meeting minutes in a time that is consistent with the turnaround times set forth in Design-Builder's schedule.
6. The Design-Builder shall submit completed packages of the Construction Documents for review by LADWP and all permitting Agencies having Jurisdiction, at the times indicated on the Contract Schedule and as defined in the Scheduling Project Requirements.
7. LADWP's review of the Construction Documents shall be conducted in accordance with the approved Contract Schedule with procedures set forth in Section GC-51 of the

General Conditions relating to Schedule. Such review shall not relieve the Design-Builder from its responsibilities under this Contract. Such review shall not be deemed an approval or waiver by LADWP of any deviation from, or of the Design-Builder's failure to comply with, any provision or requirement of the Contract Documents, unless such deviation or failure has been identified as such in writing in the document submitted by the Design-Builder and approved by LADWP.

8. LADWP's review and approval of interim and final design submissions, meeting minutes, and the Construction Documents is for the purpose of mutually establishing a conformed set of Contract Documents compatible with the requirements of the Work. Neither LADWP's review nor approval of any interim or final design submissions, meeting minutes, and Construction Documents shall be deemed to transfer any design liability from Design-Builder to LADWP.
9. LADWP may request that Design-Builder prepare interim design submissions and Construction Documents for a portion of the Work to permit construction to proceed on that portion of the Work prior to completion of the Construction Documents for the entire Work.
10. Design-Builder shall be responsible for all plotting, printing, copying, and distribution cost of any and all documents required in connection with the Work.
11. Drawings produced by the Design-Builder shall conform to the best standards of the profession. Information shall be organized in a logical, systematic manner with as much information on a single drawing as can be done without impairing clarity and quality.
12. Drawings shall be positive and right reading. They shall not be folded and shall be sufficiently legible to make 35 mm microfilm negatives which can be read clearly when enlarged 14.5 times. Drawings shall incorporate LADWP's title block, legends and numbering system. When requested by LADWP, drawings shall be made on LADWP-furnished sheets. Final drawings shall be furnished either on Mylar sheets or on vellum sheets accompanied by electronic data suitable for LADWP's automated drafting system.
13. Drawings shall fully demonstrate the work to be done and the materials required. Dimensions, diagrams, descriptions, cross sections, and details shall demonstrate adequacy of design. Upon request by LADWP, engineering calculations which demonstrate the adequacy of the design shall be provided to LADWP.
14. Drawings shall be composed using an automated drafting system in a manner which shall facilitate revisions on LADWP's system. This includes layering of information and the attachment of data files to the drawings as appropriate and where requested. Drawings shall identify field conditions against as-built drawings.
15. Drawings, specifications, and reports shall be signed and sealed by professional engineers and architects with appropriate legal registration. Design-Builder shall submit all drawings in digital form in addition to hard copies.

16. Drawing Format:

AutoDesk AutoCAD 2020 and REVIT 2020

17. Media Type: Media type shall be one of the following:

- a. High capacity compact disc (CD) or flash drive compatible with a standard personal computer with the Windows Operating System. CDs shall be sent to the Project Manager by overnight mail such as UPS or FedEx.
- b. The drawings may be emailed as compressed files to the Project Manager in addition to the media type identified above.

H. Design-Builder's Construction Phase Services.

1. Unless otherwise provided in the Contract Documents to be the responsibility of LADWP or a separate Design-Builder, Design-Builder shall provide through itself or Subcontractors the necessary supervision, labor, inspection, testing, start-up, material, equipment, machinery, temporary utilities and other temporary facilities to permit Design-Builder to complete construction of the Project consistent with the Contract Documents.
2. Design-Builder shall employ only Subcontractors who are duly licensed and qualified to perform the Work consistent with the Contract Documents.
3. Design-Builder assumes responsibility to LADWP for the proper performance of the Work of Subcontractors and any acts and omissions in connection with such performance. Nothing in the Contract Documents is intended or deemed to create any legal or contractual relationship between LADWP and any Subcontractor or Sub-Subcontractor, including but not limited to any third-party beneficiary rights.
4. Design-Builder shall coordinate the activities of all Subcontractors. If LADWP performs other work on the Project or at the Site with separate contractors under LADWP's control, Design-Builder agrees to reasonably cooperate and coordinate its activities with those of such separate contractors so that the Project can be completed in an orderly and coordinated manner without unreasonable disruption.
5. Design-Builder shall keep the Site reasonably free from debris, trash and construction wastes to permit Design-Builder to perform its construction services efficiently, safely and without interfering with the use of adjacent land areas. Upon Substantial Completion of the Work, or a portion of the Work, Design-Builder shall remove all debris, trash, construction wastes, materials, equipment, machinery and tools arising from the Work or applicable portions thereof to permit LADWP to occupy the Project or a portion of the Project for its intended use.

I. Safety

1. Design-Builder and Subcontractors shall comply with all Legal Requirements relating to safety, as well as any LADWP-specific safety requirements set forth in the Contract Documents, provided that such LADWP-specific requirements do not violate any

applicable Legal Requirement. Design-Builder will immediately report in writing any safety-related injury, loss, damage or accident arising from the Work to LADWP and, to the extent mandated by Legal Requirements, to all government or quasi-government authorities having jurisdiction over safety- related matters involving the Project or the Work.

2. Design-Builder's responsibility for safety under this Section GC-10.I and SC-7 is not intended in any way to relieve Subcontractors and Sub-Subcontractors of their own contractual and legal obligations and responsibility for (i) complying with all Legal Requirements, including those related to health and safety matters, and (ii) taking all necessary measures to implement and monitor all safety precautions and programs to guard against injuries, losses, damages or accidents resulting from their performance of the Work.

GC-11. THE DESIGN-BUILDER'S REPRESENTATIVE

- A. Before starting work, the Design-Builder, even if a joint venture, shall designate in writing one (1) representative who shall have complete authority to act for it and who shall have experience in the executive management of at least one complete project of similar scope, value and complexity, and using a substantially similar project delivery model. The Design-Builder's single point representative shall be available to LADWP and located full time at the project site, unless otherwise approved by LADWP at its sole discretion. An alternative representative may be designated as well. The representative or alternate shall be present at the Project Site whenever work, including but not limited to planning, surveying, design, coordination, construction, inspection, commissioning and closeout work is in progress or whenever it is necessary to take measures to protect the Work, persons, or property. Any order of communication given to this representative shall be deemed delivered to the Design-Builder. In the absence of the Design-Builder's representative, instructions or directions shall be given by LADWP to the Design-Builder's superintendent or person in charge of the specific work to which the order applies. Such order shall be complied with promptly and referred to the Design-Builder or its representative.
- B. In order to communicate with LADWP, the Design-Builder's representative, superintendent, or person in charge of specific work shall be able to speak, read, and write fluently in the English language.
- C. LADWP reserves the right to:
 1. Disapprove any candidate named as the Design-Builder's representative or alternate who fails to meet the provisions set forth herein.
 2. Remove, without any right to work on the Project, either the Design-Builder's representative or alternate, who in the sole opinion of LADWP has demonstrated incompetence, lack of ability, or other unsuitability to perform supervision of the Work; and that individual shall not, without permission of LADWP, be re-employed on the Project.

- D. If the Design-Builder's representative or alternate leaves the employ of the Design-Builder, the Design-Builder will be required to replace the individual(s) within fifteen (15) days and to fulfill the requirements of this Subsection. In the interim, an "Acting Representative" must be named by the Design-Builder.
- E. Failure to have the Design-Builder's representative or alternate representative present at the Project Site at all times while work under the Contract is in progress shall at LADWP's sole discretion constitute suspension of the Work by the Design-Builder, until such time as said individual(s) is(are) again present at the Project Site.
- F. No payment or any extension of time will be allowed for any work performed in the absence of Design-Builder's representative or alternate.

GC-12. AUTHORITY OF LADWP

- A. Within the scope of the Contract, LADWP has the authority to enforce compliance with the Contract Documents. The decision of LADWP is final on all questions relating to quantities; the approval of accredited testing labs; the acceptability of materials, quality of work and equipment; execution, progress, or sequence of work; and interpretation of the Plans, Specifications, or other drawings.
- B. The Design-Builder should be aware and plan accordingly, that change orders over the Board-approved Owner's Contingency will result in an increase in the approval time.

GC-13. LADWP-FURNISHED DOCUMENTS AND SPECIFICATIONS AND ELECTRONIC DATA

- A. The parties recognize that Contract Documents, including drawings, specifications and three-dimensional modeling (such as Building Information Models) and other Work Product may be transmitted among LADWP, Design-Builder and others in electronic media in addition to paper hard copies (collectively "Electronic Data").
- B. Transmission of Electronic Data
 - 1. LADWP and Design-Builder shall agree upon the software and the format for the transmission of Electronic Data. Each party shall be responsible for securing the legal rights to access the agreed-upon format, including, if necessary, obtaining appropriately licensed copies of the applicable software or electronic program to display, interpret and/or generate the Electronic Data.
 - 2. Neither party makes any representations or warranties to the other with respect to the functionality of the software or computer program associated with the electronic transmission of Work Product. Unless specifically set forth in the Contract, ownership of the Electronic Data does not include ownership of the software or computer program with which it is associated, transmitted, generated or interpreted.

3. By transmitting Work Product in electronic form, the transmitting party does not transfer or assign its rights in the Work Product. The rights in the Electronic Data shall be as set forth in the Contract. Under no circumstances shall the transfer of ownership of Electronic Data be deemed to be a sale by the transmitting party of tangible goods.

C. Electronic Data Protocol

1. The parties acknowledge that Electronic Data may be altered or corrupted, intentionally or otherwise, due to occurrences beyond their reasonable control or knowledge, including but not limited to compatibility issues with user software, manipulation by the recipient, errors in transcription or transmission, machine error, environmental factors, and operator error. Consequently, the parties understand that there is some level of increased risk in the use of Electronic Data for the communication of design and construction information and, in consideration of this, agree, and shall require their independent contractors, Subcontractors and Design Consultants to agree, to the following protocols, terms and conditions set forth in the Contract.
2. Electronic Data will be transmitted in the format agreed upon in this section, including file conventions and document properties, unless prior arrangements are made in advance in writing.
3. The Electronic Data represents the information at a particular point in time and is subject to change. Therefore, the parties shall agree upon protocols for notification by the author to the recipient of any changes which may thereafter be made to the Electronic Data, which protocol shall also address the duty, if any, to update such information, data or other information contained in the electronic media if such information changes prior to Final Completion of the Project.
4. The transmitting party specifically disclaims all warranties, expressed or implied, including, but not limited to, implied warranties of merchantability and fitness for a particular purpose, with respect to the media transmitting the Electronic Data. However, transmission of the Electronic Data via electronic means shall not invalidate or negate any duties pursuant to the applicable standard of care with respect to the creation of the Electronic Data, unless such data is materially changed or altered after it is transmitted to the receiving party, and the transmitting party did not participate in such change or alteration.

- D. LADWP Furnished Documents and Specifications: where applicable, LADWP will furnish one electronic and one reproducible copy of the Contract Documents. The Design-Builder shall, upon receipt thereof, check all documents furnished and shall promptly notify LADWP of any missing documents or additional information or drawings required.

- E. The Design-Builder is required to adhere to all physical and cyber-related security policies, standards, requirements and procedures (collectively, "Security Requirements"), applicable to the Project. All Design-Builder personnel, equipment, products, services, and subcontractors involved with the Work must adhere to all applicable Security Requirements throughout the duration of the Agreement or any extensions or amendments thereof. Security Requirements may be imposed by LADWP policy, or by limitation, requirements that may be imposed by the Federal Energy Regulatory Commission (FERC), the North

American Electric Reliability Corporation (NERC), the Western Electricity Coordinating Council (WECC), the Department of Energy (DOE), the Environmental Protection Agency (EPA), and the Department of Homeland Security (DHS). Inability to meet the Security Requirements may be considered when evaluating the Design-Builder for consideration and award, including extensions or amendments to existing agreements. As security regulations and practices change over time, amendments and extensions to existing agreements may include additional Security Requirements not present in earlier agreements.

- F. The Design-Builder shall implement appropriate measures designed to ensure the confidentiality and security of protected information (private and confidential), protect against any anticipated hazards or threats to the integrity or security of such information, protect against unauthorized access or disclosure of information, and prevent any other action that could result in substantial harm to the LADWP or an individual identified with the data or information in the Contractor's custody.

GC-14. LADWP OWNERSHIP AND USE OF CONTRACT WORK PRODUCTS

- A. **Ownership.** All Work Products originated and prepared by Design-Builder or its sub-contractors of any tier under this Contract shall be and remain the property of LADWP for its use in any manner it deems appropriate; provided, however, that any use unintended under the Contract, or modification or alteration of the Work Products without the direct involvement of the Design-Builder shall be without Liability to Design-Builder. Work Products are all works, tangible or not, created under this Contract for LADWP including, without limitation, documents, material, data, reports, manuals, specifications, artwork, drawings, sketches, computer programs and databases, schematics, photographs, video and audiovisual recordings, sound recordings, marks, logos, graphic designs, notes, websites, domain names, inventions, processes, formulas, matters and combinations thereof, and all forms of intellectual property therein. To the extent applicable under the U.S. Copyright Act, all works created by Design-Builder under this Contract are work-made-for-hire created for the sole benefit and ownership of LADWP. LADWP hereby grants to Design-Builder a license, revocable at will of City, to use and copy such documents during the term of this Contract for the sole purpose of performing the Services. All copies of tangible materials or writings embodying such intellectual properties shall be turned over to City upon termination of this Contract or completion of work pursuant to this Contract. Design-Builder hereby assigns, and agrees to assign to City, all goodwill, copyrights and trademarks in all Work Products originated and prepared by Design-Builder under this Contract. Design-Builder further agrees to execute any documents necessary for LADWP to perfect, memorialize, or record LADWP's ownership of rights provided herein. This paragraph shall survive expiration or termination of this Contract.
- B. **Obligations on Subcontractor.** Any sub-contract entered into by Design-Builder relating to this Contract, to the extent allowed hereunder, shall include a like provision (on LADWP's ownership in Work Products) for work to be performed under this Contract to Contractually bind or otherwise oblige its subcontractor performing work under this Contract such that LADWP's ownership rights of all Work Products are preserved and protected as intended herein. Failure of Design-Builder to comply with this requirement or to obtain the compliance of its subcontractor with such obligations shall subject Design-Builder to all remedies allowed under law and termination of this Contract.

- C. Use of Work Products and Trade Secrets by Third Parties. Design-Builder shall not make available, provide or disclose any Work Product to any third party without prior written consent of LADWP. Design-Builder further agrees that it will not disclose nor cause others to disclose any of City's trade secrets or other potentially patentable matters including inventions, discoveries, improvements, and methods, developed during the performance of this Contract. Design-Builder shall be liable for any loss of patentable rights as a result of such disclosure whether such disclosure is inadvertent or not.
- D. No Transfer of Pre-Existing Intellectual Property. Nothing herein may be construed to transfer to LADWP any ownership, interest or right in any of the Design-Builder's intellectual property, trade secrets or know-how that is pre-existing before commencement of this Contract, or that is derived independent of Design-Builder's performance of this Contract.
- E. Non-Infringement Warranty. Design-Builder hereby represents and warrants that performance of all obligations under this Contract does not infringe in any way, directly or contributorily, upon any third party's intellectual property rights, including, without limitation, patents, copyrights, trademarks, trade secrets, right of publicity and proprietary information. This section shall survive expiration or termination of this Contract.
- F. In Design-Builder's defense of the City Defendants, negotiation, compromise, and settlement of any such infringement Action, the City shall retain discretion in and control of the litigation, negotiation, compromise, settlement, and appeals there from, as required by the Los Angeles City Charter, particularly Article II, Sections 271, 272 and 273 thereof.
- G. Where any Work Product furnished by Design-Builder is in a form of software or firmware ("Vehicle"), and if any part of the such Vehicle (a) becomes the subject of an Action, (b) is adjudicated as infringing a third party's Intellectual Property right, (c) has its use enjoined or license terminated, or (d) Design-Builder shall, with the City's consent, do one of the following immediately. Design-Builder shall at its expense either:
 - 1. Procure for the City the right to continue using said part of the Vehicle;
 - 2. Replace the Vehicle with a functionally equivalent, non-infringing product; or
 - 3. Modify the product so it becomes non-infringing.
 - 4. Exercise of any of the above-mentioned options shall not cause undue business interruption to the City or diminish the intended benefits and use of the Work Product by the City under the specifications herein.
- H. Rights and remedies available to the City hereinabove shall survive the expiration or other termination of this Contract. Further, the rights and remedies are cumulative of those provided for elsewhere in this Contract and those allowed under the laws of the United States, the State of California, and the City of Los Angeles. This Paragraph shall survive the expiration or other termination of this Contract.

- I. Design-Builder Trade Secrets. Trade Secrets, as used in this Contract, are defined in California Government Code Section 6254.7 and California Evidence Code section 1061(a)(1) and may include, but are not limited to, any formula, plan, pattern, process, tool, mechanism, compound, procedure, production data, or compilation of information which is not patented, which is known only to certain individuals within a commercial concern who are using it to fabricate, produce, or compound an article of trade or a service having commercial value and which gives its user an opportunity to obtain a business advantage over competitors who do not know or use it. No Work products or deliverables created and delivered to City under this Contract may constitute Trade Secrets of Design-Builder.
- J. Design-Builder hereby stipulates that City is not nor expected to be in possession of any of Design-Builder's Trade Secrets. In the unlikely event that Design-Builder reveals any of its Trade Secrets (that is so marked conspicuously on every page) to City to further the intent and purpose of this Contract and so notifies City in writing that it has revealed its Trade Secrets to City, then City agrees to notify Design-Builder of any request made pursuant to the California Public Records Act, Cal. Gov. Code, § 6250 et seq., ("CPRA") that included Design-Builder's Trade Secrets. City may disclose any of Design-Builder's Trade Secrets if Design-Builder does not object in writing to LADWP after 10 calendar days from the notice mailing date by LADWP to Design-Builder of the CPRA request.
- K. Unless expressly stated otherwise, for all pre-existing third-party and Design-Builder's intellectual property (if any), including software, required to operate or use any Work Product delivered by Design-Builder, Design-Builder hereby grants and will cause others to grant City (including its agents and consultants) a royalty-paid, perpetual, irrevocable license to use such pre-existing intellectual property internally by LADWP (including its agents and consultants).

GC-15. WORK FORCE

- A. Only competent workers shall be employed on the Work. Any person employed who is found to be incompetent, intemperate, troublesome, disorderly, or otherwise objectionable, or who fails or refuses to perform work properly and acceptably, shall be immediately removed from the Work by the Design-Builder and will not be reemployed on the Work.
- B. The Design-Builder's employees shall be restricted to immediate work areas at the Project Site, and shall not go beyond work limits or access routes, except as otherwise approved in writing by LADWP.

GC-16. COORDINATION

- A. Collateral Work: All Collateral Work, Coordination, Communication and Meetings described in the General Condition on Work Force shall be included in Design-Builder's Scope of Work and shall not be a basis for any claim of extra work, additional compensation, or a time extension.
 - 1. Utility Companies may, with LADWP's written consent, perform construction or operations related to the Project with its own forces, or award separate concurrent

prime contracts in connection with other portions of the Project or other construction or operations, on the Project Site or areas contiguous to the Project Site, or have other works performed by utility companies, LADWP or service providers.

2. LADWP shall provide directly for coordination of the activities and schedule of the "Other Design-Builder's" own forces with the Work of the Design-Builder, who shall cooperate with "Other Contractors", provide concurrent coordinated Project Site access, and coordinate right-of-way paths for the Work.
3. Design-Builder shall coordinate its work with the work of "Other Contractors," whether concurrent or not and shall consider their schedules and access milestones and interface milestones in formulation of its own construction schedules. Prior to each weekly progress meeting, the Design-Builder shall convene coordination meetings with "Other Contractors," LADWP (if LADWP is performing work with its own forces at the Project Site), LADWP's consultants (only if requested by LADWP), and other utilities (where such utilities are performing works at the Project Site), for the purpose of work coordination, schedule coordination, analysis and review of their respective construction schedules and avoidance of worker congestion, disruption, delay, interferences and inefficiencies. The Design-Builder and the "Other Contractors" shall make revisions to their respective construction schedules deemed necessary after a joint review and mutual agreement with LADWP. LADWP shall have the right to participate in these coordination meetings. Construction schedules reviewed and coordinated at these coordination meetings and presented at the weekly Project progress meetings shall then constitute the as-revised schedules to be used by the Design-Builder, "Other Contractors," and LADWP until subsequently revised and approved, unless LADWP in its discretion directs otherwise.
4. The Design-Builder shall afford LADWP and "Other Contractors" reasonable and safe access to and across the Project Site and reasonable opportunity for the introduction and storage of their materials and equipment and the execution of their work within or adjacent to the Project Site, and shall connect and coordinate the Design-Builder's work with their work as required by the Contract Documents. LADWP may also require that certain facilities and areas be used concurrently by the Design-Builder and "Other Contractors."
5. If any part of the Design-Builder's work depends on the proper execution or results upon the work of LADWP or of any "Other Contractor," or affects, or is affected by, the work of any "Other Contractor," the Design-Builder shall monitor and keep itself informed of the progress and details of such work of such "Other Contractor" or LADWP by attendance at coordination meetings no less than weekly, exchanging schedules and look-aheads, conducting "priority discussions" as necessary, observation of the Project Site, and communication with "Other Contractors." The Design-Builder shall promptly report in writing to LADWP any apparent discrepancies or defects in such other work that will or may render it unavailable or unsuitable for the Design-Builder to properly perform the Work. Failure by the Design-Builder to promptly report such discrepancies or defects shall constitute acceptance of the other work as fit, proper and ready for integration with the Design-Builder's work, except for latent defects.

B. Coordination

1. The Design-Builder will designate a contact person for coordination with LADWP, utility companies, and "Other Contractors." The contact person shall have the authority to make decisions for the Design-Builder firm and shall have binding signatory power for changes in work. The contact person and/or his or her designee shall be on the Project Site at all times during work activity.
2. The Design-Builder shall coordinate, sequence, and organize its work so as to minimize the inconvenience and disruption to the general public to the greatest extent reasonable. Such coordination and mitigation shall include dissemination of information and meeting with or notification to the parties who will be affected by the Work, as appropriate, and shall be undertaken in cooperation with LADWP, and in accordance with any specific Contract Document provisions or direction from LADWP.
3. Prior to commencement of the Work, the Design-Builder shall hold pre-installation coordination meetings and prepare coordination drawings that document the pre-planning of the Work. This process shall ensure the installation of the Work is undertaken in an efficient and professional manner in accordance with the Contract Documents. The Design-Builder's coordination shall include, but not be limited to, the following:
 - a. Coordinate use of Project space and sequence of installation of equipment or other work that is indicated on the Contract Documents. Utilize space efficiently to eliminate conflicts in the installation of the Work and to maximize accessibility for maintenance and repairs.
 - b. When necessary, prepare memoranda for distribution to each party involved in the Work outlining special procedures required for coordination and construction. Include such items as required notices, reports, construction restraints, and attendance at meetings.
 - c. Coordinate schedule and timing of required administrative procedures with other construction activities to avoid conflicts and ensure orderly progress of the Work.
4. The Design-Builder shall obtain the approval of LADWP and notify all other affected persons or "Other Contractors" at least forty-eight (48) hours before starting work which may block access or otherwise cause undue difficulty to occupants or users of property affected, and shall restore such access to a usable condition or, with LADWP's permission, provide replacement access as soon as possible.
5. The Design-Builder shall obtain necessary information and identify equipment locations and other layouts, as available, to avoid interface conflicts and shall be familiar with applicable codes and requirements and perform its work in compliance therewith.
6. LADWP reserves the right to permit access to the Project Site for the performance of work by "Other Contractors" and persons at such times that LADWP deems proper. The exercise of such reserved right shall in no way or to any extent relieve the Design-

Builder from liability for loss and damage to the Work due to or resulting from its operations or from responsibility for complete execution of the Contract. The Design-Builder shall cooperate with "Other Contractors" and persons in all matters requiring common effort. Prior to entering the Project Site, the Design-Builder shall require "Other Contractors" and third parties to sign an LADWP approved form documenting and authorizing Project Site access.

7. Coordinate execution of the Work with those public utilities, governmental bodies, private utilities and "Other Contractors" performing work on and adjacent to the worksites. Eliminate or minimize delays in the Work and conflicts with those utilities, bodies and Contractors.
8. In case of irreconcilable conflict, LADWP will provide direction that provides the best benefit to the Project.

C. Communication

1. An orderly system for communication between LADWP and the Design-Builder is essential to the satisfactory completion of the Work. Communications between the Design-Builder and LADWP shall be in accordance with the provisions of the Contract Documents.
2. LADWP Communications with the Design-Builder. LADWP will transmit, directly or through others, written instructions, responses or other communications to the Design-Builder's Project Manager or other persons identified in writing by the Design-Builder to receive such communications. The Design-Builder shall, by a letter to LADWP, designate (by name) one or more staff members to receive oral and written field communications when the Project Manager is away from the Project Site and to act as the Project Manager's designated representative. During the times that the Project Manager may be temporarily absent, a staff member shall be authorized to act immediately on orders or instructions issued by LADWP. If LADWP finds it necessary to communicate with the Design-Builder Personnel authorized to receive such communications and none are available to receive such communications, LADWP may suspend all of the Design-Builder's operations at the Project Site until such communications can be accomplished.
3. The Design-Builder shall submit to LADWP all documents required by the Contract Documents and as requested to provide reports containing information on scope, schedule, budget, progress, quality, safety, issues and risks to the Project.
4. Formal communications from the Design-Builder to LADWP that are necessary for the performance of the Contract, including documents described in the Contract Documents, and any other written communications, will be addressed to LADWP, unless otherwise specified in the Contract Documents. All written communications or submittals shall be signed by the Design-Builder's Project Manager or designee in serialized format, and Design-Builder shall maintain logs available to LADWP for review and reconciliation upon request. Additional requirements regarding submittals are set forth in the Contract Documents.

5. LADWP expects and the Design-Builder agrees that the Project Manager is in full charge of all Design-Builder activity on the Project unless the Design-Builder has designated in writing other persons authorized to send and receive formal communications, and the specific authority of such designated persons.

D. Meetings

1. The Design-Builder shall inform LADWP at least forty-eight (48) hours in advance of any Project-related meeting(s) where Design-Builder intends to have a lawyer present.
2. The Design-Builder shall make arrangements for meetings and prepare agendas with copies for participants. For meetings between LADWP and the Design-Builder, Design-Builder, unless otherwise directed by LADWP, will record minutes and distribute to LADWP within three (3) business days for review and approval.
3. Meetings, as required, will be held for scheduling and coordination of the Work within the requirements of the Contract Documents. In the event conflicts arise, LADWP will make the final decision resolving the conflict in a way to minimize project impact.
4. The Design-Builder shall be advised of and shall attend Contract meetings as deemed necessary by LADWP.

GC-17. BUSINESS ETHICS

- A. Design-Builder or their representatives shall not make, or cause to be made, any cash payments, commissions, employment, gifts, entertainment, free travel, loans, free work, substantially discounted work, or any other considerations to (1) LADWP representatives, employees, or their relatives, or (2) representatives of subcontractors, or material suppliers or any other individuals, organizations, or businesses receiving funds in connection with this Project.
- B. Design-Builder employees (or their relatives), agents, or subcontractors shall not receive any cash payments, commissions, employment, gifts, entertainment, free travel, loans, free work, or substantially discounted work or any other considerations from any other Contractors working on this Project or from any LADWP employee, agent, representative.
- C. Design-Builder agrees to notify a designated LADWP representative within forty-eight (48) hours of any instance where the Design-Builder becomes aware of a failure to comply with the provisions of this clause.

GC-18. MATERIAL AND WORKMANSHIP

- A. Warranty. Design-Builder represents and warrants that it is and will be at all times fully qualified and capable of performing the Work. Design-Builder warrants that all construction management and construction services shall be performed in accordance with generally accepted professional standards of a professional with expertise in the Work of the Contract Documents, good and sound construction practices, and all requirements of the Contract Documents. Design-Builder warrants that Work, including but not limited to each item of materials and equipment incorporated therein, shall be

new, of suitable grade of its respective kind for its intended use, and free from defects in materials, construction and workmanship, and for Work performed under a design-build or performance specification. Design-Builder further warrants the design services will be in accordance with the standard of care established in GC 10-C. Design-Builder warrants that Work shall conform in all respects with all applicable construction requirements of all Applicable Laws as defined herein (to include without limitation federal, state and local laws, applicable construction codes and standards, licenses, and permits, Drawings and Specifications and all descriptions set forth therein), and all other requirements of Contract Documents (and for design-build or performance specification scope, such warranty shall extend to all applicable design requirements as well). Design-Builder's representations and warranties regarding the completed Work shall not extend to the negligence of others in the specification of specific equipment, materials, design standards and means or methods of construction where that is specifically shown and expressly required by Contract Documents.

- B. All materials and work quality shall be subject to LADWP's approval. The Design-Builder may supply any of the materials specified or offer an equivalent. LADWP will determine whether the material offered is equivalent to that specified. Adequate time shall be allowed for LADWP to make this determination.
- C. Material and work quality not conforming to the requirements of the Contract Documents shall be considered defective and will be subject to rejection. When LADWP so directs, Design-Builder shall immediately remove defective work or material from the Project Site, whether in place or not, at Design-Builder's expense.
- D. If Design-Builder fails to replace any defective or damaged work or materials after reasonable notice, LADWP retains the right to perform this work by an outside Design-Builder. LADWP shall back charge or deduct from the amount to be paid to the Design-Builder the actual expense for such work plus a fee of fifteen percent (15%) for LADWP's administrative costs.
- E. Where materials are specified by reference to standard specifications of the American Society for Testing Materials (ASTM) International, Federal Specifications, or others, all applicable provisions of the designated specifications shall be considered as forming a part of the Contract Documents to the same force and effect as if repeated therein.
- F. All work under this Contract shall be performed in a skillful and workmanlike manner.
- G. American Iron and Steel Requirements (EPA Funded – Buy American)
 - 1. Design-Builder acknowledges to and for the benefit of LADWP and the State of California (the "State") that it understands the goods and services under this Agreement are being funded with monies made available by the Safe Drinking Water State Revolving Fund that have statutory requirements commonly known as "American Iron and Steel"; that requires all of the iron and steel products used in the Project to be produced in the United States ("American Iron and Steel Requirement") including iron and steel products provided by Design-Builder

pursuant to this Agreement.

2. The term “iron and steel products” means the following products made primarily of iron or steel: lined or unlined pipes and fittings, manhole covers and other municipal castings, hydrants, tanks, flanges, pipe clamps and restraints, valves, structural steel, reinforced precast concrete, and construction materials.
 3. Design-Builder hereby represents and warrants to and for the benefit of LADWP and the State that (a) Design-Builder has reviewed and understands the American Iron and Steel Requirement, (b) all of the iron and steel products used in the Project will be and/or have been produced in the United States in a manner that complies with the American Iron and Steel Requirement, and, (c) Design-Builder will provide any further verified information, certification or assurance of compliance as may be requested by LADWP or State.
 4. Notwithstanding any other provisions of this Agreement, any failure to comply with this paragraph by Design-Builder will permit LADWP or the State to recover as damages against Design-Builder any loss, expense, or cost (including, without limitation, attorneys’ fees) incurred by LADWP or the State resulting from any such failure (including, without limitation, any impairment or loss of funding, whether in whole or in part, from the State or any damages owed to the State by LADWP).
 5. LADWP and Design-Builder agree that the State, as a lender to LADWP for funding of this Project, is a third-party beneficiary, and neither this Section 8.2.C (nor any other provision of this Agreement necessary to give this Section 8.2.C force or effect) shall be amended or waived without prior written consent of the State. Additional information on the State Revolving Fund American Iron and Steel Requirement provision can be found at: <https://www.epa.gov/cwsrf/state-revolving-fund-american-iron-and-steel-ais-requirement>.
 6. Design-Builder and its subcontractors who will provide materials subject to American Iron and Steel, will be required to complete, sign, and submit the “American Iron & Steel Certification” affidavit in Appendix F (Attachment E) attached to this Agreement. Failure to comply with this requirement will result in the Design-Builder being deemed nonresponsive.
- H. Nameplates. The nameplates shall be in accordance with the applicable ANSI or NEMA Standards and shall contain LADWP's agreement number, item number, total lifting weight, and applicable rating and/or performance data.
- I. Cleanup. Throughout all phases of construction, including suspension of Work, and until Final Acceptance of the Work, the Design-Builder shall keep the Work Site clean and free from rubbish and debris on a continuous basis. Design-Builder shall remove from the Site materials and equipment as soon as they are no longer necessary. Upon completion of the Work and before final inspection, the entire Work Site shall be cleared of equipment, unused materials, and rubbish so as to present a clean and neat

appearance satisfactory to LADWP or its designated representative.

GC-19. PUBLICITY AND ADVERTISING

- A. Neither the Design-Builder nor its subcontractors or suppliers shall include any reference to the Contract or to work performed hereunder in any advertising or public relations materials without first obtaining the written approval of LADWP. All information so included shall be factual, and shall in no way imply that the City endorses the Design-Builder or its services or product.
- B. The City shall have the right to photograph, videotape, film or in any other manner, record the progress of the Work at any time and to use such materials for any purpose.
- C. No sign will be permitted for advertising the name of the Design-Builder or any subcontractor. One neat sign with black lettering on a white background may be used to designate the Design-Builder's shipping and receiving area for this Project. The face of the sign shall not exceed six (6) square feet. This sign shall be subject to approval by LADWP.
- D. No use of information related to the Work is permitted without the written approval of LADWP. The Design-Builder and any of its subcontractors at any tier shall not publish or allow to be published at any time, any photography, videotape, or film without prior written authorization from LADWP.

GC-20. PUBLIC RELATIONS

- A. All inquiries of any kind pertaining to the Contract, presented to the Design-Builder in any form including, but not limited to, written or oral requests, and originating from any media source, such as the press and other print publications, television or radio networks, the World Wide Web, or instruments thereof, community or public interest groups, or any other limited or mass media systems, shall be immediately referred by the Design-Builder to LADWP. The Design-Builder and its subcontractors shall not disseminate information on behalf of LADWP or pertaining to the nature, scope, or details of the Contract without the prior specific written consent of LADWP.
- B. The Design-Builder shall not release information in any manner or form on behalf of LADWP or pertaining to the nature, scope, or details of the Contract in any organized public or private event, setting, or ceremony without the prior specific written consent of LADWP.
- C. The Design-Builder and any of its subcontractors at any tier shall not publish, or allow to be published, any press releases without prior written authorization from LADWP.

GC-21. HAZARDOUS AND OTHER REGULATED SUBSTANCES

- A. Except as otherwise permitted in the Contract Documents, the Design-Builder agrees to accept sole responsibility for full compliance with any and all applicable present and future rules, regulations, restrictions, ordinances, statutes, laws and/or other orders of any governmental entity regarding Design-Builder's use, storage, handling, distribution,

- processing and/or disposal of hazardous wastes, extremely hazardous wastes, hazardous substances, hazardous materials, hazardous chemicals, toxic chemicals, toxic substances, pollutants, contaminants, or other similarly regulated substances (hereinafter referred to as "hazardous substances") regardless of whether the obligation for such compliance or responsibility is placed on the owner of the land, on the owner of any improvements on the premises, on the user of the land, or on the user of the improvements. Said hazardous substances shall include, but shall not be limited to gasoline, diesel, lubricating oils and solvents.
- B. Except for claims arising from LADWP's sole or active negligence or willful misconduct, the Design-BUILDER agrees that any damages, penalties or fines levied against LADWP or the City and/or the Design-BUILDER as a result of noncompliance with any of the above shall be the sole responsibility of the Design-BUILDER and, further, that the Design-BUILDER shall indemnify and pay and/or reimburse LADWP or the City for any damages, penalties or fines that LADWP or the City incurs, or pays, as a result of noncompliance with this General Condition.
 - C. In the case of any hazardous substance spill, leak, discharge or improper storage on the premises, or contamination of same, by action or inaction of the Design-BUILDER, or anyone directly or indirectly employed or under contract to the Design-BUILDER, the Design-BUILDER agrees to make, or cause to be made, any necessary repairs or corrective actions, as well as to clean up and remove any leakage, contamination or contaminated ground. In the case of any hazardous substance spill, leak, discharge or contamination caused in whole or part by the Design-BUILDER, or by any of its subcontractors, employees, or agents, which affects LADWP's property, or property(ies) of LADWP's tenant(s), or any other property under LADWP's control and/or possession or under the control and/or possession of any third party, the Design-BUILDER agrees to make, or cause to be made, any necessary repairs, or take corrective actions, to clean-up and remove any such spill, leakage or contamination to the extent required by applicable law or regulation.
 - D. If, after reasonable notice, the Design-BUILDER fails to repair, clean-up, properly dispose of, or take any other corrective action(s) as required by the Contract Documents, LADWP may (but shall not be required to) take all steps it deems reasonably necessary to properly repair, clean-up or otherwise correct the condition(s) resulting from the spill, leak or contamination. Any such repair, clean-up or corrective action(s) taken by LADWP shall be at Design-BUILDER's sole cost and expense, including any and all costs (including any administrative costs) which LADWP incurs, or pays, as a result of any repair, clean-up or corrective action it takes.
 - E. If the Design-BUILDER installs or uses already installed underground storage tanks, pipelines or other improvements on the specified premises for the storage, distribution, use, treatment or disposal of any hazardous substances, the Design-BUILDER agrees, upon the expiration and/or termination of this Contract, to remove and/or clean up, at the sole option of LADWP, the above-referred to improvements. Said removal and/or clean-up shall be at Design-BUILDER's sole cost and expense, and shall be undertaken and completed in full compliance with all federal, state and local laws and regulations, as well as in compliance with the reasonable directions of LADWP.
 - F. Design-BUILDER shall promptly supply LADWP with copies of all notices, reports,

correspondence, and submissions made by the Design-Builder to any governmental entity regarding any hazardous substance spill, leak, discharge or clean-up, including all tests results.

G. Notwithstanding the foregoing sections of this General Condition:

1. Design-Builder shall not be held responsible for the presence or remediation of asbestos, asbestos-related materials, or any other hazardous substance, in any form whatsoever, as such materials and substances are defined by the Environmental Protection Agency or any other public authority, found on any property or structure that is the subject of services performed by Design-Builder under the Contract.
2. The Design-Builder's obligation to remediate hazardous substances is limited to the Work identified in the Contract Documents. The Design-Builder has no obligation to identify, abate and/or remediate hazardous substances not directly affected by the Work; however, the Design-Builder will identify, abate and/or remediate hazardous substances not included in the scope of work as directed in writing by LADWP and subject to a Change Order.
3. The Design-Builder will be compensated for approved additional costs resulting from changes in regulations, restrictions, ordinances, statutes, laws and/or other orders of any governmental entity regarding the use, storage, handling, distribution, processing and/or disposal of hazardous wastes, extremely hazardous wastes, hazardous substances, hazardous materials, hazardous chemicals, toxic chemicals, toxic substances, pollutants, contaminants, or other similarly regulated substances.

H. LADWP will retain title to all pre-existing hazardous substances removed as part of the Design-Builder's work, and title shall not transfer to the Design-Builder. LADWP agrees to sign all manifests as LADWP of all such pre-existing hazardous substances. Hazardous substances introduced onto the Project Site by the Design-Builder shall remain titled to the Design-Builder.

I. This General Condition and the obligation(s) contained therein, shall survive the expiration or earlier termination of this Contract.

GC-22. PROJECT SITE INVESTIGATION

A. The Design-Builder shall investigate the Project Site to ascertain conditions affecting necessary procedure and sequence of work operations for execution of the Contract, and to ascertain Project Site conditions, character, quality and quantity of surface and subsurface materials that will be encountered. The Design-Builder shall verify all dimensions in the field and shall check field conditions continuously during construction. LADWP assumes no responsibility whatsoever in respect to the Design-Builder's interpretation of subsurface investigations. There is no guarantee or warranty, either expressed or implied, that conditions indicated in the Contract Documents, are representative of those existing throughout the Work, or any part of it, or that unexpected developments may not occur.

B. Design-Builder shall carefully study and compare each of the Contract Documents with the

others and with information furnished by LADWP, and shall promptly report in writing to LADWP's Project Manager any errors, inconsistencies, or omissions in the Contract Documents or inconsistencies with applicable requirements of the Law observed by the Design-Builder. The Design-Builder shall have the right to rely on the historic water quality data furnished by LADWP as a basis for a change in the Work.

- C. Design-Builder is responsible for the design and construction of the Project and shall provide all services pursuant to this Contract in a manner consistent with the standard of care under California law applicable to those who specialize in providing such services for projects of the type, scope, and complexity of the Project (including its contracting mode). The Design-Builder shall be solely responsible for any and all design errors including, but without limitation, errors, inconsistencies or omissions in the Construction Documents. Once a significant error, inconsistency, or omission is known to exceed \$75,000 or have 1 week of impact to the critical path it shall be promptly reported in writing to LADWP's Project Manager.
- D. If Design-Builder performs any design and/or construction activity which it knows, or should know, involves an error, inconsistency, or omission referred to in Paragraphs A, B, or C, above, without notifying and obtaining the written consent of LADWP's Project Manager, Design-Builder shall be responsible for the resultant losses, including, without limitation, the costs of correcting Defective Work.
- E. Subsurface Data
 - 1. All soil and test hole data, groundwater elevations, and soil analyses shown on the Contract Drawings or included in the Contract Documents apply only at the location of the test holes and to the depths indicated. Soil test reports for test holes which have been drilled are available for inspection at the office of LADWP. Additional subsurface exploration may be performed by the Design-Builder at its own expense.
 - 2. The groundwater elevation is that which existed on the date specified in the Design-Builder's geotechnical report. It is the Design-Builder's responsibility, subject to the standard of care, to determine and allow for the groundwater elevation on the date the Work is performed. A difference in groundwater elevation between what is shown in the soil boring logs and what is actually encountered during construction will not be considered as a basis for extra work; however, so long as Design-Builder complies with the Standard of Care and reasonable due diligence and field exploration was performed, project contingency may be allocated for such purposes.
 - 3. LADWP makes no representation as to the actual conditions encountered during construction of the Project, which include, but are not limited to, soil moisture content, water table elevations, soil stability for trenching and shoring operations, and interpolations between test holes. Any additional subsurface explorations necessary for the construction of the Project shall be performed by the Design-Builder.
 - 4. Pursuant to SC-19, the Design-Builder, as part of its preliminary evaluation, is to

conduct geotechnical and other investigations of the Project site as the Design-Builder determines is appropriate.

F. Archaeological and Paleontological Discoveries

1. If discovery is made of items of archaeological or paleontological interest, the Design-Builder shall immediately cease excavation in the area of discovery and shall not continue until ordered by LADWP. When resumed, excavation operations within the area of discovery shall be as directed by LADWP.
2. Discoveries which may be encountered may include, but not be limited to, dwelling sites, stone implementations or other artifacts, animal bones, human bones, fossils, and Native American Indian artifacts.

GC-23. RIGHTS OF ENTRY

Rights of entry for the Work will be provided by LADWP pursuant to the Contract Documents. Unless otherwise provided in the Contract Documents, the Design-Builder shall make arrangements, pay for, and assume all responsibility for acquiring, using, restoring, and/or disposing of additional work areas and facilities that may be temporarily required to perform the Work. The Design-Builder shall indemnify, defend and hold LADWP harmless from all claims for damages caused by or arising from such actions in any way related to additional work areas and facilities.

GC-24. PROTECTION AND RESTORATION OF EXISTING IMPROVEMENTS

- A. The Design-Builder shall conduct the operations in a manner that avoids injury or damage to adjacent property and improvements. Property such as, but not limited to, buildings, trees, shrubbery, lawns, pole lines, fences, guard rails, guide posts, culvert and Project markers, signs, structures, and other objects on or adjacent to the Project Site, that are not designated for removal, shall be protected from injury or damage. If damaged or removed due to Design-Builder's operations, they shall be restored or replaced in as nearly the original condition and location as is reasonably possible. When ordered by LADWP, the Design-Builder shall provide and install suitable safeguards to protect any object from injury or damage.
- B. The Design-Builder shall comply with all requirements for Project Site use, maintenance, and cleanliness per the Contract Documents. The Design-Builder shall take actions to minimize the disruptions and disturbances to building occupants and adjacent roadways, structures, and airfield areas. The Design-Builder is to abide by all provisions of these Contract Documents regarding protection of existing structures, safety, and maintenance of ingress and egress to the building. The Design-Builder must take any and all measures necessary to maintain cleanliness in both the interior and exterior of all work areas. The Design-Builder is responsible for the repair and/or replacement for any damage caused by the Design-Builder to the premises, the contents therein, or the adjacent areas.

- C. The Design-Builder shall protect existing pavement and pavement edges against damage or marking from equipment with steel tracks and from equipment loaded in excess of the strength of the pavement or pavement edge. Areas and routes used by the Design-Builder or subcontractors shall be restored to their original condition by the Design-Builder before Final Inspection of the Work. The Design-Builder shall protect all existing underground utilities against damage from equipment and equipment loads.
- D. The fact that any improvement or facility is not shown on the plans shall not relieve the Design-Builder of the responsibility to ascertain the existence of any structure that may be subject to damage by its operations. The Design-Builder shall pay for and satisfactorily repair damage to any object which may be damaged as a result of the operations or negligence of the Design-Builder or subcontractors. If it becomes necessary for LADWP to repair such damage, the Design-Builder shall be billed for and shall pay the actual cost to LADWP for labor and materials plus fifteen percent (15%) for LADWP administrative costs.
- E. All costs to the Design-Builder for protecting, removing, and restoring existing improvements or new construction are included in the Contract Price.

GC-25. ADA COMPLIANCE

- A. As directly related to Design-Builder's responsibilities with regard to this Contract, Design-Builder shall be solely responsible for fully complying with any and all applicable present and/or future rules, regulations, restrictions, ordinances, statutes, laws, and/or orders of any federal, state, and/or local governmental entity and/or court regarding disabled access including any services, programs, improvements or activities provided by Design-Builder. Design-Builder shall be solely responsible for any and all damages caused by, and/or penalties levied as the result of Design-Builder's noncompliance. Further, Design-Builder agrees to cooperate fully with City in its efforts to comply with the Americans with Disabilities Act of 1990 and any amendments thereto, or successor statutes.
- B. Should Design-Builder fail to comply with this Section, if applicable, then City shall have the right, but not the obligation, to perform, or have performed, whatever work is necessary to achieve equal access compliance. Design-Builder will then be back charged for, or required to reimburse City for, the actual cost of achieving compliance, plus a fifteen percent (15%) administrative charge.
- C. Design-Builder shall defend, indemnify and hold harmless LADWP from any third-party claim, complaint, or cause of action (whether by a private party or by a governmental entity) alleging that any part of the Work or the design for the Work fails to comply with any rule, regulation, restriction, ordinance, statute, law and/or order of any federal, state or local governmental entity or court regarding disabled access, including, without limitation, the Americans with Disabilities Act of 1990, Unruh Civil Rights Act (California Civil Code 51, et seq.) and Title 24 of the California Code of Regulations relating to building standards.

GC-26. PUBLIC CONVENIENCE AND SAFETY

- A. The Design-Builder shall conduct all operations in a manner that will cause no interference with normal operations. In all operations the Design-Builder shall be governed by the

regulations and rules of LADWP and shall cooperate fully with LADWP. All temporary blockages for the movement of construction materials or equipment shall be coordinated with and approved by LADWP at least forty-eight (48) working hours in advance of any closure.

- B. Within ten (10) days after the date of the Notice to Proceed and before moving vehicles onto the Project Site, the Design-Builder shall submit to LADWP the proposed Plan for vehicular and pedestrian traffic circulation, including the location and types of signs to be used. Thereafter, and not later than fifteen (15) days prior to subsequent changes required by LADWP for said circulation, sign locations and types, the Design-Builder shall submit revised plans to LADWP.

GC-27. USE OF IMPROVEMENTS DURING CONSTRUCTION

- A. LADWP reserves the right to take over and utilize all or part of any completed facility, equipment, system, furnishing, or appurtenance. The Design-Builder will be notified in writing in advance of such action. Such action by LADWP will relieve the Design-Builder of responsibility for injury or damage to said completed portions of the improvement resulting from use by public traffic or from the action of the elements or from any other cause, except Design-Builder negligence. Nothing in this section shall be construed as relieving the Design-Builder from full responsibility for correcting defective work or materials.
- B. In the event LADWP exercises the right to place into beneficial use or service and utilize all or part of any completed facility, equipment, system, furnishing, or appurtenance, LADWP will assume the responsibility and liability for injury to persons or property resulting from the utilization of the facility, equipment, system, furnishing, or appurtenance so placed into service, except for any such injury to persons or property caused by any willful or negligent act or omission by the Design-Builder, subcontractor, their officers, employees or agents, or failure to perform the Work in accordance with the Contract Documents.
- C. Whenever LADWP plans to exercise said right, the Design-Builder will be notified by LADWP, identifying the specific portion or portions of the Work to be so utilized or otherwise placed into service. Following LADWP's inspection, witnessed acceptance test, demonstration, training, and establishment of a punch list, a Notice of Substantial Completion will be issued, for the portion or portions of the Work to be utilized and placed in service.

GC-28. JOINT LIABILITY

If the Design-Builder hereunder is comprised of more than one legal entity, then each such entity shall be jointly and severally liable to LADWP hereunder.

GC-29. CITY HELD HARMLESS

- A. To the fullest extent permitted by law, Design-Builder shall defend, indemnify and hold harmless City and any and all of City's Boards, officers, agents, employees, assigns and successors in interest from and against any and all suits, claims, causes of action, liability, losses, damages, demands or expenses (including, but not limited to, attorney's fees and costs of litigation), claimed by anyone (including Design-Builder and/or Design-Builder's

agents or employees) by reason of injury to, or death of, any person(s) (including Design-Builder and/or Design-Builder's agents or employees), or for damage to, or destruction of, any property (including property of Design-Builder and/or Design-Builder's agents or employees, or any additional property outside of the Project site, whether owned by LADWP or not, acquired by Design-Builder for additional work areas and facilities that may be temporarily required to perform the Work) or for any and all other losses, founded upon or alleged to arise out of, pertain to, or relate to the Design-Builder's and/or subcontractor's performance of the Contract, whether or not contributed to by any act or omission of City, or of any of City's Boards, officers, agents or employees; provided, however, that where such suits, claims, causes of action, liability, losses, damages, demands or expenses arise from or relate to Design-Builder's performance of a "Construction Contract" as defined by California Civil Code section 2783, this paragraph shall not be construed to require Design-Builder to indemnify or hold City harmless to the extent such suits, causes of action, claims, losses, demands and expenses are caused by City's sole negligence, willful misconduct or active negligence; provided further that where such suits, claims, causes of action, liability, losses, damages, demands or expenses arise from Design-Builder's design professional services as defined by California Civil Code section 2782.8, Design-Builder's indemnity obligations shall be limited to allegations, suits, claims, causes of action, liability, losses, damages, demands or expenses to the extent arising out of, pertaining to, or relating to the Design-Builder's negligence, recklessness or willful misconduct in the performance of the Contract.

- B. To the fullest extent of the law, including California Civil Code sections 2782.8 and 2783, Design-Builder agrees to protect, defend, indemnify, keep and hold harmless City, including its Boards, Departments and City's officers, agents, servants and employees, from and against any and all claims, damages, liabilities, losses and expenses arising out of any threatened, alleged or actual claim that the end product provided to LADWP by Design-Builder violates any patent, copyright, trade secret, proprietary right, intellectual property right, moral right, privacy, or similar right, or any other rights of any third party anywhere in the world. Design-Builder agrees to, and shall, pay all damages, settlements, expenses and costs, including costs of investigation, court costs and attorney's fees, and all other costs and damages sustained or incurred by City arising out of, or relating to, the matters set forth above in this paragraph of the City's "Hold Harmless" agreement.
- C. In Design-Builder's defense of the City under this City Held Harmless Section, negotiation, compromise, and settlement of any action, the City shall retain discretion in and control of the litigation, negotiation, compromise, settlement, and appeals there from, as required by the Los Angeles City Charter, particularly Article II, Sections 271, 272 and 273 thereof.
- D. Survival of Indemnities. The provisions of this City Held Harmless Section shall remain operative following a termination of all other performance under this Agreement unless specifically extinguished in a writing signed as approved as to form by the Office of the City Attorney.
- E. Risk of Loss
 - 1. Design-Builder shall bear the risk of loss to the Work until Final Acceptance of the Project including losses resulting from Design-Builder's acts or negligence; provided

however, Design-Builder shall not bear the risk of loss for:

- a. Natural perils;
 - b. Losses caused solely by LADWP or its other contractor's acts or negligence.
2. For the purpose of clarity, Design-Builder shall conduct an investigation or root cause analysis to determine the cause of the loss and the responsible party as determined by the Design-Builder. LADWP may, at its sole discretion, conduct its own root cause analysis. If LADWP reasonably determines that the loss was due to the acts or negligence of Design-Builder, subcontractor, vendor, or of their respective representatives or persons acting on their behalf, then Design-Builder shall bear the risk of loss. Any conflict in this determination shall be resolved per the dispute resolution, GC-63. Design-Builder shall bear risk of loss except for those losses caused solely by LADWP's negligence or willful misconduct. Such risk of loss shall be insured by an "all risks" builder's risk policy procured by the Design Builder. The cost of such policy shall be a reimbursable cost included in a GMP or CGMP. Such policy shall name the Owner and subcontractors of all tiers as additional insureds. The policy shall be in amount equal to the replacement value of the project. If the builder's risk insurance does not insure or underinsures for the perils of earthquake, earth movement, wildfire or flood as a result of LADWP agreeing not to secure limits to the full value of the Project for such perils, LADWP hereby releases the Design-Builder and its Subcontractors and Vendors of every tier from direct or indirect personal injury or property loss or damage due to such perils, and LADWP agrees that it shall pay all costs not covered due to the lack of property coverage for such uninsured or underinsured perils, including without limitation delays related thereto. Design Builder shall be responsible for deductibles except for earthquake, earth movement, wildfire, and flood deductibles which shall remain with the Owner. The Owner and Design Builder waive all rights against each other and any of their subcontractors, sub-subcontractors and employees, each of the other and any of their subcontractors, sub-subcontractors and employees for damages cause by fire or other causes of loss to the extent covered by the builder's risk property insurance obtained pursuant to this Section or other property insurance applicable to the work, except such rights as they have to proceeds of such insurance held by the Design Builder as fiduciary. The Owner and Design Builder, as appropriate, shall require of the subcontractors, sub-subcontractors and employees of them, by appropriate agreements, written where legally required for validity, similar waivers in favor of the other parties enumerated herein. The policies shall provide such waivers of subrogation by endorsement or otherwise. A waiver of subrogation shall be effective as to a person or entity even though that person or entity would otherwise have a duty of indemnification, contractual or otherwise, did not pay the insurance premium directly or indirectly and whether or not the person or entity had an insurable interest in the property damaged.

GC-30. PATENT FEES OR ROYALTIES

- A. The not-to-exceed Contract amount shall include any and all license, patent fees, or royalties on any patented article or process furnished or used in the Work through perpetuity.

- B. To the fullest extent of the law, including California Civil Code sections 2782.8 and 2783, Design-Builder shall defend at its expense, indemnify and hold harmless the City and any or all of City's Commissioners, Boards, including the officers, agents, employees, assigns and successors in interest (collectively "City Defendants") in any infringement claim, demand, proceeding, suit or action ("Infringement Action") against City Defendants for any infringement or violation, actual or alleged, direct or contributory, intentional or otherwise, of any intellectual property rights, including patents, copyrights, trade secrets, trade-marks, service marks, ideas, concepts, themes, methods, algorithms and other proprietary information or rights (collectively "Intellectual Property Rights"), (1) on or in any design, medium, matter, plant, article, process, method, application, equipment, device, instrumentation, software, hardware, or firmware used by the Design-Builder in performing the Work under this Contract; or (2) as a result of the City's actual use of any work product furnished by the Design-Builder under the Contract. "Work Product" includes any reports, analyses, hardware, software, firmware, equipment, device, instrumentation, design, medium, matter, plant, article, process, method, or application. Design-Builder also shall indemnify City Defendants against any loss, cost, expense, liability, or damages finally awarded against the City Defendants or settlement as a consequence of such Infringement Action.
- C. In Design-Builder's defense of the City Defendants, negotiation, compromise, and settlement of any such Infringement Action, the City shall retain discretion in and control of the litigation, negotiation, compromise, settlement, and appeals therefrom, as required by the Los Angeles City Charter, particularly Article II, Sections 271, 272 and 273 thereof.
- D. Where any work product furnished by the Design-Builder is in a form of software or firmware ("IP Vehicle"), and if any part of the such IP Vehicle (a) becomes the subject of an Infringement Action, (b) is adjudicated as infringing a third party's Intellectual Property Right, or (c) has its use enjoined or license terminated; Design-Builder shall, with the City's consent, do one of the following immediately. Design-Builder shall at its expense either:
1. Procure for the City the right to continue using said part of the IP Vehicle; OR
 2. Replace the IP Vehicle with a functionally equivalent, non-infringing product.
- E. Exercise of any of the above-mentioned options shall not cause undue business interruption to the City or diminish the intended benefits and use of the Work product by the City under the specifications herein.
- F. Rights and remedies available to the City under this Article shall survive the expiration or other termination of this Contract. Further, the rights and remedies are cumulative to those provided for elsewhere in this Contract and those allowed under the laws of the United States, the State of California, and the City of Los Angeles.

GC-31. NO THIRD-PARTY BENEFICIARY

It is expressly understood and agreed that the enforcement of the terms and conditions of the Contract, and all rights of action relating to such enforcement, shall be strictly reserved to the City and the Design-Builder, and that nothing contained in the Contract shall give or allow any claim or right of action by any other or third person under the Contract. It is the express intention of the City and the Design-Builder that any member of the public, subcontractor, supplier, material man, tradesman, vendor or other person or entity other than the City or the Design-Builder receiving services or benefits under the Contract shall be deemed to be an incidental beneficiary only. The foregoing shall not, however, impair LADWP's status as a third-party beneficiary of subcontracts of any tier for the performance of work or delivery of services, material or equipment to the Project.

GC-32. GOVERNING LAW; VENUE

Each and every term, condition, or covenant in the Contract is subject to and shall be construed in accordance with the provisions of California law, any applicable federal law, the Los Angeles City Charter, and the ordinances, regulations, codes, and Executive Orders enacted and/or promulgated pursuant thereto. Such applicable law, together with the Los Angeles City Charter, Los Angeles Municipal Code and regulations of the City, as the same may be amended from time to time, is hereby expressly incorporated into the Contract as if fully set out in the Contract by this reference. Venue for any action arising under the Contract shall be at the Stanley Mosk Courthouse of the Los Angeles County Superior Court. [Note, California Code of Civil Procedure section 394 requires a change of venue if the governmental entity brings suit, instead of the contractor.]

GC-33. COMPLIANCE WITH APPLICABLE LAWS

- A. Design-Builder shall at all times during the performance of its obligations under this Contract, comply with all applicable present and/or future local, State and Federal laws, statutes, ordinances, rules, regulations, restrictions and/or orders, including the hazardous waste and hazardous materials regulations. Design-Builder shall be solely responsible for any and all damages caused and/or penalties levied as the result of the Design-Builder's noncompliance with such enactments.
- B. Should Design-Builder fail to comply with this Section, then City shall have the right, but not the obligation, to perform, or have performed, whatever work is necessary to achieve equal access compliance. Design-Builder will then be back charged for or required to reimburse City for the actual cost of achieving compliance, plus a fifteen percent (15%) administrative charge.

GC-34. ASSIGNMENT OR TRANSFER STRICTLY PROHIBITED

- A. The Design-Builder shall not, in any manner, directly or indirectly, by operation of law or otherwise, hypothecate, assign, transfer or encumber this Contract, or any portion thereof or any interest therein, in whole or in part, without the prior written consent of LADWP.
- B. For purposes of this Contract, the terms "transfer" and "assign" shall include, but not be limited to, the following:
 - 1. if the Design-Builder is a joint venture, a limited liability company, or a partnership, the transfer of fifty percent (50%) or more of the interest or membership in the joint venture, the limited liability company, or the partnership;
 - 2. if the Design-Builder is a corporation, any cumulative or aggregate sale, transfer, merger, assignment, or hypothecation of fifty percent (50%) or more of the voting shares of the Design-Builder;
 - 3. the dissolution by any means of Design-Builder; and
 - 4. a change in business or corporate structure. Any such transfer, assignment, mortgaging, pledging, or encumbering of Design-Builder without the written consent of LADWP is a violation of this Contract and shall be voidable at LADWP's option and shall confer no right, title, or interest in or to this Contract upon the assignee, mortgagee, pledgee, encumbrance, or other lien holder, successor, or purchaser.

GC-35. CONFLICT OF INTEREST

The Parties agree that no official, officer or employee of LADWP shall have any personal or beneficial interest whatsoever in the services or property described herein.

GC-36. WAIVER

The waiver by LADWP of any breach of any term, covenant, or condition herein contained shall not be deemed to be a waiver of any other term, covenant, or condition, or of any subsequent breach of the same term, covenant, or condition.

GC-37. SUSPENSION OF WORK

- A. LADWP may suspend all or any part of the Work by written order signed by LADWP ("Suspension Order"), without invalidating the Contract, for such period or periods as it may deem necessary due to:
 - 1. Any reason for the convenience of the City, with or without cause;
 - 2. An order from a state or federal court or a government administrative agency; or
 - 3. The Design-Builder's failure to perform any provision of the Contract Documents.

- B. Upon receipt from LADWP of a Suspension Order, the Design-Builder shall, unless the notice requires otherwise:
1. Immediately discontinue work on the date and to the extent specified in the notice;
 2. Place no further orders or subcontracts for material, services, or facilities with respect to suspended work other than to the extent required in the notice;
 3. Promptly make every reasonable effort to obtain suspension in terms satisfactory to LADWP of all orders, subcontracts and rental agreements to the extent they relate to performance of suspended work;
 4. Continue to protect and maintain the Work including those portions on which work has been suspended; if the Design-Builder fails to properly provide for public safety, traffic, and protection of the Work during periods of suspension, LADWP may elect to do so and back charge or deduct the cost thereof from monies due the Design-Builder. Such actions will not relieve the Design-Builder from liability.
 5. Within three (3) days of the receipt of the Suspension Order, submit a suspension plan to LADWP for acceptance. The plan shall describe how the Design-Builder will store all materials in a manner so that the materials will not become an obstruction or become damaged in any way, what cost effective methods it will employ to prevent damage to or deterioration of the Work and otherwise protect the Work, how suitable drainage will be provided, what temporary structures will be necessary, and how the Design-Builder will prepare for resuming the Work for the least possible remobilization cost. After the plan is accepted, the Design-Builder shall implement it in accordance with instructions received from LADWP; and
 6. Take any and all measures to minimize costs associated with such suspension.
- C. Under no circumstance shall a suspension absolve the Design-Builder or the Design-Builder's sureties of the duties and responsibilities guaranteed under the performance and payment bond(s). The Design-Builder shall again proceed with the Work when it is ordered to do so in writing by LADWP.
- D. If the Design-Builder intends to assert a claim for compensation or time extension under this Article, it must, and notwithstanding any time limitations specified elsewhere in the Contract Documents, within seven (7) calendar days after receipt of notice to resume work, submit to LADWP a Contractor Change Request setting forth the schedule impact and monetary impact of the suspension in sufficient detail to permit thorough analysis. Adjustment of work Completion Time, if appropriate, will be made pursuant to the provisions of the Contract Documents. Adjustment of the not-to-exceed Contract amount, if any, will be within the Board's sole discretion and shall not in any event, exceed the cost of the extra work resulting from such suspension. Such cost, if any, shall be determined in accordance with the Contract Documents. Pursuant to California Civil Code section 1511, the Parties agree that any failure to submit a timely and properly documented Contractor Change Request shall constitute a waiver by Design-Builder of any claim for additional compensation, time or impact costs from LADWP.

- E. Suspension due to a ruling of City, State or Federal Court -- The Suspension Order will identify the court or agency ruling which caused the suspension, and may extend the Work Completion Time by the stated amount of time specified by the court or agency order. If the ruling causes suspension for an indefinite period of time and as a result a time extension cannot be established, the Suspension Order may also be for an indefinite period of time. If the Suspension Order is issued because of acts or omissions of the Design-Builder, the Design-Builder shall not be entitled to a time extension or payment for any additional costs it incurs.
- F. Suspension Resulting from Design-Builder's Failure to Perform -- If a Suspension Order results from the Design-Builder's failure to satisfactorily perform any of the provisions of the Contract, including but not limited to faulty workmanship, safety concerns, improper or inadequate manpower, equipment, supplies or supervision, or failure to perform the Work or pay employees, subcontractors or suppliers in a timely manner, the Suspension Order will identify the reason, or reasons, for the order. In this circumstance, no time extension will be authorized for the Design-Builder and any costs to the Design-Builder resulting from such Suspension Order will not be reimbursed by LADWP. A Suspension Order issued under these circumstances will remain in effect until the Design-Builder has removed or corrected the grounds for the suspension, or the Suspension Order expires by its terms.

GC-38. TERMINATION OF AGREEMENT

A. Off-Ramp.

1. The parties acknowledge that LADWP's ability to successfully complete the Project may be significantly impacted if LADWP elects to terminate Design-Builder's services at the end of Phase 1, rather than proceeding to Phase 2 ("Phase 2 Services") and certain design subconsultants are not available to continue working on the Project. Consequently, Design-Builder hereby agrees that if LADWP terminates Design-Builder for any reason, LADWP shall, at its sole discretion, have the right to either (1) an assignment of Design-Builder's design-related services or design related agreements with Design-Builder's subconsultants, which right Design-Builder shall include in its subconsultant agreements to Design-Builder venturer(s), or (2) contract directly with such design subconsultants for design-related services on this Project, and Design-Builder shall take such steps as are reasonably necessary to enable LADWP to implement such relationship. Design-Builder shall provide in any design subconsultant agreements that LADWP shall have the right to negotiate directly with such design subconsultants for the continuation of their services with respect to the Project, and that any provisions with respect to copyright or the ownership of instruments of service confirm such right of LADWP.

2. If the parties are unable to reach an agreement on Design-Builder's proposed Contract Price for Phase 2 under Paragraph 2(a), below, within the period of not less than the 30-day time limit the Proposal is to remain open for LADWP's review, as may be extended by the mutual agreement of the parties or identified in the proposed Contract Price, then the proposed Contract Price shall be deemed withdrawn and of no effect. In such event, LADWP and Design-Builder shall meet and confer as to how the Project will proceed, with LADWP having the following options:
 - a. LADWP may declare Phase 1 Services completed and authorize Design-Builder to continue to advance the final design of the Project as an extension of Phase 1, or as an Additional Service, as applicable; or
 - b. LADWP may authorize Design-Builder to continue to advance the Project as an extension of Phase 1, or CGMP, or as an Additional Service, as applicable; or
 - c. LADWP may terminate the relationship with Design-Builder and proceed to exercise its available options to perform the final design and construction with parties other than Design-Builder.
3. If LADWP fails to exercise any of its options under Paragraph 2 above, within the period of time the proposal is to remain open, Design-Builder may give written notice to LADWP that it considers this Agreement completed. If LADWP fails to exercise either of the options under Paragraph 2, above, within ten (10) days of receipt of Design-Builder's notice, then this Agreement shall be deemed completed.
4. If LADWP terminates the relationship with Design-Builder under Paragraph 2, above, or if this Agreement is deemed completed under Paragraph 3, above, then Design-Builder shall have no further liability or obligations to LADWP under this Agreement.
5. If LADWP opts to not proceed with Phase 2 after the completion of Phase 1, Design-Builder's right of recovery is limited to the Contract Sum for Phase 1.
6. Completion. Once Design-Builder's GMP Proposal has been accepted and Design-Builder has received a Notice to Proceed with Phase 2, Design-Builder shall perform all design and construction services, and provide all material, equipment, tools, labor, manuals, start-up, commissioning and testing services for the Project necessary to complete the Work described in and reasonably inferable from the Contract Documents.
7. This Agreement may be cancelled by the Design-Builder, without cause, on 30 days written notice to LADWP if LADWP does not issue a notice to proceed to Design-Builder within a 12-month period commencing with award of the Project to the Design-Builder. Should Design-Builder have been assigned any Work under this Agreement, the 12-month period commences upon Final Acceptance of Work on the existing projects.

B. Termination for Convenience.

1. LADWP may, terminate for convenience any part of the remaining work under the Contract at any time, or from time to time, by written notice to the Design-Builder. Such notice shall specify the extent to which the performance of work is terminated and the effective date of such termination.
2. Upon receipt of such notice, the Design-Builder shall:
 - a. Immediately discontinue work on the date and to the extent specified in the notice and place no further orders or subcontracts for materials, services, or facilities, other than as may be required for completion of such portion of work that is not terminated;
 - b. Promptly obtain cancellation upon terms satisfactory to LADWP of all purchase orders, subcontracts, rentals or any other contracts existing for the performance of the terminated work or assign those contracts to LADWP as directed;
 - c. Assist LADWP in the maintenance, protection, and disposition of work in progress, plant, tools, equipment, property, and materials acquired by the Design-Builder or furnished by the Design-Builder under this Contract; and
 - d. Complete performance of the Work which is not terminated.
3. Upon any such termination, the Design-Builder shall waive any claims for damages on account thereof; but as the sole right and remedy of the Design-Builder, LADWP shall pay Design-Builder substantiated costs in accordance with the following:
 - a. All amounts due and not previously paid to the Design-Builder for work completed in accordance with the Contract prior to such notice of termination, and for work thereafter completed as specified in such notice, up to but not exceeding the contract value for the work using the progress schedule, schedule of values and other project controls as applicable;
 - b. Reasonable administrative costs of settling and paying claims arising out of the termination of work under subcontracts or purchase orders;
 - c. Reasonable costs incurred in demobilization and the disposition of residual material, plant and equipment; and
 - d. A profit on items (b) and (c) herein, as provided for in the "Change Orders" provision.
 - e. There shall be no claim or right to lost profits on unperformed work under any theory or any circumstances. Except for the amounts allowed under items (a) through (d) above, there shall be no other right or claim for loss, cost, damage, expense or liability. These limits apply to a termination for convenience and also to any termination for default subsequently determined wrongful and therefore

treated as a termination for convenience.

4. Design-Builder shall submit within twenty-one (21) days after receipt of notice of termination a proposal for an adjustment to its compensation including all incurred costs described herein. Should the logistics of such a termination preclude pricing any item of cost, the Design-Builder shall estimate costs to the best of its ability. LADWP shall review, analyze, and verify such proposal, and negotiate an equitable adjustment, as needed, and the Contract shall be amended in writing accordingly.
5. No compensation will be paid to the Design-Builder for unabsorbed or under absorbed overhead, nor shall the Design-Builder be paid for loss of anticipated profits in any form.
6. If an agreement cannot be reached concerning an equitable adjustment, LADWP may issue a unilateral Change Order.

GC-39. TERMINATION FOR DEFAULT

- A. Upon determination that sufficient cause exists to justify such action, LADWP may without prejudice to any other right or remedy available to LADWP, provide Design-Builder with written notice of default and intention to terminate Design-Builder's right to proceed under this Contract and take possession of the Project Site. Sufficient cause to terminate the Design-Builder's right to proceed for default may include, but it is not limited to, the following circumstances: if a petition in bankruptcy should be filed by the Design-Builder; or if the Design-Builder should make a general assignment for the benefit of creditors; or if a receiver should be appointed due to the insolvency of the Design-Builder; or if the Design-Builder should refuse or fail to supply sufficient properly skilled workers or subcontractors; or if the Design-Builder should fail to diligently prosecute the Work; or if the Design-Builder should fail to provide proper equipment, materials or services as required by the Contract Documents; or if the Design-Builder should fail to make prompt payment to subcontractors, or to pay promptly for materials or labor; or if the Design-Builder should disregard laws, ordinances or the instructions of LADWP; or if the Design-Builder should refuse or fail to abide by the Contract, the schedule requirements listed in the Contract Documents or otherwise violate any provisions of the Contract.
- B. Unless the same is fully cured and corrected within fourteen (14) days after LADWP gives notice thereof to the Design-Builder and does not recur; then LADWP may elect to:
 1. Use all or part of the Design-Builder's subcontractors' equipment and materials and may finish the Work by whatever method LADWP deems expedient. In such event, the Design-Builder shall not be entitled to receive any further payment hereunder until the Work is finished. If the unpaid balance of the Contract Price shall exceed the expense of finishing the Work, including compensation of LADWP's authorized representatives, LADWP personnel, third party consultants, or other contractors for additional services, such excess shall be paid to the Design-Builder. If the expense of finishing the Work shall exceed such unpaid balance, the Design-Builder shall pay the difference to LADWP within fifteen (15) days of receiving an invoice for same. The expenses incurred by LADWP herein, and the damage incurred through the Design-Builder's default, shall be determined by LADWP, at its sole discretion, which determination shall be binding

between the Parties.

2. Without waiving any other right or remedy, LADWP may serve written notice upon the Design-Builder and its surety on its performance bond demanding satisfactory compliance with the Contract.
 - (1) If the surety assumes the Contract, all money which may become due the Design-Builder shall be payable to the surety as the Work progresses, subject to the terms of the Contract.
 - (2) If the surety does not assume the Contract and commence performance of the Work within twenty-one (21) days after receiving LADWP's notice and demand, or fails to continue to comply, LADWP may remove the surety from the premises. If the surety bond has provisions contrary to this right, then the 60-day time limit stated elsewhere in this Contract shall apply.
 - (3) Upon any surety default, LADWP may then take possession of all material and equipment and complete the Work by use of its own forces, by letting the unfinished work to another Design-Builder, or by a combination of such methods. In any event, the cost of completing the Work shall be charged against the Design-Builder and its surety and may be deducted from any money due or becoming due from the Design-Builder. If the amount unpaid under the Contract is insufficient for completion, the Design-Builder or surety shall pay to LADWP within five (5) days after the completion and an itemized demand for payment from LADWP, all costs and damages incurred by LADWP in excess of the amount unpaid under the Contract.
- C. The Design-Builder, in having executed the Contract, shall be deemed to have waived any and all claims for damages because of termination of default for any reason.
- D. In the event of a termination under the provisions of this Article, the Design-Builder shall transfer and assign to LADWP, in accordance with LADWP's instruction, all work, all subcontracts, all construction records, reports, permits, data and information, other materials (including all LADWP supplied materials), supplies, work in progress and other goods for which the Design-Builder is entitled to receive reimbursement hereunder, and any and all plans, drawings, sketches, specifications, and information prepared by the Design-Builder or others in connection with the Work, and shall take such action as may be necessary to secure to LADWP, at LADWP's sole discretion, the rights of the Design-Builder under any or all orders and subcontracts made in connection with the Work.
- E. In the event that LADWP so directs or authorizes, the Design-Builder shall sell at a price approved by LADWP, or retain with approval of LADWP at a mutually agreeable price, any such materials, supplies, work in progress, or other goods as referred to in the preceding paragraph. In any event, LADWP shall retain any and all records, plans, drawings, data, permits, specifications, sketches, reports or other information relating to the Work. The proceeds of any such sale or the agreed price shall be paid or credited to LADWP in such manner as LADWP may direct so as to reduce the amount payable by LADWP under this Article.

- F. In the event that a termination for default is determined in subsequent proceedings to be improper, then any such termination shall be deemed as a termination for convenience and Design-Builder's right shall be so limited, and no other loss, cost, damage, expense or liability may be claimed, requested or recovered by Design-Builder.
- G. In the event of a termination for default, the Design-Builder and its sureties shall be responsible to LADWP for any and all loss, cost, damage, expense and/or liability that may result from the termination for default or the breach of contract by the Design-Builder.

GC-40. LABOR AND PREVAILING WAGES

- A. The Design-Builder, its agents, and employees shall be bound by and comply with applicable provisions of the California Labor Code and Federal, State, and local laws related to labor. The Design-Builder shall strictly adhere to the provisions of the California Labor Code. The Design-Builder shall forfeit to the City the penalties prescribed in the California Labor Code for violations. In accordance with the California Labor Code, the City has on file and will publish a schedule of prevailing wage rates for the types of work to be done under the Contract. The Design-Builder shall not pay less than these rates.
- B. Each worker shall be paid subsistence and travel as required by the collective bargaining agreements on file with the State of California Department of Industrial Relations. The Design-Builder's attention is directed to Section 1776 of the California Labor Code which imposes responsibility upon the Design-Builder for the maintenance, certification, and availability for inspection of such records for all persons employed by the Design-Builder or subcontractor in connection with the project. The Design-Builder shall agree through the Contract to comply with this Section 1776 and the remaining provisions of the California Labor Code.

GC-41. QUALITY CONTROL AND QUALITY ASSURANCE

- A. Design-Builder shall prepare, submit, and maintain for LADWP's review and approval a Project specific QA/QC plan within thirty (30) days of Notice to Proceed for Phase 2. If Design-Builder intends to perform any construction work prior to the NTP for Phase 2, then Design-Builder shall submit for LADWP's review and approval Design-Builder's QA/QC plan sixty (60) days prior to the Design-Builder commencing any early construction work.

The QA/QC program must cover construction operations on-site and off-site and serve as the foundation on which the Commissioning Plan will be built.

The process of assuring quality and compliance for the Project will take place in two ways. First, QA/QC must implement a program to monitor, verify, and accept the Work during the construction installation including, without limitation, equipment and appurtenances. The QA/QC program will coordinate with the Project commissioning and dovetail the monitoring and requirements for systems and equipment. Second the Commissioning program will plan, monitor, verify, and accept the operation and the performance of the equipment and systems.

B. Quality Control

LADWP may perform separate inspections throughout the Work including, without limitation, off-site manufacturing and on-site Work. Such inspections do not relieve Design-Builder from complying with the Contract Documents.

The Design-Builder shall have overall responsibility for performing inspections, Vendor/Subcontractor surveillance, testing, monitoring, and Final Acceptance under a documented quality control program. Upon LADWP's Project Manager's request, related quality control information and access shall be accommodated.

The Design-Builder shall thoroughly test and inspect materials, equipment, and work in order to assure that the requirements of the specifications have been met. The Design-Builder shall eliminate all materials, equipment, and work which are defective or which do not meet the requirements of the specifications before inspection, testing, or acceptance by LADWP's Project Manager. Materials and equipment not so inspected and tested by the Design-Builder shall not be incorporated in the Work. The Design-Builder shall submit materials, equipment, and/or quality control records for LADWP Project Manager's review, acceptance, or further independent inspection, only after such testing and inspection by the Design-Builder has been performed.

The Design-Builder shall keep LADWP's Project Manager informed of the progress of the Work and of the times and places of manufacture of materials and equipment. The Design-Builder shall give advanced notice of inspections and tests in accordance with [GC-43](#). The Design-Builder shall furnish LADWP's Project Manager with reasonable facilities and samples, with such information as the Project Manager may desire, and with proper authority for access to observe inspections and tests. If these specifications require specific inspections or tests to be made or observed by the Project Manager or designated agent of LADWP, the Design-Builder shall not proceed beyond the point of any such inspection or test until the same has been made and so observed or until this requirement is waived by LADWP's Project Manager in writing with respect to such inspection or test.

The Design-Builder is responsible for all guarantees provided by its Subcontractors and Vendors and shall verify that they have been met.

C. Quality Assurance

All test procedures shall be subject to review and acceptance by the Project Manager. All materials, equipment, and work shall be subject to rigorous inspection. LADWP's Project Manager reserves the right to inspect all work continuously. Inspection, testing, approval, or acceptance by LADWP's Project Manager shall not relieve the Design-Builder of its obligations to provide the Work in accordance with the Contract Documents or the responsibility of furnishing the best labor, materials, and equipment in accordance with these specifications or of the responsibility for later discovered flaws or defects. If any material, equipment, or portion of work does not meet the requirements of these specifications, the material, the equipment, or the portion of work, or any faulty portion, may be rejected; and Design-Builder shall make correction accordingly.

GC-42. PERMITS

- A. Design-Builder shall procure all permits and licenses applicable to the Work (including environmental matters to the extent applicable), pay all charges and fees, including fees for street opening permits, comply with, implement and acknowledge effectiveness of all permits, initiate and cooperate in securing all required notifications or approvals therefore, and give all notices necessary and incident to due and lawful prosecution of Work, unless otherwise provided herein. LADWP will pay applicable building permits, school, sanitation and water fees, except as otherwise provided in the Contract Documents.
- B. Design-Builder shall make necessary arrangements with proper authority having jurisdiction over roads, streets, pipelines, navigable waterways, railroads, and other works in advance of operations, even where LADWP may have already obtained permits for the Work.

GC-43. INSPECTION OF WORK

- A. Inspection of Work
 - 1. All materials, equipment, and workmanship used in Work shall be subject to inspection and testing at all times during construction and/or manufacture in accordance with the terms of Contract Documents. Work and materials, and manufacture and preparation of materials, from beginning of construction until Final Acceptance of Work, shall be subject to inspection and rejection by LADWP, its agents, representatives or independent contractors retained by LADWP to perform inspection services, or governmental agencies with jurisdictional interests. Design-Builder shall provide them proper and safe conditions for such access and advise them of Design-Builder's Site safety procedures and program so that they may comply therewith as applicable. Upon request or where specified, LADWP shall be afforded access for inspection at the source of supply, manufacture, or assembly of any item of material or equipment, with reasonable accommodations supplied for making such inspections.
 - 2. Permit Inspections: Call and make arrangements in advance for all permit inspections, including those permits obtained by the Department, as required by and directly with all government and regulatory agencies.
 - 3. On-Site Work: Unless otherwise specified in the Detailed Specifications, Design-Builder shall give LADWP a minimum of two (2) business days' notice of readiness of Work for all required inspections, tests or approvals, and shall cooperate with inspection and testing personnel to facilitate required inspections or tests.
 - 4. Offsite Work: Unless otherwise specified in the Contract Documents, when items are to be tested or shop-fabricated, schedule plant inspection by contacting the Engineer in writing within the following time frames. The written notification shall include a schedule of activities on a daily basis. This notification requirement also applies when work is performed in phases or is interrupted:
 - a. Not less than five (5) Days prior to start of work when the fabrication shop is less

than 200 driving miles from the City of Los Angeles.

- b. Not less than fourteen (14) days prior to start of work when the fabrication shop is greater than 200 driving miles from the City of Los Angeles.
- c. Not less than twenty-eight (28) days prior to start of work when the fabrication shop is outside the continental United States.
- d. When the fabrication shop is greater than 100 driving miles from downtown Los Angeles and within the United States, the Design-Builder shall provide the following:
 - (1) Reimbursement to the LADWP for all costs of travel, Meals & Incidental Expenses (M&IE), lodging, and parking, including weekends and holidays, for the Inspector.
 - (2) Use latest M&IE and lodging rates for cities within the continental United States, as defined by the U.S. General Services Administration, which can be found at: <http://www.gsa.gov/perdiem>.
 - (3) Use latest M&IE and lodging rates for cities within Alaska, Hawaii, U.S. Territories, and Possessions, as defined by the U.S. Department of Defense, which can be found at: <http://www.defensetravel.dod.mil/site/perdiemCalc.cfm>.
 - (4) In addition, when the fabrication shop is greater than 200 driving miles from downtown Los Angeles and is within the continental United States, reimburse to the Department for one unrestricted roundtrip airfare per Inspector, for each seven (7) day period that plant inspection is required.
- e. When the fabrication shop is outside the United States, the Design-Builder shall provide the following:
 - (1) Reimbursement to the Department for all costs of entry visas, if necessary, travel, M&IE, and lodging, including weekends and holidays, for the Inspector.
 - (2) Use latest M&IE and lodging rates for foreign cities, as defined by the U.S. Department of State, which can be found at: https://aoprals.state.gov/Web920/per_diem.asp.
 - (3) Reimbursement to the LADWP for one unrestricted roundtrip airfare per Inspector, for each seven (7) day period that plant inspection is required.
 - (4) Functional local cellular telephone with international service for use by the Inspector upon arrival at inspection destination country, for the entire duration of the inspection period. The phone shall service a range that covers the cities in which the plant and the Inspector's hotel are located.

- (5) Corporate driver to transport the Inspector to and from the plant and the Inspector's hotel, in a damage-free passenger car (or comparable). Passenger car shall be no more than three (3) years old from date of initial inspection.
- f. Design-Builder shall provide an on-site vehicle for use by the Inspector within the fabrication shop property in the event that either conditions as specified in Subarticles GC-43.A.4.f.(1) and (2) of this Section are present. On-site vehicle shall be no more than 3 years old from the date of initial inspection, shall have fully functional air conditioning and heating units, and shall be properly insured for use by the Inspector. Design-Builder shall be responsible for all maintenance, fueling, and insurance costs of the vehicle.
- (1) When the fabrication shop property is 10 acres or larger; or
- (2) When local heat index is 100°F or higher, or wind-chill temperature is -15°F or lower, as defined by the U.S. Department of Commerce, National Oceanic and Atmospheric Administration, National Weather Service, which can be found at <http://www.weather.gov>.
5. LADWP may hire deputy Inspectors through a separate contract for Special Inspection. Upon advance notice as set forth above, LADWP will endeavor to schedule required inspections, but if resources are not available, Design-Builder may need to reschedule the Work at no additional cost to the LADWP.
6. Re-Inspection Expenses: The Department will assess the Design-Builder for additional expenses incurred by the Department as a result of the Design-Builder incorrectly notifying the Engineer that material or equipment was ready for inspection or testing, or if material or equipment does not pass inspection or testing and must be re-inspected. If re-inspection is required due to the Design-Builder's failure to comply with any portion of the Contract Documents, the Design-Builder shall pay to the Department, or the Department may deduct from any moneys due the Design-Builder, a sum of one hundred dollars (\$100.00) per hour for the Engineer's time to re-inspect, including travel time to and from the testing location, plus transportation, meals, parking, and lodging costs to and from the testing location.
7. In the event that a scheduled inspection is canceled in less than 24 hours' notice by Design-Builder and the LADWP incurs costs associated with the cancellation, Design-Builder will reimburse LADWP for the actual costs of the canceled inspections. The amount will be deducted from payment owed Design-Builder.
8. If applicable laws or regulations of any public body having jurisdiction require any Work (or part thereof) specifically to be inspected, tested or approved by an employee or other representative of such public body, Design-Builder shall assume full responsibility for arranging and obtaining such inspections, tests or approvals, and furnish LADWP with the required certificates of inspection, or approval. LADWP will pay the cost of initial testing and Design-Builder shall pay all costs in connection with any follow-up or additional testing. Design-Builder shall also be responsible for arranging and obtaining and shall pay all costs in connection with any inspections, tests

or approvals required for the acceptance of materials or equipment to be incorporated in the Work, or of materials, mix designs, or equipment submitted for approval prior to Design-Builder's purchase thereof for incorporation in the Work.

9. Failure to give written notice prior to doing Work will require the removal and replacement of the Work without additional cost to the LADWP if the Project Manager cannot fully inspect all parts of the work to determine whether or not the work complies with the Contract Documents. Furnish the Project Manager with facilities, samples, information, and proper access authority for inspection and tests.
10. In any case where Design-Builder covers Work contrary to LADWP's request, Design-Builder shall uncover Work for LADWP's observation or inspection at LADWP's request. Design-Builder shall bear the cost of uncovering Work.
11. Subject to subparagraphs 9 and 10, above, whenever required by LADWP, Design-Builder shall furnish tools, labor and materials necessary to make examination of Work that may be completed or in progress, even to extent of uncovering or taking down portions of finished Work. Should Work be found unsatisfactory, cost of making examination and of reconstruction shall be borne by Design-Builder. If Work is found to be satisfactory, LADWP, in manner herein prescribed for paying for alterations, modifications, and extra Work, except as otherwise herein specified, will pay for examination.
12. LADWP may select testing agencies to conduct required tests and plant inspections for the Project. A list of required tests and plant inspections prepared by Design-Builder shall be provided to LADWP prior to the start of construction.
13. The testing agency shall forward the test results to Design-Builder, LADWP, the Project Inspector, and any authority having jurisdiction requested by LADWP, within fourteen (14) days of the date of the test.
14. Inspection of the Work by or on behalf of LADWP, or LADWP's failure to do so, shall not under any circumstances be deemed a waiver or approval of any non-conforming aspect of the Work. Design-Builder shall have an absolute duty, in the absence of a written Change Order signed by LADWP, to perform Work in conformance with the Contract Documents.
15. Any inspection, evaluation, or test performed by or on behalf of LADWP relating to the Work is solely for the benefit of LADWP, and shall not be relied upon by Design-Builder. Design-Builder shall not be relieved of the obligation to perform Work in accordance with the Contract Documents, nor relieved of any guaranty, warranty, or other obligation, as a result of any inspections, evaluations, or tests performed by LADWP, whether or not such inspections, evaluations, or tests are permitted or required under the Contract Documents. Design-Builder shall be solely responsible for testing and inspecting Work already performed to determine whether such Work is in proper condition to receive later Work.
16. Nothing contained in this Section will in any way void, restrict or limit the right of

LADWP to later conduct such performance tests as it may desire, or its rights under any warranty or guarantee.

SCHEDULE

GC-44. PROSECUTION OF WORK

- A. The Design-Builder shall be permitted reasonable, uninterrupted access to the Project Site subject to security, safety, regulatory and operational protocols in place and as revised from time to time. The Design-Builder shall cooperate with LADWP to reasonably accommodate LADWP's other work on the Project Site. Design-Builder shall actively schedule, plan and coordinate the sequence of the Work and shall not delegate such responsibility for coordination to subcontractors but rather shall actively and proactively schedule and lead subcontractor coordination meetings, priority discussions and efforts regarding BIM.
- B. The Design-Builder shall diligently prosecute the Work to completion. If LADWP determines that the Design-Builder is failing to prosecute the Work in accordance with its approved schedule or the Project milestones, the Design-Builder shall, upon orders from LADWP, immediately take steps to remedy the situation.
- C. All work performed and services provided hereunder by the Design-Builder shall conform to prevailing professional standards for the construction industry in the State of California as applicable to a Design-Builder with prior successful experience in work similar in size and scope and complexity as the Work of the Contract Documents.
- D. The Design-Builder expressly agrees that in accordance with generally accepted construction practice, the Design-Builder and its subcontractors will be required, in carrying out the provisions of this Contract, to assume sole and complete responsibility for Project Site conditions during the Project, including the safety of all persons and property, and that this requirement shall apply continuously and not be limited to normal working hours.
- E. The Design-Builder shall have control over, have charge of, and be responsible for, construction means, methods, sequences, schedules, techniques and/or procedures necessary for performing, superintending, and/or coordinating all portions of the Project in accordance with the Contract Documents and with applicable health and safety requirements of any regulatory authority, city or state law.
- F. The Design-Builder shall be responsible to the City for acts and omissions of the Design-Builder's employees, subcontractors, their agents and employees, and other persons or entities performing portions of the Work for or on behalf of the Design-Builder or any of its subcontractors.
- G. The Design-Builder shall be responsible for inspection of portions of the Work already performed to determine that such portions are in proper condition to receive subsequent Project work.
- H. The Project schedules shall at all times reflect the current plan for timely execution, prosecution and completion of the Work and shall document actual progress and time

impact of all Change Orders and changed conditions to date in accordance with the requirements of this section.

- I. All work shall be performed during the Contract durations and the Design-Builder shall perform work in a manner which minimizes interruptions or disruptions with the work of others. LADWP shall make all determinations resolving any conflicts between Design-Builder and Other Contractors regarding scheduling and coordination.
- J. The Design-Builder shall furnish sufficient forces, construction plant and equipment, and shall work such hours, including extra shifts and overtime operations and shall furnish such other necessities so as to ensure the prosecution of the Work in accordance with the construction schedule as set forth in the Article titled "Scheduling of the Work."

GC-45. PROGRESS

The Design-Builder shall give LADWP full information in advance as to its plans for performing each part of its work. If at any time, Design-Builder's actual progress is inadequate to meet the requirements of this Contract, LADWP may so notify Design-Builder who shall thereupon take such steps as may be necessary to improve its progress. A Recovery Schedule is required along with the submission of a monthly Progress Schedule Update if the monthly Progress Schedule Update shows a delay of more than two (2) weeks to the Contract Milestones. If within a reasonable period as determined by LADWP, the Design-Builder does not improve performance to meet the currently approved Construction Schedule; LADWP may require an increase in the Design-Builder's labor force, the number of shifts, overtime operations, and additional days of work per week, all without additional cost to LADWP. Neither such notice by LADWP nor LADWP's failure to issue such notice shall relieve Design-Builder of its obligation to achieve the quality of work and rate of progress required by this Contract.

GC-46. DELAYS

- A. A delay is a time lag in completion of activities from its specified time as per contract or is a late completion or late start of an activity to the critical path of the baseline schedule, which may or may not be compensable.
- B. An excusable delay is a delay to the critical path of the project and meets all of the following requirements:
 - 1. It was not the responsibility of the Design-Builder under the Contract Documents and was beyond the control of Design-Builder;
 - 2. It could not have been foreseen or avoided by reasonable measures undertaken by Design-Builder;
 - 3. It could not have been mitigated by Design-Builder;
 - 4. It was not caused in whole or in part by Design-Builder, its subcontractors or agents;
 - 5. Design-Builder has provided written notice to LADWP of the delay act or event within

seven (7) calendar days of its occurrence and thereafter satisfies all requirements in the Contract Documents for making a request for extension to the Project Schedules and Contract milestones. Pursuant to California Civil Code section 1511, the Parties agree that any failure to submit a timely and properly documented notice of delay, or a request for extension of, to the Project Schedules and Contract milestones shall constitute a waiver by Design-Builder of any claim for additional compensation, time or impact costs from LADWP.

- C. A delay which is excusable must also meet the requirements for a compensable delay in order to be compensable. A Force Majeure delay is an excusable non-compensable delay. LADWP shall make the final determination of Force Majeure delays. A delay due to financial issues of Design-Builder or any of its subcontractors or suppliers, including bankruptcy or insolvency, is not an excusable delay. A non-excusable delay is also non-compensable.
- D. A compensable delay must be excusable and meet all of the following requirements:
 - 1. The costs of delay requested could not be mitigated;
 - 2. It was a result of a change directed by LADWP, a material breach of Contract by LADWP, or resulting from the negligence of LADWP;
 - 3. The Contract Documents do not preclude the claim for compensation;
 - 4. The delay is not concurrent with a delay caused in whole or part by Design-Builder. A concurrent delay is simultaneous delays caused by the general contractor and the project owner, affecting the project schedule and project completion date;
 - 5. Design-Builder has satisfied all requirements in the Contract Documents for making a claim for compensation pursuant to a compensable delay in a timely manner.
- E. Claims for a compensable delay shall not be allowed for any costs incurred if the Design-Builder fails to notify LADWP in writing within seven (7) calendar days of the act or event causing the delay. The Design-Builder will have the burden of proving that the delay is both an excusable delay and a compensable delay. If an excusable delay is found to be a compensable delay, LADWP will, by Change Order, extend the Work Completion Time for the increase in the time of performance and will adjust the total Contract Price. The Change Order will be the Design-Builder's sole remedy arising out of the compensable delay. Pursuant to California Civil Code section 1511, the Parties agree that any failure to submit a timely and properly documented notice of excusable or compensable delay shall constitute a waiver by Design-Builder of any claim for additional compensation, time or impact costs from LADWP.
- F. Design-Builder may demonstrate substantial compliance with the seven (7) calendar day requirement referenced in this General Condition and LADWP may extend the required notice period to a maximum outside time limit of ten (10) calendar days if Design-Builder can demonstrate a manifest lack of prejudice to LADWP from the late notice that shall include, at a minimum, the following:

1. Design-Builder commenced efforts to mitigate the delay during the seven (7) calendar day period and LADWP's project management personnel were aware of the delay event during the seven (7) calendar day period;
 2. Design-Builder advised LADWP of its proposed mitigation measures within three (3) business days of the event occurring; and,
 3. Design-Builder's schedule and/or schedule update then in use, set forth a reasonable and contract-compliant plan (to include as-built status, durations and logic) of the impacted work to permit LADWP to realistically assess the delay event and the mitigation measures underway.
- G. If the Contractor Change Request is based in whole or in part on a delay of any kind or nature, the complete itemized proposal shall include the following information in addition to all other required information:
1. The date, nature and circumstances of each event regarded as a cause of the delay;
 2. If the Design-Builder claims acceleration costs of scheduled performance or delivery, the basis upon which acceleration arose;
 3. The identification of any documents and the substance of any oral communications known to the Design-Builder which substantiate, refute or concern such delay;
 4. A Critical Path Method (CPM) schedule, including design, construction and commissioning corrected to reflect actual performance, showing delay impacts as separate tasks and Design-Builder's mitigation of such impacts; and
 5. The specific elements of Contract performance for which the Design-Builder may seek an equitable adjustment, including:
 - a. Identification of each Contract or schedule line item which has been or may be affected by such delay;
 - b. To the extent practicable, identification of the delay and disruption in the manner and sequence of performance, and the effect on continued performance, which have been or may be caused by such delay;
 - c. Identification of labor, materials, or both, or other cost items including overhead and subcontractor costs, which have been or may be added, deleted or wasted by such delay, and a statement that the Design-Builder is maintaining records by some generally accepted accounting procedure which allows the separately identifiable direct costs due to the delay, and those not incurred as a result of the delay, to be readily identified and segregated; and
 - d. Estimates of the necessary adjustments to Contract Amount, Contract Time and any other Contract provisions affected by the delay.

- H. Pursuant to California Civil Code section 1511, the Parties agree that any failure to submit a timely and properly documented notice of delay, or a request for extension of, to the Project Schedules and Contract milestones [\(as described in GC-46.G above\)](#) shall constitute a waiver by Design-Builder of any claim for additional compensation, time or impact costs from LADWP.
- I. If a Contractor Change Request is denied by LADWP, in whole or in part, any claim for an increase in the GMP or Contract time arising out of the act or event described in the Contractor Change Request is waived unless the Design-Builder timely complies with the Contract Requirements. If LADWP approves the Change Request, LADWP shall issue a GMP revision/change order.

GC-47. EXTENSIONS OF TIME

- A. Extensions of time, when granted, will be based upon the effect of a Force Majeure event or LADWP-caused delays to completion of the Work. Any request for extensions of time and for compensation due to delay must also meet all requirements for a change to the schedule and Change Order as set forth in the Contract Documents.
- B. In the event that contract completion is delayed beyond the time stated in the contract by reason of shortages of Design-Builder furnished materials, the Design Builder shall be entitled to an adjustment in the time of completion; provided, however, that the Design-Builder must have placed or attempted to place firm orders with suppliers a reasonable time in advance of the required date of delivery of the materials in question. Such shortages shall have developed following the date such orders were placed or attempts were made to place same. Said shortages must have been general throughout the affected industry, and the Design-Builder shall, to the degree possible, have made revisions in the sequence of their operations, within the terms of the Contract, to offset the expected delay.
- C. To receive consideration for an adjustment in the required time of completion for such a delay, the Design-Builder shall notify LADWP, in writing, concerning the cause of delay, within fifteen (15) calendar days of the beginning of the delay. The Design-Builder shall furnish documentation acceptable to LADWP showing that the reason for the delay and the Design-Builder's actions concerning the delay met the above conditions. The validity of any claim by the Design-Builder to an adjustment in the time of completion shall be determined by LADWP, and its findings thereon shall be based on its own knowledge and observations of the events involved and documentation submitted by the Design-Builder, showing all applicable facts relative to the foregoing provisions.

GC-48. FORCE MAJEURE

- A. The term "Force Majeure" as employed herein shall mean an excusable, non-compensable delay which is one of the below listed types, to the extent that the event(s) delays the progress of critical path activities, are beyond the Design-Builder's control, were not anticipatable by Design-Builder and could not be mitigated by Design-Builder, regardless of the cost of mitigation: acts of God (except as excluded herein), strikes (except those determined by LADWP to be within the control of the Design-Builder), lockouts, or other industrial disturbances, acts of public enemies, terrorist acts, wars, blockades, insurrections,

riots, epidemics, pandemics, quarantine restrictions (including new or expanded regulations or governmental requirements related to COVID-19), earthquakes, hurricanes, tornadoes, orders by any court, board, department, commission or city of the United States or of any State, civil disturbances, explosions, rain or other adverse weather conditions.

- B. The Design-Builder's observance of non-sanctioned picket lines or other similar labor actions shall be considered a non-excusable delay under this Contract and, as such, is not a Force Majeure event.
- C. Should either party be rendered unable, either wholly or in part, by an event of Force Majeure to fulfill its obligations under the Contract, the obligation(s) affected by such event of Force Majeure shall be suspended only during the continuance of the Force Majeure event. The party so affected shall give notice of the existence, extent and nature of such Force Majeure in writing to the other party within forty-eight (48) hours after the commencement of the Force Majeure event. The party so affected shall remedy such inability with all reasonable dispatch and shall use due diligence in this regard. Failure to give such notice shall result in the continuance of such party's obligation regardless of the extent of any existing Force Majeure event. Pursuant to California Civil Code section 1511, the Parties agree that any failure to submit a timely and properly documented notice and description of a Force Majeure event shall constitute a waiver by Design-Builder of any claim for additional compensation, time or impact costs from LADWP.
- D. Nothing within this Article shall restrict the City's rights to pursue a termination or suspension pursuant to the Contract Documents.

GC-49. LIQUIDATED DAMAGES

- A. Liquidated Damages are the specified dollar amount the Design-Builder shall pay to the City due to the Design-Builder's failure to complete the Work within the Work Completion Time or within Contract Milestones. Unless provided otherwise in the Contract Documents. Liquidated Damages are intended to cover LADWP's administrative, inspection, project management, and professional services costs in the period of extended construction and shall not be construed to cover or apply to costs of completion of the Work, costs or delays resulting from defective work, property damage or any costs or damages covered by insurance of any type. LADWP and Design-Builder agree that the delay Liquidated Damages shall be the sole and exclusive liability of Design-Builder, and the sole and exclusive remedy of LADWP for Design-Builder's delay, including but not limited to its failure to achieve Substantial Completion by the contractually required date.
- B. The parties recognize and agree that time is of the essence for this Contract. If Acceptance of the Work has not occurred on or before any of the Milestone Completion Dates, LADWP will assess Liquidated Damages, as it is and will be impractical and extremely difficult to ascertain the actual damages which LADWP will sustain in the event of and by reason of such delay. Liquidated Damages will be assessed for each missed milestone listed in the Special Conditions and thus may be cumulative. LADWP shall have the right to deduct said Liquidated Damages from any amount due or that may become due the Design-Builder, or to collect such Liquidated Damages from the Design-Builder or its surety. These Liquidated Damages shall not be construed as a penalty.

- C. Execution of the Contract shall constitute agreement by LADWP and Design-Builder that the amount specified in the Special Conditions is the minimum value of the costs and actual damage caused by the failure of the Design-Builder to complete the Work within the allotted time. Such sum is Liquidated Damages and may be deducted from payments due the Design-Builder if such delay occurs.
- D. LADWP expressly denies that any progress payments made after the scheduled completion date constitute a waiver of Liquidated Damages.
- E. These provisions shall not prevent LADWP, in the case of the Design-Builder's default under this Contract, from terminating the right of the Design-Builder to proceed as provided in the Contract Documents and seeking all damages and other remedies available to LADWP under this Contract or by Law.

GC-50. SPECIAL OR INCIDENTAL DAMAGES

- A. Except damages attributable to fraud or willful misconduct, under no circumstances shall LADWP be liable to Design-Builder for any indirect, incidental, consequential, exemplary, punitive or special damages arising from performing or failing to perform any obligation under this Agreement, whether such liability arises in contract (including breach, express or implied warranty, or indemnity), tort (including fault, negligence or strict liability), or otherwise, including, but not limited to, any loss of profits, loss of bonding capacity, loss of other contracts, loss of revenue or of overhead, loss of opportunity or goodwill.
- B. Under no circumstances shall LADWP be deemed to have agreed, expressly or impliedly, by Change Order or communication or otherwise, to have in any manner agreed to impair or prejudice insurance coverage or liabilities or losses caused by Design-Builder otherwise subject to insurance coverage under any policy of insurance required under the Contract Documents to be held by Design-Builder or its subcontractors, subconsultants or suppliers of any tier. Any such impairment or prejudice shall be invalid unless in writing signed by LADWP and the Design-Builder, and signed as approved as to form by the Office of the City Attorney. The sole exception to this preclusion is waivers of subrogation that may be specified from time to time in the Contract Documents.
- C. Except as otherwise provided in this Contract, Design-Builder and LADWP agree that they mutually waive any claims for consequential damages and for loss of profit. This mutual waiver is subject to and includes the following:
 - 1. Damages incurred by LADWP for rental expenses; for losses of use, income, profit, financing, business and reputation; and for loss of management or employee productivity or of the services of such persons; and
 - 2. Damages incurred by the Design-Builder for home and/or principal office expenses of every sort whatsoever, including, without limitation, the compensation of personnel stationed there; for loss of financing; impairment of bonding capacity; loss of business and reputation; loss related to goodwill; and for loss of profit asserted under any theory.

3. This paragraph C shall not be construed as limiting any of Design-Builder's obligations stated elsewhere in this Contract, including without limitation, indemnity and insurance obligations and the preclusion of limits on liabilities covered by insurance stated in paragraph B above. This paragraph C shall not be construed to apply to limit liability or damages to the limited extent the same may result from personal injury, property damage, gross negligence, violation of law, or intentional misconduct, in performing the Work of the Contract.
- D. Notwithstanding anything in this Agreement to the contrary, the total cumulative liability of the Design-Builder to LADWP for claims not covered by insurance required pursuant to the Contract Documents shall not exceed ten percent (10%) of the contract price for Phase 1, and twenty-five percent (25%) of the contract price for Phase 2.

GC-51. SCHEDULING OF THE WORK

- A. The scheduling and execution of the Work in accordance with the Contract Documents are the responsibility of the Design-Builder. Schedules shall represent a practical plan to complete the Work within the Work Completion Time and shall convey the Design-Builder's intent in the manner of prosecution and progress of the Work. Schedules shall be created using scheduling software appropriate for the Work, subject to acceptance by LADWP.

Design-Builder shall cooperate with LADWP in the development and maintenance of the Contract Schedule and updated Contract Schedules. Design-Builder shall plan and schedule all of its Work based on the assumption that LADWP will exercise its option for future phase(s) of Work. After LADWP exercises its option(s) for future phase(s), the Design-Builder shall modify its Contract Schedule.

- B. The submittal of schedules shall be understood to be the Design-Builder's representation that the schedule meets the requirements of the Contract Documents and that the Work will be executed in the sequence and duration indicated in the schedule. Design-Builder shall plan, develop, supervise, control, and coordinate the performance of the Work so that its progress and the sequence and timing of Work will permit its completion within the Contract Time, any Contract milestones and any Contract phases.
- C. Schedules shall be consistent with the time and work requirements of the Contract. The Design-Builder shall develop its required Contract schedules for review and approval by LADWP based on the scheduling project requirements and consistent with the Scope of Work and Phasing Project Requirements. Design-Builder shall execute the Work in the sequence indicated on the current approved schedule to permit LADWP to schedule its resources, inspections, consultants, and any other work accordingly.
- D. If a Contract Schedule showing the Work completed in less than the Contract Time is accepted, Design-Builder shall not be entitled to extensions of the Contract Time for Excusable Delays or Compensable Delays or to adjustments of the Contract Sum for Compensable Delays until such delays extend the Final Completion of the Work beyond the expiration of the Contract Time.
- E. Design-Builder shall submit an initial Contract Schedule and updated Contract Schedules to

LADWP in the form and within the time limits required by the Contract Documents, or, if no such time period is specified, within a reasonable period of time. LADWP will determine acceptability of the Contract Schedule and updated Contract Schedules within the time limits required by the Contract Documents, or if no such time period is specified, within a reasonable period of time. If LADWP deems the Contract Schedule or updated Contract Schedule unacceptable, it shall specify in writing to Design-Builder the basis for its objection.

- F. The Contract Schedule and updated Contract Schedules shall represent a practical plan to complete the Work within the Contract Time. Schedules showing the Work completed in less than the Contract Time as reflected in the Preliminary Schedule (as described in Section R.6.c below) may be acceptable if judged by LADWP to be practical. Schedules showing the Work completed beyond the Contract Time may be submitted under the following circumstances:
1. If accompanied by a Contractor Change Request (CCR) seeking an adjustment of the Contract Time consistent with the requirements of the Contract Documents for Adjustment of the Contract Time for Delay.; or
 2. If the Contract Time has passed, or if it is a practical impossibility to complete the Work within the Contract Time, then the updated Contract Schedule or Fragnet schedule shall show completion at the earliest practical date.
 3. LADWP will perform a timely review of the updated Contract Schedule or Fragnet Schedule submitted by Design-Builder. If LADWP determines that additional supporting data are necessary to fully evaluate the updated Contract Schedule or Fragnet Schedule, LADWP will request such additional supporting data in writing. Such data shall be furnished no later than 10 days after the date of such request. LADWP will render a decision promptly and in any case within 10 days after the later of the receipt of the updated Contract Schedule or Fragnet Schedule or the deadline for furnishing such additional supporting data. Failure of LADWP to render a decision by the applicable deadline will be deemed a decision denying approval of the updated Contract Schedule or Fragnet Schedule. Acceptance of any schedule showing completion beyond the Contract Time by LADWP shall not change the Contract Time and is without prejudice to any right of LADWP. The Contract Time, not the Contract Schedule, shall control in the determination of liquidated damages payable by Design-Builder under the General Conditions and in the determination of any delay and extension of time as allowed by the Contract.
- G. The Design-Builder shall involve and coordinate with all subcontractors, third parties, and material suppliers in the development and updating of schedules. In preparing the Preliminary Contract Schedule, the Contract Schedule, and updated Contract Schedules, Design-Builder shall obtain such information and data from Subcontractors as may be required to develop a reasonable and appropriate schedule for performance of the work and shall provide such information and data to LADWP upon request. LADWP will furnish Design-Builder with schedule information necessary for any work or other activities to be performed by LADWP for inclusion in the Contract Schedule. Such inclusion will be reviewed and accepted by LADWP in writing. Any necessary adjustments will be provided to the Design-Builder in writing for evaluation and incorporation.

- H. Design-Builder shall continuously obtain from Subcontractors information and data about the planning for, and progress of, the Work and the delivery of equipment, shall coordinate and integrate such information and data into updated Contract Schedules, as appropriate, and shall monitor the progress of the Work and the delivery of equipment. Design-Builder shall act as the expeditor of potential and actual delays, interruptions, hindrances, or disruptions for its own forces and those forces of all Subcontractors, regardless of tier. LADWP will provide similar information and data to Design-Builder for their work, including their suppliers and separate contractors. LADWP will act as the expeditor for its own forces.
- I. Review or acceptance of schedules by LADWP shall not waive any contract requirements and shall not relieve the Design-Builder of any obligation or responsibility for submitting complete and accurate information. LADWP's acceptance of or its review comments about any schedule or scheduling data shall not relieve Design-Builder from its sole responsibility to plan for, perform, and complete the Work within the Contract Time. Acceptance of or review comments about any schedule shall not transfer responsibility for any schedule to LADWP or LADWP nor imply their agreement with (1) any assumption upon which such schedule is based or (2) any matter underlying or contained in such schedule.
- J. Errors and omissions on Schedules, and failure of LADWP to discover errors or omissions in schedules that it has reviewed, or to inform Design-Builder that Design-Builder, Subcontractors, or others are behind schedule, or to direct or enforce procedures for complying with the Contract Schedule shall not relieve Design-Builder from its sole responsibility to perform and complete the Work within the Contract Time and shall not be a cause for an adjustment of the Contract Time or the Contract Sum.
- K. If after a schedule has been accepted or approved by LADWP, either the Design-Builder or LADWP discovers that any aspect of the schedule has an error or omission, Design-Builder shall correct it on the next progress schedule.
- L. The Design-Builder shall adjust, add to, or clarify any portion of a schedule which LADWP determines to be insufficient for monitoring the Work or to be impractical for any reason.
- M. Use of float suppression techniques such as preferential sequencing or logic, special lead/lag logic restraints, imposed dates (mandatory constraints), and extended activity durations will be cause for rejection of schedule submittal.
- N. The Construction Scheduler is required to have first-hand knowledge of the Work from on-site periodic job walks and shall attend all meetings pertaining to scheduling and progress of Work, including weekly jobsite meeting as requested by LADWP.
- O. Design-Builder shall prepare and keep current, to the reasonable satisfaction of LADWP, a schedule of submittals per the Project Requirements for, and that is coordinated with the Contract Schedule. The Contract Schedule and the updated Contract Schedules shall meet the following requirements:
 - 1. Schedules must be suitable for monitoring progress of the Work.

2. Schedules must provide necessary data about the timing of LADWP decisions and LADWP furnished items.
 3. Schedules must be in sufficient detail to demonstrate adequate planning of the Work.
 4. Schedules must represent a practical plan to perform and complete the Work within the Contract Time.
- P. LADWP's review of the form and general content of the Contract Schedule, updated Contract Schedules and all schedule deliverables is for the purpose of determining if the all-listed requirements have been satisfied.
- Q. Subcontractor Documentation
1. Submit with the baseline schedule all subcontractor schedules utilized in the development of the baseline schedule.
 2. Submit with the baseline schedule, a statement on subcontractor's letterhead, certifying that subcontractor has reviewed and concurs with the baseline schedule and that subcontractor's related schedule has been reasonably incorporated, including activity duration and logic.
- R. General Schedule Requirements
1. The scheduling method to be used shall be a Critical Path Method schedule in the form of an activity on node Precedence Diagram Network (PDN) with capabilities of identifying the critical path. The principles and definitions of the terms used herein shall be as set forth in the Associated General Contractors of America (AGC) publication "Construction Planning and Scheduling," latest edition. To the extent there are any conflicts between the AGC publication and the Contract Documents, the Contract Documents shall govern.
 2. The Schedule shall include but not be limited to Design coordination, review time design options during Basis of Design Development, Document review and approval by project stakeholders and Regulatory Agencies as applicable, PAT review, engineering, procurement, the Design-Builder's submittals and their forecast approval dates, fabrication, shipment and deliveries of material and equipment (by the Design-Builder and by others), Phasing and work on temporary facilities, all on-site activities including quality control, testing, inspection, commissioning, training and the turnover of final reports, Operations and Maintenance Manuals and as-built drawings shall be included as well.
 3. The Design-Builder shall use the latest version of Primavera Project Management (P6 or later) for Windows, and a hardware system commensurate with the size of the Project. This shall be referred to as the Scheduling System. The system shall be capable of handling, processing, printing, and plotting data to satisfy all requirements of these Contract Documents. The Design-Builder shall maintain the Scheduling System, the schedule, and the scheduling staff on-site or at a location approved by LADWP. All

schedules submitted by the Design-Builder or its subcontractors or suppliers of any tier shall be in ".xer" format.

4. Design-Builder shall develop, update and maintain Schedule (4D information) tracking information and all metadata required by LADWP as per the requirements of the Building Information Model (BIM) in the Project Requirements. 4D information or 4D modeling is the integration of the project's BIM model with a project's construction schedule in order to visualize the sequence of construction, review, track, and validate progress, and as a basis for implementing, tracking, and verifying resource loading. The Design-Builder shall integrate the BIM model with the BIM execution plan and the construction schedule and continuously update both schedule and 4D information to reflect project's progress throughout construction and through completion and closeout.
5. It is expressly understood and agreed that the time of the beginning, the rate of progress, the interim Contract Milestones, and the time of the completion of the Work are of the essence to this Contract. The Work shall be executed with such progress as required to prevent any delay to other contractors working on other contracts at LADWP and the general completion of the Contract.
 - a. The Design-Builder has a contractual duty to take reasonable remedial action, in the most economical manner, to mitigate any and all delays to any milestone or the completion date.
 - b. In all cases, when it is possible for the Design-Builder to eliminate the time impact of a delay without added cost to itself, the Design-Builder shall do so and shall not be entitled for a time extension under such circumstances.
 - c. The Schedule shall be prepared to include the completion date for the total Contract and the critical path shall be identified, including critical paths for interim milestone dates for design, construction and commissioning. Scheduled start or completion dates for activities imposed on the schedule by the Design-Builder shall be consistent with the Contract milestone dates for design, construction and commissioning. Milestone events shall be the schedule dates specified in the Contract and shall be prominently identified and connected to the appropriate element of the Work, denoting its start or completion.
6. Schedule Submittals: LADWP will review and return the Design-Builder's schedule submittal and deliverables with a written response according to the following timeframes from the date of receipt from the Design-Builder. Refer to the Project Requirements, "Scope of Work" and the Project Requirements, "Work Sequence Phasing" for project milestones and related schedule submission due dates and relationship to other deliverables and milestones.
 - a. Preliminary Phase 1 Schedule to be submitted by Design-Builder within twenty-one (21) days of Phase 1 NTP: This schedule submittal will be reviewed by LADWP and returned to Design-Builder twenty-one (21) Calendar Days after Design-Builder's submission. The preliminary Phase 1 schedule shall cover the Design-Builder's work

in detail up to 180 Calendar Days after the Phase 1 NTP and provide a Level 1 master schedule for the entire project.

- b. Baseline Project Schedule for the remaining of Phase 1 and CPM Level 3 Schedule for Entire Project to be submitted by Design-Builder within thirty (30) days of the approved Preliminary Phase 1 Schedule. This schedule submittal will be reviewed by LADWP and returned to Design-Builder within twenty-one (21) Calendar Days after Design-Builder's submission.
 - c. Preliminary Schedule for Complete Project submitted within fifteen (15) days of the 60% Documents submittal. This schedule submittal will be reviewed by LADWP and returned to Design-Builder within thirty (30) Calendar Days after Design-Builder's submission.
 - d. Baseline Project Schedule for Complete Project shall be submitted within fifteen (15) days of phase 2 NTP. This schedule submittal will be reviewed by LADWP and returned to Design-Builder within thirty (30) Calendar Days after Design-Builder's submission.
 - e. Monthly Schedule Update: This schedule submittal will be reviewed by LADWP and returned to Design-Builder within fourteen (14) Calendar Days after Design-Builder's submission.
 - f. Weekly Four-week Look-ahead schedule: Submitted by Design-Builder weekly or information and comments during Weekly Project "Progress and Coordination" and "Logistics" meetings.
7. If the Design-Builder does not agree with LADWP's comments, the Design-Builder shall provide an itemized written notice of disagreement within five (5) Calendar Days from the receipt of LADWP's comments. Resolution of any of LADWP's comments with which the Design-Builder disagrees will occur in a meeting held for that purpose.
8. Scheduling Conference: Upon issuance of LADWP's comments to the Preliminary Schedule in each phase, conduct a conference to review methods and procedures related to the Preliminary Contract Schedule and Design-Builder's Contract Schedule, including, but not limited to, the following:
- a. Review software and content, and format for reports.
 - b. Discuss constraints, such as phasing, work stages, area separations, interim milestones and partial occupancy.
 - c. Review delivery dates for LADWP-furnished products.
 - d. Review schedule for work of LADWP's separate contracts where applicable.
 - e. Review time required for review of submittals and resubmittals.

- f. Review requirements for tests and inspections by independent testing and inspecting agencies.
 - g. Review time required for completion, commissioning and startup procedures.
 - h. Review and finalize list of Contract activities to be included in schedule.
 - i. Review procedures for updating schedule.
 - j. The Design-Builder will be responsible for producing meeting minutes from scheduling conference and complying with meeting requirements in the Project Requirements, "Project Management, Coordination and Meetings."
 - k. Review As-Built dates for in-progress and completed activities.
 - l. Review logic ties between activities and WBS within the schedule.
9. Coordination: Design-Builder to coordinate preparation and processing of schedules and reports with performance of Contract activities including but not limited to design, BIM, permitting, coordination, engineering, construction, phasing, inspection testing, commissioning, training and startup activities with scheduling and reporting of separate contractors.
- a. Coordinate Project Schedule with the Cost Breakdown, list of subcontracts, Submittals Schedule, progress reports, Applications for Payment, and other required schedules and reports.
 - b. Secure time commitments for performing critical elements of the Work from parties involved.
 - c. Coordinate each activity in the network with other activities and schedule them in proper sequence.
 - d. Coordinate and integrate the project schedule with 4D information as required elsewhere in these Project Requirements, the Project Requirements for BIM, and all Contract Documents.
10. Quality Assurance: The Design-Builder's Scheduling team shall have the proven experience in CPM scheduling and reporting, 4D, and the capability of producing CPM reports and diagrams within 48 hours of LADWP's request.
- S. Design-Builder's Lead Construction Scheduler and Scheduling Team
- 1. The number of schedulers required for timely completion of schedule deliverables will be determined by the Design-Builder. Any additional schedulers needed shall be hired to ensure all scheduled deliverables are submitted accurately and on time.
 - 2. The Design-Builder shall employ or retain the services of a Lead Construction Scheduler - an individual who is part of the Design-Builder's management staff fully and only

dedicated to developing and maintaining the Project construction schedule. The Lead Construction Scheduler shall have at least ten (10) years of verifiable experience as the person primarily responsible for preparing and maintaining detailed Project schedules for projects of the same or similar size and nature as this Project. The Design-Builder shall submit the Construction Scheduler's background information to LADWP within ten (10) calendar days after the Notice of Award date and at least seven (7) days prior to the Pre-Construction Scheduling Conference.

3. The background information to be submitted shall include:
 - a. Identification, qualifications, and experience of the Design-Builder's Lead Construction Scheduler.
 - b. References of not less than five (5) previous projects on which the Design-Builder's Construction Scheduler has utilized CPM scheduling.
 - c. Descriptions of completed and current projects which are similar in scope, size, and complexity.
 - d. Experience in 4D with CPM schedule on at least two (2) projects of similar scope, size, and complexity.
 - e. Other information relating to quality assurance and the performance of work within the requirements of this PR as requested by LADWP.
4. LADWP reserves the right to disapprove any candidate or Scheduling System proposed for the Project. LADWP reserves the right to remove the right to work on the Project from any member of the Design-Builder's scheduling staff that is, in LADWP's opinion, not performing scheduling work in accordance with the scheduling requirements.
5. The Lead Construction Scheduler is required to attend all meetings pertaining to scheduling and progress of the Work, including weekly job meetings. If the Lead Construction Scheduler leaves the employment of the Design-Builder, the Design-Builder shall be required to fulfill the requirements of this subsection within fifteen (15) calendar days of the departure of the Design-Builder's Lead Construction Scheduler.

T. Baseline Schedule Requirements

1. For each phase, the Design-Builder shall prepare and submit to LADWP a preliminary schedule as indicated in the Project Requirements, "Work Sequence Phasing," with the intent to develop the schedule into a baseline project schedule and submit to LADWP. The Design-Builder will use the Preliminary Schedule as the basis for preparing the Baseline Schedule and the requirements regarding baseline schedule and baseline schedule submittal shall apply to the preliminary schedule. Activities shown at the summary level in the Preliminary Contract Schedule shall be detailed in the Baseline Schedule. Include weekly workforce projections and monthly cash flow analysis for the duration of the Work based on indicated activities. The Baseline Schedule will include cost at a Structure/Work Area Level, as approved by LADWP, and in alignment with

the Schedule of Values to provide cash flow analysis. Refer to the General Conditions for schedule requirements on payment applications.

2. The Design-Builder's Baseline Project Schedule shall include time-scaled network diagrams based on calendar days and showing weekends and holidays. The Baseline Schedule shall also show all Work and the sequence of all activities needed for the orderly performance and completion of all Work, including but not limited to design, review, permitting, construction, inspection and commissioning. The schedule shall reflect the Design-Builder's true plans for performing the Work. The Design-Builder shall be responsible for the means, methods, and duration. The Design-Builder's Baseline Project Schedule shall strictly follow all stage and/or phasing requirements as identified in the Contract. Any schedule showing a project completion duration other than that allowed in the Contract will not be accepted.
3. The Design-Builder shall provide a written narrative accompanying the electronic version of the Design-Builder's Preliminary Schedule submission. This narrative shall explain the Design-Builder's approach for meeting all milestones and project completion dates for Phase 1. The Design-Builder shall include management staffing, non-manual and manual labor for engineering and design. It shall also include a clear description of the critical path activities from beginning to end and describe anticipated staffing requirements, production rates, equipment and software requirements and anticipated problems of major activities along the critical path.
4. In the written narrative, the Design-Builder shall include the basis and assumptions (including activity duration basis), Critical Path analysis, historic project comparisons, productivity and installation rates, used to develop the Project Construction Schedule for all packages developed in Phase 1 for Construction. The Design-Builder shall include management staffing, non-manual and manual labor construction, construction crew sizes, equipment requirements, and anticipated delivery dates; restraints; critical path activities; activities requiring overtime or additional shifts; activities that contain time contingencies for impacts to be expected from normal rainfall; holidays and other non-work calendar days; potential problem areas; permits; coordination required with LADWP and third party agencies; and long lead delivery items requiring more than thirty (30) calendar days from order to delivery.
5. A list of activities, showing the early and late start and finishes, duration, total float responsibility code, and predecessor and successor relationship, sorted by early start. Show dependencies and logic between activities so that the effect of progress (or lack of progress) on related activities and the overall schedule can be monitored. The list of activities shall include, but not be limited to, the following:
 - a. Preparation and review of Design submittals and other critical design completion dates.
 - b. Preparation of BIM Coordinated drawings.
 - c. Submittal/acceptance by the required Regulatory Agencies on the projects or components thereof.

- d. Preparation and processing of Construction submittals.
- e. Conference(s) with Regulatory Agencies where applicable and Regulatory Agencies review times.
- f. Significant construction milestones (e.g., groundbreaking, steel top-out, project completion dates, etc.).
- g. Mobilization and demobilization.
- h. Date of request of designated working spaces, storage areas, access, and other facilities to be furnished by LADWP.
- i. Date for decision from LADWP on designated items or orders.
 - (1) The latest date that installation details must be provided to the Design-Builder to avoid schedule delays.
 - (2) The latest delivery dates that will allow the Project to be completed according to schedule.
- j. Underground utility site work completion.
- k. Completion of Building Demolition where applicable.
- l. Foundation completion.
- m. Structural Frame completion including Fabrication and Steel Erection.
- n. Equipment and Systems requirements including, but not limited to, architecturally significant equipment and systems, visual display and communications equipment, miscellaneous service equipment.
- o. Shop drawings and mill orders.
- p. Utility interruptions, relocation, and connections.
- q. Connecting to or penetrating existing structures.
- r. Punch list preparation and final cleanup.
- s. Work by LADWP that may affect or be affected by Design-Builder's activities.
- t. Testing and commissioning.
- u. Necessary Certifications.
- v. All regulatory agency approvals.

- w. Start-up and move in.
6. Non-manual labor staffing plan by department/position showing start and finish date (month and year) and number of each position per month. Include histograms showing staffing (incremental by month and cumulative) over the life of the Contract in terms of both headcount and job hours.
 7. Manual labor staffing plan by craft (including Subcontractors) showing start and finish date (month and year) and number of craft per month. Include histograms showing staffing (incremental by month and cumulative) over the life of the Contract in terms of both headcount and job hours.
 8. Activity durations shall be the total number of actual work days required to perform that activity. The activities included in the Design-Builder's Baseline Project Schedule shall be analyzed in detail to determine activity time durations in units of calendar days. Durations shall be based on anticipated production rates for labor (crafts), equipment and materials required to perform each activity on a normal workday basis.
 9. The first activity in the Baseline Schedule shall represent the Notice to Proceed as a milestone and the data date of the Baseline Schedule shall be the Contract "Notice to Proceed" date. No progress shall be shown in the baseline schedule.
 10. Include at least one (1) predecessor and one (1) successor for each activity excluding the project start and finish milestones.
 11. Define one calendar to include the following twelve (12) holidays: New Year's Day, Martin Luther King Jr. Day, Presidents' Day, Memorial Day, Independence Day, Labor Day, Columbus/Indigenous Peoples Day, Veterans Day, Juneteenth, Thanksgiving Day, Day after Thanksgiving Day and Christmas Day. No activity impacting LADWP Operations shall be performed on these days without written approval by LADWP.
 12. The Baseline Schedule shall not contain any negative total float.
 13. The Critical Path and number of critical activities shall be no more than thirty percent (30%) of the total activities in the Design-Builder's Baseline Project Schedule unless approved by LADWP.
 14. The Project's Critical Path, for the purpose of acceptance of all schedule submittals shall be determined by the longest path analysis.
 15. All durations shall be the result of definitive labor and resource planning by the Design-Builder to perform the Work according to the Contract Documents. The labor to be assigned by craft, definition, equipment, and bid item designation shall be shown for each construction activity for the network on a tabular listing. All crafts necessary to execute an activity must be shown. No more than one (1) Subcontractor may be assigned to a specific activity. If more crafts are required, then the activity in question must be broken down into additional activities.

16. Retained Logic shall be the method of calculation and the "Retained Logic" setting shall be used.
17. All Activity Names shall be clearly and uniquely named with a description of work readily identifiable to inspection staff. Each Activity shall have a narrative description consisting at a minimum of one verb or work function (i.e. Form, pour, excavate, review, approved, cure, etc.), an object (i.e. slab, footing, wall, shop drawing, submittal, girder, etc.) and a location.
18. LADWP reserves the right to require that Design-Builder modify, adjust, add to, or clarify any portion of the Project Baseline or Progress Schedule which may later be discovered to be insufficient or inaccurate for planning, monitoring or prosecuting the Work (Schedule Adjustments). The first of each type of schedule or schedule report submitted by the Design-Builder will be reviewed for format, as well as content. Once the format has been approved all subsequent Project schedules shall be submitted in the approved format. LADWP may request format changes as the Contract progresses. No additional compensation shall be provided for such modifications, adjustments, additions, or clarifications.
19. Lags shall be used at a minimum and shall not exceed ten (10) calendar days in duration. A lag report will identify all lags used in the Baseline Schedule and a specific reason for its use will be provided for each. If it is determined that an activity or activities may take the place of the lag, LADWP reserves the right to request the activity be used in its place. Failure to do so may constitute grounds for rejection of the baseline schedule. Negative lags will not be allowed as a means to schedule any activities.
20. Early Completion: The Design-Builder may submit a Baseline or Progress Schedule showing an early scheduled completion date provided that the requirements of the Contract are met.
 - a. The difference between the early completion date and the Work Completion Time is considered float. Float time shall not be for the exclusive benefit of either the Owner or the Design-Builder. Float shall be a resource available to both parties.
 - b. LADWP is not required to accept or approve a schedule with an early completion date.
 - c. Design-Builder shall not be entitled to extra compensation in the event an agreement is reached on an early completion date and Design-Builder completes the Work, regardless of the reason, beyond the early completion date but within the Work Completion time.
21. A Calendar report shall be included with the Baseline Schedule Submittal. All calendars whether workday, seven-day, six-day, etc. shall have a basis of an eight (8) hour shift unless otherwise needed. Any calendar using more than eight (8) hour shift shall be called out in the calendar report and a narrative explanation provided. The global

calendar shall be seven (7) day / twenty-four (24) hour without any holidays or non-work days.

22. The Baseline Schedule shall take into consideration potential construction delays due to weather. The Design-Builder shall confirm in the accompanying narrative that the non-work weather days have been included in the baseline schedule submittal. The application of these non-work or adverse weather days will be as follows below:

- a. Thirty-six (36) Calendar days shall be allocated to the baseline schedule for every year of the construction contract. These days are to be classified as non-work or adverse weather days. No additional delays for adverse weather will be allowed unless they exceed the thirty-six (36) Calendar days per year indicated above. Any additional non-work or adverse weather days that may occur shall be submitted to LADWP in writing for approval.
- b. Any unused non-work or adverse weather days at the end of a year or the end of the project will be shown as available float to the interim or substantial completion milestones. If the project is delayed and there remains unused non-work or adverse weather days, these remaining non-work or adverse weather days may be used as needed.
- c. All approved non-work or adverse weather days are to be granted as excusable and non-compensable.
- d. In order to account for the number of non-work or adverse weather days the following steps must be administered in the baseline schedule submittal. One activity will be added to the baseline schedule and logically placed as a successor to the last activity in the schedule (usually the "project close-out activity"). This activity will have one (1) milestone as its successor called "Final Completion." The activity will be titled "Contract Adverse Weather Days." For contracts in excess of one (1) year, this activity will be thirty-six (36) calendar days in duration for each calendar year of the contract and will not extend the baseline schedule beyond the contract completion date. For contracts of one (1) year or less than one (1) year the number of days will be prorated as set forth in the contract. The Design-Builder will request each day of non-work or adverse weather day in writing to LADWP. The schedule non-work adverse weather activity will be updated so that the number of days requested and approved by LADWP is removed from the remaining duration of the non-work or adverse weather days' activity.
- e. To obtain approval for a non-work or adverse weather day the following must be observed and a request shall be submitted in writing to LADWP supporting this observance for the request:
 - (1) The work impacted by said non-work or adverse weather day was on the critical path of the schedule at the time of its occurrence.
 - (2) Should the Design-Builder prepare to begin work at the regular starting time of any day on which inclement weather, or the conditions resulting from the

weather, or the condition of the work, prevents the work from beginning at the usual starting time and the crew is dismissed as a result thereof and the Design-Builder does not proceed with at least seventy-five percent (75%) of the normal labor and equipment force engaged in the current controlling operation or operations for at least sixty percent (60%) of the total daily time being currently spent on the controlling operation or operations, the Design-Builder will not be charged for a working day whether or not conditions should change thereafter during that day and the major portion of the day could be considered to be suitable for those construction operations.

23. The detailed breakdown of Project schedule activities shall include:

- a. Type of Work to be performed, the sequences, and the labor trades involved and approved WBS.
- b. All purchase, submittal, submittal review and necessary re-review, manufacturing, test, installation activities for all major materials and equipment, and a separate list of all major material items or items of equipment for which the Design-Builder intends to seek payment prior to installation.
- c. Preparation, submittal, and approval of shop and/or working drawings, and material samples showing the minimum timeframes for LADWP's review of all submittals, or longer as identified in the Contract.
- d. Resource loading labor, material, and equipment. Include craft man-hours that add up to the total number of man-hours in the Design-Builder's estimate, quantities of materials that reconcile with the "Contract Pricing."
- e. All start up, testing, training, and assistance required under the Contract (e.g. Punch list and final cleanup).
- f. Identification of any labor, material, or equipment restrictions, as well as any activity requiring unusual shift Work.
- g. No activity shall have a duration over ten (10) work days except non-construction activities such as submittals, submittal reviews, procurement and delivery of materials or equipment, and concrete curing without approval from LADWP.
- h. All construction activities shall be shown in their resource-loaded state to reflect labor, materials and equipment. All durations shall be the result of definitive labor and resource planning by the Design-Builder to perform the Work according to the Contract Documents.
- i. All construction activities shall be loaded with all resources required for the prosecution of the activity. These resources shall include labor, materials and equipment.

- j. Manpower availability shall not be allowed to drive the critical path at the sole discretion of the Design-Builder. Manpower limitations must be verifiable in writing by the Union's business agent before such resource-driven logic is incorporated into the Design-Builder's Baseline Project Schedule.
- k. All major equipment valued over \$100,000 in capital cost to be used on Work shall be identified in the Design-Builder's Baseline Project Schedule either as a resource or as a 'Level of Effort' (LOE) activity.
- l. Float or slack time is not for the exclusive use or benefit of LADWP or the Design-Builder but is an expiring resource available to all parties as needed to meet the Contract Completion Date.
- m. Pursuant to the float-sharing requirements of the Contract, use of float suppression techniques such as preferential sequencing, special lead/lag logic restraints, extended activity times or imposed dates (mandatory Constraints) break the CPM rules and shall be cause for rejection of the Design-Builder's Baseline Project Schedule and any revisions or updates. The use of "Start On or after" or "Start On or before" and "Finish On or after" or "Finish On or before" will be allowed. The use of float time disclosed or implied by the use of alternative float suppression techniques shall be disclosed to LADWP and shared as directed by LADWP.
- n. Design-Builder shall use base calendars which are appropriate with the work being performed. Multiple calendars are acceptable for the Schedule.
- o. The timeframe for third party submittal review should be identified in the Design-Builder's Baseline Project Schedule. Third party reviews may require additional time beyond the standard review period allowed for LADWP Review. The Design-Builder shall allow sixty (60) calendar days for review by these parties and any Party which is not under the control of LADWP.

U. Baseline Schedule Submittals

- 1. The Design-Builder shall submit their Baseline Project Schedule to LADWP in the form of electronic schedule files and five (5) color printed copies. The Design-Builder shall provide to LADWP two (2) compact discs (CD-ROM) of all schedule files and reports. The Submittal shall contain each of the following for approval:
 - a. A histogram depicting total project craft manpower by discipline or trade and the Design-Builder's craft manpower for its own forces and for each of its Subcontractors for each month. The histogram shall be based upon and shall be in substantive agreement with the number of shifts and crew sizes by craft in the Detailed Project Schedule.
 - b. A tabular report listing each major piece of construction equipment and each major piece of construction equipment for each of its Subcontractors for each month. Each major piece of the Design-Builder's and the Subcontractors' equipment shall be separately described, identified and numbered in the report.

- c. A time-scaled Master Summary Schedule sorted by levels and phases in accordance with the phasing plan on a plot sheet that shows the total Project. This schedule will accurately summarize the Design-Builder's Baseline Project Schedule. All Contract milestones shall be shown. The Master Summary Schedule shall be updated monthly.
- d. Cash Flow Projections and Summary: Submit an s-curve graph with time in months along the x-axis and contract amount on the y-axis, generated from the updated schedule.
- e. Schedule Narrative as described herein.
- f. The Design-Builder shall provide the layouts used in organizing, viewing and reporting the Baseline. The layouts shall be provided electronically as an exported (.plf) file to be included with the electronic Baseline Schedule file submittal (.xer).

V. Baseline Schedule Submittal Review

1. LADWP's Acceptance of the Design-Builder's Baseline Project Schedule

- a. Meetings will be held between LADWP, the Design-Builder, Project Scheduler and all major Subcontractors and Suppliers to resolve any conflicts between the Design-Builder's Baseline Project Schedule and the intent of the Contract.
- b. LADWP will review and make comments on the Design-Builder's Baseline Project Schedule. Comments made by LADWP on the Design-Builder's Baseline Project Schedule, during review, will not relieve the Design-Builder from compliance with requirements of the Contract Documents. To the extent that there are any conflicts between the accepted schedule and the requirements of the Contract Documents, the Contract Documents shall govern.
- c. The Design-Builder, the Design-Builder's Project Scheduler, and all major Subcontractors and Suppliers shall be required to participate in all meetings necessary to reach mutual agreement and approval of the Design-Builder's Baseline Project Schedule.
- d. LADWP shall accept or reject in writing the Design-Builder's submission within the same timeframe of other required submittals as laid out in the Contract, including revisions requested by LADWP. The Design-Builder's Baseline Project Schedule, once accepted, shall be used for monitoring and evaluating all facets of Contract performance, including but not limited to progress, changes, and delays.
- e. Upon successfully developing the Design-Builder's Baseline Project Schedule, the schedule will be accepted by LADWP. "Acceptance" means that LADWP is only acknowledging that the schedule conforms to the overall requirements of the scheduling specification. However, acceptance by LADWP does not relieve the Design-Builder from correcting errors and omissions, float sequestering

logic/duration or any other misrepresentation that may be included in the accepted schedule.

W. Four Week Look Ahead Schedule

1. The Contactor will develop a Four Week Look-Ahead schedule to be submitted by the Design-Builder on a weekly basis at the weekly progress meeting.
 - a. The Four Week Look-Ahead Schedule shall reflect the progress achieved in the previous week and forecast Four Week of planned progress. Design-Builder must include in the Four Week look-ahead at a minimum thirty (30) calendar days' notice for upcoming Area Shutdown Request (ASR) and Utility Shutdown Request (USR).
 - b. The Four Week Look-Ahead Schedule activities shall be generated from the latest accepted Current Schedule Update using Primavera P6 and copied into a Microsoft Excel Spreadsheet for LADWP's use. The Project Superintendent may add additional activities not included in the latest accepted Current CPM Schedule Update, using the given CPM Activity ID with additional descriptors and detail to improve planning and coordination of engineering and construction. All activities, in the look-ahead shall relate back to the Current project CPM by Activity ID(s) even in the case where it may be for information only.
 - c. The inclusion of manpower projected for each day of the planned work and Total Float is recommended in the Four Week Look-Ahead schedule. This spreadsheet report will include all activities planned for the work period and display Current criticality. Each activity should reflect the Activity ID, Activity Description, from the Current accepted Project schedule and Planned Finish Date for every activity. Any change to the Current accepted schedule dates will be reported during the weekly coordination meeting.
 - d. The Four Week Look-Ahead shall include a safety risk assessment which identifies any potential hazards and include the actions necessary to ensure a hazard-free work environment.
 - e. Creation of a Four Week Look-Ahead schedule is mandatory for discussion during the weekly progress and project logistics meetings. The Design-Builder shall be prepared to discuss any changes to the completion dates as related to the Current (CPM) schedule. Discussion of activity delays and mitigation of any delays to project completion milestones will be mandatory. Four Week Look-Ahead schedules generated during a given month shall be used for updating the Monthly (CPM) Schedule Update every month.

X. Monthly Schedule Updates (Critical Path Method)

1. Monthly Schedule Update Review.
 - a. No later than the 25th of each month, the Design-Builder and LADWP shall meet to agree on the progress of the Work performed and the Design-Builder shall update

the Schedule accordingly. The Design-Builder shall incorporate and submit the approved progress percent complete into the Schedule. Upon review and verification of the progress percent completed, the Design-Builder shall submit their monthly invoice with the updated schedule.

- b. The processing time frame for the Monthly Schedule Update shall be similar to other Submittals as laid out elsewhere in the Contract.

2. Monthly Schedule Update Submittals.

- a. The Design-Builder shall submit the Monthly Schedule Update on or before the first day of each month. Following the Design-Builder's submittal of the Monthly Schedule Update, the Design-Builder and LADWP will meet to discuss the Monthly Schedule Update and Reports. The Design-Builder's Monthly Schedule Update will consist of an editable electronic P6 file (.xer) Schedule file, a written narrative and various schedule reports as listed below and transmitted electronically.
- b. Late submittal of the Monthly Schedule Update shall be cause for withholding the Progress pay application until such time that the Design-Builder submits a Contract compliant Monthly Scheduled Update.
- c. LADWP may call for more frequent contract schedule meetings at no additional cost to LADWP. If the Design-Builder decides to work more than one shift, LADWP may require semi-monthly schedule updates to verify the Design-Builder's progress at no additional cost to LADWP. Certain meetings may be required at the change of shifts in the instances that Work is being performed during the Commissioning process.
- d. Out-of-sequence progress shall be addressed as a change in the Design-Builder's planned schedule and shall be corrected to be as-built for each change as it occurs within the reported progress period. Out-of-sequence progress will be deemed to be at the discretion of the Design-Builder unless directed in writing by LADWP. The updating of logic for out-of-sequence progress to show the as-built logic is required. Any and all changes made to logic shall be detailed in the update narrative.
- e. The Design-Builder's Monthly Schedule Update narrative report shall contain all of the following elements in a format and layout which is clear, easy to read and consistent from month to month. The Design-Builder's narrative shall include, but is not limited to the following:
 - (1) Design-Builder's Transmittal Letter.
 - (2) Description of problem areas.
 - (3) Current and anticipated delays.
 - (a) Cause of the delay.
 - (b) Corrective action and schedule adjustments to correct the delay.
 - (c) Impact of the delay on other activities, milestones, and completion dates.

(d) A detailed listing and Explanation of any schedule changes or revisions made since the last schedule submittal organized by work area or work grouping, to include:

- i. Identification of logic changes.
- ii. Activity duration changes.
- iii. Activity additions or deletions.
- iv. Added or deleted constraints.
- v. Change in status reflecting progress decrease from previous schedule submittal.
- vi. All changes will be provided as a detailed list and will be accompanied by a narrative of the reason for the change. The format for reporting schedule changes must be approved by LADWP.
- vii. All corrected items requested by LADWP, itemized and explained in the next update narrative.

(e) Pending items and status thereof.

- i. Permits
- ii. Change Orders
- iii. Time extensions
- iv. Non-Compliance Notices
- v. Status of any pending Recovery Schedules
- vi. Other items deemed necessary by LADWP

(4) Phasing, Milestones and Contract Completion Date(s) status.

(5) Other Project or scheduling concerns including any design, coordination, documents review and permitting, shutdowns and switchovers.

(6) The tabular reports shall include the following:

- (a) Actual start dates (actual start dates should be determined from Design-Builder's daily field reports and confirmed with LADWP's Daily Report).
- (b) Actual completion dates (when an activity is deemed substantially complete by LADWP, then such activity will no longer be treated as an activity

affecting the critical path or successor activities on the Project).

(c) Description of the Critical Path and Near Critical Paths, including for each:

- i. Critical Path Report sorted by early finish and total float with float values.
- ii. Critical Path Gantt chart report organized by phases, levels and other applicable activity codes with Tabular information on the left containing activity ID, activity name, Original duration, Remaining duration, percent complete, Early Start, Early Finish, Late Start, Late Finish, Total Float, and budgeted cost columns.
- iii. A description of the critical activities to be performed in the next progress period including and not limited to design, permitting, construction, inspection, testing and commissioning activities.

(d) The graphic reports shall include the following:

- i. Gantt chart report organized by phases, levels and other applicable activity codes with Tabular information on the left containing activity ID, activity name, Original duration, Remaining duration, percent complete, Early Start, Early Finish, Late Start, Late Finish, Total Float and budgeted cost columns. The entire project time-scale shall be visible unless otherwise approved by LADWP.
- ii. Updated histogram depicting total project craft manpower by discipline or trade and the Design-Builder's craft manpower for its own forces and for each of its Subcontractors for each month. The histogram shall be based upon and shall be in substantive agreement with the number of shifts and crew sizes by craft in the Detailed Project Schedule.
- iii. Updated Cash Flow Projections: Submit an s-curve graph with time in months along the x-axis and contract amount on the y-axis, generated from the updated schedule.

(e) These schedule reports and narratives will be reviewed in a meeting between the Design-Builder and LADWP at the monthly schedule review meeting to be held five (5) calendar days after receipt of the Monthly Schedule Update.

(f) Required revisions of the Monthly Schedule Update are due within five (5) calendar days of notice by LADWP that a revision is required. All revisions and additions to the Monthly Schedule Update are subject to the review of LADWP. When the proposed Monthly Updated Construction Schedule or its required revision is accepted by LADWP in writing, it then becomes the Current Schedule.

- (g) Provide one (1) hard copy of the Schedule Narrative Report, the Monthly Update Schedule, the Master Summary Schedule, the Gantt Chart report, the histogram and the Cash Flow Projection and one electronic copy.
- (h) If the Design-Builder fails to submit and obtain LADWP approval for any of the updated deliverables, or to meet any of the other updating requirements, for a period of thirty (30) calendar days or more beyond the required submittal date, progress payments will be withheld until such time as the Design-Builder gains LADWP's approval or submits the required updates.
- (i) The LADWP review and acceptance of schedules does not waive any contract requirements and does not relieve the Design-Builder of any obligation or responsibility for submitting complete and accurate information. Whereas, errors and/or omissions on schedules do not relieve the Design-Builder from finishing all work within the time limit specified for completion of the contract. If, after a schedule has been accepted by LADWP, either the Design-Builder or LADWP discovers that any aspect of the schedule has an error or omission, Design-Builder must correct it on the next updated schedule.

Y. Recovery Schedule

1. A Recovery Schedule is required along with the submission of a monthly Progress Schedule Update if the monthly Progress Schedule Update shows a delay of more than two (2) weeks to the Contract Milestones. The Recovery Schedule will be a separate submittal from the monthly Progress Schedule Update. The separate submittal may be waived by LADWP if it has been determined that the current schedule is acceptable and/or only minor changes in the current schedule are necessary.
2. As part of this submittal, the Design-Builder shall provide a written narrative explaining each action and schedule revision made to recapture the lost time.
3. If the revisions include sequence changes, provide a "fragnet" schedule diagram comparing the original sequence to the revised sequence of work.
4. Once accepted, the recovery revisions and the Recovery Schedule file will become the Current Schedule. Receipt of an Acceptable Recovery Schedule within ten (10) calendar days of written notice by LADWP is a condition precedent for Monthly Progress Payment.
5. If the revisions are not accepted by LADWP, LADWP's comments will form the basis for resubmission of the Recovery Schedule.

Z. Time Impact Analysis (TIA)

1. The Design-Builder shall submit a detailed TIA to support any request for time extensions. Basis for evaluation of any time extension shall be made with the use of the

Current schedule or the current schedule accepted for the time period in review. The Current schedule is the latest LADWP accepted schedule and must contain all corrections requested by LADWP. A Current schedule that was accepted as noted cannot be used unless all items noted have been addressed. The Design-Builder shall provide justification for the time extension in a Change Request. This request shall include a narrative explaining the analysis. This TIA will be supported by fragnets created to demonstrate the effect of specific delays to the Current Schedule Critical Path as they occur. Each fragnet will consist of a sequence of the new activities and/or network revisions that are proposed to be added to the existing Schedule to illustrate the effect and method for incorporating actual delays as they are encountered. Additional formatting changes and level of detail provided as explanation of the proposed impacts may be requested from the Design-Builder by LADWP. The Design-Builder must comply with all additional information requested.

2. While preparing the TIA, the Design-Builder shall make the best of efforts to follow industry best practices including, but not limited to:
 - a. A TIA that shows the effects of the delays on the current project completion date.
 - b. Inclusion of the Start and Finish dates, durations and sequences of all impacted activities.
 - c. All delays (including LADWP, Contractor, and third party-caused) as they occurred with actual logic ties.
 - d. Obtain the As-Built Schedule data from the most recent Current Schedule and include progress up to the start of the delay. Create an As-Built Schedule as an early start schedule. The As-Built schedule shall use the original activity durations for all incomplete work and the actual logic driving all activities. Insert all delay fragnets (LADWP, Contractor, and third-party caused) on the critical path with appropriate logic ties. Base all time extension requests on this As-Built Schedule. Time extension request shall be based solely on the cumulative duration of all LADWP and third party-caused delays that are on the critical path.
 - e. Furnish the TIA not more the 15 days after conclusion of the delay.
3. All TIAs will be based on the current accepted schedule prior to the proposed impact event, time extensions approved, existing job conditions, the degree of physical progress achieved at the time a delay occurs, the specific facts of the delay issue, and the availability of manpower, equipment and material.
4. Each TIA package shall contain the following:
 - a. Narrative that includes:
 - (1) Description of whether the delay is excusable or compensable.
 - (2) Description of the merit of the delay based on the Contract documents.

- (3) When the delay was first encountered.
 - (4) Why the delay cannot be easily mitigated without added cost to the Design-Builder and what are the approximate costs to mitigate the delay.
 - (5) How the delay affects the critical path.
 - (6) How the Design-Builder plans to construct/perform the additional work.
 - (7) How the Design-Builder determined the durations for delay activities.
- b. Plot of the critical path with the inserted delay fragnet.
 - c. A TIA will be required for each delay as it occurs. If more than one (1) delay occurs during the progress period in question, all delays shall be analyzed both individually and holistically for that period. Proposed impacts will be reviewed for potential concurrency. LADWP reserves the right to reject the TIA package in the event the Design-Builder does not comply with this section.
 - d. The Schedule can be accepted when one or more of the following occur:
 - (1) When a Change Order affects the Contract completion date, an interim contractual milestone, or sequence of items of the Work.
 - (2) When the Design-Builder requests and LADWP accepts a sequence or duration change of work items affecting the critical path/controlling operation.
 - (3) When LADWP directs a change that affects the milestone date(s) specified in the Contract or alters the length of a critical path.
 - e. If agreement cannot be reached before the 20th of the following month (5 days before the next schedule update submission is due), then LADWP shall issue a Field Directive or a Unilateral Change Order directing the portion of the TIA they agree with and the reason for denial of the balance of the submitted amount. Such directive shall be used as the basis for the next progress update and the matter shall immediately be addressed by the Dispute Resolution Ladder process.

AA. Time Extensions

1. If the Design-Builder is granted an extension for the time of completion of any milestone or Contract completion date under the provisions of the Contract, the determination of the total number of calendar days of time extension will be based upon LADWP's analysis of the Schedule, and upon all data relevant to the extension including the Design-Builder's Time Impact Analysis. Such data shall be incorporated in the next monthly update of the Schedule.
2. The Design-Builder acknowledges and agrees that delays in work items which, according to LADWP's schedule analysis, do not affect any milestone dates or the Contract

completion date shown on the Schedule at the time of the delay, will not be the basis for a contract extension unless otherwise approved by LADWP.

3. Float is not the property of the Design-Builder and shall be shared with LADWP as an expiring resource available to all parties as needed to meet the Contract Completion date. In the event that the Schedule is forecasting a late completion date, and the Critical Path is showing negative float, only those activities with the largest negative float will be considered critical and constitute the Critical Path. Where two (2) or more concurrent activities each have negative float, the activity with less critical float will not be considered to be on the Critical Path.
4. The most Current accepted Schedule update will be the basis of evaluating concurrent delays on the Critical Path. A non-compensable time extension will only be granted when it is determined that concurrent delays have occurred on the Critical Path (the longest path). No time extension shall be granted for any concurrent delay that is not on the Critical Path in the current update.

BB. As-Built Schedule

1. As-built Schedule and Documentation
 - a. Prior to final release of retention, and after all Contract work items are completed, the Design-Builder shall submit an "as-built" Contract Schedule (Schedule Data Disks, Reports, and Plots) showing actual start and finish dates and actual logic used for all work items and milestones.
 - b. The "As-Built Schedule" will be accompanied by a narrative report titled "Final Schedule Report" which provides an overview of the Schedule process, the history of changes to the Schedule and the resulting changes to milestone dates, discusses major schedule variances (including manpower and cost variances), and identifies any outstanding schedule issues.
 - c. Provide an electronic copy of Schedule files with one (1) hard copy of reports, charts and narratives identified.
 - d. The Design-Builder shall support the "As-Built Schedule" and "Final Schedule Report" with a letter on the Company letter head that confirms all information in the As-Built Schedule is truthful and accurate pertaining to start and finish dates, as- built logic, resource loading and final schedule report. The accompanying letter shall be signed by an officer of the Company.

CC. Other Schedule Submittal Requirements

1. The Design-Builder shall coordinate schedule submittals to avoid concurrent submittals to maximum extent possible. Where concurrent schedule submittals cannot be avoided, the Design-Builder shall increase review time as required, to allow for LADWP's review.
2. Where submittal is concurrent with or overlaps submittals currently being reviewed, the Design-Builder shall indicate priority of each outstanding submittal.
3. Following corrections resulting from LADWP's response to its initial submittal, the Design-Builder

shall print and distribute copies to LADWP, Subcontractors, and other parties required to comply with submittal dates indicated.

4. The Design-Builder shall post copies in the Project meeting room and temporary field office.
5. When revisions are made, the Design-Builder shall distribute to the same parties and post in same locations. Parties shall be deleted from distribution when they have completed their assigned part of Work and are no longer involved in construction activities.

GC-52. MECHANICAL COMPLETION, PERFORMANCE TESTS AND SUBSTANTIAL COMPLETION AND EARLY OPERATION

A. MECHANICAL COMPLETION

1. "Mechanical Completion" shall occur when: (a) the Project is mechanically and electrically complete; (b) except for minor items of Work that would not affect the safety and/or performance or operation of the Project, all materials and equipment (including any Owner Furnished Equipment) required to be installed pursuant to this Agreement have been installed in accordance with the Scope of Work, calibrated, loop checked and checked for alignment, lubrication, rotation, and hydrostatic and pneumatic pressure integrity [any other checks need to be added]; (c) all Commissioning tests required have been successfully completed; (d) all such equipment and systems have been installed in a manner that does not (i) void any Subcontractor or vendor warranties relating to such equipment or systems or (ii) violate any Governmental Approvals or Applicable Laws; (e) all equipment and facilities that are necessary for the full, safe and continuously reliable operation of the Project have been properly constructed, installed, insulated and protected where required for such operation, and correctly adjusted, and the Project as a whole can be used safely in accordance with the requirements of this Agreement; (f) all systems necessary for *water* generation are ready to commence Performance Tests and operations; (g) the Distributed Control System is operational and the CEMS has been installed, calibrated and is fully functional (but need not be certified); (h) the Operation and Maintenance Manuals have received LADWP's written approval; and (i) the initial punch list has been agreed upon by LADWP and Design-Builder.

B. PERFORMANCE TESTS

1. Design-Builder shall perform the Performance Tests as set forth in Specification Section F01810 in order to confirm that Design-Builder has achieved Substantial Completion. All initial start-up and Performance Test procedures shall be conducted in accordance with Specification Section F01810, applicable manufacturer's instructions and so as to enable LADWP to satisfy technical and scheduling testing requirements under the Agreement. Performance Testing may not be started earlier than sixty (60) days prior to the scheduled Substantial Completion date.
2. If the Performance Tests fail to demonstrate that the Project has achieved the project scope as defined in Exhibit H while operating in compliance with all applicable Laws and Permits, including particularly those identified in this Agreement, as may be applicable, and performing pursuant to the requirements set forth in Specification Section F01810, LADWP

(if such failure was due to deficiencies in the performance of Owner Furnished Equipment) shall have the right to require Design-Builder to conduct, or Design-Builder (in all other cases) shall have the right to conduct, additional Performance Tests in conformance with this Agreement to demonstrate that the Project has achieved the project scope as defined in Exhibit H. Such additional Performance Tests may be conducted until the Substantial Completion date (or such later date as may be approved by LADWP). In the event Design-Builder performs additional tests as a result of its failure to achieve the Performance Guarantees, then Design-Builder shall bear all costs (other than costs for fuel, back-feed power and operators) associated with such tests. All costs of additional Performance Tests requested by LADWP shall be borne by LADWP. If additional Performance Tests are conducted, the results of the last such Performance Tests shall be deemed the Performance Test results for the purposes of this Agreement.

C. SUBSTANTIAL COMPLETION

1. Substantial Completion shall be deemed to have occurred when all of the following have occurred:
 - a. Design-Builder has achieved Mechanical Completion.
 - b. Successful completion of the Initial Testing, Functional Testing, and Performance Tests as described in Paragraph B, above (Performance Tests), Specification Section F01810 and in Phase 2 Performance Guarantees and the payment of any applicable Liquidated Damages.
 - c. LADWP has received all reports and information to be provided to it by Design-Builder as described in Specification Section F01810 and Performance Guarantees.
 - d. LADWP has received all permits, licenses, and approvals required to be obtained by Design-Builder under this Agreement.
 - e. All O&M manuals and special tools required to operate and maintain the Facility have been acquired by Design-Builder and delivered to LADWP.
 - f. Design-Builder has satisfied its obligation to provide any and all training required pursuant to the Agreement as identified in Exhibit A.
 - g. The punch list has been established in accordance with the terms of the Agreement.
2. When the Design-Builder determines that the Work is Substantially Complete, the Design-Builder shall request an inspection of the Work by sending LADWP a Notice of Substantial Completion. This request shall include a list of minor items which need to be completed.
3. Within ten (10) Days of the request for inspection, LADWP shall inspect the Work. If, in the sole opinion of LADWP, the Work is determined not to be substantially complete, the parties shall cease the inspection and the Design-Builder shall proceed with completing the Work pursuant to the Contract Documents.

4. If LADWP determines that the Work is Substantially Complete, LADWP will issue a Certificate of Substantial Completion. A punch list will be prepared and issued by LADWP to the Design-Builder listing all items required to be completed and corrected prior to obtaining final completion.
5. The Certificate of Substantial Completion shall not relieve the Design-Builder of the responsibility to complete all work in accordance with the Contract Documents. Failure to include any items on the punch list shall not alter the responsibility of the Design-Builder to complete all work in accordance with the Contract Documents.
6. The issuance of a Certificate of Substantial Completion by LADWP for a specific project or phase shall constitute the final date of work for the project or phase for purposes of calculating the construction duration to substantial completion. Unless otherwise specified in the Certificate of Substantial Completion, the Design-Builder shall remain responsible for security, maintenance, property insurance premiums, and damages to the Work. The punch list shall list the Work still to be completed by the Design-Builder within one hundred twenty (120) calendar days from the Certificate of Substantial Completion. Should the Design-Builder not complete all of the punch list items within one hundred twenty (120) calendar days of the date of Substantial Completion, LADWP reserves the right to arrange for the completion of that work and back charge the Design-Builder for the cost of completion of that work unless an extension of time is granted by LADWP. Such back charge shall include the actual expense for such work plus a fee of fifteen percent (15%) for LADWP's administrative costs.

D. OPERATION PRIOR TO SUBSTANTIAL COMPLETION

1. Notwithstanding any other provision of this contract, LADWP shall have the right to cause operation of Avenue H. and 160th Street, Fairmont Reservoir No. 2 (Re-lined, inlet/outlet/overflow modifications), Intake Structure combining LAA1 and LAA2, Internal Bypass Structure, Sedimentation Basins, Administrative Building including the Control Room, Office Space, Laboratory, Conference Rooms, to commence prior to the Project turnover date to the extent that the project is capable of safely operating as follows:

The LADWP may commence operations of Avenue H. and 160th Street, Fairmont Reservoir No. 2 (Re-lined, inlet/outlet/overflow modifications), Intake Structure combining LAA1 and LAA2, Internal Bypass Structure, Sedimentation Basins, Administrative Building including the Control Room, Office Space, Laboratory, Conference Rooms, with respect to the Project prior to the date of Substantial Completion, unless the Design-Builder reasonably objects to such operation for safety reasons. To the extent that Substantial Completion or Final Completion requires further Performance Tests after operations have commenced, the LADWP shall cooperate, or shall cause the operator to cooperate, in the performance of such Performance Tests; provided, however, that Performance Tests to accomplish Final Completion or Performance Guarantees shall be subject to the LADWP's operation requirements. The Design-Builder shall be entitled to an equitable adjustment, pursuant to a change order, (i) to the Performance Test results to account for degradation of the Avenue H. and 160th Street, Fairmont Reservoir No. 2 (Re-lined, inlet/outlet/overflow modifications),

Intake Structure combining LAA1 and LAA2, Internal Bypass Structure, Sedimentation Basins, Administrative Building including the Control Room, Office Space, Laboratory, Conference Rooms, from commencement of operation of the project through Substantial Completion and (ii) for cost, schedule, or other relief, in each case, as may be appropriate under the circumstances.

GC-53. FINAL COMPLETION AND ACCEPTANCE OF THE WORK

A. Final Completion

1. When the Design-Builder considers that the Work is complete and ready for final inspection, it shall submit a Notice of Final Completion to LADWP for inspection with certification that:
 - a. Work has been completed in accordance with Contract Documents, Certificate of Occupancy issued, and Substantial Completion has been achieved.
 - b. Work has been inspected by the Design-Builder for compliance with Contract Documents and all Punch List work has been completed.
 - c. All damaged or destroyed real, personal, public or private property has been repaired or replaced.
 - d. All required as-builts and close out documents have been submitted and accepted.
 - e. All operation and maintenance manuals and warranties have been submitted and accepted and all training and commissioning has been completed.
 - f. Work is ready for final inspection by LADWP. LADWP will inspect to verify the status of completion with reasonable promptness after receipt of such certifications. The inspection of the Work will be done in accordance with the Contract provisions.
 - g. All Liquidated Damages, if any, have been paid.
2. If LADWP finds incomplete or defective work:
 - a. LADWP may, at LADWP's sole discretion, either terminate the inspection or prepare a punch list and notify the Design-Builder in writing, listing incomplete or defective work.
 - b. The Design-Builder shall take immediate steps to remedy stated deficiencies. Upon completion and correction of all stated deficiencies, the Design-Builder shall send a second written certification to LADWP that work is complete.
 - c. LADWP will then re-inspect the Work.
 - d. LADWP may, at LADWP's sole discretion, have a separate contractor make corrections and deduct the cost of the corrections from the Design-Builder's final payment if the work is not promptly corrected.

B. Final Acceptance

1. Within 120 days after Substantial Completion, and after LADWP has made the final inspection and is satisfied that the Work has been completed in accordance with the Contract, and is satisfied that all submittals have been made and accepted, all as-builts and record documents have been completed and accepted, all Change Orders executed, all final quantities agreed to, and all other Contract Requirements, except for possible future warranty and guarantee work have been accomplished, LADWP shall issue a document evidencing Final Acceptance.
2. If LADWP finds the Work to be complete, LADWP will issue a Letter of Final Acceptance to the Design-Builder.
3. Unless expressly assumed by LADWP at an earlier date, care, custody, control and risk of loss of the Project shall become the responsibility of LADWP upon the issuance of the Letter of Final Acceptance, or the earlier termination of this Agreement. The Design-Builder shall take every precaution against injury or damage to the Work from the action of the elements or any other cause, whether arising from the execution or non-execution of the Work. The Design-Builder shall rebuild, repair, restore, and make good, at the Design-Builder's expense, all injuries or damage to the Work occurring before acceptance of the Work.
4. Any loss or damage as described below shall be sustained by the Design-Builder:
 - a. Arising from all unforeseen obstructions or difficulties, either natural or artificial, encountered in the prosecution of the Work.
 - b. From any action of the elements prior to the Final Acceptance.
 - c. From any act or omission not authorized by these Contract Documents on the part of the Design-Builder or subcontractors.
5. If not already in service, the improvements shall be placed in service upon issuance of the Final Acceptance Letter. The Design-Builder will then be relieved of its contractual liability for subsequent injury or damage to persons, property, or the Work, and relieved of the duty to maintain and protect the Work. However, in no event shall the Design-Builder be relieved of its obligation to have performed the Work completely and in strict accordance with the Contract Documents.
6. After LADWP is satisfied that the Work has been completed in accordance with the Contract, and is satisfied that:
 - a. All submittals have been made and accepted,
 - b. All as-builts and record documents have been completed and accepted,
 - c. All Change Orders executed, all final quantities agreed to,

- d. All other Contract Requirements, except for possible future warranty and guaranteed work have been accomplished.
7. The final closeout period shall not exceed 120 Days from Substantial Completion. LADWP will not provide any compensation for work performed after this period.
8. NOT USED
9. LADWP will process final payment requests and will record the Notice of Completion and Acceptance of Public Works Project with the County Recorder's Office. The final acceptance effective date will be the date the Notice of Completion and Acceptance of Public Works Project is recorded.
10. All work shall be warranted by the Design-Builder against defective workmanship and materials for the warranty period specified in these Contract Documents or one (1) year after the effective date of Final Acceptance. Neither the issuance of the LADWP Letter of Final Acceptance, the Notice of Completion and Acceptance of Public Works Project, the final payment nor any provision in the Contract Documents shall relieve the Design-Builder of responsibility for faulty material or quality of work. The Design-Builder shall replace or repair any such defective work in a manner satisfactory to LADWP, after notice to do so from LADWP, and within the time specified in the notice. If the Design-Builder fails to make such replacement or repairs within the time specified in the notice, LADWP may perform this work. LADWP shall back charge or deduct from the amount to be paid to the Design-Builder the actual expense for such work plus a fee of fifteen percent (15%) for LADWP's administrative costs. If Design-Builder does not pay or otherwise satisfy such back charge, then the Design-Builder's sureties shall be liable for the cost thereof.
11. After the date of Final Acceptance of the Work by LADWP, no additional Claims or Change Requests may be submitted.
12. Notwithstanding any other provision contained herein or in the Contract, neither Final Acceptance nor Notice of Completion and Acceptance of Public Works Project nor Final Payment shall occur until final and complete written approval of the Work has been obtained, unless such approval is being withheld for items not related to the Design-Builder's work.

PAYMENT

GC-54. TAXES

All applicable sales tax, use taxes, gross receipt taxes, or any other taxes of any nature are included in all prices provided by the Design-Builder under this Contract.

California Non-Resident Tax Withholding: Payments made to Non-Resident service Contractors that do not have a permanent place of business in the state of California or that are not qualified through the Office of the Secretary of the State to do business in California are subject to a seven percent (7%) state income tax withholding in accordance with the California Revenue

and Taxation Code Section 18662.

Types of income subject to withholding include, but are not limited to, payments for services performed in California and payments of leases, rents, and royalties for real or personal properties located in California. No withholding will be required on payments for goods.

California non-residents that meet one of the exemption criteria must complete a California Withholding Exemption Certificate, Form 590 and submit to the LADWP prior to processing the first invoice. Receipt of a completed and signed Form 590 will exempt the non-resident from the seven percent (7%) income tax withholding.

California non-residents shall complete and submit the California Non-resident Withholding Allocation Worksheet, Form 587 to enable the LADWP to determine if withholding is required on payments to non-residents.

The California Franchise Tax Board may reduce the withholding if the 7 percent will result in substantial over-withholding. For such determination, the non-resident shall complete and submit a California Non-resident Reduced Withholding Request, Form 589.

The California Franchise Tax Board may also waive the withholding if the payee has a current history of filing California returns or making estimated payments when due. For such determination, the non-resident shall complete and submit a California Non-Resident Withholding Waiver Request, Form 588.

The following table indicates the link for accessing pertinent California non-resident tax withholding forms.

CA Form No.	Name of Form	Link
590	Withholding Exemption Certificate	http://ftb.ca.gov/forms On the “Forms and Publications” page, select the applicable Tax Year from the drop-down menu and enter the specific Form Number or Name of Form.
587	Non-resident Withholding Allocation Worksheet	
589	Non-resident Reduced Withholding Request	
588	Non-resident Withholding Waiver Request	

For additional information or to request a waiver or reduced withholding rate, contact:

WITHHOLDING SERVICES AND COMPLIANCE MS F182
FRANCHISE TAX BOARD
PO BOX 942867
SACRAMENTO CA 94267-0651
TELEPHONE: (888) 792-4900 OR (916) 845-4900
FAX: (916)845-9512

GC-55. PAYMENT PROCEDURES

A. General

1. The Contract Sum for performance of the Work under the Contract Documents, or under any allowance or Alternate, shall include full compensation for all Work required under the Contract Documents including, without limitation, all design, architecture, professional services, labor, materials, taxes, transport, handling, storage, supervision, administration, and all other items necessary for the satisfactory completion of the Work, whether or not expressly specified or indicated, incidental work and unexpected expenses, and all terms, conditions, requirements and limitations set forth in the Contract Documents.
2. Contract Sum may be expressed as lump sum, unit price, GMP, allowance, or combination thereof. The Contract Sum, whether lump sum, unit price, GMP, allowance, or otherwise, will be deemed to include all costs necessary to complete required Work, including Design-Builder costs (if any) for loss or damage arising from nature of Work or prosecution of the Work, and from action of elements.
3. Unless the Contract Documents expressly provide otherwise, the Contract Sum shall be deemed to include:
 - a. Any and all costs arising from any unforeseen difficulties that may be encountered during, and all risks of any description connected with, prosecution of Work or any Work item until acceptance by LADWP;
 - b. All expenses incurred due to suspension, or discontinuance of Work or any Work item as provided in Contract Documents;
 - c. Escalation to allow for cost increases between time of Contract Award and completion of Work or any Work item as provided and/or allowed in the Contract Documents.
 - d. The Design-Builder may submit a written request to LADWP for labor rate adjustment per annum thereafter, at least 30 days before the anniversary of the effective date of this Agreement. If the request is not received 30 calendar days prior to the anniversary date, if approved, the request will be effective 30 calendar days after LADWP receives Consultant's written request.

LADWP will review the rate adjustment request and may change it, upward or downward, by written mutual agreement between the Consultant and LADWP. Rate adjustment shall not exceed the prior year's average Consumer Price Index calculated by using the "annual" averages column data for the United States (U.S.) Department of Labor, Bureau of Labor Statistics Consumer Price Index, U.S. city average for Urban Wage Earners and Clerical Workers, All Items.

4. Submit and obtain the Project Manager's designation of "No Exceptions Noted" of the equipment and labor rates being used for the Project's construction. Include classification, straight time and overtime rates, and fringe benefits and all other burdens. Design-Builder's equipment and labor rates being used for Phase 1 and Phase 2 shall be consistent with Design-Builder's Fee Schedule submitted with Design-Builder's Proposal.
5. Any progress payment or other payment to the Design-Builder or any use of the Facility by LADWP will not constitute an acceptance of any of the Work and shall not relieve Design-Builder from performing the Work in accordance with the Contract Documents or of any of Design-Builder's obligations or liabilities with respect thereto.
6. This Project is receiving both state and federal funding. Design-Builder will proceed under the assumption that the Build America Buy America (BABA/BIL) requirements apply to the Project. If there are any other funding sources (including without limitation, SRF Funds) that trigger additional requirements, LADWP will notify Design-Builder of such in writing. LADWP will promptly notify Design-Builder if it receives any waivers from requirements associated with such funding sources or if any other additional requirements are triggered. In such event, Design-Builder will evaluate the impact, including both cost and schedule, which will be addressed via change order. LADWP's State and/or federal funding for the Project, including waivers from funding requirements, may be contingent on Design-Builder submitting forms or information necessary for LADWP to comply with the funding requirements. The parties acknowledge and agree Design-Builder may not be able to comply with requirements associated with funding received after a certain agreed upon milestone or after GMP. In addition, certain waivers - depending on when received, may not be able to be implemented into the Project in a timely or economical fashion.
7. Required Invoice Information
 - a. A hard copy of the invoice shall be submitted to:

Attn: Ofelia Rubio
Contract Administrator
Department of Water and Power
City of Los Angeles
PO Box 51111, Room 1315
Los Angeles, CA 90051-5700

An electronic copy of the invoice must be concurrently submitted and emailed to DWPAgreementInvoices@ladwp.com.
 - b. Design-Builder shall include the following information in each invoice submitted to LADWP for payment:
 - (1) Design-Builder name, address, and vendor code number as registered on LADWP vendor database

- (2) City of Los Angeles Business Tax Registration Number
- (3) Internal Revenue Service ID Number
- (4) Date of invoice
- (5) Invoice number
- (6) Contract number
- (7) Summary of individual tasks performed in each Phase of the Project, including amount of current invoice, total invoiced to date, total authorized amount for the Phase, percent complete of the Phase, and percent of Phase cost invoiced to date, and the end date of the Phase
- (8) Description of services and deliverables provided related to each individual Phase and associated costs
- (9) The approved Baseline Schedule for the initial payment request and approved monthly updates of the schedule thereafter for each subsequent payment request.
- (10) Supporting documentation for all costs and expenses, in a format acceptable to LADWP
- (11) Following certification statement signed by the Design-Builder "I hereby certify, under penalty of perjury, that the services rendered and billings reflected in this invoice are true, accurate and in conformance with the terms of this Agreement including, but not limited to, the Living Wage Ordinance, Los Angeles Administrative Code Section 10.37, et. seq. Contractor is advised that submission of a false claim for payment to the LADWP may subject the Contractor to liability under the False Claims Act, (California Government Code Section 12650). The Contractor certifies that all work performed or materials provided, or both for which this invoice/bill is submitted is in strict accordance with the terms and conditions of the subject contract between the LADWP and the Contractor."
- (12) Taxes
- (13) Total amount of invoice
- (14) Approval signature blocks for LADWP Project Manager and LADWP authorized representative(s) identified in Article 1.1, Parties to the Agreement and Service of Notices, of this Agreement
- (15) An accompanying LADWP Subcontractor Utilization Form, or its successor reporting format, identifying the amounts paid to each authorized Subconsultant for both the current invoice and total invoiced to date. The Design-Builder shall explain any deviations from the anticipated Subconsultant

percentages identified in Exhibit B, Subletting and Subcontracting Fair Practices Act, attached hereto and made a part hereof, and recommendations for recovering any shortfalls in Subconsultant utilization.

Design-Builder's failure to submit accurate and all required information shall result in LADWP's rejection of the invoice and non-payment.

c. Time and Material Invoices

For work performed on a time and materials method of payment, the Design-Builder shall invoice LADWP on a monthly basis for costs and expenses. The Design-Builder shall provide documents supporting costs and expenses, including original receipts or invoices for expenses in excess of twenty-five dollars (\$25.00), summary of total hours worked by specified individual Design-Builder employees and the applicable hourly rate, and time sheets or payroll records as appropriate to support individual employee hours worked, with each monthly invoice. Payment shall be made within thirty (30) calendar days of receipt of the Design-Builder's invoice prepared in accordance with the requirements of paragraph a. and b., above.

d. Fixed Price Invoices

For work performed pursuant to a fixed price method of payment, payment shall be made within thirty (30) calendar days after review and approval of the deliverable by LADWP or receipt of the Consultant's invoice prepared in accordance with the requirements of paragraph a. and b., above, whichever is later.

e. Notice of Items Not Approved for Payment

- (a) LADWP's Project Manager will review the Design-Builder invoice within fifteen (15) working days and notify the Design-Builder in writing of any missing or required additional documents, questioned costs, inaccuracies, or concerns.
- (b) In the event that any deliverables, labor, or reimbursable expenses invoiced by Design-Builder are not approved for payment, LADWP will provide Design-Builder with detailed comments addressing the shortfalls or costs of concern and will meet with the Design-Builder to discuss such issues. Any disputes between LADWP and Design-Builder regarding invoices costs and expenses shall be resolved in accordance with Section 63 of the General Conditions. LADWP shall pay undisputed invoice amounts in accordance with these provisions.

f. Notification of Status of Expenditures for Each Phase

Design-Builder shall notify LADWP in writing when costs reach 50 and 75 percent of the authorized amount for each Phase. Such notice shall include an assessment of whether or not the tasks assigned in the Phase can be completed within the authorized expenditure amount and duration, and if not, Design-Builder shall comply with this Agreement's requirements for Agreement modifications.

g. Timely Invoicing

All charges related to the performance of Design-Builder's work or services for any Phase, including Subconsultant/Subcontractor and other reimbursable expenses, shall be invoiced by Design-Builder to LADWP within six (6) months of the cost or expenses being incurred by the Design-Builder or Subconsultant. LADWP will not reimburse Design-Builder for any costs, expenses, work, or services invoiced to LADWP six (6) months after the date the costs were incurred by Design-Builder or Subconsultant/Subcontractor.

h. Maximum Authorized Amount

Notwithstanding any other provision of this Agreement, any changes or additions hereto that would increase LADWP's total obligation above the maximum authorized amount set forth in the Notice to Proceed Not-to-Exceed amount shall be subject to prior approval of LADWP. LADWP will not be obligated to pay for Work performed by Design-Builder for any such changes made in violation of this Agreement.

8. Project Contingency

- a. A Project contingency amount may be included as a specified amount in the GMP. It is further understood and agreed that such contingency funds are to be used for costs to complete work considered to be within the original scope of work, including issued change orders, but which exceed the established estimated costs. Use of contingency funds is for work which could have been reasonably anticipated based upon the information available at the time the cost estimate was established. Use of project contingency funds is for following:

- (1) Those items that were included in the proposal drawings and specifications that Design-Builder missed in proposing the GMP;
- (2) Those items that were included in the proposal drawings and specifications that the Design-Builder underpriced in proposing the GMP;
- (3) Schedule acceleration as required to meet contract milestones, or as deemed necessary by the Design-Builder to improve the project schedule when required; or
- (4) Increased general conditions or general requirements costs. This may include items such as additional temporary fence moves, increased costs for temporary protection of installed work, increased costs for winter weather protection, increased staffing for general conditions, etc.
- (5) To cover higher costs for replacing a subcontractor which are not covered by subcontractor default insurance or surety.

- b. All contingency fund charges must have LADWP's advance written approval before being

transferred to a line item, which approval shall not be unreasonably withheld. All remaining funds in the Project's Contingency upon completion shall revert to LADWP, unless otherwise agreed upon by the parties in the GMP agreement.

B. Price Breakdown – Schedule of Values (Phase 2)

1. Within 21 days after the start date indicated on the Notice to Proceed for Phase 2, furnish a price breakdown / Schedule of Values for the Phase 2 Work. The total of such prices shall not exceed the Phase 2 GMP price and shall include all costs including, without limitation, Design-Builder's Fee (for Phase 2), general conditions and profit, distributed in true proportions to the classes of work. The Schedule of Values is to be generated in alignment with the Baseline Schedule. The Design-Builder will, based on the Schedule of Values from the approved Monthly Schedule updates, prepare an LADWP invoice. The Design-Builder shall certify the invoice. The Schedule of Values will be built upon a mutually agreeable Work/Activity/Task Breakdown Structure (WBS); and individual line items will not exceed one hundred thousand dollars (\$100,000) unless approved by LADWP. The Schedule of Values shall correlate with the schedule of activities with activity identifiers.

C. Progress Payments

1. Phase 1 Scope Work

Payment for Design-Builder services shall be made in accordance with authorized Notice to Proceed. The Design-Builder shall submit invoices to LADWP in accordance with authorized Notice to Proceed. As soon as practicable after approval of each invoice, LADWP will pay the Design-Builder in a manner provided by law, an amount equal to 95 percent of the amounts otherwise due as provided in this Agreement, or a lesser amount if so provided in this Agreement, provided that payments may at any time be withheld if, in judgment of LADWP, Work is not proceeding in accordance with Contract, or Design-Builder is not complying with requirements of Contract, or to comply with stop notices or to offset liquidated damages accruing or expected.

2. Phase 2 Scope Work

a. Monthly Progress Payments

- (1) On or about the first day of the month, or other date mutually agreed upon by the Design-Builder and the Project Manager, provide an estimate of the value of work installed in-place. For projects requiring a cost-loaded CPM schedule, generate the estimate from an updated schedule. The Project Manager will, based on the Schedule of Values, prepare an internal LADWP invoice. The Design-Builder shall certify the invoice and return to the Project Manager.
- (2) Payments may at any time be withheld if, in judgment of LADWP, Work is not proceeding in accordance with Contract, or Design-Builder is not complying with requirements of Contract, or to comply with stop notices or to offset liquidated damages accruing or expected. Except with respect to design work, late

payments (excluding partially withheld payments for deficient work or delayed work) will be subject to interest not to exceed ten percent (10%) per annum. Compounding applies as applicable.

- (3) As a condition precedent for the Project Manager's processing of the monthly invoice, perform the following:
 - (a) Furnish an updated schedule.
 - (b) Meet with the LADWP Project Manager and produce for the Project Manager's review updated Project record documents. Design-Builder shall provide the Project Manager with both a 24-inch by 36-inch hardcopy and electronic copy on compact disc or flash-drive of up-to-date record documents showing all changes made during the progress payment application period. All changes shall be made on full-size contract drawing sheets and be clearly distinguishable.
 - (c) Furnish that month's Subcontractor Utilization Monthly Report on a Department-furnished form, verifying compliance with LADWP's subcontracting requirements.
 - (d) Provide LADWP with a copy of the Design-Builder's certified payroll for that pay period.
- (4) LADWP will, within 30 days of receipt of updated Project Schedule, review of record documents, and receipt of Subcontractor Utilization Monthly Report, pay the Design-Builder in accordance with the invoice, except that five percent (5%) will be retained until Final Acceptance of the entire contract work, unless the Project Manager accepts deposited securities as a substitute for such retention.
- (5) Unless specified elsewhere in these specifications, no payment shall be made for Work, material, or equipment performed or fabricated elsewhere; nor will payment be made for Work, material, or equipment delivered to the site that is not installed in-place, as shown on the drawings.

b. Final Payment

- (1) Final Completion and Payment. Upon receipt of written notice that the Work is ready for Final Inspection and Final Acceptance, LADWP will promptly make such inspection and, when LADWP finds the Work acceptable and fully performed under this Contract and in compliance with the Scope of Work of the Contract, including all regulatory agencies, licensing and permitting authorities requirements LADWP will issue a Notice of Completion and Acceptance of Public Works Project.
- (2) Subsequent to Final Acceptance as detailed in the Contract Documents including all regulatory agencies, licensing and permitting authorities' requirements the Design-Builder shall provide a proposed Final Payment request, segregated as to

Contract item and Contract Change Order work.

- (3) LADWP will review the proposed Final Payment request and, after deducting all previous payments and all amounts to be deducted, withheld, and/or retained under the provisions of the Contract and Public Contract Code Section 7107, shall create the Final Payment request. All Progress Payments shall be subject to correction in the Final Payment.
- (4) If no liens, stop notices, or claims have been filed against the Design-Builder after sixty (60) days from the filing of Notice of Completion and acceptance of Public Works Project, LADWP will approve for payment the entire sum due, including the release of any retention.
- (5) The Final Payment shall not become due until the Design-Builder submits the following to LADWP:
 - (a) Satisfactory evidence to LADWP that all payrolls, bills for materials and equipment and other indebtedness connected with the Work have been paid or otherwise satisfied; and
 - (b) If required by LADWP, other data establishing payment satisfaction of all such obligations such as receipts, releases and waivers of all liens arising out of the Contract, to the extent and in such form as may be reasonably designated by LADWP and all Contract terms and conditions have been met.
 - (c) If, after Substantial Completion of the Work of the Contract as approved by: All regulatory agencies, licensing and permitting authorities, and LADWP, Final Completion thereof is materially delayed by a force majeure or by the issuance of Change Orders affecting Contract Completion, LADWP may, at its option, upon application by the Design-Builder and without terminating the Contract, make payment of the balance due for that portion of the Work fully completed and accepted. If the remaining balance for Work not fully completed or corrected is less than the retainage stipulated in the Project Requirements, and if bonds have been furnished as required by the Contract, the written consent of the surety to the payment of the balance due for that portion of the Work fully completed shall be submitted by the Design-Builder to LADWP prior to certification of such payment. Such payment shall be made for the balance due under the terms and conditions covering Final Payment, except that it shall not constitute a waiver of claims.
 - (d) The acceptance of Final Payment shall constitute a waiver of all claims by the Design-Builder except those previously made in writing and identified by the Design-Builder as unsettled at the time of the Final Application for Payment.
 - (e) Notwithstanding any other provision contained herein or in the Contract, neither Substantial Completion nor Final Acceptance and Final Payment

shall occur until final and complete written approval of the Work has been obtained from LADWP, unless such approval is being withheld for items not related to the Design-Builder's Work.

- (f) The savings between the total GMP and the final Cost of Work will revert to LADWP.
 - (6) Within fifteen (15) Calendar Days after the Final Payment request is returned to the Design-Builder, the Design-Builder shall submit to LADWP a written approval of said request or a written statement of exceptions. The Design-Builder's statement of exceptions shall be in sufficient detail for LADWP to ascertain the basis and amount of the exceptions. Failure to provide the detail shall be sufficient cause for denial of the exceptions. Any claim of the Design-Builder or the Design-Builder's subcontractors or suppliers with respect to the performance or breach of the Contract or any alterations thereof (except for payment of the balance of the Contract price as set forth in the Final Payment request) not specifically set forth in the statement of exceptions, is waived by the Design-Builder. If the Design-Builder fails to file a statement of exceptions within the time allowed, LADWP will infer acceptance of the final Progress Payment request as submitted to the Design-Builder.
 - (7) Effect of Final Payment to Terminate Liability: Except as stated in Design-Builder's statement of exceptions noted hereinabove, as to specifically described, disputed claims, in separately stated amounts, payment and Design-Builder's acceptance of the final amount due under the Contract shall release LADWP, and LADWP's officers, officials, agents, employees, members, volunteers, affiliates, and their duly authorized representatives from all claims or liability on account of work performed under the Contract. The acceptance of Final Payment shall constitute a waiver of all claims by the Design-Builder. Except as stated in Design-Builder's statement of exceptions noted hereinabove, as to specifically described, disputed claims, in separately stated amounts neither final payment nor termination nor any other disposition of the Contract, however, shall operate to release or limit Design-Builder's continuing obligations under the Contract Documents, for example and without limitation, indemnities, warranties, insurance coverage, which shall continue unless expressly discontinued in a writing signed by LADWP and signed as approved as to form by the City Attorney.
- c. Final Accounting
- (1) Prior progress payments and change orders shall be subject to audit and correction in the final payment.
 - (2) Design-Builder shall execute and deliver at time of final payment, and as a condition precedent to final payment, the Agreement and Release of Any and All Claims, Exhibit C.
- d. Before any progress payment or final payment is due or made, Design-Builder shall

submit satisfactory evidence that Design-Builder is not delinquent in payments to employees, Subconsultants, Subcontractors, suppliers, or creditors for labor and materials incorporated into Work. This specifically includes, without limitation, conditional lien/stop payment release forms for the current progress payment and unconditional release forms for past progress payments. This also includes copies of certified payroll from Design-Builder and subcontractors for the current payment period.

e. Payment for Material and Equipment Not Yet Incorporated Into the Work

(1) No payment shall be made for materials or equipment not yet incorporated into the Work, except as specified elsewhere in the Contract Documents or as may be agreed to by LADWP in its sole discretion. Where Design-Builder requests payment on the basis of materials and equipment not incorporated in the Work, Design-Builder must satisfy the following conditions:

(a) The materials and/or equipment shall be delivered and suitably stored at the Site or at another local location agreed to in writing, for example, a mutually acceptable bonded and insured warehouse provided by the Design-Builder.

(b) Full title to the materials and/or equipment shall vest in LADWP at the time of delivery to the Site, warehouse or other storage location. Obtain a negotiable warehouse receipt, endorsed over to LADWP for materials and/or equipment stored in an off- site warehouse. No payment will be made until such endorsed receipts are delivered to LADWP, and LADWP will not pay more than fifty percent (50%) of the costs of such items before incorporation into the Work.

(c) Stockpiled materials and/or equipment shall be available for LADWP inspection, but LADWP shall have no obligation to inspect them and its inspection or failure to inspect shall not relieve Design-Builder of any obligations under the Contract Documents. Materials and/or equipment shall be segregated and labeled or tagged to identify these specific Contract Documents.

(2) LADWP may, in its sole discretion, pay up to fifty percent (50%) of the cost of any specially manufactured materials or equipment before delivery to the Site, warehouse or other storage location as provided in (1)(b) above, provided that it is complete and fully assembled, and has satisfactorily completed all required factory testing.

(3) After delivery of materials and/or equipment, if any inherent or acquired defects are discovered, defective materials and/or equipment shall be removed and replaced with suitable materials and/or equipment at Design-Builder's expense.

(4) At Design-Builder's expense, insure the materials and/or equipment against

theft, fire, flood, vandalism, and malicious mischief, as well as any other coverages required under the Contract Documents.

- (5) Design-Builder's Application for Payment shall be accompanied by a bill of sale, invoice or other documentation warranting that LADWP has received the materials and equipment free and clear of all liens and evidence that the materials and equipment are covered by appropriate property insurance and other arrangements to protect LADWP interest therein, all of which must be satisfactory to LADWP. This documentation must include, without limitation, conditional releases of mechanics' liens and stop notices from all those providing materials and equipment as to which the Application for Payment relates, as well as unconditional releases of the same from the same as to the previous Application for Payment for which they have not already been provided. Amounts previously paid for materials and equipment prior to incorporation into the Work shall be deducted from amounts otherwise due Design-Builder as they are incorporated.

D. Retention and Substitution of Securities

1. Five percent (5%) of each progress payment will be retained until the Contract Work or GMP Work Package has been completed and accepted by LADWP per the Contract Documents.
2. Early Release of Retention. The Design-Builder may request early release of retention for subcontractors who have fully completed their work on a GMP Work Package. After a subcontractor completes its entire Scope of Work for an individual GMP and fulfills all of its obligations as set forth in the Contract Documents, and upon the Design-Builder providing LADWP the necessary lien waivers and waives of all claims rights relative to said Subcontractor's Work, the Design-Builder may submit a written request for release of retention for said subcontractor. The Design-Builder shall also provide written confirmation and certify that its subcontractor has successfully completed their work under its subcontract for the specific GMP. LADWP will review such requests for release of retention and verify completion of all punch list work attributed to said subcontractor. After review and approval of the written request for release of retention by LADWP, the Design-Builder may include in its regular monthly billing the amount of retention to be released. LADWP shall hold all retention other than the Early Released Retention until final payment is made in accordance with the Contract Document.

The Design-Builder may also request early release of retention when the Design-Builder completes all of the work for Phase 1 set forth in the Contract Documents. Such request must be submitted in writing. Design-Builder shall provide LADWP the necessary lien waivers and waives of all claims rights relative to said completion of Phase 1 work. Upon submittal of such documentation, the Design-Builder may submit a written request for release of retention for Phase 1. The Design-Builder shall also provide written confirmation and certify that it has successfully completed all tasks required of it for the completion of Phase 1 of the Contract. LADWP will review such requests for release of retention and verify completion Phase 1. After review and

approval of the written request for release of retention by LADWP, the Design-Builder may include in its regular monthly billing the amount of retention to be released. LADWP shall hold all retention other than the Early Released Retention until final payment is made in accordance with the Contract Document.

If the LADWP decides to agree to any CGMPs for any portion of the Work, the Design-Builder may also request early release of retention when the Design-Builder completes all of the work for any such CGMP. Such request must be submitted in writing. Design-Builder shall provide LADWP the necessary lien waivers and waives of all claims rights relative to said completion of such CGMP work. Upon submittal of such documentation, the Design-Builder may submit a written request for release of retention for any such CGMP. The Design-Builder shall also provide written confirmation and certify that it has successfully completed all tasks required of it for the completion of such CGMP work. LADWP will review such requests for release of retention and verify completion of the CGMP work. After review and approval of the written request for release of retention by LADWP, the Design-Builder may include in its regular monthly billing the amount of retention to be released. LADWP shall hold all retention other than the Early Released Retention until final payment is made in accordance with the Contract Document.

3. In no event may the combination of early releases of retention and retention reduction allow the total retention at any time to be less than five percent (5%) of the total amount paid to Design-Builder unless the project is accepted as substantially complete by LADWP.
4. In accordance with the provisions of Public Contract Code Section 22300, substitution of securities for any moneys withheld under Contract Documents to ensure performance is permitted under following conditions:
 - a. At request and expense of Design-Builder, securities listed in Section 16430 of the Government Code, bank or savings and loan certificates of deposit, interest bearing demand deposit accounts, standby letters of credit, or any other security mutually agreed to by Design-Builder and Owner which are equivalent to the amount withheld under retention provisions of this Agreement shall be deposited with Controller or with a state or federally chartered bank in California, as the escrow agent, who shall then pay such moneys to Design-Builder. Upon satisfactory completion of Contract, securities shall be returned to Design-Builder.
 - b. Alternatively, Design-Builder may request and LADWP shall make payment of retentions earned directly to the escrow agent at the expense of Design-Builder. At the expense of Design-Builder, Design-Builder may direct the investment of the payments into securities and receive the interest earned on the investments upon the same terms provided for securities deposited by Design-Builder. Upon satisfactory completion of the Work of the Contract Documents for each Phase, Design-Builder shall receive from escrow agent all securities, interest, and payments received by the escrow agent from LADWP. Design-Builder shall then pay to each Subcontractor, not later than 20 Days after receipt of the payment, the respective amount of interest earned, net of costs attributed to retention withheld from each

Subcontractor, on the amount of retention withheld to insure the performance of Design-Builder.

5. Design-Builder shall be beneficial owner of securities substituted for moneys withheld and shall receive any interest thereon.
6. Design-Builder may enter into an escrow agreement, form included in Contract Documents as Exhibit D, as authorized under Public Contract Code Section 22300, specifying amount of securities to be deposited, terms and conditions of conversion to cash in case of default of Design-Builder, and termination of escrow upon completion of Contract Documents.
7. Public Contract Code Section 22300, in effect upon Design-Builder's execution of this Agreement, is hereby incorporated in full by this reference and shall supersede anything inconsistent therewith.

E. Decisions to Withhold Payment

1. LADWP may withhold a payment in whole or in part to the extent reasonably necessary to protect LADWP due to LADWP's determination that the Work has not progressed to the point indicated in the Application for Payment or that the quality of work is not in accordance with the Contract Documents. LADWP may also withhold a payment because of subsequently discovered evidence which may nullify the whole or a part of an Application for Payment previously issued to such extent as may be necessary to protect LADWP from loss for which the Design-Builder is responsible.
2. Applications for Payment may not include requests for payment for Changes in the Work which have been authorized by Change Directives, but are not yet included in an executed Change Orders.
3. Payment will not be made for materials wasted or disposed of in a manner not called for under the Contract. This includes rejected material not unloaded from vehicles, material rejected after it has been placed, and material placed outside of the Plan lines. No compensation will be allowed for disposing of rejected or excess material.

F. LADWP may back charge, deny a Progress Payment request, and/or withhold money from any Progress Payment to:

1. Cover any unpaid claims filed pursuant to Civil Code Sections 3179 et seq.;
2. Protect LADWP's interests;
3. Pay any fines levied against the Work by LADWP or other entities;
4. LADWP may also deny a Progress Payment request and/or withhold money, or modify any previous Progress Payment, as necessary to protect LADWP from loss due to or affecting enforcement of:
 - a. Defective work not remedied;

- b. Stop notices filed;
- c. Failure of the Design-Builder to make payments properly to subcontractors for labor, materials, or equipment;
- d. Failure of the Design-Builder to supply unconditional progress payment releases from all subcontractors and suppliers through the period covered by LADWP's most recent progress payment;
- e. Evidence that the Work cannot be completed for the unpaid balance of the Contract sum;
- f. Evidence that the Work will not be completed within the Work Completion Time;
- g. Damage to LADWP or another Design-Builder;
- h. Failure to carry out the Work in accordance with the Contract;
- i. Failure to keep current as-built records at the Project Site, including the BIM as specified;
- j. Unpaid amounts owed to LADWP for fees and charges for services or permits, assessments for damage to LADWP property, or use of LADWP facilities and services;
- k. Failure to comply with the prevailing wage rate requirements as specified;
- l. Failure to comply with the requirements regarding Project Schedule;
- m. Errors due to any cause that may be discovered in any previous progress payment;
- n. Written request from Design-Builder's surety to withhold payment(s);
- o. Any violation or non-compliance with Design-Builder's legal responsibilities including withholds for wages adjustments in accordance with California Labor Code and any fines incurred by LADWP as a result of the Design-Builder's actions.

G. Prompt Payment to Subcontractor

1. Design-Builder or subcontractor shall pay to any subcontractor, not later than 7 days after receipt of each payment, the respective amounts allowed the Design-Builder on account of the work performed by the subcontractors, to the extent of each subcontractor's interest therein. In the event that there is a good faith dispute over all or any portion of the amount due on a payment from the Design-Builder or subcontractor to a subcontractor, the Design-Builder or subcontractor may withhold no more than 150 percent of the disputed amount. Design-Builder shall include the following two provisions in all subcontracts.

- a. Progress Payment: The Design-Builder agrees to pay each subcontractor under this prime contract, and require the same of its subcontractors, not later than 7 days after receipt of each progress payment, the respective amounts allowed the Design-Builder on account of the work performed by the subcontractors, to the extent of each subcontractor's interest therein pursuant to California Business and Professions Code Section 7108.5.
- b. Retention/Final Payment: Within 7 days from the time that all or any portion of the retention proceeds are received by the Design-Builder, the Design-Builder shall pay each of its subcontractors from whom retention has been withheld, each subcontractor's share of the retention received, and require the same of its subcontractors, pursuant to the terms of California Public Code 7107.

H. Invoices and Purchase Orders

1. Design-Builder's Purchase Orders

- a. Design-Builder shall promptly provide to Project Manager or their designated representative three (3) copies of those purchase orders requested by the Project Manager or their designated representative. These copies of purchase orders shall be complete, showing material properties, quantities, items, conditions of delivery, and manufacturer's name. They will be used for assisting the Project Manager or their designated representative, and prices need not be shown.

I. Current Los Angeles City Business Tax Registration Certificate Required

1. The Design-Builder represents that it has obtained and presently holds the Business Tax Registration Certificate(s) required by the City's Business Tax Ordinance (Article 1, Chapter 2, Sections 21.00 and following, of the Los Angeles Municipal Code). For the term covered by this Agreement, the Design-Builder shall maintain, or obtain as necessary, all such Certificates required of it under said Ordinance and shall not allow any such Certificate to be revoked or suspended.
2. Firm's current Business Tax Registration Certificate Number or, for those firms that are exempt, a Vendor Registration Number must be shown on all invoices submitted for payment. Failure to do so may delay payment.
3. For additional information regarding applicability of the City Business Tax Registration, contact the Los Angeles Office of Finance at (213) 473- 5901.

J. Taxpayer Identification Number (TIN)

1. No payment will be made under this Agreement without a valid TIN number.

K. Basis and Effect of Payment

1. Payment will be made by LADWP, based on LADWP review of Design-Builder prepared plans and specifications, observations at the Site and the data comprising the

Application for Payment. Payment will not be a representation that LADWP has:

- a. Made exhaustive or continuous on-site inspections to check the quality or quantity of Work;
 - b. Thoroughly checked Design-Builder prepared Design Development and/or Contract Documents for compliance with Bridging Documents, code and other agency requirements;
 - c. Reviewed construction means, methods, techniques, sequences, or procedures;
 - d. Reviewed copies of requisitions received from Subcontractors and material suppliers and other data requested by LADWP to substantiate Design-Builder's right to payment; or
 - e. Made examination to ascertain how or for what purpose Design-Builder has used money previously paid on account of the Contract Sum.
2. LADWP does not expressly, or by implication, agree, warrant, or represent in any manner, that actual amount of Work will correspond with amount shown or estimated and reserves right to increase or decrease amount of any class or portion of Work, to leave out entire Work Item or Items, or to add work not originally included in Design-Builder's Proposal or Contract Documents, when in its judgment such change is in best interest of LADWP. No change in Work shall be considered a waiver of any other condition of Contract Documents. No claim shall be made for anticipated profit, for loss of profit, for damages, or for extra payment whatever, except as otherwise expressly provided for in Contract Documents, because of any differences between the amount of Work actually done and estimated amount as set forth herein, or for elimination of Work Items.

GC-56. PAYROLL RECORDS

- A. Design-Builder and each subcontractor performing any portion of the Work under this Contract shall keep an accurate record, showing the name, address, social security number, work classification, straight time and overtime hours for each day and week, and the actual per diem wages paid to each journeyman, apprentice, worker, professional, salaried, or other employee employed by him or her in connection with the Work.
- B. The payroll records of Design-Builder and each subcontractor (including payroll records for professional or salaried employees) shall be certified and shall be available for inspection at the principal office of Design-Builder.
- C. Design-Builder shall file a certified copy of the payroll records (including those applicable to professional and salaried employees) with LADWP within ten (10) days after receipt of a written request from LADWP.
- D. Design-Builder shall inform LADWP of the location of said payroll records, including the street address, City and County, and shall, within five (5) working days, provide a notice of

change of location and address of said payroll records.

- E. It shall be the responsibility of Design-Builder to ensure compliance for itself and its subcontractors with the provisions of this clause.
- F. In the event of noncompliance with the requirements of this clause, Design-Builder shall have ten (10) days in which to comply subsequent to receipt of written notice specifying in what respect it must comply. Should noncompliance exist after said ten (10) day period, Design-Builder shall be subject to a fee of fifty dollars (\$50.00) for each calendar day, or portion thereof, for each worker to whom the noncompliance pertains, until strict compliance is effectuated. Design-Builder acknowledges that, without limitation as to other remedies of enforcement available to LADWP, upon the request of the Division of Apprenticeship Standards or the Division of Labor Standards Enforcement of the California Department of Industrial Relations, such penalties shall be withheld from progress payments then due Design-Builder.

CHANGES AND DIRECTIVES

GC-57. FIELD DIRECTIVES

LADWP may issue Field Directives to the Design-Builder to provide direction or information that in the opinion of LADWP does not effect a change to the Contract Work or transmit the Field Directive to the Design-Builder to reject a Contractor Potential Change Request for "No Merit."

GC-58. NO ORAL MODIFICATION

No oral statement of any person including the Design-Builder's personnel shall in any manner or degree, modify or otherwise affect the terms of this Contract except as provided herein.

GC-59. DIFFERING PROJECT SITE CONDITIONS

- A. The Design-Builder shall immediately, and before any of the following conditions are disturbed, notify LADWP, first verbally followed by a written notice within 24 hours, and later within seven (7) days of the verbal notification, with a properly documented Contractor Potential Change Notice (CPCN), of the following:
 - 1. Subsurface or latent physical conditions at the Project Site differing materially from those indicated in the Contract Documents, or physical conditions differing from those conditions present at the time of executing the Contract; or
 - 2. Unknown physical conditions at the Project Site, of an unusual nature, differing materially from those ordinarily encountered and generally recognized as inherent in work of the character provided for in the Contract Documents.
 - 3. Material that the Design-Builder believes may be material that is hazardous waste, as defined in Section 25117 of the Health and Safety Code, that is required to be removed to a Class I, Class II, or Class III disposal site as required by law and which was not found during the Design-Builder's Project Site Investigation pursuant to General Conditions

Section 22 and which was not disclosed by LADWP in any documents LADWP provided to Design-Builder either before or after this Project was awarded to Design-Builder.

- B. LADWP shall investigate such conditions, and if it finds that such conditions do materially differ and could not have been discovered, or reasonably inferred, from the Contract Documents or a thorough inspection of the Project Site by the Design-Builder, and such conditions cause an impact to the Contract pricing, or Work Completion Time, LADWP may issue a Change Directive.
- C. If the Design-Builder has not fully complied with the documentation and submittal requirements of the CPCN in accordance with the Contract, the Design-Builder shall be deemed to have waived its right to assert a claim for any adjustment to the Contract pricing, or Work Completion Time arising out of such differing Project Site conditions.
- D. Should an agreement not be reached on a Change Order, LADWP may issue a Change Directive to have the Work performed. Such an Order is unilateral and the Work will be performed on a Time and Material basis. The Design-Builder shall be required to keep detailed records of all costs related to performing the Work and compensation for said work will be reconciled in a Change Order upon agreement of a lump sum price or completion of the Work, whichever occurs first.

GC-60. CONTRACTOR POTENTIAL CHANGE NOTICES

- A. The Design-Builder shall give LADWP prompt written notice of such matters pursuant to the time requirements herein and request a Change Directive in a document identified as a Contractor Potential Change Notice (CPCN), should the Design-Builder:
 - 1. Receive any instructions, interpretations or directives which it believes are at variance with the Contract Documents or will impact the Contract Schedule; or
 - 2. Encounter a differing Project Site condition; or
 - 3. Be delayed in performing the Work; or
 - 4. Become aware of any other matter or circumstance which the Design-Builder believes might require a change in the Contract Documents, Work Completion Time, or Contract pricing.
- B. All CPCNs shall be dated, numbered uniquely and sequentially, and shall describe the action or event which the Design-Builder believes will merit the issuance of a Change Directive. The Design-Builder shall also provide a description of possible Design-Builder actions or solutions to minimize the cost of the CPCN and, shall provide an estimate of the adjustment in the Work Completion Time and Contract Pricing which it believes is appropriate.
- C. Time Requirements: With respect to orders, instructions, directives, interpretations, determinations, Project Site conditions, delays or other issues in the Contract Documents, a CPCN shall be submitted as soon as possible and before the Design-Builder disturbs or acts on any perceived changed conditions, and in no event more than seven (7) working days

after the events giving rise to the Design-Builder claim were reasonably received or discovered. Design-Builder shall submit supporting documentation sufficient to evaluate the events and action in question, including contract materials, submittals, and communications of all types, digital photographs and names with contact information of persons with the greatest first-hand knowledge.

- D. Determination by LADWP: LADWP will evaluate the CPCN for merit. LADWP will issue a Field Directive if merit is denied. LADWP will issue a Change Directive if merit is granted and direct the Design-Builder to provide a Contractor Change Request, to proceed with changes, or other instructions as necessary.
- E. Submittal Requirements and Waiver of Claims
 - 1. If the Design-Builder does not submit a CPCN within the time required above, any action by the Design-Builder related to such order, direction, instruction, interpretation, determination, or other matter, including delays or differing Project Site conditions, shall not be considered a change to the Work and the Design-Builder waives any claim for an adjustment to the Contract pricing or the Work Completion Time.
 - 2. If a CPCN is denied by LADWP, in whole or in part, any claim for an increase in the Contract pricing or Work Completion Time arising out of the act or event described in the CPCN is waived unless the Design-Builder places the item into dispute by providing written notification in compliance with the requirements of GC-65 and GC-66, to LADWP within fourteen (14) days of receipt of the Field Directive.

GC-61. CONTRACTOR CHANGE REQUEST

- A. The Design-Builder shall, within twenty-one (21) days after receiving a Change Directive, provide LADWP with a complete and itemized Contractor Change Request (CCR) which sets out as specifically as practicable the requested adjustments to the Contract Pricing, Work Completion Time or other Contract provisions. The Contractor Change Request shall utilize the same numbering system as the CPCN and reference the Change Directive or any other pertinent document in order to ensure that all documents will be easily associated with one another. The proposal shall also contain a detailed explanation, citing all applicable provisions in the Contract Documents, which supports the CPCN. The cost proposal shall be in such a form and have sufficient details as to clearly indicate separate cost breakdowns for labor by craft, materials by item, supervision, tools, equipment rental, other items and expenditures, markup and bond. If the Design-Builder does not submit its itemized proposal for a Change Order within the time described above or within such extension which LADWP, in its discretion may have granted in writing, the Design-Builder waives any claim for an adjustment to the Contract Pricing or Work Completion Time arising out of the act or event giving rise to or necessitating a CPCN and Contractor Change Request.
- B. The Design-Builder shall furnish, upon request, all additional information and data which LADWP determines is needed to assist LADWP in evaluating and resolving the Contractor Change Request through negotiation, including all materials required under the Audit provisions of this Contract. The Design-Builder shall give LADWP access to its books, correspondence, records, files, and other materials relating to the Work described in the

Contractor Change Request, shall require its subcontractors and suppliers to provide LADWP with such access, and shall make its personnel and that of its subcontractors and suppliers available to discuss and answer cost, schedule, and other questions related to such request. Clear and legible copies of all necessary supporting records shall be provided to LADWP at no cost. Failure to submit requested information may be a basis for denial of the Contractor Change Request.

C. Specific requirements for delay-based Changes

1. If the CCR is based in whole or in part on a delay of any kind or nature, the complete itemized CCR shall include the following information in addition to all other required information:
 - a. The date, nature, and circumstances of each event regarded as a cause of the delay;
 - b. The names of all individuals acting on behalf of LADWP, Design-Builder and subcontractors, who are known or believed by the Design-Builder to have direct knowledge of the delay;
 - c. If the Design-Builder claims acceleration costs of scheduled performance or delivery, the basis upon which acceleration arose, and identification of the activities accelerated and labor/equipment/resources planned before and during the acceleration period for each activity;
 - d. The identification of any documents and the substance of any oral communications known to the Design-Builder which substantiate, refute or concern such delay;
 - e. A Critical Path Method (CPM) schedule corrected to reflect actual performance, showing delay impacts as separate tasks and Design-Builder's mitigation of such impacts.
2. The specific elements of Contract performance for which the Design-Builder may seek an equitable adjustment, including:
 - a. Identification of each Contract or schedule line item which has been or may be affected by such delay;
 - b. To the extent practicable, identification of the delay and disruption in the manner and sequence of performance, and the effect on continued performance, which have been or may be caused by such delay;
 - c. Identification of labor, materials, or both, or other cost items including overhead and subcontractor costs, which have been or may be added, deleted or wasted by such delay, and a statement that the Design-Builder is maintaining records by some generally accepted accounting procedure which allows the separately identifiable direct costs due to the delay, and those not incurred as a result of the delay, to be readily identified and segregated.

3. Estimates of the necessary adjustments to Contract Pricing, Work Completion Time and any other Contract provisions affected by the delay.

GC-62. CHANGE DIRECTIVES

- A. LADWP, without invalidating this Contract and without notice to any surety, may order extra work or make changes by altering, adding to, or deducting from the Work through a signed Change Directive (CD) and prior to execution of a Change Order.
- B. A Change Directive is a written directive, signed by LADWP, which directs the Design-Builder to perform a change to the Work or requests a Contractor Change Request. LADWP may direct the Design-Builder to commence with a change in the Work on an agreed upon Lump Sum price, a Time and Materials basis, a Unit Price basis, or a combination of these.
- C. Minor changes in the Work: Minor changes in the Work do not involve an adjustment in the Contract Price and/or Contract Time(s) and do not materially and adversely affect the Work, including the design, quality, performance and workmanship required by the Contract Documents. Design-Builder may make minor changes in the Work consistent with the intent of the Contract Documents, provided, however, that Design-Builder shall promptly inform LADWP, in writing, of any such changes and record such changes on the documents maintained by Design-Builder. LADWP will utilize a Change Directive to direct the Design-Builder as follows:
 1. Submit a Contractor Change Request for potential changes to the Work.
 - a. The Design-Builder, within twenty-one (21) Days after receiving the Change Directive unless otherwise directed by LADWP, shall provide LADWP with a complete Contractor Change Request and itemized Cost and Schedule proposal which includes the estimated increase or decrease in the Contract Amount and/or Work Completion Time attributable to the planned changes based on the criteria and methods described in the Contract. The Design-Builder shall be responsible for delays to the Work and any additional costs incurred by LADWP caused by its failure to submit complete pricing information within the time provided above.
 - b. LADWP's request for pricing shall not be considered authorization to proceed with the changed work prior to the issuance of a formal Change Order or subsequent Change Directive to commence with changed work. Such request for pricing shall not constitute justification for a delay to the existing work or a time extension under the Contract.
 2. Proceeding with a change on a Time and Materials basis.
 - a. The Design-Builder shall proceed with change work on a Time and Materials basis when so directed.
 - b. The Design-Builder shall notify the LADWP Inspector as soon as possible but no later than the beginning of each day when Time and Material work is in progress.

- c. The Design-Builder shall submit a signed daily Time and Material report to the LADWP Inspector for signature and approval on forms supplied by LADWP. The report shall include a listing of all labor, materials, and equipment involved for that day, and other services and expenditures for the Time and Material work. The Daily Report for Time and Material shall include:
 - (1) Names of workers, classifications, and hours worked.
 - (2) Description and list quantities of materials used and delivery tickets as applicable.
 - (3) Types of equipment, size, identification number, and hours of operation, including loading and transportation, if applicable.
 - (4) List of any other services and expenditures in such detail as LADWP may require.
 - (5) The Design-Builder shall fully document all costs associated with such work.
 - (6) Failure to submit the daily report by the close of the next working day may waive any rights for compensation associated with that day's work.
 - (7) The final Contract adjustment for change shall be calculated in accordance with the Pricing Adjustment Section.
- 3. Proceeding with a change on a Unit Price basis.
 - a. If LADWP determines a change in an item of work is covered by a Contract Unit Price then an adjustment can be made on a Contract Unit Price basis.
 - b. The Design-Builder shall proceed with changed work on a Unit Price basis when so directed. This adjustment in payment will be based upon the increase or decrease in quantity and the Contract Unit Price.
 - c. If the Design-Builder disagrees with LADWP's determination for utilizing the Contract Unit Price, the Design-Builder shall submit a Contractor Potential Change Notice pursuant to the Contract documents.
- 4. Proceeding with a change on an Agreed Price. If LADWP and the Design-Builder can come to a mutual agreement for the price, LADWP may direct the Design-Builder to proceed with said changed work at said agreed upon price.
- 5. Proceed while pricing and/or any other direction as required by LADWP.
 - a. LADWP may direct Design-Builder to proceed on a Time and Materials Basis while pricing a CCR for the subject work, subject to a Not To Exceed (NTE) for which Design-Builder must provide notice to LADWP in writing immediately upon reaching seventy-five percent (75%) of the NTE amount, otherwise, the NTE is the final NTE for the work.

- b. LADWP may issue a Change Directive to the Design-Builder with a combination of the above or other direction as necessary.
- 6. When LADWP and the Design-Builder reach an agreement on an adjustment to the Contract Amount and/or Work Completion Time, the agreement shall be incorporated into a Change Order for Execution.

GC-63. PRICING

Pricing shall be in accordance with one of the following methods:

A. Lump Sum

1. The Work will be priced pursuant to LADWP approved Schedule of Values. The Schedule of Values will be built upon a Work Breakdown Structure (WBS) as required by the Contract Documents and approved by LADWP. The Schedule of Values shall correlate with the schedule of activities as required by the Contract Documents.
2. Lump Sum Adjustments shall be based upon agreement between LADWP and the Design-Builder on the cost of the changed work. Markup for overhead, profit, and bonding shall be used to establish Lump Sum Agreements. Pricing guidelines under Cost Reimbursable/Time and Material work may be used to establish Lump Sum Agreements.
3. Schedule of Values.
 - a. The subcontractor lump sum work will be priced pursuant to a Schedule of Values. The Schedule of Values will be built upon a Work Breakdown Structure (WBS) approved by LADWP. The Work also includes the preparing and submitting of updated copies of the Schedule if the Schedule is affected by change orders or GMP revisions.
 - b. This Schedule shall be consistent with the cost-loaded schedule required by the Contract Documents.
 - c. The Schedule of Material Stored, if required, is a detailed cost breakdown for materials which will be temporarily stored prior to their being installed, and for which the Design-Builder seeks partial payments.
 - d. The Design-Builder shall identify items in the Schedule of Values and Schedule of Material Stored with the Specification Section numbers, Specification Section title, and the bid item number used for the Schedule of Prices and Quantities.
 - e. The Design-Builder shall identify items in the Schedule of Values and Schedule of Material Stored with the Specification Section numbers, Specification Section title, and the bid item number used for the Schedule of Prices and Quantities.
 - f. The Design-Builder shall, upon request by LADWP, support values given with data which will substantiate the correctness of the values.

- g. Breakdown of the items used in the Schedule of Values shall include the following:
 - (1) Delivery cost of product with taxes paid.
 - (2) Total installation cost, with overhead and profit.
 - (3) Breakdown costs of the lump sum with a list of products and major operations, by trade, for which the Design-Builder seeks to receive progress payments for that bid item.
 - (4) Where applicable, breakdown costs of the lump sum for Design Services by design consultant for which the Design-Builder seeks to receive progress payments.
 - (5) Where applicable, Breakdown costs of the lump sum for Pre-Construction design Assist Services by trade for which the Design-Builder seeks to receive progress payments.
- h. The Schedule of Stored Materials.
 - (1) The Design-Builder shall submit with the Schedule of Stored Materials an indication of whether products will be stored on or off the Project site. The Schedule of Stored Materials shall show quantities and types of products which will be stored.
 - (2) The cost of Stored Material is the net cost of the product, the cost of delivery and unloading at the storage site, the cost of sales taxes and all discounts.
- i. Review and Re-submittal. If review by LADWP indicates that changes to the Schedule of Values are required, the Design-Builder shall revise and resubmit said schedule.

B. Cost Reimbursable/Time and Material Work

- 1. The term Cost of the Work shall mean costs reasonably and actually incurred by Design-Builder in the proper performance of the Work.
- 2. The Cost Reimbursable/Time and Material work shall include:
 - a. Direct Costs - Labor
 - (1) Labor costs include actual paid wages of field construction workers (including necessary overtime as approved by LADWP) incurred for the Work. Wages paid must meet the hourly rates requirements established by any applicable regulation and/or Project Labor Agreement and the hourly rates for such time and material work shall comport with the fee schedule for each of Design-Builder's workers as set forth in Exhibit E of this Agreement. If such hourly rate is not set forth therein, then the labor rates used should be those labor rates set forth at <http://eng.lacity.org/contractors>. The Change Order Labor Rates

include State of California Prevailing Wages, Fringe Benefits (health & welfare, pension, vacation, training and other payments) as established by negotiated labor agreements, Payroll Taxes (FICA, Federal and State unemployment taxes) as established by law, and Insurance costs (Worker's Compensation and General Liability Insurance, but shall not include Automobile Liability Insurance, Umbrella or any other insurance costs). No other subcomponents of labor costs shall be considered, unless approved in writing by LADWP. Labor is to include up to working general foremen, who are directly assigned to the changed/extra work. Employees identified as superintendents or are non-working general foreman shall not be charged as labor on changed/extra work. Labor costs for equipment operators and helpers shall be reported only when such costs are not included in the invoice for equipment rental. The labor cost is not allowed to be increased by using labor classifications with pay grades higher than necessary to accomplish the Change Order Work. Foreman/General Foreman classification shall include a premium not exceeding the allowable premium in any Project Labor Agreement over the highest prevailing wage he is supervising.

- (2) No Design-Builder personnel stationed at the Design-Builder's home or branch office shall be charged to the Cost of Work without the prior written approval of LADWP. All non-field office-based Design-Builder support personnel who will provide service and advice from time-to-time throughout the Contract will be considered to be covered by the Fee portion of the GMP total and markup portion of changes, unless there is prior written approval by LADWP.
- (3) Design Professional staff (Architects and Engineers) directly involved in developing the design and construction documents and approved by LADWP may be charged to the Cost of the Work.
- (4) Labor costs include costs paid or incurred by the Design-Builder for payroll taxes, insurance, contributions, assessments and benefits required by law or collective bargaining agreements and, for personnel not covered by such agreements, customary benefits such as sick leave, medical and health benefits, holidays, vacations, and pensions, provided such costs are based on wages and salaries included in the cost of work. Copies of certified payrolls are required by LADWP.

b. Direct Costs - Materials and Equipment

- (1) Actual costs, including transportation of materials and equipment incorporated or to be incorporated into the construction. LADWP has the right to confirm that costs submitted do not exceed CalTrans Rates or a fair market value for materials and equipment not identified in the CalTrans Rates, and pay only fair market value if costs submitted are not reasonable. Unused excess materials, if any, shall be handed over to LADWP at the completion of the Work. LADWP shall not pay for unreasonable quantities of excess materials. No payment will, be made for materials and equipment not incorporated in the Work, unless specifically authorized by LADWP.

- (2) Actual costs, including transportation, installation, fuel, maintenance and repairs, dismantling and removal of materials, supplies, temporary facilities, machinery, equipment, and hand tools not customarily owned by the construction workers, which are provided by the Design-Builder at the Project Site. LADWP has the right to confirm that costs submitted do not exceed fair market value and pay only fair market value if costs submitted are not reasonable. Items not fully consumed during the performance of the Work shall be returned to LADWP, unless directed otherwise. All equipment and/or tools shall be acceptable to the Inspector, in good working condition, suitable for the purpose for which it is to be used, and necessary to complete the Change Order Work. Payment will be based on the manner in which the equipment was actually powered, operated and modified per the equipment manufacturer's recommendations.
- (3) Rental charges for temporary facilities, machinery, equipment, and hand tools not customarily owned by the construction workers, which are provided by the Design-Builder at the Project Site, whether rented from the Design-Builder or others, and costs of transportation, installation, minor repairs and replacements, dismantling and removal thereof. Provisions regarding rental of the Design-Builder's equipment or equipment rented from third parties are as outlined in the following paragraphs:
- (a) Proposed rental rates and related fair market values for Design-Builder-owned (affiliate owned, subsidiary owned or related party owned) equipment with a rental rate of more than \$1,000.00 (total) over the estimated term of the rental and/or rental period over twelve (12) months shall not exceed eighty percent (80%) of the Rental Blue Book, and shall be submitted to and approved in advance and in writing by LADWP. LADWP may request that this rental approval request include the current hours or mileage reading from the equipment, the projected usage of each piece of equipment and purchase price of that equipment new. With this information, the Design-Builder may also be requested to perform a lease versus purchase analysis before a decision is made by LADWP. The rental rates are subject to audit and adjustment by LADWP.
- (b) Rental charges for equipment which is not owned by Design-Builder or any of its affiliates, subsidiaries, or other related parties and is rented from third parties for use in proper completion of the Work will be reimbursed at actual costs as long as the rental rates do not exceed those prevailing in the Los Angeles area. For equipment with a rental rate of more than one thousand dollars (\$1,000.00) (total) over the estimated term of the rental and/or over twelve (12) months, the Design-Builder may be requested to provide documentation (a lease vs. purchase analysis) to justify the reason for renting the equipment rather than purchasing it. Any lease/purchase arrangements must have advance concurrence from LADWP before entering into such an arrangement and/or charging lease/purchase rental charges as a reimbursable job cost.

- (c) All costs incurred for minor maintenance and repairs shall be reimbursed at actual costs. Such costs include routine and preventative maintenance, minor repairs and other incidental costs. Repairs and/or replacement of a capital nature are considered to be covered by the rental rates. Major repairs and overhauls are not considered routine and the cost of such repairs shall not be reimbursable under the Contract.
- (d) Rental equipment shall be paid for on an hourly, daily, weekly, monthly or standby rate (or some combination) whichever arrangement is in LADWP's best interest. LADWP may agree to establish a Fair Market Rate for Design-Builder items in lieu of actual cost. Such agreements to use a Fair Market Rate must be approved in advance by LADWP.

In no event shall the leased equipment rate billed to the City be at rates exceeding those prescribed in the following table:

<u>Actual Usage (Change Order & Contract Work Combined)</u>	<u>Payment Category</u>
Less than 8 hours	Hourly Rate
8 or more hours but less than 7 days	Daily Rate
7 or more days but less than 30 days	Weekly Rate
30 calendar days or more	Monthly Rate

i. When in Use:

Actual equipment use time documented by the Inspector shall be the basis that the equipment was utilized on the changed work and paid for under the T&M Change Order. In addition to the lease or rental rate, equipment-operating costs shall not exceed the estimated hourly operating rate as set forth in the Blue Book. The hours of operation shall be based upon actual equipment usage on the T&M Change Order Work as recorded by the Inspector. For multiple shift work sequences, the allowable equipment rate shall not exceed fifty percent (50%) of the base rate, for second or third shifts.

ii. When Idle:

Idle equipment is equipment on site and necessary to perform the T&M Change Order Work, but periodically not in actual use due solely to the impact of the changed work. Equipment operating costs due to idle time, documented by the Inspector, shall be paid at the rate determined above. The "ESTIMATED OPERATING COST \$/HR" will not be paid when the equipment is idle. Idle time shall include a reasonable time allowance to and from the project site.

Payment for equipment or tools shall be limited to hours actually used on the T&M Change Order Work if the equipment or tool is already on site for Work under the original Contract. No "standby" time will be paid

for equipment already on site for Work under the original Contract. If equipment or tools are used intermittently and, when not in use, could be returned to the rental source at less expense than holding it at the work site, it shall be returned, unless the Contractor elects to keep it at the work site at no expense to the City.

- (e) All losses resulting from lost, damaged or stolen tools and equipment (including rental equipment) shall be the sole responsibility of the Design-Builder, and the cost of such losses shall not be reimbursable under the Contract.
- (f) The Design-Builder shall maintain a detailed inventory for all equipment worth one thousand dollars (\$1,000.00) or more when put into service on this Contract. This inventory shall be submitted to LADWP upon request. For each non-rental piece of equipment, the inventory should contain: original purchase price or acquisition cost, acquisition date, mileage or hour reading at acquisition and disposition, and final disposition. At the completion of the Contract, the Design-Builder shall transfer possession of any remaining job-owned equipment to LADWP. Or, at LADWP's option, the Design-Builder may keep any such equipment for an appropriate credit to job cost, which will be mutually agreed to by LADWP and the Design-Builder.
- (g) Normal and reasonable cost to set up the field office during Pre-Construction. However, for Change Orders during Phase 2 of the Agreement, this on-going cost is included in the markup for overhead on Change Orders and will not be paid as a separate itemized cost for any Change Order.

(2) Owned and Other Equipment

Equipment rates for owned equipment or equipment provided in other than arm's length transactions shall not exceed the total hourly costs as set forth in the Caltrans "Labor Surcharge and Equipment Rental Rates" effective at the time the T&M Change Order Work is performed. (The Caltrans equipment rental rates are available on the internet at <http://www.dot.ca.gov/hq/construc/equipmnt.html>.) If the equipment is not listed in Caltrans, then the Rental Rate Blue Book shall be used. When using the Blue Book, the hourly rate for any period less than 7 days shall be the weekly rate divided by 40, plus the Operating Cost. Except as noted herein below, this equipment hourly rate plus the estimated operating cost per hour from the Blue Book will be paid for each hour the equipment actually performs the T&M Change Order Work. Daily records listing the equipment units and their respective operators, identification code, and actual usage on the T&M Change Order Work, as certified at the end of each work day (or work shift if the Work is being performed in multiple work shift sequence) by the Inspector shall be the record upon which actual equipment use shall be based. For multiple shift work sequences, the Caltrans overtime factor shall be applied. When using the Blue Book, one-half of the Non-Operating Cost will be deducted for second and third

shifts. The Non-Operating Costs are the Blue Book monthly or weekly/40 rates, as applicable. It is agreed that this rate shall represent payment in full for all the Contractor's and Subcontractor's direct costs.

(a) When Idle:

Payment for equipment necessary to be on the site to complete the Work, but not in actual use due solely to the impact of the changed work, shall be paid per Caltrans Standard Specifications Section 8-1.09, provided that its presence and necessity on the site has been documented by the Inspector, and further provided that the equipment was idled solely by actions of the City. (When using the Blue Book the payment for idle time shall not exceed fifty percent (50%) of the Non- Operating Cost.) Idle equipment time will only be paid as a function of delays specifically directed or caused by the City's actions. In no event shall the idle time claimed in a day for a particular piece of equipment exceed the normal work schedule established for the project - usually eight (8) hours per day or forty (40) hours per week, and excluding Saturdays, Sundays, and holidays. For multiple shift work sequence, the allowable idle equipment rate shall not be allowed, for second or third shifts. It is agreed that this rate shall represent payment in full for all the Contractor's and Subcontractor's direct costs.

c. Other Miscellaneous Reimbursable Costs may include:

- (1) That portion directly attributable to this Contract of premiums for required insurance and bonds. All premiums for any insurance and bonds required by the Contract shall reflect the net actual costs to the Design-Builder after taking into consideration cost adjustments due to experience modifiers, premium discounts, policy dividends, retrospective rating plan premium adjustments, assigned risk pool rebates, refunds, etc.
- (2) Sales or similar taxes imposed by a governmental authority, which are related to the Work and the Design-Builder's Responsibility.
- (3) Fees and assessments for permits, licenses and inspections which the Design-Builder is required to pay according to the Contract.
- (4) Fees for testing laboratories for tests required by the Contract to be performed by or on behalf of the Design-Builder.
- (5) Other necessary and reasonable costs incurred in the performance of the Work if and only to the extent Design-Builder has obtained prior written approval from LADWP.
- (6) Cash discounts obtained on payments made by the Design-Builder shall accrue to LADWP and shall be credited as a deduction from the Cost of the Work.
- (7) Reasonable travel and subsistence expenses of Design-Builder personnel

incurred while traveling on Work-related duties. No travel expenses will be reimbursed to Design-Builder's representatives unless Contract related travel required them to travel to a destination more than 100 miles from the Project. Any travel involving airfare requires advance approval from LADWP. Travel expenses shall not exceed LADWP's Allowable Travel Expenses in Exhibit F.

3. Costs Not To Be Reimbursed include (and are not limited to):

- a. Design-Builder's capital expenses, including interest on the Design-Builder's capital employed for the Work.
- b. Except as noted previously, costs due to the fault or negligence of the Design-Builder's subcontractors, anyone directly or indirectly employed by any of them, or for whose acts any of them may be liable, including but not limited to costs for the correction of damaged, defective or nonconforming work, disposal and replacement of materials and equipment incorrectly ordered or supplied and making good damage to property not forming part of the Work. LADWP may consider reimbursement for the cost of work-in-place damaged by others when the Design-Builder cannot determine who caused the damage, provided the Design-Builder took adequate measures to protect the work and determine who damaged the work. The Design-Builder is required in such cases to fully and convincingly document its efforts to determine the responsibility for and cost of the damage before requesting consideration from LADWP to use the Contingency. Design-Builder shall immediately commence with the repair of such damaged work without waiting for and regardless of any LADWP approval to use Contingency.
- c. Any liquidated damages, fines, judgments or similar expenses incurred by the Design-Builder.
- d. Any Warranty issues or call backs.
- e. Compensation for Design-Builder's personnel stationed at Design-Builder's principal or branch offices, except as provided for in Sections above.
- f. Overhead and general expenses, except as provided for in Section above hereof, or which may be recoverable for changes to the Work.
- g. If the parties have agreed on a Guaranteed Maximum Price, costs that would cause the Guaranteed Maximum Price, as adjusted in accordance with the Contract Documents, to be exceeded.
- h. Overtime wages paid to salaried personnel shall not be paid by LADWP.
- i. Employees identified as superintendents or are non-working general foremen shall not be charged as labor on changed/extra work.
- j. Claim preparation or filing costs, claims consulting costs, legal expenses, and the costs of preparing or reviewing proposed Change Orders or Change Order proposals.

- k. Lost revenue, lost profits, lost income or earnings, and rescheduling costs.
- l. Costs of idled equipment when such equipment is not at the site or has not yet been employed on the Work,
- m. Lost earnings or interest on unpaid retainage.
- n. The costs of corporate officer or staff visiting the site.
- o. Any compensation due to the fluctuation of foreign currency conversion or exchange rates.
- p. Loss of other business.
- q. Changes in taxes or increased tax rates of any kind or any costs identified as unallowable under the provisions of the Federal Acquisition Regulations.

C. Not Used

D. Markups for Changes

1. Design-Builder's Overhead and Profit

- a. Calculate ten percent (10%) overhead and profit for the Design-Builder based upon the estimated or actual direct cost of that portion of the changed work to be performed by the Design-Builder.
- b. Calculate five percent (5%) overhead and profit for the Design-Builder based upon the estimated or actual direct cost of the portion of the changed work to be performed by a subcontractor, supplier, or sub-subcontractor.
- c. Calculate five percent (5%) overhead and profit for the Design-Builder based upon the estimated or actual direct cost of the portion of the changed work to be the cost of such additional Design Work performed by a Design Professional.

2. Subcontractor, Supplier, or Sub-subcontractor Overhead and Profit

- a. Calculate fifteen percent (15%) overhead and profit for the subcontractor, its suppliers, or its sub-subcontractors based upon the estimated or actual direct cost of that portion of the changed work to be performed by a subcontractor, supplier, or sub-subcontractor. This percentage for overhead and profit is the aggregate total markup payable by LADWP for any subcontractor and its suppliers and its sub-subcontractors of any tier.

3. Bonding Markup

- a. The bonding markup shall be the actual cost, not to exceed one percent (1%), for additional bonding for the Design-Builder.

- b. No bonding markup will be applied to Allowance items of work.
- 4. No Markups for overhead and profit nor for bonding shall be allowed for changes to work covered by a Unit Price Adjustment.
- E. Markup Credit for Credit or Reduction-in-Scope Changes
 - 1. Design-Builder shall return to LADWP a Markup credit of 5% of the credit amount of the Credit or Reduction-in-Scope Change.
 - 2. If LADWP reduces the scope sufficiently to accomplish a schedule reduction of more than 30 days, Design-Builder shall return to LADWP a Markup credit of 10% of the credit amount of the Credit or Reduction-in-Scope Change.
 - 3. The estimated cost of deductions shall be based on labor and material prices on the date the Agreement was signed.
- F. LADWP Furnished Materials, Equipment and Services

LADWP reserves the right to furnish materials, equipment and services deemed expedient for use on the Change Order Work. The Design-Builder shall have no claim for profit or overhead on the cost of such materials, equipment and services.

GC-64. CHANGE ORDERS

- A. A Change Order is a written document issued to the Design-Builder any time after the execution of the Contract documenting a change in the Contract. A Change Order is used to modify the scope, time and cost of the Phase 1 Work and Phase 2 Work. The Contract Pricing and Work Completion Time may only be changed by executed Change Order. Change Orders are generally bilateral signed by the Design-Builder and by LADWP. LADWP may also issue unilateral Change Orders, should there be an impasse on executing a bilateral agreement or time does not permit further negotiations.
- B. No extra work or change in the Contract Documents shall be made unless by a written Change Order approved by LADWP. No claim for any change to the Contract Pricing or Work Completion Time shall be valid unless so ordered. A Change signed by the Design-Builder conclusively establishes the Design-Builder's agreement therewith, including the adjustment in the Contract Pricing and the Work Completion Time.
- C. LADWP reserves the right to contract with any person or firm other than the Design-Builder for any or all changed work.
- D. If necessary, if a Change Order causes the total cost of the Project to exceed that authorized by the Board, then LADWP will need to seek an amendment with the Board for its approval to increase the Project budget and such a Change Order be approved only after approval by the Board of the such amendment.

- E. Accord and Satisfaction. It is the intent of LADWP to settle each Change Order full and final at the time the Change Order is issued. Therefore, the following language will be deemed incorporated into all Change Orders:

"The undersigned hereby proposes and agrees to furnish any and all labor, material and equipment, including all overhead and profit, in strict accordance with the requirements of the original Contract Documents except as specifically above noted otherwise for the sum stated above, and that are required in connection with the above proposed change. By signing the Change Order, the Design-Builder acknowledges and agrees, on behalf of himself, all subcontractors, and all suppliers, that the stipulated compensation includes payment for all work contained in the Change Order, plus all payment for the interruption of schedules, extended overhead costs, delay, all impacts, and ripple effect of cumulative impact on all other work under this Contract. The signing of the Change Order indicates that the Change Order constitutes the compensation (time and cost) set forth in the Change Order and comprises the total compensation due the Design-Builder, all subcontractors, and all suppliers, for the Work or change defined in the Change Order, including impact on unchanged work. The Design-Builder is in full mutual accord and satisfaction with the change, and that the time and/or cost under the Change Order constitute the total equitable adjustment owed the Design-Builder, all subcontractors, and all suppliers, as a result of the changes. The Design-Builder, on behalf of the Design-Builder, all subcontractors, and all suppliers, agrees to waive all right, without exception or reservation of any kind whatsoever, to file any further Claim related to this Change Order. No further Claim or request for equitable adjustment of any type shall arise out of or as a result of this Change Order or the impact of this Change Order on the remainder of the Work under the Contract. The Design-Builder further agrees to indemnify and hold the LADWP and its agents harmless from any further Claims, requests for equitable adjustment, or damages raised by subcontractors or suppliers at any tier, as a result of the Work under this Contract. With respect to such Change Order only, the Design-Builder, on behalf of the Design-Builder, all subcontractors, and all suppliers, expressly waives the benefits of the provisions of Section 1542 of the Civil Code, which reads as follows: "A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM OR HER MUST HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR." The LADWP and the Design-Builder hereby agree that this Change Order constitutes full mutual accord and satisfaction for all time, all costs, and all impacts related directly to this Change Order."

- F. Unilateral Change Order. In case of failure on the part of LADWP and the Design-Builder to arrive at an agreement on the amount of a credit or an extra cost for a proposed change to the Contract Documents, a unilateral Change Order will be processed in the amount believed by LADWP to be reasonable and the Design-Builder shall proceed with the Work. If the Design-Builder believes that the amount set forth in the unilateral Change Order is not a reasonable payment for the Work required, the Design-Builder may file a Claim and request for review. The Design-Builder shall submit all supporting documentation of costs associated with a unilateral Change Order within fifteen (15) Days of completing work on the said change or acceptance of the costs will be implied and the Design-Builder will waive all rights to a claim.

DISPUTES

GC-65. RESOLUTION OF DISAGREEMENTS

- A. In the event of any disputes, issues, questions, or disagreements arising from or relating to this agreement or the breach thereof, the parties hereto shall use their best efforts to settle the disputes, issues, questions, or disagreements. To this effect, they shall consult and negotiate with each other in good faith and, recognizing their mutual interests, attempt to reach a just and equitable solution satisfactory to both parties.
- B. The LADWP and the Design-Builder will work together and try to resolve issues at the lowest level through the use of direct communication either face-to-face or through phone conversations.
- C. At the Pre-Construction, meeting all parties will participate in developing an Informal Dispute Resolution Ladder, which will help establish and communicate the chain of command. The ladder then becomes a mechanism to enable decisions to be made quickly and effectively. The concept involves quick identification of a conflict and parties involved to solve the problem in order to maintain project momentum. The ladder ensures that minor problems do not escalate into damaging disputes. Each level of the organization is expected to work cooperatively to resolve issues. However, if issues cannot be resolved in a timely manner or are beyond the authority granted at that level, each party understands that the issue must be elevated to the next level.
- D. The Informal Dispute Resolution Ladder document indicates the appropriate levels and the representatives from LADWP and the Contractor. The LADWP and the Contractor shall also determine the appropriate timeframes each level has to resolve the issues. If the issue is not resolved in the timeframe indicated in the Dispute Resolution Ladder, the issue is elevated to the next level. The following table is an example of a Dispute Resolution Ladder.

LEVEL	LADWP	CONTRACTOR	TIME
I	Resident Engineer	Foreman/Superintendent	1 Week
II	Construction Manager	Project Engineer	2 Weeks
III	Waterworks Engineer	Project Manager	3 Weeks
IV	Group Manager	Regional Manager	3 Weeks
V	Division Manager	Owner/President	3 Weeks

- E. Disputed Work and Contract Procedures. Should it appear to Design-Builder that the Work to be performed or any of the matters relative to the Contract Documents are not satisfactorily detailed or explained therein, or should any questions arise as to the meaning or intent of the Contract Documents, or should any dispute arise regarding the true value of any work performed, work omitted, extra work that the Design-Builder may be required to perform, time extensions, payment to the Design-Builder during performance of this Contract, performance of the Contract, and/or compliance with Contract procedures, LADWP decisions or directions, LADWP actions or inactions, or should Design-Builder otherwise seek extra time or compensation FOR ANY REASON WHATSOEVER (hereafter, "Disputed Work"), then Design-Builder shall so advise LADWP in writing and complete any applicable procedures set forth in the Contract Documents for addressing and/or resolving such matters (including, without limitation, Notice of Delay, Compensable Time Extensions, Concealed or Unknown Conditions, Notice of Hazardous Waste or Materials Conditions, Modification Procedures and Pricing Changed Work), as provided in Agreement. If a dispute remains, then Design-Builder shall give written notice to LADWP that expressly invokes this Section. LADWP shall decide the issue in writing within 15 days; and LADWP's written decision shall be final and conclusive. If Design-Builder disagrees with LADWP's decision, or if Design-Builder contends LADWP failed to provide a decision timely, then Design-Builder's SOLE AND EXCLUSIVE REMEDY is to file a written claim within the time limits set forth in this Section setting forth Design-Builder's position as required herein.
- F. Timely Notice and Review of Disputed Work Required. Before commencing any Disputed Work (e.g., disputed RFI responses, Supplemental Instructions, Information Bulletins, decisions, etc.), or within ten (10) days after Design-Builder's first knowledge of the Disputed Work, whichever is earlier, Design-Builder shall file a written notice and preliminary good faith Cost Proposal for the Disputed Work with LADWP stating clearly and in detail its objection and reasons for contending the Disputed Work is outside or in breach of the requirements of Contract Documents. Design-Builder is responsible to substantiate that the Disputed Work is in fact a change from the base scope of Work. If the required written notice and preliminary Cost Proposal for Disputed Work is not issued within the time period required herein, or if Design-Builder proceeds with the Disputed Work without first having given the notice of the Disputed Work, Design-Builder will be deemed to have waived its rights to further claim on the specific issue.
- G. Timely Notice of Potential Claims Required. LADWP will review Design-Builder's timely notice and preliminary Cost Proposal for Disputed Work at the Project executive level, and provide a written decision. If, after receiving the decision, Design-Builder disagrees with it or still considers the Work required of it to be outside of the requirements of Contract Documents, then Design-Builder shall so notify LADWP, in writing, within ten (10) days after receiving the decision, by submitting a notice of potential claim, stating that a formal claim will be issued. (If for any reason LADWP should fail to act or provide a decision on a notice and preliminary Cost Proposal within thirty (30) days, then Design-Builder shall submit a Notice of Potential Claim within ten (10) days following the thirtieth (30th) day, i.e., by the 40th day following the notice and preliminary Cost Proposal.) In all cases, Design-Builder shall continue to prosecute the Disputed Work to completion.
- H. Potential Claim Negotiations Required. Upon receipt of Design-Builder's notice of potential claim, Design-Builder and LADWP shall negotiate the potential claim, pursuant to the

Dispute Resolution Ladder set forth above, to try to reach agreement. If Design-Builder and LADWP fail or are unable to schedule or complete such negotiations, then the notice of potential claim shall be deemed denied.

- I. Potential Claim Updates Required. If Disputed Work persists longer than a single calendar quarter, then Design-Builder shall, every quarter until the Disputed Work ceases, submit to LADWP a document titled "Claim Update" that shall update and quantify all elements of the claim as completely as possible. Design-Builder's failure to submit a Claim Update or to quantify costs every quarter shall result in waiver of the claim for that period. Claims or Claim Updates stating that damages, total damages (direct and indirect), schedule impact and/or any time extension will be determined at a later date shall not comply with this subparagraph and shall result in Design-Builder waiving its claim(s). Design-Builder shall also maintain a continuing "claims log" that shall list all outstanding claims and their value, and provide such log to LADWP quarterly.
- J. Duty to Work During Disputes. Notwithstanding any dispute or Disputed Work, Design-Builder shall continue to prosecute the Work and the Disputed Work in accordance with the LADWP's determinations. Design-Builder's SOLE AND EXCLUSIVE REMEDY for Disputed Work is to file a written claim within the time limits set forth in Section GC-66 setting forth Design-Builder's position as required therein.
- K. If the parties fail to reach an equitable solution using the Informal Dispute Resolution process, the Contractor may follow the Claims procedures described in GC-66.

CLAIMS

GC-66. CLAIMS BY DESIGN-BUILDER / NON-JUDICIAL ADMINISTRATIVE SETTLEMENT PROCEDURE

- A. General
 - 1. The claim notice and documentation procedure described in this Section applies to all claims and disputes arising under the Contract Documents, including without limitation any claim or dispute by any Subcontractor or material supplier. All Subcontractor and supplier claim(s) of any type must be brought only through the Design-Builder as provided in this Section. Under no circumstances shall any Subcontractor or supplier make any direct claim against LADWP. LADWP shall not be directly liable to any Subcontractor, any supplier, or any other person or organization, or to any surety for or employee or agent of any of them, for damages or extra costs of any type arising out of or resulting from the Project.
 - 2. "Claim" means a written demand or written assertion by the Design-Builder seeking, as a matter of right, the payment of money, the adjustment or interpretation of Contract Documents terms, or other relief arising under or relating to Contract Documents. In order to qualify as a "claim," the written demand must state that it is a claim submitted under this Section. A voucher, invoice, proposed change, Application for Payment, Cost Proposal, RFI, change order request, Contractor Potential Change Notice, Contractor Change Request, Change Directive, or other routine or authorized form of request for payment is not a claim under the Contract Documents. If such request is disputed as to

liability or amount, then the disputed portion of the submission may be converted to a claim under the Contract Documents by submitting a separate claim in compliance with these claim submission requirements.

3. The provisions of this Section constitute a non-judicial claim settlement procedure, and also step one of a two-step claim presentment procedure by agreement under Section 930.2 of the California Government Code. Specifically, step one is compliance with this contract claims procedure and filing/administering timely contract claims in accordance with the Contract Documents. Step two is filing a timely Government Code Section 910 claim in accordance with the California Government Code.
4. The provisions of this Section shall survive termination, breach or completion of the Contract Documents. Design-Builder shall bear all costs incurred in the preparation and submission of a claim. Pursuant to Government Code Section 930.2, the one-year period in Government Code section 911.2 to file a Government Code Section 910 claim shall apply. Any Government Code Section 910 claims shall be presented in accordance with the Government Code and shall affirmatively indicate Design-Builder's prior compliance with the claims procedure herein and previous dispositions of claims submitted hereunder.

B. Form and Contents of Claim

1. Design-Builder's written Claim must be submitted via registered mail or certified mail with return receipt requested and must identify itself as a "Claim" under this Section and must include the following:
 - a. A statement that it is a Claim and a request for a decision pursuant to Section GC-66.B.3 and/or GC-66.B.4;
 - b. Narrative of pertinent events fully describing the nature and circumstances giving rise to the Claim, including but not limited to, necessary dates, locations and items of work affected;
 - c. Citation to contract provisions;
 - d. A detailed justification for any remedy or relief sought by the Claim, including to the extent applicable, the following:
 - (1) If the Claim involves extra work, an estimate of the costs of the amounts claimed. The cost breakdown must be provided even if the costs claimed have not been incurred when the Claim is submitted. To the extent costs have been incurred when the Claim is submitted, the Claim must include actual cost records (including without limitation, payroll records, material and rental invoices and the like) demonstrating that costs claimed have actually been incurred. To the extent costs have not yet been incurred at the time the Claim is submitted, actual cost records must be submitted on a current basis not less than once a month during any period costs are incurred. A cost record will be considered current if submitted within 30 days of the date the cost reflected in

the record is incurred. At the request of LADWP's Project Manager, claimed extra costs may be subject to further verification procedures (such as having an inspector verify the performance of alleged extra work on a daily basis). The cost breakdown must include an itemization of costs for (i) labor including workers' names, classifications, regular hours and overtime hours worked, dates worked, and other pertinent information; (ii) materials stored or incorporated in the Work including invoices, purchase orders, location of materials either stored or incorporated into the work, dates materials were transported to the Project or incorporated into the Work, and other pertinent information; and (iii) itemization of machinery and equipment, including make, model, hours of use, dates of use, and equipment rental rates of any rented equipment;

- (2) Design-Builder shall be responsible for all errors and omissions contained in the Construction Documents;
 - (3) If the Claim involves an extension of the Contract Time, written documentation demonstrating the Design-Builder's entitlement to a time extension under GC-47 of the General Conditions, including the specific dates for which a time extension is sought and the specific reasons for entitlement of a time extension;
 - (4) If the Claim involves an adjustment of the Contract Sum for delay, written documentation demonstrating the Design-Builder's entitlement to such and adjustment under GC-47 and GC-61 of the General Conditions, including but not limited to, a detailed time impact analysis of the Contract Schedule. The Contract Schedule must demonstrate Design-Builder's entitlement to such an adjustment under GC-47 of the General Conditions.
- e. Complete pricing of all cost impacts;
 - f. A critical path fragnet demonstrating actual delay to critical Work activities and that actually delay the progress of the Work in the amount of time requested;
 - g. A statement demonstrating that a CCR was timely submitted as required by GC-61 of the General Conditions;
 - h. If a cost proposal or declaration was under the General Conditions, a statement demonstrating that the cost proposal or declaration was timely submitted as required by GC-61 of the General Conditions;
 - i. Documentation supporting Items a. through e.; and
 - j. Verification under penalty of perjury of the Claim's accuracy and that it is filed in good faith and shall be accompanied by the certification language set forth below signed by a responsible managing officer of the Design-Builder's organization, who has the authority to sign subcontracts or Purchase Orders on behalf of the Design-Builder, and who has personally investigated and confirmed the truth and accuracy of the matters set forth in such certification. Submission of certification in accordance herewith is a condition precedent to LADWP's consideration of or

decision on the claim and to the filing and maintenance of any legal action or proceeding to enforce or recover monies under such claim. Failure to submit such a certification along with the claim shall result in the claim being returned to the Design-Builder without any decision, and shall waive the Design-Builder's right to pursue the claim either on its own behalf or on behalf of such subcontractor or supplier.

"I hereby certify under penalty of perjury that I am a managing officer of (Design-Builder's name) and that I have reviewed the Claim presented herewith on Design-Builder's behalf and/or on behalf of (subcontractor's/supplier's name(s)) and that the following statements are true and correct:

- i. (1) The facts alleged in or that form the basis for the Claim are true and accurate; and, (2) Design-Builder does not know of any facts or circumstances, not alleged in the Claim, that by reason of their not being alleged render any fact or statement alleged in the Claim materially misleading; and,
- ii. Design-Builder has, with respect to any request for money or damages alleged in or that forms the basis for the Claim, reviewed the job cost records (including those maintained by Design-Builder and by any subcontractor or supplier, of any tier, that is asserting all or any portion of the Claim) and confirmed with mathematical certainty that the losses or damages suffered by Design-Builder and/or such subcontractor or supplier were in fact suffered in the amounts and for the reasons alleged in the Claim; and,
- iii. Design-Builder has, with respect to any request for extension of time or claim of delay, disruption, hindrance or interference alleged in or that forms the basis for the Claim, reviewed the job schedules (including those maintained by Design-Builder and by any subcontractor or supplier, of any tier, that is asserting all or any portion of the Claim) and confirmed on an event-by-event basis that the delays or disruption suffered by Design-Builder and/or such subcontractor or supplier were in fact experienced for the durations, in the manner, and with the consequent effects on the time and/or sequence of performance of the Work, as alleged in the Claim; and,
- iv. Design-Builder has not received payment from City for, nor has Design-Builder previously released City from any portion of the Claim Signature."

The Claim shall be submitted to LADWP within thirty (30) calendar days of receiving LADWP's written decision, or the date Design-Builder contends such decision was due, and shall be priced like a change order according to this Agreement. Routine contract materials, for example, correspondence, RFI, CCRs, or payment requests shall not

constitute a claim. Design-Builder shall bear all costs incurred in the preparation and submission of a claim.

2. Regarding delay and impact costs of any nature, Design-Builder may not seek delay compensation for on-Site or off-Site costs based on formulas, e.g., "Eichleay" or other formula. Rather, Design-Builder shall prove actual costs resulting from such delays. If Design-Builder requests compensation for delay to the construction, then Design-Builder shall prove and document actual costs plus markup per the cost categories and procedures in accordance with the Modification Procedures in this Agreement in order to request, claim, or prove compensation for delay.
3. Upon receipt of a Claim, LADWP shall conduct a reasonable review of the Claim. Within forty-five (45) days, or such extended period as LADWP and Design-Builder may agree, LADWP shall provide Design-Builder with a written statement identifying what portion of the Claim is disputed and what portion is undisputed.
4. If LADWP's governing body must approve LADWP's response to the Claim and the governing body has not met within the 45-day (or extended) period, then LADWP shall provide its written statement within three (3) days of the governing body's meeting.
5. LADWP shall pay the undisputed portions of the Claim within sixty (60) days of the issuance of a written statement identifying an undisputed portion. Undisputed amounts not paid in a timely manner as required by this Section shall bear interest per Public Contract Code 9204.
6. Claims must be submitted on or before the day of final payment. Claims not submitted before final payment are deemed waived.

C. Informal Conference After Claim Submission

1. If the Design-Builder disputes LADWP's response to its Claim, including a failure to respond, it may submit via registered mail or certified mail, return receipt requested, a written demand for an informal conference to meet and confer for settlement of the issues in dispute. LADWP shall schedule such a meet and confer conference within thirty (30) days for settlement of the dispute.
2. Within ten (10) business days of the meet and confer conference, LADWP shall provide Design-Builder with a written statement identifying the portion of the Claim that remains in dispute and the portion that is undisputed.
3. LADWP shall pay the undisputed portions of the Claim within sixty (60) days of the issuance of the written statement identified in Paragraph C.2, above, identifying an undisputed portion.

D. Mediation

1. If Design-Builder disputes LADWP's statement provided under Paragraph C.2, above, it shall inform LADWP in a writing that identifies the disputed portion, and the parties

shall mutually agree to a mediator within ten (10) business days of Design-Builder's written statement. If the parties cannot agree upon a mediator, each party shall select a mediator and those mediators shall select a qualified neutral third party to mediate with regard to the disputed portion of the Claim. Each party shall bear the fees and costs charged by its respective mediator in connection with the selection of the neutral mediator.

2. Once a mediator has been selected pursuant to Paragraph 1, above, the Parties shall have sixty (60) calendar days to attempt to resolve the Claim through one or more mediation sessions.
3. Mediation shall be confidential and non-binding. Unless otherwise agreed by the parties or as provided in this Section D, the mediation shall be pursuant to the construction mediation procedures of JAMS alternative dispute resolution services and held at the JAMS office closest to the Project site.
4. The cost of mediation shall be equally shared by all parties to the mediation. The parties shall, prior to the commencement of mediation upon notice of the other party, exchange relevant, non-privileged project documents in compliance with Code of Civil Procedure Sections 2031.010, et seq. The parties may agree mutually to engage in additional discovery prior to mediation. Should the parties proceed with additional discovery, they will, unless mutually agreed otherwise, comply with Code of Civil Procedure Sections 2019, et. seq. The mediator will undertake to resolve any discovery disputes relating to the mediation.
5. For Claims under \$375,000, unless the parties agree otherwise in writing, mediation pursuant to this Section shall excuse the mediation obligation under Public Contract Code Section 20104.4(a).
6. If mediation is unsuccessful, the parts of the Claim remaining in dispute shall be resolved as otherwise provided by the Contract and applicable law. If within 60 days the mediator selection, the mediation does not resolve all components of Design-Builder's Claim, Design-Builder may pursue the parts of the Claim remaining in dispute via Section 910 of the Government Code, and thereafter, in the event Design-Builder's Government Code Claim is rejected by LADWP, either via binding arbitration in accordance with Paragraph E.1, below, or litigation in accordance with Paragraph E.2, below, and applicable law.
7. Following receipt of a Claim, the parties may mutually agree, in writing, to waive the mediation requirements of this this Section and proceed to the commencement of a civil action.

E. Option to Arbitrate or Litigate

1. Within ten (10) calendar days of receipt of the LADWP Board's decision on a Section 910 Government Code Claim, Design-Builder shall notify LADWP of its acceptance or rejection of the Board's decision. If Design-Builder rejects the Board's decision, LADWP may exercise an option to resolve the Claim via binding arbitration, under the American

Arbitration Association's Construction Industry Rules. LADWP's failure to notify Design-Builder of its decision to exercise its arbitration option within 10 calendar days, LADWP's receipt of Design-Builder's rejection shall constitute a waiver of said arbitration option.

2. In the event LADWP decides not to exercise its arbitration option, or otherwise waives said option under Paragraph 1, above, then Design-Builder may pursue the disputed portions of its Claim via litigation.

F. Other Matters

1. The provisions of this Section constitute a non-judicial claim settlement procedure that, pursuant to Government Code Section 930.2, shall constitute a condition precedent to submission of a valid Government Code Claim under the Government Code. Design-Builder shall bear all costs incurred in the preparation, submission and administration of a Claim. Any Claims presented in accordance with the Government Code must affirmatively indicate Design-Builder's prior compliance with the claims procedure herein, and the previous dispositions under Paragraphs C and D, above, of the Claims asserted. No suit may be brought against LADWP arising out of or in connection with the Project unless and until Design-Builder presents to LADWP a statutory Government Code Claim, in accordance with Government Code Sections 910, et seq. Pursuant to Government Code Section 930.2, the one-year period in Government Code Section 911.2 shall apply from either accrual of the cause of action, Substantial Completion, or termination of the contract, whichever occurs first; in all other respects, the Government Code shall apply unchanged.
2. Failure to submit and administer claims as required in this Section shall waive Design-Builder's right to claim on any specific issues not included in a timely submitted Claim. Claim(s) or issue(s) not raised in a timely protest and timely Claim submitted under this Section may not be asserted in any subsequent litigation, Government Code Claim, or legal action.
3. Design-Builder shall submit Subcontractor claims in the same manner as other Claims. In the event a Subcontractor (on behalf of the Subcontractor or a lower-tier subcontractor) requests Design-Builder in writing to present a Claim to the LADWP and furnishes reasonable documentation supporting the Claim, Design-Builder shall, within forty-five (45) days of receipt of the written request, notify the Subcontractor in writing as to whether the Design-Builder presented the Claim to LADWP and, if the Design-Builder did not present the Claim, provide the Subcontractor with a statement of the reasons for not doing so.
4. All waivers or modifications of this Section will only be made in a writing signed by LADWP and Design-Builder; oral or implied modifications shall be ineffective and unenforceable.
5. Any failure by LADWP to respond within any time frame contained in Section shall result in the Claim being deemed rejected in its entirety. No failure to meet a time requirement shall constitute an adverse finding with regards to the merits of the Claim or the responsibility or qualifications of the Design-Builder.

6. Notwithstanding any dispute, claim, or protest, Design-Builder is obligated to continue to diligently prosecute the Work, including the disputed Work, until Final Acceptance and pursue any rights or remedies available as provided in this Agreement. Failure to progress the Work during any dispute, claim, or protest will constitute a material breach of this Agreement entitling LADWP to default terminate the Design-Builder's right to proceed under the Agreement, subject to LADWP continuing to pay Design-Builder all undisputed amounts pursuant to the terms of this Agreement.

G. Attorneys' Fees and Costs

Both Parties hereto agree that in any action to enforce the terms of this Agreement or for any claims arising out of either Party's performance of this Agreement, each Party shall be responsible for its own attorneys' fees and costs. The provisions of this paragraph shall survive this Agreement's expiration or termination.

AUDIT

GC-67. RETENTION OF RECORDS, AUDIT, AND REPORTS

- A. Design-Builder shall maintain, and shall use reasonable efforts to cause Design-Builder's subcontractors and suppliers as applicable to maintain all records pertaining to the management of this Agreement and, related subcontracts, and performance of services pursuant to this Agreement, in their original form including, but not limited to, reports, documents, deliverables, employee time sheets, accounting procedures and practices, records of financial transactions, and other evidence, regardless of form (e.g., machine readable media such as disk, tape, or other electronic storage media, etc.) or type (e.g., databases, applications software, database management software, utilities, etc.), sufficient to properly reflect all costs claimed to have been incurred and services performed pursuant to this Agreement. Design-Builder must maintain all records and documents necessary to permit adequate evaluation of the cost or pricing data submitted, along with the computations and projections used. All records shall be retained, and shall, upon reasonable notice, be subject to examination and audit by LADWP personnel or by LADWP's agents (herein after "Authorized Auditors"), at any time during the Work and for a period of not less than four (4) years following final payment made by LADWP hereunder or the expiration date of this Agreement, whichever is later.
- B. The Design-Builder shall make said records or other authentic reproductions thereof, to the extent accepted by the Authorized Auditors, including, without limitation, Project records, photographs, micro-photographs, etc., available to the Authorized Auditors at the Design-Builder's offices at all reasonable times and without charge. The Authorized Auditors will have the right to reproduce, photocopy, download, transcribe, and the like any such records. Any information provided by the Design-Builder on machine-readable media shall be provided in a format accessible and readable by the Authorized Auditors. The Design-Builder shall not, however, be required to furnish the Authorized Auditors with commonly available software.
- C. Design-Builder, and the Design-Builder's subcontractors and suppliers, as applicable to the

- services provided under this Agreement, shall be subject at any time with fourteen (14) calendar days prior written notice to audits or examinations by Authorized Auditors, relating to the Project including, without limitation, all books and records of any type, nature or description relating to the Project (including, but not limited to, invoices, billings, financial records reflecting in any way costs claimed on the Project), and to verify compliance with all Agreement requirements relative to practices, methods, procedures, performance, compensation, and documentation.
- D. Examinations and audits will be performed using generally accepted auditing practices and principles and applicable City, State and Federal government audit standards. For Design-Builders that utilize or are subject to FAR, Part 30 and 31, et seq., accounting procedures, or a portion thereof, examinations and audits will utilize such information.
 - E. To the extent that the Authorized Auditor's examination or audit reveals inaccurate, incomplete or non-current records, or records are unavailable, the records shall be considered defective.
 - F. Consistent with standard auditing procedures, the Design-Builder will be provided fifteen (15) calendar days to review the Authorized Auditor's examination results or audit and respond to LADWP prior to the examination's or audit's finalization and public release.
 - G. If the Authorized Auditor's examination or audit indicates the Design-Builder has been overpaid under a previous payment application, the identified overpayment amount shall be paid by the Design-Builder to LADWP within fifteen (15) calendar days of notice to the Design-Builder of the identified overpayment.
 - H. The Design-Builder shall use reasonable efforts to contractually require all subcontractors performing services under this Agreement to comply with the provisions of this section by inserting this provision in each subcontractor contract and by contractually requiring each subcontractor to insert this provision in any of its subcontractor contracts related to services under this Agreement. In addition, Design-Builder and subcontractors shall also include the following language in each subcontract whose value is equal to or in excess of 1.5% of the value:
"The Los Angeles Department of Water and Power is a third-party beneficiary of the foregoing audit provision. The benefits of the audit provision shall inure solely for the benefit of the Los Angeles Department of Water and Power. The designation of the Los Angeles Department of Water and Power as a third-party beneficiary of the audit provision shall not confer any rights or privileges on the Design-Builder, subcontractor or any other person/entity."
 - I. This right of inspection shall not relieve Design-Builder of its duties and obligations under the Contract Documents. This right of inspection shall be specifically enforceable in a court of law, either independently or in conjunction with enforcement of any other rights in the Contract Documents.
 - J. The provisions of this section shall survive expiration or termination of this Agreement.

K. Right to Review Services, Facilities, and Records

1. LADWP reserves the right to review any portion of the services, equipment, and Work performed by the Design-Builder under this Agreement, and the Design-Builder agrees to cooperate to the fullest extent possible. Design-Builder shall furnish to LADWP such reports, statistical data, and other information pertaining to the Design-Builder's services reasonably required by LADWP to carry out its rights and responsibilities under its agreements with its bondholders or note holders or other authorities having jurisdiction, and any other agreement relating to the development of the project(s) and in connection with the issuance of its official statements and other prospectuses with respect to the offering, sale, and issuance of its bond and other obligations.
2. The right of LADWP to review or approve drawings, Agreement Documents, procedures, instructions, reports, test results, calculations, schedules, or other data that are developed by the Design-Builder shall not relieve the Design-Builder of any obligation set forth herein.

GC-68. PROPRIETARY OR CONFIDENTIAL INFORMATION

- A. City Information: The Design-Builder understands and agrees that, in performance of this Contract, the Design-Builder may have access to private or confidential information that may be owned or controlled by the City and that such information may contain proprietary or confidential details, the disclosure of which to third parties may be damaging to the City. The Design-Builder agrees that all information disclosed by the City to the Design-Builder shall be held in confidence and used only in performance of the Contract. The Design-Builder shall exercise the same standard of care to protect such information as a reasonably prudent Design-Builder would to protect its own proprietary data.
- B. Design-Builder Information: The parties understand that all the material provided or produced under this Contract may be subject to the California Public Records Act, Cal. Government Code section 6250, et seq., and that in the event of a request to the City for disclosure of such information, the City shall advise the Design-Builder of such request in order to give the Design-Builder the opportunity to object to the disclosure of any of its proprietary or confidential material. In the event of the filing of a lawsuit to compel such disclosure, the City will tender all such material to the court for judicial determination of the issue of disclosure and the Design-Builder agrees to intervene in such lawsuit to protect and assert its claims of privilege against disclosure of such material. The Design-Builder further agrees to defend, indemnify and save and hold harmless the City, its officers, agents and employees, from any claim, damages, expense, loss or costs arising out of the Design-Builder's intervention to protect and assert its claims of privilege against disclosure under this Section including, but not limited to, prompt reimbursement to the City of all reasonable attorney fees, costs and damages that the City may incur directly or may be ordered to pay by such court.
- C. Unless expressly agreed otherwise by LADWP in writing, all Deliverables (including but not limited to all drawings, documents, specifications, plans, reports, BIM model, statistics and data) and any other information in any form prepared by or provided to Design-Builder in connection with this Contract are property of the LADWP and are confidential. Design-

Builder expressly agrees that, except as specifically authorized by LADWP in writing or as may be required by law, project data will be made available only to LADWP, and, on a need-to-know basis, Design-Builder's employees and subcontractors. Design-Builder shall take utmost precaution/measures while sharing information with its subcontractor, and shall do so on a need-to-know basis only. Design-Builder and its subcontractors shall store all the information gathered as part of this project in a secure and safe place during and/or after the performance of this Contract.

- D. Except as authorized in writing by LADWP, Design-Builder must not issue any publicity news releases or grant press interviews, and except as may be required by law during or after the performance of this Contract, disseminate any information regarding its work performed under this Contract.
- E. If Design-Builder is presented with a subpoena or a request by an administrative agency regarding any project data which may be in Design-Builder's possession by reason of this Contract, Design-Builder must immediately give notice to LADWP and to the City Attorney for the City of Los Angeles, with the understanding that the City will have the opportunity to contest such process by any means available to it before any project data are submitted to any court, administrative agency, or other third party. Design-Builder, however, is not obligated to withhold the delivery beyond the time ordered by the court or administrative agency, unless the subpoena or request is quashed or the time to produce is otherwise extended.

WARRANTIES

GC-69. GUARANTY / WARRANTY AND ERRORS AND OMISSIONS

A. Guaranty / Warranty

- 1. General Representations and Warranties. Design-Builder represents and warrants that it is and will be at all times fully qualified and capable of performing every Phase of the Work and to complete Work in accordance with the Contract Documents. Design-Builder warrants that all design and construction services shall be performed in accordance within professional standards of good and sound design and construction practices appropriate for specialists performing like or similar work, and all requirements of Contract Documents, and that the design as developed will comply with the design intent of the Bridging Documents and the intended use of the Project. Design-Builder warrants that Work including, without limitation, to each item of materials and equipment incorporated therein, will be new, of suitable grade of its respective kind for its intended use, and free from defects in design, architecture and/or engineering, materials, construction and workmanship. Design-Builder warrants that Work shall conform in all respects with all applicable requirements of federal, state and local laws, applicable construction codes and standards, licenses, and permits, Bridging Documents, the specifications and all descriptions set forth in the Bridging Documents and specifications, therein, and all other requirements of Contract Documents.
- 2. Design-Builder hereby grants to LADWP for a period of one (1) year following the date of Final Acceptance of the Work completed, or such longer period specified in Contract

Documents, its unconditional warranty of the quality and adequacy of all of the Work including, without limitation, all design, engineering, professional services, labor, materials and equipment provided by Design-Builder and its Subcontractors of all tiers in connection with the Work.

3. Neither final payment nor use nor occupancy of the Work performed by the Design-Builder shall constitute an acceptance of Work not done in accordance with this Guaranty or relieve Design-Builder of liability in respect to any express warranties or responsibilities for faulty materials or workmanship. Design-Builder shall remedy any defects in the Work and pay for any damage resulting therefrom, which shall appear within one year the Warranty Period, or longer if specified in the Contract Documents, from the date of Final Acceptance of the Work completed.
4. If within one (1) year after the date of Final Acceptance of the Work completed the Warranty Period, or such longer period of time as may be prescribed by laws or regulations, or by the terms of Contract Documents, any Work is found to be Defective, Design-Builder shall promptly, without cost to LADWP and in accordance with LADWP's written instructions, correct such Defective Work. Design-Builder shall respond within twenty-four (24) hours after being notified in writing by LADWP of any Work not in accordance with the requirements of the Contract or any defects in the Work. Design-Builder shall commence immediately and prosecute with due diligence all work necessary to fulfill the terms of this Guaranty, and to complete the Work within a reasonable period of time. Design-Builder shall remove any Defective Work rejected by LADWP and replace it with Work that is not Defective, and satisfactorily correct or remove and replace any damage to other Work or the work of others resulting therefrom. If Design-Builder fails to comply within forty-eight (48) hours of LADWP's notice with the terms of such instructions, unless otherwise extended by LADWP, or if Design-Builder's proposed plan to correct, remove and replace the work is deemed by LADWP to be unsafe or fails to adequately protect LADWP's other equipment that may be affected by the work needed to be done by the Design-Builder to satisfactorily correct, remove and replace the defective work, or in an emergency where delay would cause serious risk of loss or damage, LADWP may have the Defective Work corrected or the rejected Work removed and replaced. Design-Builder shall pay for all claims, costs, losses and damages caused by or resulting from such removal and replacement. Where Design-Builder fails to correct Defective Work, or defects are discovered outside the correction period, LADWP shall have all rights and remedies granted by contract, law, or equity.
5. Inspection of the Work shall not relieve Design-Builder of any of its obligations under the Contract Documents. Even though equipment, materials, or Work required to be provided under the Contract Documents have been inspected, accepted, and estimated for payment, Design-Builder shall, at its own expense, replace or repair any such equipment, material, or Work found to be Defective or otherwise not to comply with the requirements of the Contract Documents up to the end of the guaranty period.
6. The foregoing Guaranty is in addition to any other warranties of Design-Builder contained in the Contract Documents and not in lieu of any and all other liability imposed on Design-Builder under the Contract Documents and at law with respect to

Design-Builder's duties, obligations, and performance under the Contract Documents. In the event of any conflict or inconsistency between the terms of this Guaranty and any warranty or obligation of the Design-Builder under the Contract Documents or at law, such inconsistency or conflict shall be resolved in favor of the higher level of obligation of the Design-Builder.

7. If the Design-Builder supplies any material or equipment whose manufacturer's warranty does not comply with LADWP's requirements, the Design-Builder will supplement the manufacturer's warranty to bring it into compliance with LADWP's warranty as set forth in this Section.
8. Environmental and Toxics Warranty. The covenants, warranties and representations contained in this paragraph are effective continuously during Design-Builder's Work on the Project and following cessation of labor for any reason including, but not limited to, Project completion. Design-Builder covenants, warrants and represents to LADWP that:
 - a. To Design-Builder's knowledge after due inquiry, no lead or asbestos-containing materials were installed or discovered in the Project at any time during Design-Builder's construction thereof, or, if any lead or asbestos-containing materials were discovered, Design-Builder made immediate written disclosure to LADWP.
 - b. To Design-Builder's knowledge after due inquiry, no storage tanks for gasoline or any other toxic substance are or were located on the Project at any time during Design-Builder's construction thereof, or, if any such materials were discovered, Design-Builder made immediate written disclosure to LADWP.
 - c. Design-Builder's operations concerning the Project are and were not in violation of any applicable environmental federal, state, or local statute, law or regulation dealing with hazardous materials substances or toxic substances and no notice from any governmental body has been served upon Design-Builder claiming any violation of any such law, ordinance, code or regulation, or requiring or calling attention to the need for any work, repairs, construction, alteration, or installation on or in connection with the Project in order to comply with any such laws, ordinances, codes, or regulations, with which Design-Builder has not complied. If there are any such notices with which Design-Builder has complied, Design-Builder shall provide LADWP with copies thereof.

B. Errors and Omissions

1. Correction of Defective Work Prior to Substantial Completion
 - a. Design-Builder shall correct Defective Work promptly upon knowledge of it. If Design-Builder fails to supply sufficient skilled workers, suitable materials or equipment, or to furnish or perform the Work in such a way that the completed Work will conform to Contract Documents, LADWP may order Design-Builder to replace any Defective Work, or stop any portion of Work to permit LADWP (at Design-Builder's expense) to replace such Defective Work. These LADWP rights are entirely discretionary on the part of LADWP, and shall not give rise to any duty on

the part of LADWP to exercise the rights for the benefit of Design-Builder or any other party.

- b. Prior to Substantial Completion, LADWP may direct Design-Builder to correct any Defective Work or remove it from the Site and replace it with Work that is not defective and satisfactorily correct or remove and replace any damage to other Work or the work of others resulting from the correction or removal. Design-Builder shall be responsible for any and all claims, costs, losses and damages caused by or resulting from such correction or removal. A Change Order will be issued incorporating the necessary revisions in the Contract Documents with respect to the Work and the corresponding reduction in the Contract Price as a result of the Defective Work. If the parties are unable to agree to the amount of an appropriate decrease in the Contract Price, LADWP may decide the proper amount or, in its discretion may elect to leave the Contract Price unchanged and deduct from moneys due Design-Builder, all such claims, costs, losses and damages caused by or resulting from the correction or removal. If Design-Builder disagrees with LADWP's calculations, it may make a claim as provided in GC-66. LADWP's rights under this paragraph shall be in addition to any other rights it may have under the Contract Documents or by law.
- c. Correction period:
 - (1) With respect to equipment and machinery supplied by Design-Builder and incorporated into the Work and placed into continuous service, if within one (1) year after the date of Final Acceptance of the portion of the Work incorporating the equipment and/or machinery (or, to the extent expressed by Change Order or Certificate of Final Acceptance, one year after LADWP's written acceptance of such equipment), or such longer period as may be prescribed by laws or regulations, or by the terms of the Contract Documents, any equipment or machinery is found to be defective, Design-Builder shall promptly, without cost to LADWP and in accordance with LADWP's written instructions, correct such Defective Work.
 - (2) With respect to structures within the scope of Work, if within one year after the date of Final Acceptance, or such longer period of time as may be prescribed by laws or regulations, or by the terms of Contract Documents, any Work is found to be defective, Design-Builder shall promptly, without cost to LADWP and in accordance with LADWP's written instructions, correct such Defective Work.
 - (3) Design-Builder shall remove any Defective Work rejected by LADWP and replace it with Work that is not defective, and satisfactorily correct or remove and replace any damage to other Work or the work of others resulting therefrom. If Design-Builder fails to promptly comply within forty-eight (48) hours with the terms of such instructions, or in an emergency where delay would cause serious risk of loss or damage, LADWP may have the Defective Work corrected or the rejected Work removed and replaced.
 - (4) Design-Builder shall pay for all claims, costs, losses and damages caused by or

resulting from such removal and replacement. Where Design-Builder fails to correct Defective Work, or defects are discovered outside the correction period, LADWP shall have all rights and remedies granted by law.

- d. Where Defective Work or rejected Work (and damage to other Work resulting therefrom) has been removed and replaced under this provision after the commencement of the correction period, the correction period hereunder with respect to such Work shall be extended for an additional period of one year after such removal and replacement has been satisfactorily completed, provided however, in no event shall any and all warranty obligations under this Section extend beyond two (2) years after commencement of the Warranty Period.
- e. If following installation of any equipment, machinery, or facilities furnished by Design-Builder, defects requiring correction by Design-Builder are found, LADWP shall have the right to operate such defective equipment or facilities and make reasonable use thereof until the equipment, machinery, or facilities can be shut down for correction of defects without causing injury to LADWP.

2. Acceptance and Correction of Defective Work by LADWP

- a. LADWP may accept Defective Work. Design-Builder shall pay all claims, costs, losses and damages attributable to LADWP's evaluation of and determination to accept such Defective Work. If LADWP accepts any Defective Work prior to final payment, a Change Order will be issued incorporating the necessary revisions in the Contract Documents with respect to the Work and a decrease in the Contract Price. If the parties are unable to agree to the amount of an appropriate decrease in the Contract Price, LADWP may deduct from moneys due Design-Builder, all claims, costs, losses, damages, expenses and liabilities attributable to the Defective Work. If Design-Builder disagrees with LADWP's calculations, Design-Builder may make a claim as provided in GC-66. If LADWP accepts any Defective Work after final payment, Design-Builder shall pay to LADWP an appropriate amount as determined by LADWP.
- b. LADWP may correct and remedy a deficiency if, after five (5) days' written notice to Design-Builder, Design-Builder fails to correct Defective Work or to remove and replace rejected Work as set forth in this Article; or provide a plan for correction of Defective Work acceptable to LADWP; or perform Work in accordance with Contract Documents. In connection with such corrective and remedial action, LADWP may exclude Design-Builder from all or part of the Site; take possession of all or part of Work and suspend Design-Builder's Work related thereto; take possession of all or part of Design-Builder's tools, appliances, construction equipment and machinery at the Site; and incorporate in Work any materials and equipment stored at the Site or for which LADWP has paid Design-Builder but which are stored elsewhere. Design-Builder shall allow LADWP, its representatives, agents, employees, and other contractors and LADWP's consultants, access to the Site to enable LADWP to exercise the rights and remedies under this paragraph. Design-Builder shall be responsible for all claims, costs, losses, damages, expenses and liabilities incurred or sustained by LADWP in exercising such rights and remedies. A Change Order will be

issued incorporating the necessary revisions in the Contract Documents with respect to Work and the Contract Sum. If the parties are unable to agree to the amount of an appropriate decrease in the Contract Price, LADWP may deduct from moneys due Design-Builder, all claims, costs, losses and damages caused by or resulting from the correction or removal. If Design-Builder disagrees with LADWP's calculations, Design-Builder may make a claim as provided in GC-66.

3. Rights Upon Inspection or Correction

- a. Design-Builder shall not be allowed an extension of Contract Time because of any delay in the performance of Work attributable to the reasonable exercise by LADWP of its rights and remedies in this Agreement. Where LADWP exercises its rights under this Agreement, it retains all other rights it has by law or under the Contract Documents including, but not limited to, the right to terminate Design-Builder's right to proceed with the Work under the Contract Documents and/or make a claim or back charge where a Change Order cannot be agreed upon.
 - b. Inspection by LADWP shall not relieve Design-Builder of its obligation to have furnished material and workmanship in accordance with Contract Documents. Payment for Work completed through periodic progress payments or otherwise shall not operate to waive LADWP's right to require full compliance with Contract Documents and shall in no way be deemed as acceptance of the Work paid therefore. Design-Builder's obligation to complete the Work in accordance with Contract Documents shall be absolute, unless LADWP agrees otherwise in writing.
4. Revising Design-Builder-prepared documents at the request of LADWP to incorporate comments by the public or by agencies having jurisdiction in matters related to the Work is not considered to be a remedy of errors or omissions, but is considered an integral part of document preparation that may be called for and Design-Builder shall be entitled to compensation for such request. The obligation of the Design-Builder to remedy any errors or omissions in the Work shall cease upon expiration of the Warranty Period except as many be extended pursuant to this Agreement in accordance with GC-69.B.1.d.

NO OTHER WARRANTIES OR CAUSES OF ACTION OF ANY KIND, WHETHER STATUTORY, EXPRESS OR IMPLIED (INCLUDING ALL WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE AND ALL WARRANTIES ARISING FROM COURSE OF DEALING OR USAGE OF TRADE) SHALL APPLY. OWNER'S EXCLUSIVE REMEDIES AND DESIGN-BUILDER'S ONLY OBLIGATIONS ARISING OUT OF OR IN CONNECTION WITH DEFECTIVE WORK (PATENT, LATENT OR OTHERWISE), WHETHER BASED IN CONTRACT, IN TORT (INCLUDING NEGLIGENCE AND STRICT LIABILITY), OR OTHERWISE, SHALL BE THOSE STATED IN THIS WARRANTY SECTION.

ADMINISTRATIVE REQUIREMENTS

GC-70. CITY OF LOS ANGELES ADMINISTRATIVE REQUIREMENTS

The Design-Builder's certifications submitted with its proposal are hereby made a part of this

Contract as if they were set out verbatim and in full herein. The Design-Builder re-affirms its representations to the City as being valid as of the date of this Contract.

GC-71. APPROPRIATION OF FUNDS

- A. LADWP's liability under this Contract, if any, shall only be to the extent of and shall never exceed the then present appropriation of funds to this Contract.
- B. Notwithstanding any other provision of this Contract, including any exhibits or attachments incorporated herein, and in order for LADWP to comply with its governing legal requirements, LADWP shall have no obligation to make any payments to the Design-Builder unless the Board shall have first made an appropriation of funds equal to, or in excess of, LADWP's obligation to make any payments as provided in this Contract. LADWP shall have no obligation to pay for any services provided by the Design-Builder, purchases made by the Design-Builder, or expenses incurred by the Design-Builder, in excess of said appropriation(s), notwithstanding any authorization by LADWP. The Design-Builder shall have no obligation to provide services, nor to incur any expenses, in excess of the appropriated amount(s) until the Board appropriates additional funds for this Contract.

GC-72. LIVING WAGE AND SERVICE CONTRACT WORKER RETENTION REQUIREMENTS

- A. Any and all references to Contractor and Contractor's obligations in this article are applicable to the Design-Builder and the Design-Builder's obligations.
- B. Living Wage Ordinance
 - 1. General Provisions: Living Wage Policy. This Contract is subject to the Living Wage Ordinance ("LWO") (Section 10.37, et seq., of the Los Angeles Administrative Code, which is incorporated herein by this reference. The LWO requires that, unless specific exemptions apply, any employees of service contractors who render services that involve an expenditure in excess of twenty five thousand dollars (\$25,000) and a contract term of at least three months are covered by the LWO if any of the following applies: (1) at least some of the services are rendered by employees whose Project Site is on property owned by the City, (2) the services could feasibly be performed by City of Los Angeles employees if the awarding authority had the requisite financial and staffing resources, or (3) the designated administrative agency of the City of Los Angeles has determined in writing that coverage would further the proprietary interests of the City of Los Angeles. Employees covered by the LWO are required to be paid not less than a minimum initial wage rate, as adjusted each year. The LWO also requires that employees be provided with at least twelve (12) compensated days off per year for sick leave, vacation, or personal necessity at the employee's request, and at least ten (10) additional days per year of uncompensated time pursuant to Section 10.37.2(b). The LWO requires employers to inform employees of their possible right to the federal Earned Income Tax Credit ("EITC") and to make available the forms required to secure advance EITC payments from the employer pursuant to Section 10.37.4(b). Design-Builder shall permit access to Project Sites for authorized City representatives to review the operation, payroll, and related documents, and to provide certified copies of the relevant records upon request by the City. Whether or not subject to the LWO, Design-

Builder shall not retaliate against any employee claiming non-compliance with the provisions of the LWO, and, in addition, pursuant to Section 10.37.6(c), Design-Builder agrees to comply with federal law prohibiting retaliation for union organizing.

2. Living Wage Coverage Determination. An initial determination has been made that this is a service contract under the LWO and that it is not exempt from coverage by the LWO. Determinations as to whether this Contract is a service contract covered by the LWO, or whether an employer or employee are exempt from coverage under the LWO are not final, but are subject to review and revision as additional facts are examined and/or other interpretations of the law are considered. In some circumstances, applications for exemption must be reviewed periodically. City shall notify Design-Builder in writing about any redetermination by City of coverage or exemption status. To the extent Design-Builder claims non-coverage or exemption from the provisions of the LWO, the burden shall be on Design-Builder to prove such non-coverage or exemption.
3. Compliance. Termination Provisions and Other Remedies: Living Wage Policy. If Design-Builder is not initially exempt from the LWO, Design-Builder shall comply with all of the provisions of the LWO, including payment to employees at the minimum wage rates, effective on the Execution Date of this Contract, and shall execute the Declaration of Compliance Form attached to this Contract, contemporaneously with the execution of this Contract. If Design-Builder is initially exempt from the LWO, but later no longer qualifies for any exemption, Design-Builder shall, at such time as Design-Builder is no longer exempt, comply with the provisions of the LWO and execute the then currently used Declaration of Compliance Form, or such form as the LWO requires. Under the provisions of Section 10.37.6(c) of the Los Angeles Administrative Code, violation of the LWO shall constitute a material breach of this Contract and City shall be entitled to terminate this Contract and otherwise pursue legal remedies that may be available, including those set forth in the LWO, if City determines that Design-Builder violated the provisions of the LWO. The procedures and time periods provided in the LWO are in lieu of the procedures and time periods provided elsewhere in this Contract. Nothing in this Contract shall be construed to extend the time periods or limit the remedies provided in the LWO.
4. Subcontractor Compliance. Design-Builder agrees to include in every subcontract involving this Contract entered into between Design-Builder and any subcontractor, a provision pursuant to which such subcontractor (A) agrees to comply with the Living Wage Ordinance and the Service Contractor Worker Retention Ordinance with respect to this Contract; (B) agrees not to retaliate against any employee lawfully asserting noncompliance on the part of the subcontractor with the provisions of either the Living Wage Ordinance or the Service Contractor Worker Retention Ordinance; and (C) agrees and acknowledges that City, as the intended third-party beneficiary of this provision may (i) enforce the Living Wage Ordinance and Service Contractor Worker Retention Ordinance directly against the subcontractor with respect to this Contract, and (ii) invoke, directly against the subcontractor with respect to this Contract, all the rights and remedies available to City under Section 10.37.5 of the Living Wage Ordinance and Section 10.36.3 of the Service Contractor Worker Retention Ordinance, as same may be amended from time to time.

5. Service Contract Worker Retention Ordinance. This Contract may be subject to the Service Contract Worker Retention Ordinance ("SCWRO") (Section 10.36, et seq., of the Los Angeles Administrative Code), which is incorporated herein by this reference. If applicable, Design-Builder must also comply with the SCWRO which requires that, unless specific exemptions apply, all employers under contracts that are primarily for the furnishing of services to or for the City of Los Angeles and that involve an expenditure or receipt in excess of twenty five thousand dollars (\$25,000) and a contract term of at least three (3) months, shall provide retention by a successor Design-Builder for a ninety (90) day transition period of the employees who have been employed for the preceding twelve (12) months or more by the terminated Design-Builder or subcontractor, if any, as provided for in the SCWRO. Under the provisions of Section 10.36.3(c) of the Los Angeles Administrative Code, City has the authority, under appropriate circumstances, to terminate this Contract and otherwise pursue legal remedies that may be available if City determines that the subject Design-Builder violated the provisions of the SCWRO.

GC-73. NONDISCRIMINATION AND EQUAL EMPLOYMENT PRACTICES / AFFIRMATIVE ACTION PROGRAM

- A. During the term of this Contract, Design-Builder agrees and obligates itself in the performance of this Contract not to discriminate against any employee or applicant for employment because of the employees or applicant's race, religion, national origin, ancestry, sex, sexual orientation, age, physical handicap, marital status, domestic partner status, or medical condition. Design-Builder shall take affirmative action to ensure that applicants for employment are treated, during the term of this Contract, without regard to the aforementioned factors and Design-Builder shall comply with the affirmative action requirements of Los Angeles Administrative Code Sections 10.8, et seq., or any successor ordinances or laws pertaining to discrimination.
- B. During the performance of this Contract, Design-Builder agrees to comply with Section 10.8.3 of the Los Angeles Administrative Code ("Equal Employment Practices"), including any future amendments thereto, which is incorporated herein by this reference. By way of specification, but not limitation, pursuant to Sections 10.8.3.E and 10.8.3.F of said Administrative Code, the failure of Design-Builder to comply with the Equal Employment Practices provisions of this Contract may be deemed to be a material breach of this Contract. No such finding shall be made, nor penalties assessed, except upon a full and fair hearing after notice and an opportunity to be heard has been provided to Design-Builder. Upon a finding duly made that Design-Builder has failed to comply with said Equal Employment Practices provisions of this Contract, this Contract may be forthwith terminated, cancelled or suspended.
- C. During the performance of this Contract, Design-Builder agrees to comply with Section 10.8.4 of the Los Angeles Administrative Code ("Affirmative Action Program"), including any future amendments thereto, which is incorporated herein by this reference. By way of specification, but not limitation, pursuant to Sections 10.8.4.E and 10.8.4.F of said Administrative Code, the failure of Design-Builder to comply with the Affirmative Action Program provisions of this Contract may be deemed to be a material breach of this Contract. No such finding shall be made, nor penalties assessed, except upon a full and fair hearing

after notice and an opportunity to be heard has been provided to Design-Builder. Upon a finding duly made that Design-Builder has failed to comply with the Affirmative Action Program provisions of this Contract, this Contract may be forthwith terminated, cancelled or suspended.

- D. All subcontracts awarded under this Contract shall contain similar provisions and Design-Builder shall require each of its subcontractors to complete a like certification and to submit to it an Affirmative Action Plan acceptable to City.
- E. Design-Builder also agrees to comply with the provisions of Article 3 of Chapter 1, Part 7, Division 2 of the Labor Code of the State of California, and with all other applicable statutes, ordinances, and regulations relative to employment, wages, and hours of labor.

GC-74. BUSINESS TAX REGISTRATION

- A. Design-Builder represents that it has registered its business with the City Clerk of City and has obtained, and presently holds, from that Office a Business Tax Registration Certificate, or a Business Tax Exemption Number, required by City's own Business Tax Ordinance (Article 1, Chapter 2, Sections 21.00 and following, of City's Municipal Code).
- B. Design-Builder shall maintain, or obtain as necessary, all such Certificates required of it under said Ordinance and shall not allow any such Certificate to be revoked or suspended during the term hereof.

GC-75. CHILD SUPPORT ORDERS

- A. Any and all references to Contractor and Contractor's obligations in this article are applicable to the Design-Builder and the Design-Builder's obligations.
- B. This Contract is subject to Section 10.10, Article I, Chapter 1, Division 10 of the Los Angeles Administrative Code, related to Child Support Assignment Orders, which is incorporated herein by this reference, Pursuant to this section, Design-Builder (and any subcontractor of Design-Builder providing services to City under this Contract) shall (1) fully comply with all State and Federal employment reporting requirements for Contractor's, or Contractor's subcontractor's, employees applicable to Child Support Assignments Orders; (2) certify that the principal representative(s) of Design-Builder and applicable subcontractors are in compliance with any Wage and Earnings Assignment Orders and Notices of Assignment applicable to them personally; (3) fully comply with all lawfully served Wage and Earnings Assignment Orders and Notices of Assignment in accordance with California Family Code Section 5230, et seq.; and (4) maintain such compliance throughout the term of this Contract.
- C. Pursuant to Section 10.10(b) of the Los Angeles Administrative Code, failure of Design-Builder, or an applicable subcontractor, to comply with all applicable reporting requirements, or to implement lawfully served Wage and Earnings Assignment Orders and Notices of Assignment, or the failure of any principal representative(s) of Design-Builder or applicable subcontractors to comply with any Wage and Earnings Assignment Orders and Notices of Assignment applicable to them personally, shall constitute a default of this

Contract, thereby subjecting this Contract to termination, where such failure(s) shall continue for more than ninety (90) days after notice of such failure(s) to Design-Builder by City (in lieu of any time for cure provided elsewhere in this Contract).

GC-76. INSURANCE

- A. Design-Builder shall procure at its expense, and keep in effect at all times during the term of this Contract the standard minimum insurance requirements as set forth in the Administrative Requirements.
- B. The specified insurance (except for Workers' Compensation and Professional Liability) listed on the Contract Insurance Requirements page (Exhibit J) shall by specific endorsements attached to such required policies, include the City of Los Angeles, its Department of Water and Power, its Board of Commissioners, and all of its officers, employees and agents, their successors and assigns, as Additional Insured's, against the areas of risk described in this Section as respects Design-Builder's acts or omissions arising out of the performance of this Contract, Design-Builder's acts or omissions in its operations, use and occupancy of the Project site, or any additional property outside of the Project site, whether owned by LADWP or not, acquired by Design-Builder for additional work areas and facilities that may be temporarily required to perform the Work, or other related functions performed by or on behalf of Design-Builder.
- C. Waiver of Subrogation: For commercial general liability insurance, Workers' Compensation insurance, and employer's liability insurance, the insurer shall agree to waive all rights of subrogation against City for Losses arising from activities and operations of Design-Builder insured in the performance of Services under this Contract.
- D. Each specified insurance policy (other than Workers' Compensation and Employers' Liability) shall contain a Severability of Interest (Cross Liability) clause which states, "It is agreed that the insurance afforded by this policy shall apply separately to each insured against whom claim is made, or suit is brought, except with respect to the limits of the company's liability." Additionally, Design-Builder's Commercial General Liability policy ("Policy") shall provide Contractual Liability Coverage, and such insurance as is afforded by the Policy shall also apply to the tort liability of the City of Los Angeles assumed by the Design-Builder under this Contract.
- E. All such insurance shall be primary and noncontributing with any other insurance held by LADWP where liability arises out of, or results from, the acts or omissions of Design-Builder, its agents, employees, officers, invitees, assigns, or any person or entity acting for, or on behalf of, Design-Builder.
- F. Such policies may provide for reasonable deductibles and/or retentions acceptable to LADWP, based upon the nature of Design-Builder's operations and the type of insurance involved.
- G. City shall have no liability for any premiums charged for such coverage(s). The inclusion of City, and all of its officers, employees and agents, and their agents and assigns, as additional insured's, is not intended to, and shall not, make them, or any of them, a partner or joint

venture of Design-Builder.

- H. In the event Design-Builder fails to furnish evidence of insurance, or to maintain the insurance as required under this Section, LADWP, upon ten (10) days' prior written notice to Design-Builder of its intention to do so, shall have the right to secure the required insurance at the cost and expense of Design-Builder, and Design-Builder agrees to promptly reimburse LADWP for the cost thereof, plus fifteen percent (15%) for administrative overhead.
- I. At least ten (10) days prior to the expiration date of any of the above policies, documentation showing that the insurance coverage has been renewed or extended shall be filed with LADWP. If any such coverage is cancelled or reduced, Design-Builder shall, within fifteen (15) days of such cancellation or reduction of coverage, file with City evidence that the required insurance has been reinstated, or is being provided through another insurance company or companies.
- J. Design-Builder shall provide proof of all specified insurance and related requirements to LADWP either by use of an Acord certificate of insurance along with any required specific endorsements, by use of LADWP's own endorsement form(s), by broker's letter acceptable to LADWP in both form and content in the case of foreign insurance syndicates, or by other written evidence of insurance acceptable to LADWP (i.e. self-insurance). The documents evidencing all specified coverages shall be filed with LADWP prior to the Design-Builder performing the Services hereunder. Such documents shall contain the applicable policy number(s), the inclusive dates of policy coverage(s), the insurance carrier's name(s), and they shall bear an original or electronic signature of an authorized representative of said carrier(s), and they shall provide that such insurance shall not be subject to cancellation, reduction in coverage or non-renewal, except after the carrier(s) and the Design-Builder provide actual, written notice (by Certified Mail) to the Risk Management Section of the City of Los Angeles at least thirty (30) days prior to the effective date thereof (10 days for non-payment).

The Risk Management Section,
Los Angeles Department of Water and Power,
Post Office Box 51111, JFB Room 465,
Los Angeles, California 90051-0100.
Email: Riskmanagement.Risky@ladwp.com

- K. LADWP and Design-Builder agree that the insurance policy limits specified in this Section shall be reviewed for adequacy annually throughout the term of this Contract by LADWP, who may thereafter require Design-Builder to adjust the amount(s) of "insurance coverage(s)" to whatever amount(s) LADWP deems to be adequate. City reserves the right to have submitted to it, upon request, all pertinent information about the agent(s) and carrier(s) providing such insurance.
- L. City staff are without authority to limit or prejudice insurance coverage, rights of subrogation, warranties, indemnities, or any losses or damages or liabilities covered by any policy of insurance maintained by Design-Builder or subcontractors of any tier, absent a writing signed by LADWP and signed as approved as to form by the Office of the City Attorney. The sole exception to this limit regards negotiated deducts for changed, compromised or defective work, which shall be deemed to exclude from their scope any

losses or unknown liabilities resulting therefrom, and waivers of subrogation if set forth in the contract requirements.

- M. Under no circumstances shall LADWP be deemed to have agreed, expressly or impliedly, by Change Order or communication or otherwise, to have in any manner agreed to impair or prejudice insurance coverage or liabilities or losses caused by Design-Builder otherwise subject to insurance coverage under any policy of insurance held by Design-Builder or its subcontractors, subconsultants or suppliers of any tier. Any such impairment or prejudice shall be invalid unless in writing signed by LADWP and the Design-Builder, and signed as approved as to form by the Office of the City Attorney. The sole exceptions to this preclusion are waivers of subrogation that may be specified from time to time in the Contract Documents.
- N. The insurance coverage at Award of this Contract is for Phase 1 only., The Design-Builder's Phase 2 insurance costs will be included in the Guaranteed Maximum Price negotiated for Phase 2.

GC-77. CONTRACTOR RESPONSIBILITY PROGRAM

- A. Unless otherwise exempt in accordance with the provisions of the Ordinance, this Agreement is subject to the provisions of the Contractor Responsibility Ordinance, Section 10.40 et seq., of the Los Angeles Administrative Code, which requires Design-Builder to update its responses to the responsibility questionnaire within thirty (30) calendar days after any change to the responses previously provided if such change would affect Design-Builder's fitness and ability to continue performing the contract. In accordance with the provisions of this Ordinance, by signing this Agreement, Design-Builder pledges, under penalty of perjury, to comply with all applicable federal, state and local laws in the performance of this contract, including but not limited to, laws regarding health and safety, labor and employment, wages and hours, and licensing laws which affect employees. Violations of the Contractor Responsibility Ordinance shall constitute a material breach of this Agreement and entitle LADWP to terminate this Agreement and otherwise pursue legal remedies that may be available.
- B. The Design-Builder further agrees to:
 - 1. Notify the awarding authority within thirty (30) calendar days after receiving notification that any government agency has initiated an investigation which may result in a finding that the Design-Builder is not in compliance with all applicable federal, state and local laws in performance of this contract;
 - 2. Notify the awarding authority within thirty (30) calendar days of all findings by a government agency or court of competent jurisdiction that the Design-Builder has violated the provisions of Section 10.40.3(a) of the Ordinance;
 - 3. Ensure that its subcontractor(s), as defined in the Ordinance, submit a Pledge of Compliance to awarding authorities; and
 - 4. Ensure that its subcontractor(s), as defined in the Ordinance, comply with the

requirements of the Pledge of Compliance and the requirement to notify Awarding Authorities within thirty calendar days after any government agency or court of competent jurisdiction has initiated an investigation or has found that the subcontractor has violated Section 10.40.3(a) of the Ordinance in performance of the subcontract.

GC-78. EQUAL BENEFITS ORDINANCE (EBO)

- A. Unless otherwise exempt in accordance with the provisions of the Equal Benefits Ordinance ("EBO"), this Contract is subject to the applicable provisions of EBO Section 10.8.2.1 of the Los Angeles Administrative Code, as amended from time to time.
- B. During the term of this Contract, Design-Builder certifies and represents that the Design-Builder will comply with the EBO. Furthermore, Design-Builder agrees to post the following statement in conspicuous places at its place of business available to employees and applicants for employment.
- C. During the term of a Contract with the City of Los Angeles, the Design-Builder will provide equal benefits to employees with spouses and its employees with domestic partners. Additional information about the City of Los Angeles' Equal Benefits Ordinance may be obtained from the Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance at (213) 847-6480.

GC-79. LADWP RECYCLING POLICY

The Design-Builder shall submit all written documents on paper with a minimum of thirty percent (30%) post-consumer recycled content. Existing company/corporate letterhead/stationery that accompanies these documents is exempt from this requirement. Documents of two or more pages in length shall be duplex-copied (double-sided pages). Neon or fluorescent paper shall not be used in any written documents submitted to LADWP.

GC-80. MUNICIPAL LOBBYING ORDINANCE

City of Los Angeles Municipal Lobbying Ordinance. The City of Los Angeles Municipal Code Section 48.01, et seq., requires certain individuals and entities to register with the City Ethics Commission and requires public disclosure of certain lobbying activities, including money received and spent. Therefore, all bidders for all construction contracts, public leases, or licenses of any value and duration and bidders for goods or service contracts with a value of more than twenty-five thousand dollars (\$25,000) and a term of at least 3 months, shall comply with the City Ethics Commission's "CEC Form 50" (1 page) affidavit. A copy of the City of Los Angeles Municipal Lobbying Ordinance is available for download on the City Ethics Commission's website at <https://ethics.lacity.org/wp-content/uploads/Laws-Lobbying-MLO.pdf>. Additional information regarding the Municipal Lobbying Ordinance may be obtained from the City Ethics Commission at (213) 978-1960 or <https://ethics.lacity.org>.

GC-81. ANTITRUST CLAIMS

By entering into this Contract, the Design-Builder offers and agrees to assign to the awarding body all rights, title, and interest in and to all causes of action it may have under Section 4 of the

Clayton Act (15 U.S.C. Sec 15) or Cartwright Act (Chapter 2 [commencing with Section 16700] of Part 2 of Division 7 of the Business and professions Code) arising from purchases of goods, services, or material pursuant to the public works contract. The Design-Builder shall include in each subcontract a provision corresponding to the foregoing, binding the subcontractor to offer and agree to assign to the City such rights, title and interest held by such subcontractor. The assignment shall be made and become effective at the time the awarding body tenders final payment to the Design-Builder without further acknowledgment by the parties.

GC-82. IRAN CONTRACTING ACT OF 2010

In accordance with California Public Contract Code Sections 2200-2208, all Design-Builders entering into, or renewing contracts with LADWP for goods and services estimated at one million dollars (\$1,000,000) or more shall complete, sign, and submit the "Iran Contracting Act of 2010 Compliance Affidavit."

GC-83. AMERICANS WITH DISABILITIES ACT

Design-Builder hereby certifies that it will comply with the Americans with Disabilities Act 42, U.S.C. Section 12101, et seq., and its implementing regulations. Design-Builder will provide reasonable accommodations to allow qualified individuals with disabilities to have access to and to participate in its programs, services and activities in accordance with the provisions of the Americans with Disabilities Act. Design-Builder will not discriminate against persons with disabilities or against persons due to their relationship or association with a person with a disability. Any subcontract entered into by Design-Builder, relating to this Agreement, to the extent allowed hereunder, shall be subject to the provisions of this paragraph.

GC-84. CONTRACTOR PERFORMANCE EVALUATION

- A. Under Division 10, Chapter 1, Article 13, Section 10.39 of the Los Angeles Administrative Code, LADWP has established a post-award contractor evaluation program that requires performance monitoring and reporting. LADWP's Contractor Performance Evaluation Program (CPEP) document can be found at <https://www.ladwp.com/ladwp/faces/ladwp/partners/p-vendorsandbidders> under Contractor Performance Evaluation Program.
- B. LADWP will evaluate and record the Design-Builder's overall performance to determine whether the Design-Builder is fulfilling its obligations on the current contract and to assess the Design-Builder's suitability to perform work for LADWP in the future. Design-Builders are required to meet critical contract provisions including, but not limited to, timely shipment and delivery of goods, completeness of delivered goods, quality of delivered goods, accuracy of billing, and conformance to the terms and conditions of the contract. If such conditions are breached, consistent with the terms of the contract, the Director of Supply Chain Services may terminate the contract for poor performance and may also debar the Design-Builder from doing business with LADWP for a period up to five years in accordance with the Department's Contractor Performance Evaluation Program.

GC-85. NON-INTERFERENCE

The Design-Builder's performance of the work under this Agreement shall not interfere unnecessarily with the operation of LADWP or any other City department.

GC-86. CONFLICTS OF INTEREST

Design-Builder will not accept any other contract during the term of the Agreement from any other party if such other contract could represent, or could lead to a conflict of interest between LADWP, Design-Builder, or the other party.

Any subcontract entered into pursuant to the terms of this Agreement shall be subject to, and shall incorporate, the provisions of this Article.

GC-87. DATA SECURITY

Design-Builder shall implement appropriate measures designed to ensure the confidentiality and security of Protected Information (private and confidential), protect against any anticipated hazards or threats to the integrity or security of such information, protect against unauthorized access or disclosure of information, and prevent any other action that could result in substantial harm to the LADWP or an individual identified with the data or information in the Design-Builder's custody.

GC-88. BIDDER CAMPAIGN CONTRIBUTION AND FUNDRAISING RESTRICTIONS

In accordance with the City of Los Angeles Charter Section 470(c)(12) and related ordinances, bidders may not make campaign contributions to and or engage in fundraising for certain elected City officials or candidates for elected City office from the time they submit a bid to LADWP until either the contract is awarded or, for successful bidders, 12 months after the contract is executed. The bidder's principals and subcontractors performing \$100,000 or more in work on the contract, as well as the principals of those subcontractors, are also subject to the same limitations on campaign contributions and fundraising.

The Contractor shall comply with the City Ethics Commission's "CEC Form 55" (3 pages) affidavit. The affidavit requires bidders to identify their principals, their subcontractors performing \$100,000 or more in work on the contract, and the principals of those subcontractors. Contractors shall also notify their principals and subcontractors in writing of the restrictions and include the notice in contracts with subcontractors. Contractors who fail to comply with City law may be subject to penalties, termination of contract, and debarment. Additional information regarding these restrictions and requirements may be obtained from the City Ethics Commission at (213) 978-1960 or ethics.lacity.org.

END OF GENERAL CONDITIONS

SPECIAL CONDITIONS

Special Conditions

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SPECIAL CONDITIONS

SC-1 LIQUIDATED DAMAGES

For each consecutive day in excess of the time specified for the completion of work, as adjusted in accordance with the General Condition, Extensions of Time, the Design-Builder shall pay to LADWP, or have withheld from monies due it, in accordance with the table below:

MILESTONES		
Milestones	Descriptions	Liquidated Damages
Baseline Cost Estimate	Baseline Cost Estimate based on 30% design provided in the RFP from LADWP within 90 Calendar Days from the NTP of this Contract	\$0
Interim Cost Estimate	Interim Cost Estimate based on interim design (approximately 45%) within 21 Calendar Days from the submittal of the interim design.	\$0
GMP Proposal	GMP Proposal based on 60 percent level design to be submitted within 365 Calendar Days from the NTP of this Contract	\$4,200 per work day
Substantial Completion	Work has been completed in accordance with the Contract and within [Number of days to be mutually agreed as part of GMP Proposal] calendar days from the NTP of this Contract. Substantial Completion shall be less than 2,190 Calendar Days from the NTP of this Contract.	\$9,100 per work day

Performance Guarantees and Performance Liquidated Damages for Phase 2 will be established in the basis of design report and mutually agreed to which will happen no later than 30 Calendar Days after LADWP comments are received in response to basis of design report. . Performance Guarantees include but are not limited to: Water Treatment requirements, Solids Handling Facility requirements, and any limitations on operational controls and variables. Performance Based Liquidated Damages will be determined based on the impacts to LADWP's treatment and operations due to Contractor's failure to meet the Performance Guarantees.

SC-2 THE TWO-PHASE DESIGN-BUILD CONTRACT

The Design-Builder will perform Design/Pre-Construction/Pre-Construction and construction services for this Project under Two-Phase Design-Build delivery method. The Two Phases consist of:

- A. Phase 1 - The Design-Pre-Construction Phase: Which will commence shortly after the award by the Board upon issuance of a Phase 1 - Design/Pre-Construction Notice to Proceed (NTP)

by LADWP, and

- B. During Phase 1, and/or prior to Phase 2, LADWP reserves the right to authorize a CGMP which may include the continuation of design while the parties are finalizing or if the parties have not come to an agreement on a GMP, for early procurement of materials and/or equipment, or potential early construction of portions of the Project, if LADWP deems such early construction to be in its best interest in completing the Project.
- C. Phase 2 - The Construction Phase: The issuance of the Phase 2, NTP is constrained by the requirement to establish a Guaranteed Maximum Price (GMP) for the Project). The Phase 2 - Construction will commence only upon the issuance of a Phase 2 - Construction NTP by LADWP. Because the Design may not be completed at the time the GMP proposal is submitted to LADWP, Design-Builder shall provide in the GMP for further development of the Design. Such further development does not include changes in scope, systems, kinds and quality of materials, finishes, or equipment, all of which, if required, shall be incorporated by Change Order.
 - 1. Basis of GMP. Design-Builder shall include with the GMP proposal a written statement of its basis, which shall include:
 - a. a list of the Construction Documents, including all addenda to the Agreement, which were used in preparation of the GMP proposal;
 - b. a list of allowances (including related costs) and a statement of their basis;
 - c. a list of the assumptions and clarifications made by Design-Builder in the preparation of the GMP proposal to supplement the information contained in the Construction Documents;
 - d. (i) the date of Final Acceptance upon which the proposed GMP is based, and the schedule of the Phase 2 Work upon which the date of Final Acceptance is based; (ii) a schedule of applicable alternate prices; (iii) schedule of applicable unit prices; (iv) the time limit for acceptance of the GMP proposal; (v) Project's Contingency as provided in Paragraph 2 below; (vi) a statement of any work to be self-performed by Design-Builder; (vii) a statement identifying all patented or copyrighted materials, methods, or systems selected by Design-Builder and incorporated in the Work that are likely to require the payment of royalties or license fees; and (viii) Design-Builder's preliminary GMP Project Construction Schedule prepared in accordance with the milestones set forth in SC-1.
 - 2. Contingency.
 - a. The GMP proposal will contain, as part of the estimated cost of the Work, Project's Contingency, a sum mutually agreed upon and monitored by Design-Builder and LADWP to cover costs that are properly reimbursable as a cost of the Work, but are not the basis for a Change Order. Project's Contingency will not be used for changes in scope or for any item that would be the basis for an increase in the GMP. The Design-Builder will be required to receive written authorization from LADWP prior

to using any of the contingency funds and authorization will not unreasonably be withheld. Design-Builder and LADWP agree that expeditious resolution as to whether Design-Builder is authorized to use the Project Contingency is beneficial to timely completion of the Project and therefore, LADWP agrees that it will provide a decision on whether the use of the Project Contingency by the Design-Builder is authorized within five (5) business days.

- b. Design-Builder shall provide LADWP with a monthly accounting of charges against Project's Contingency, if applicable, with each application for payment. Any unused Project Contingency belongs to LADWP.
- c. It is further understood and agreed that such project contingency funds are to be used for costs to complete work considered to be within the original scope of work but which exceed the established estimated costs. The Project Contingency is intended to cover costs of Work that Design-Builder will perform only if delays, conditions or events that were uncertain at the time of estimate, actually occur during the course of performance. Use of contingency funds is for work which could have been reasonably anticipated based upon the information available at the time the cost estimate was established. Use of project contingency funds is for following:
 - (1) Those items that were included in the proposal drawings and specifications that Design-Builder missed in proposing the GMP.
 - (2) Those items that were included in the proposal drawings and specifications that the Design-Builder underpriced in proposing the GMP.
 - (3) Schedule acceleration or schedule mitigation as required to meet contract milestones, or as deemed necessary by the Design-Builder to improve the project schedule when required.
 - (4) To cover higher costs for replacing or supplementing a subcontractor which are not covered by subcontractor default insurance or surety.
 - (5) Other items not outlined above, if approved in advance in writing by LADWP.
 - (6) Unanticipated costs of coordinating Design-Builder's staff and/or subcontractors.
 - (7) Design-Builder's errors and omissions in design, pricing, or scheduling the Work.
 - (8) Unanticipated increases in the cost of materials.
 - (9) Costs incurred because of Design-Builder's subcontractors non-performance or underperformance.
 - (10) Unanticipated errors or revisions in shop drawings because of incomplete construction documents issued by Design-Builder's design professional.

(11) Labor disputes.

- d. Design-Builders will provide LADWP with a breakdown of its proposed Project Contingency that assigns dollar amounts to Project risks. The purpose of such a breakdown is to facilitate LADWP's understanding of the basis of Design-Builders' Project Contingency proposal and to facilitate GMP negotiations. Once the Project Contingency is established as an agreed-upon component of the Phase 2 GMP, Design-Builders shall have the ability, subject to written authorization from LADWP, to reallocate Project Contingency dollar amounts to address Project risks within the limits of, and without modifying, the total Project Contingency amount.
- e. Design-Builders shall, as soon as reasonably practicable, provide LADWP with written notice of its intention to draw on Contingency prior to incurring the associated cost. Design-Builders' notice shall describe the issue requiring Contingency to be drawn upon and a preliminary, good faith estimate of the amount of the draw. Design-Builders, however, will not be able to draw on the Contingency until the use of the Project Contingency has been authorized by LADWP.
- f. Review and Adjustment to GMP Proposal. Design-Builders shall meet with LADWP to review the GMP proposal. If LADWP has any comments relative to the GMP proposal, or finds any inconsistencies or inaccuracies in the information presented, it shall give prompt written notice of such comments or findings to Design-Builders, who shall make appropriate adjustments to the GMP, its basis, or both.
- g. Design-Builders' GMP Proposal shall remain open in compliance with GC-38.

3. Allowances:

- a. Design Builder and LADWP have worked together to review the Allowance Items and Allowance Values based on design information then available to determine that the Allowance Values constitute reasonable estimates for the Allowance items. Design-Builders and LADWP will continue working closely together during the preparation of the design to develop Construction Documents consistent with the Allowance Values. Nothing herein is intended in any way to constitute a guarantee by Design Builder that the Allowance item in question can be performed for the Allowance Value. Whenever the actual cost for an Allowance item is more than or less than the Allowance Value, the Contract Price shall be adjusted accordingly by Change Order. The amount of the Change Order shall reflect the difference between the actual costs incurred by Design-Builders for the particular allowance Item and the Allowance Value.
- D. LADWP reserves the right not to award the Phase 2 portion of the Work to the Phase 1 Design-Builders and pursue other procurement alternatives should the Design-Builders and LADWP not successfully establish the GMP by the Contract baseline schedule date for the completion of the 60% Design as set forth in more detail in GC-38.A. If LADWP pursues such a course of action and does not issue the Phase 2 Notice To Proceed to the Design-Builders, and terminates the Contract for convenience, the Design-Builders shall execute an assignment to LADWP of all of its contracts with Design Professionals for any remaining Design Work to be performed on Phases 1 and 2. Design-Builders acknowledges and agrees that other than receiving payment for the Work completed, Design-Builders will have no right

under this Agreement to either perform additional Project Work or to receive additional payment for Project Work yet to be performed. Under no circumstances will Design-Builder be entitled to payment in excess of the amount awarded for the Phase 1 Work.

SC-3 PERCENTAGE OF WORK PERFORMED BY THE DESIGN-BUILDER

The Design-Builder shall not perform Contract Work amounting to more than fifty percent (50%) the Total Contract Value. Engineering Services, General Conditions, Field Services, bond, supervision, profit, and similar items will not be included in calculating the Design-Builder's percentage of work performed. The Construction Work Packages shall be procured in compliance with GC-9 and the Contract's Special Condition on Subcontracts unless Design Builder chooses to Self Perform the work.

The Design-Builder or its affiliates may choose to pursue any Work Packages in competition with the potential subcontractors who are bidding or Self Perform the work and validate costs as agreed upon with LADWP. In order to ensure fairness in such a bid-based competition, Design-Builder will provide to LADWP the completed scoping documents and bids at procurement. Design-Builder or its affiliates may also choose to perform any Work Package on a T&M basis. Design-Builder will evaluate the bids or proposals and make a best value selection pursuant to the process established in GC-9.

The subcontracting of any portion of the Work shall not relieve the Design-Builder of its responsibilities under the Contract. Where it is necessary for the Design-Builder to self-perform Work due to a failure of the subcontractor to perform its work, Design-Builder must perform the work remaining for the value remaining in that subcontract. Said work will not be counted in calculating the Design-Builder's percentage of work performed, provided that LADWP has agreed to the necessity of the Work take-over.

SC-4 STAFFING PLAN AND KEY PERSONNEL

- A. Staffing Plan: Design-Builder shall provide competent, fully qualified personnel to perform the Work within budget and on schedule and at the quality level required by the Contract Documents as provided for in the Design-Builder's resource-loaded staffing plan.
- B. Key Personnel Responsibilities: The responsibilities listed below are hereby designated as Key Personnel responsibilities under this Contract. Key Personnel shall be present on site during the performance of the Work on the project. Outside of working hours Key Personnel shall be available via phone and email to attend and react to emergencies, accidents, and other situations affected by or affecting the Work. Key Personnel shall demonstrate adequate experience and expertise to fulfill key Design-Builder responsibilities stipulated in Project Requirements and Scope of Work, including but not limited to the responsibilities listed below:
 - 1. Leadership, supervision and on-site decision-making on all aspects of the Work, including but not limited to Design and Engineering, Project Control, Coordination, Construction, Quality Control, Safety, Commissioning and Closeout.
 - 2. Continuous support and management of Design-Builder's staff and all associated staff (consultants, subcontractors and vendors of all tiers).

3. Participating and where required leading all meetings and work sessions required by the Contract (including but not limited to kickoff meetings, Construction management and Progress meetings, partnering schedule, logistics, shoulder to shoulder design reviews, BIM coordination, preconstruction and Quality Control meetings, commissioning and closeout work sessions, safety training and meetings).
4. Management of Design and Construction Documents Team and Project Deliverables.
5. Management of the Pre-Construction Activities.
6. BIM management and Coordination. Management of submittal production and shop drawing process.
7. Management of samples, mockups, product and work warranty information and other project quality assurance and controls, including review with LADWP and obtaining LADWP approval.
8. Project Progress tracking and schedule management including project schedule development, critical path tracking and delay mitigation, and monthly updates.
9. Project controls leadership including project cost estimating and all associated estimating activities, design to budget, schedule of values and the development of monthly payment applications.
10. Change Management development of Contractor Change Requests, negotiation with LADWP, and decision-making on Field Directives and Change Directives.
11. Construction management leadership duties including but not limited to overseeing the RFI process (including LADWP RFI), submittals (including submittal schedule), and Change Order processes.
12. Lead Superintendent duty and field supervision, constructability reviews and logistical planning.
13. Subcontractor oversight and management of project deliveries, Preconstruction meetings and subcontractor issues.
14. Assurance of Inspection, Safety, Quality Control, MEP and Commissioning Coordination, Environmental compliance and associated permits.
15. Project Safety (OSHA, job hazard analysis, safety plan, enforcement, and training).

C. Not Used

D. Furthermore, LADWP shall have the right to request removal of any Key Personnel or any other Project personnel by providing timely and written notice to the Design-Builder. If a member of the Design-Builder's staff either resigns or becomes physically or mentally incapable of performing the duties expected by LADWP, the Design-Builder shall be

permitted to propose the resumes of candidates with equal or better qualifications. In the sole judgment of LADWP should the situation for the departure of a Key Personnel be determined to be sufficiently extenuating, a deductive change order will not be processed. LADWP's acceptance of any replacement personnel does not negate the collection any applicable charges defined herein.

- E. Should the services of any Key Personnel become no longer available under either of the circumstances above; the Design-Builder shall submit such resumes to LADWP for approval as soon as possible, but in no event later than seven (7) calendar days prior to the departure of the incumbent key person.
- F. Changes in Key Personnel
 - 1. After commencement of the Work, Contractor must request and obtain LADWP's consent prior to replacing, transferring, promoting, or demoting any of the Contractor's key personnel performing the Work (including Contractor's Project Site Manager).
 - 2. At LADWP's request, the Contractor shall replace, at the Contractor's expense, any of the Contractor's personnel if it is reasonably determined by LADWP that such individual's continued presence would jeopardize the quality or timely completion of the Work. If in the opinion of LADWP, any of the Contractor personnel are not qualified, LADWP has the right to reject such personnel and the Contractor shall replace such rejected personnel with qualified replacements.
 - 3. Contractor acknowledges the quality and qualifications of the Key Personnel were important factors in LADWP's selection of Contractor for the Project. Contractor and LADWP agree that the personal services of the Key Personnel are a material term of the

Contract Documents. Contractor and LADWP agree further that the substitution or removal or change in role or level of effort of such Key Personnel would result in damages to the LADWP, the measure of which would be impractical or extremely difficult to fix. In lieu of such damages, LADWP and Contractor have agreed to liquidated damages as described below:

- a. For any substitution of any Key Personnel individual before the end of the individual's Project commitment period provided in Contractor's Key Personnel staffing schedule, LADWP may assess once, and Contractor shall accept, liquidated damages in the amount of six (6) times the gross monthly salary for each substituted Key Personnel.
4. Liquidated damages for substitution of Key Personnel shall be deducted from the next applicable Application for Payment or, if insufficient, shall be paid by Contractor upon LADWP's written demand.
5. No liquidated damages shall be due under this subsection for any substitution required due to death, incapacity or employment termination of a Key Personnel or as otherwise agreed to by the Parties.

SC-5 VALID CALIFORNIA CONTRACTORS LICENSES

- A. The Design-Builder shall possess valid California Class A Contractors Licenses in good standing with the California State Contractors Licensing Board at the time of the Bid and shall remain valid through Final Acceptance of the Work by LADWP.
- B. Each subcontractor selected for the Work shall possess valid California Licenses in good standing with the California State Contractors Licensing Board, appropriate for the portion of the Work that will be accomplished by each subcontractor.
- C. Contractors are required by law (Business and Professions Code §7030 and §7030.5) to be licensed and regulated by the Contractors' State License Board which has jurisdiction to investigate complaints against contractors if a complaint regarding a patent act or omission is filed within four years of the date of the alleged violation. A complaint regarding a latent act or omission pertaining to structural defects must be filed within 10 years of the date of the alleged violation. Any questions concerning a contractor may be referred to the Registrar, Contractors' State License Board, P.O. Box 26000, Sacramento, CA 95826.

SC-6. PROJECT LABOR AGREEMENT

All work under this Contract is subject to the LADWP Project Labor Agreement (PLA) and the LADWP Construction Careers Policy 2019-2024 (CCP), attached hereto. The Design-Builder shall comply with the terms of the PLA and CCP, however, the PLA and CCP shall not be construed as superseding California Labor Code requirements nor any applicable Federal, State and local laws. The Design-Builder should be aware that there may be changes in laws since the date of the PLA and CCP. The Design-Builder is responsible for the understanding of current applicable laws affecting labor.

SC-7. SAFETY RELATED REQUIREMENTS

The Design-Builder must comply and require that all subcontractors comply with the safety/environmental requirements including, but not limited to, the following:

A. Safety Requirements

1. The Design-Builder shall take all necessary precautions to prevent accidental contact with, or unsafe proximity to, any electrically hazardous installations by crane booms or other objects, and to take measures necessary to prevent damage of any nature to underground and overhead utilities, roads, substructures, structures, overhead facilities, equipment, and all other existing installations. The Design-Builder shall use proper care and diligence in bracing and securing all parts of the Work and shall in all cases judge as to the amount of support and/or protection required.
2. The Design-Builder shall be directly and totally responsible for its own safety program and the Design-Builder's representatives and the Subcontractor's representatives shall follow the Design-Builder's Project Safety Guidelines, as described in this Agreement. All representatives shall attend the Design-Builder safety policy meeting and all follow up meetings they may be requested to attend.
3. The Design-Builder shall comply with all Federal, State, and Local Governmental orders, rules, and regulations governing safety and the safe performance of its Work including, but not limited to, those contained in or issued pursuant to the Occupational Safety and Health Act (OSHA) of 1970, as amended, 29 C.F.R. 1910 and 29 C.F.R. 1926.
4. Design-Builder shall execute and submit the form entitled, "Safety Compliance Certificate" included in Exhibit G of this Agreement. This form certifies the Design-Builder has:
 - a. An effective Injury and Illness Prevention Program (IIPP), which meets the requirements of all applicable laws and regulations including, without limitation, California Labor Code Section 6401.7;
 - b. Design-Builder agrees that it is fully responsible for the acts and/or omissions of its subcontractors and all persons either directly or indirectly employed by Design-Builder.

Such certification shall be made by the person with authority and responsibility for implementing and administering Design-Builder's IIPP.

5. The Design-Builder shall possess and shall have available at the jobsite, at all times, for inspection by the Project Manager or their designated representative, an IIPP complying with OSHA/CAL OSHA regulations and LADWP requirements. These IIPPs shall be submitted to LADWP for review and acceptance sixty (60) days after Notice to Proceed.
6. The Design-Builder shall implement and administer for the Project, a safety and health program including development of a safety manual for the Project establishing Design-

Builder and Subcontractor safety guidelines and requirements. These safety requirements and procedures shall apply to the Work, and shall, at a minimum, comply with the safety rules and regulations stated in Section 4.4.

7. The Design-Builder shall provide a full-time Safety Officer on-site at any time the Design-Builder is performing Work on-site.
 8. The Design-Builder shall furnish and require all subcontractors to furnish all necessary safety equipment including, but not limited to, personal protective equipment, safety devices, and safeguards.
 9. LADWP reserves the right to review safety programs and practices and to make recommendations to the Design-Builder. Any such review or recommendation by LADWP shall not increase LADWP's liability or responsibility and shall not relieve the Design-Builder from providing a safe work environment and complying with legal requirements.
 10. If LADWP determines that there is a material deviation from any regulatory agency's requirements or the IIPP that could result in injury, the Design-Builder may be ordered to stop work. Failure by the Design-Builder to comply with any regulatory agency's requirements or the Design-Builder's IIPP may result in termination of this Agreement.
 11. During performance of the Work, Design-Builder shall take reasonable precautions for the safety of persons and shall provide reasonable protection to prevent damage to the Facilities. During construction, of the Facilities and at any other time during which any Subcontractors may be on the Facilities site, Design-Builder shall require Subcontractors working on the Facilities site to comply with all safety requirements in effect at all such times. Design-Builder shall at all times comply with all applicable occupational safety and health Laws and other applicable Laws.
- B. Fire Protection. The Design-Builder shall provide its own temporary fire protection facilities for the equipment and materials furnished by the Design-Builder or LADWP and for its temporary construction areas, buildings and structures and submit to LADWP Project Manager the Fire Protection Plan within 90 days after award of contract. The Design-Builder shall maintain and inspect this equipment in accordance with applicable NFPA codes.
- The Design-Builder shall provide sufficient quantity and type of fire extinguishers during the progress of the Work to extinguish fires caused by the execution of the Work specified in this Agreement. Fire extinguishing equipment shall meet the requirements of any applicable OSHA/CAL OSHA and governing codes.
- C. Hazard Requirements. In addition to the requirements specified herein, the Design-Builder shall also comply with the following requirements for hazards control:
1. Store volatile wastes in covered metal containers and remove these wastes from the plant site on a routine basis.
 2. Prevent accumulation of wastes, which create hazardous conditions.

3. Provide adequate ventilation during use of volatile or noxious materials during welding.
 4. Conduct cleaning and disposal operations to comply with applicable ordinances and Laws.
 5. Do not burn or bury rubbish or waste materials on the plant site. The Design-Builder shall dispose of all wastes in accordance with applicable Federal, State, and Local Governmental orders, rules, and regulations.
- D. Miscellaneous Safety Requirements. The Design-Builder and Subcontractors shall also comply with the following requirements when they become applicable to the Work being performed:
1. Respirators

Design-Builder personnel shall wear respirators when dust or other hazards are present. The Design-Builder shall ensure and document that personnel are clean, medically qualified, adequately trained and fit tested before they may use respirators on the Facility site. Respirators and breathing air compressors shall comply with OSHA Standard 1910.134.
 2. Fall Protection

Design-Builder personnel shall use full body harnesses, lanyards, etc., to protect themselves when working at elevation (100% tie-off is required). The Design-Builder shall utilize fall protection as required by and in accordance with OSHA/CAL OSHA standards.
 3. Eye Protection

Design-Builder personnel shall use proper glasses, goggles, helmets, etc., to protect themselves against injury from dust, fine particles, welding arcs or other hazards.
 4. Hard Hats

Design-Builder personnel shall wear head protection, complete with the Design-Builder supplied individual employee identification number, any place in the plant and outdoors on LADWP property. The Design-Builder and its Subcontractor's hard hats shall be any color except white.
 5. Noise Protection

Design-Builder personnel shall wear earplugs or other adequate noise protectors when working in areas where the noise level exceeds 85 dBA.
 6. Shoring

The Design-Builder shall provide shoring for excavations in accordance with OSHA/CAL OSHA requirements and as specified in the Agreement Documents. Shoring shall protect personnel from cave-ins.

7. Barricades

The Design-Builder shall provide barricades in accordance with (1) OSHA/CAL OSHA, CalTrans, and other applicable State of California requirements, and (2) the applicable local agency having jurisdiction for the Project Site including, for example, LADOT or other local municipal requirements. Barricades shall be adequate to protect personnel from hazardous conditions including, but not limited, to overhead work, excavations, energized electrical parts, areas where paint containing lead is being abated and areas where material or equipment containing asbestos is being removed, abated, or stored.

The Design-Builder shall also provide barriers to prevent unauthorized entry to construction and demolition areas and to protect existing facilities and adjacent property from damage from construction and demolition work.

8. Ladders

The Design-Builder shall utilize non-conductive, OSHA/CAL OSHA approved ladders in all areas of construction.

E. "Safety Data Sheet" and "SDS"

The Design-Builder shall evaluate all substances, used in the materials or the equipment furnished, in accordance with the requirements of General Industry Safety Order 5194 of Title 8 of the California Code of Regulations and Division 5, Chapter 2.5 of the California Labor Code. The Design-Builder shall furnish a material Safety Data Sheet (SDS) for each Hazardous Waste and for each hazardous mixture of substances used. The SDS's shall be furnished to LADWP prior to the date of the first delivery of the materials or the equipment. If the specifications require that the Design-Builder furnish instruction books, the SDS's shall also be included in such books.

Copies of SDS's for materials to be brought on the Facility site by the Design-Builder shall be available at the Facility site. The Design-Builder shall provide employees with adequate training as to the hazards associated with materials used on the Facility site and protection measures as specified in 29 C.F.R. 1910.1200.

The Design-Builder shall be solely and completely responsible for the proper delivery, storage, handling, use removal, and cleanup of any hazardous materials used by Design-Builder on Work directly or indirectly associated with the Project.

Safety equipment suitable to the hazards involved and conforming to the applicable OSHA/CAL OSHA standards must be furnished by the Design-Builder.

- F. First Aid Supplies. The Design-Builder shall provide, at the Facility site, such equipment and medical facilities as are necessary to supply first aid service to anyone who may be injured in connection with the Work.
- G. Hazardous/Dangerous Performance of Work. If the Design-Builder is performing work in a hazardous or dangerous manner that is putting existing structures and LADWP personnel in danger, LADWP shall have the right to stop the Work until such time as the Design-Builder makes necessary corrections to bring its Work into compliance or when the Design-Builder can prove to LADWP that their safety program, which governs this Work, is adequate to provide the necessary protection to existing LADWP structures and personnel. The Design-Builder will not be entitled to additional compensation or extension of time for performance of this Agreement in the event LADWP stops the Design-Builder's Work because of safety violations.
- H. Subcontractor Safety Compliance. The Design-Builder shall specifically require that any and all of their onsite Subcontractors comply with the applicable provisions and requirements as outlined in Section 4.4.
- I. Accident Reporting. The Design-Builder shall promptly report in writing to LADWP all accidents and lost time involved, including those of their Subcontractors, whatsoever arising out of or in connection with the performance of the Work (whether on or adjacent to the site) which cause death, personal injury, or property damages, giving full details and statements of witnesses. One (1) copy each of Employer's First Report of Injury shall be provided to LADWP for accidents occurring to the Design-Builder or their Subcontractors' employees.

If any claim is made by anyone against the Design-Builder or any Subcontractor because of any accident, the Design-Builder shall promptly report the facts to LADWP in writing, giving full details of the claim.

SC-8. RIGHT TO OPERATE UNSATISFACTORY EQUIPMENT

If the operation of the equipment after Substantial Completion proves to be unsatisfactory to LADWP, LADWP shall have the right to operate such equipment until it can be taken out of service without injury to LADWP for the correction of defects, errors, or omissions, provided the period of such operation pending the correction of defects, errors, or omissions shall not exceed one year without written consent of LADWP and the Design-Builder.

SC-9. PRINTED DOCUMENTS

All printed documents including, without limitation, Project communications, drawings, instruction books, operations and maintenance manuals, will be in the English language. All units of measurement shall be in the English foot-pound-second system.

SC-10. IDENTIFICATION OF CONTRACTOR'S EMPLOYEES

The Design-Builder shall provide identification for employees and representatives of the Design-Builder, subcontractors, and vendors who will be required to enter upon the construction site.

The identification shall be worn at all times while on the Site and shall be displayed whenever required. The identification shall consist of the Design-Builder's/subcontractor's/vendor's name or logo and the employee's name prominently displayed.

SC-11. SECURITY REQUIREMENTS AT CONSTRUCTION SITE

- A. Design-Builder shall be responsible for the security of the Project and the Facility site at all times after mobilization of Design-Builder's forces at the Facility site and until Final Acceptance.
- B. An up-to-date list of employees' names and addresses shall be kept by the Design-Builder and shall be furnished to the Project Manager or their designated representative upon request.
- C. The Design-Builder's employees shall log in when entering and log out when leaving the site.
- D. The Design-Builder shall be responsible for providing the Design-Builder's own security for the Design-Builder's equipment, tools, and materials at the jobsite.
- E. The Design-Builder shall comply with the Design-Builder's own security, safety and administrative procedures and all Federal, State, and Local Governmental orders, rules and regulations governing safety and security and the safe and secure performance of its Work.
- F. The Design-Builder shall be solely responsible for the security of the construction, material, storage, laydown areas, and office and parking areas required to complete their scope of Work.

SC-12. CONTROL OF PERSONNEL

Subject to the provisions of GC-29, Hold Harmless, the Design-Builder shall at all times be responsible to LADWP for all acts of their employees. Design-Builder shall also be held responsible for all acts of - employees of any Subcontractors that may be doing Work on this Project for the Design-Builder.

SC-13. PERSONNEL OTHER THAN CONTRACTORS

- A. Authorized LADWP personnel and authorized representatives and personnel of other contractors on the Project shall be given access to the property for the purpose of performing other work required.
- B. Mutual Responsibility
 - 1. Design-Builder shall afford all other contractors, utility owners and LADWP (if LADWP is performing work with its own forces), proper and safe access to the Site, and reasonable opportunity for the installation and storage of their materials. Design-Builder shall ensure that the execution of its Work properly connects and coordinates with others' work, and shall cooperate with them to facilitate the progress of the Work.

2. Design-Builder shall coordinate its Work with the work of other separate contractors, LADWP, and utility owners. Design-Builder shall hold coordination meetings with other contractors, LADWP and its representatives, and utility owners as required under this Agreement.
3. Unless otherwise provided in the Contract Documents, Design-Builder shall do all cutting, fitting and patching of the Work that may be required to make its several parts come together properly and integrate with such other work. Design-Builder shall not endanger any work of other separate contractors, LADWP or utility owners by cutting, excavating or otherwise altering their work and will only cut or alter their work with the written consent of LADWP and the others whose work will be affected.
4. To the extent that any part of Design-Builder's Work is to interface with work performed or installed by other contractors or utility owners, Design-Builder shall inspect and measure the in-place work. Design-Builder shall promptly report to LADWP in writing any defect in in-place work that will impede or increase the cost of Design-Builder's interface unless corrected. LADWP will require the contractor responsible for the Defective Work to make corrections so as to conform to its contract requirements, or, if the defect is the result of an error or omission in any Contract Documents for which LADWP is responsible (i.e., excluding Construction Documents), issue a Change Order. If Design-Builder fails to measure, inspect and/or report to LADWP in writing defects that are reasonably discoverable in Contract Documents for which LADWP is responsible, Design-Builder shall bear all costs of accomplishing the interface acceptable to LADWP. This provision shall be included in any and all other contracts or subcontracts for Work to be performed where such a conflict could exist.

C. LADWP Authority Over Coordination

1. LADWP will have authority over coordination of the activities of multiple contractors in cases where LADWP performs work with its own forces or contracts with others for the performance of other work on the Project, or utilities work on the Site. LADWP may at any time and in its sole discretion, designate a person or team other than LADWP to have authority over the coordination of the activities among the various contractors. LADWP's authority with respect to coordination of the activities of multiple contractors and utility owners shall not relieve Design-Builder of its obligation to other contractors and utility owners to coordinate its Work with other contractors and utility owners as specified in this Agreement. Design-Builder shall promptly notify LADWP in writing when another Design-Builder on the Project fails to coordinate its work with the Work of Contract Documents.
2. Design-Builder shall suspend any part of the Work or carry on the same in such manner as directed by LADWP when such suspension or prosecution is necessary to facilitate the work of other contractors or workers. No damages or claims by Design-Builder will be allowed if the suspension or Work change is due in whole or in part to Design-Builder's failure to perform its obligation to coordinate its Work with other contractors and utility owners. Damages or claims will be allowed only to the extent of fault by LADWP if the suspension or Work change is due in whole or in part to another Design-Builder's failure to coordinate its work with Design-Builder, other contractors, and utility owners.

LADWP reserves the right to back charge Design-Builder and, at LADWP's sole option, withhold from Design-Builder amounts due or to become due, for any damages or claims incurred by other contractors as a result of Design-Builder's failure to perform its obligations to coordinate with other contractors and utility owners. LADWP may deposit the funds retained with a Court of competent jurisdiction pursuant to applicable interpleader procedures and Design-Builder releases LADWP of further liability regarding such funds.

SC-14. ALCOHOL, CONTROLLED SUBSTANCES, AND DRUG TEST

- A. The Design-Builder's personnel on the jobsite shall report for work in a manner fit to do their jobs and shall not be under the influence of or in possession of any alcoholic beverage or of any controlled substance, except a controlled substance as prescribed by a physician, so long as the performance or safety of the work is not affected thereby.
- B. The Design-Builder shall be responsible for administering, throughout the term of this Agreement, an Employee Drug and Alcohol Testing and Screening Program. The Design-Builder's program shall include, throughout the term of this Agreement, initial and random drug testing and screening. LADWP reserves the right to request the Design-Builder to perform drug and alcohol testing and screening on a "for cause" basis for any Design-Builder employee. All costs associated with this Drug and Alcohol Testing and Screening Program are the responsibility of the Design-Builder.

SC-15. DUST, FUME, AND EMISSION CONTROL

- A. Equipment for the complete protection of all personnel and property against dust and fumes caused by work of any kind shall be installed, maintained and effectively operated by the Design-Builder as required by all applicable Laws, OSHA/CAL OSHA, and the Agreement Documents.
- B. All such equipment is to be of a type approved by the State, County, and/or Municipal regulatory body or shall be in accordance with the specifications adopted by such regulatory body, and "harmful dust or fumes" shall be as defined by the Industrial Board of the State Labor Department or other governmental body or authority having jurisdiction.
- C. The Design-Builder and its Subcontractors shall implement the necessary controls and perform their scope of Work in such a manner to prevent fugitive dust from exiting the construction and work areas. The Design-Builder shall also implement measures included in compliance with any regulations of the South Coast Air Quality Management District.
- D. All air contaminant emitting equipment, for example, internal combustion engines greater than 50 horsepower, shall have one of the following posted on the equipment, unless exempt according to South Coast Air Quality Management District (SCAQMD) Rule 219 – "Equipment Not Requiring a Written Permit Pursuant to Regulation II":
 - 1. Current SCAQMD Permit to Operate; or
 - 2. Current California Air Resources Board (CARB) State Registration.

- E. The equipment shall be operated according to the Permit to Operate or State Registration conditions.
- F. All Work performed by the Design-Builder shall be in compliance with all SCAQMD, CARB, and Environmental Protection Agency rules and regulations.
- G. The Design-Builder shall reimburse LADWP for monetary fines against LADWP as a result of Design-Builder non-compliance.
- H. The SCAQMD rules may be obtained from:

South Coast Air Quality Management District
21865 East Copley Drive
Diamond Bar, California 91765-4812
Telephone: (909) 396-2000

SC-16. INTERFACE POINT LOCATION, PROTECTION AND CONNECTION

- A. Any connections to existing LADWP equipment shall be coordinated and scheduled with LADWP. It is the Design-Builder's responsibility to route and connect any pipe, cable, etc., to the interface location.
- B. Design-Builder is responsible to ascertain the exact position of any point where its Work connects to work that has been or will be installed by others, and to make adjustment in the length, line or grade of the Work if necessary for proper and workmanlike connection thereto. Reasonable deviations in the location of such an interface point from the position shown on the drawings or specified elsewhere in the Agreement Documents shall not be considered cause for additional payment unless, and subject to the notice and change requirements in this Agreement, excessive additional costs are incurred. Design-Builder is responsible to provide all things such as cutting, trimming, welding, stress relieving, radiographing, bolts and gaskets as well as testing and inspection required to properly complete the terminal connection.
- C. Where Work by Design-Builder provides an interface point for future connection by the Design-Builder or by others, the interface point shall be where and as shown on the drawings, or if not specifically located on the drawings, it shall be where and as directed by LADWP. Such interface points shall be provided with covers or other protective devices required to prevent damage, and to prevent entry of dirt, water and other foreign material.

SC-17. TEMPORARY SERVICES

- A. Temporary Electricity

Design-Builder shall provide, maintain, and pay for electrical power at the Site for construction purposes and for Design-Builder's trailers and LADWP Field Office. Design-Builder must provide all necessary wiring and appurtenances for connection to LADWP's system or applicable governing jurisdiction in which the Project Site is located.

B. Temporary Water

LADWP will provide water, at no charge to Design-Builder, if the Project Site is within the City of Los Angeles. Design-Builder shall furnish all necessary pipes, hoses, nozzles, meters, and tools and perform all necessary labor to use LADWP's water. Unnecessary waste of water will not be permitted. Special hydrant wrenches shall be used for opening and closing fire hydrants, in no case shall pipe wrenches be used for this purpose. If the Project Site is not within the City of Los Angeles, Design-Builder is solely responsible for making all arrangements and for paying all costs to obtain construction water from the local jurisdiction.

C. LADWP Field Office

Design-Builder shall provide a separate field office, and related equipment, furniture, furnishings, and services, for exclusive use by LADWP, LADWP's Construction Manager, and other consultants specified by LADWP, during the entire time of Project construction beginning at the commencement date stated in the Notice to Proceed for Construction until LADWP's notice of acceptance of the Project. Field office shall be as approved by LADWP, and as otherwise provided in the Bridging Documents and Construction Documents. The field office shall be Class "A" in accordance with the requirements of the Standard Specifications for Public Works Construction (SSPWC), Subsection 8-2.1, except that a minimum floor space of 250 square feet is required, the office windows and screens shall have bars or security screens, and the doors shall have locking deadbolts with a heavy-duty exterior hasp for a padlock.

D. Temporary Communications

Provide, maintain, and pay for all applicable communications and data services to field office and any other site offices or trailers required by LADWP herein or as required by the Bridging Documents or Construction Documents, commencing at time of Project mobilization, including all installation and connection charges.

E. Fences

All existing fences affected by the Work shall be maintained by Design-Builder until Final Acceptance. Fences that interfere with construction operations shall not be relocated or dismantled until LADWP gives written permission to do so, and the period the fence may be left relocated or dismantled has been agreed upon.

F. Protection of Public and Private Property

1. Design-Builder shall protect, shore, brace, support, and maintain all underground pipes, conduits, drains, and other underground construction uncovered or otherwise affected by its construction operations. All pavement, surfacing, driveways, curbs, walks, buildings, utility poles, guy wires, fences, and other surface structures affected by construction operations, together with all sod and shrubs in yards, parkways, and medians, shall be restored to their original condition, whether within or outside the easement. All replacements shall be made with new materials.

2. Design-Builder shall be responsible for all damage to streets, roads, highways, shoulders, ditches, embankments, culverts, bridges, and other public or private property, regardless of location or character, which may be caused by transporting equipment, materials, or workers to or from the Work, Site or any part thereof, whether by Design-Builder or Subcontractors. Design-Builder shall make satisfactory and acceptable arrangements with the LADWP, or the agency or authority having jurisdiction over the damaged property, concerning its repair or replacement or payment of costs incurred in connection with the damage.
3. All fire hydrants and water control valves shall be kept free from obstruction and available for use at all times.

G. Temporary Sanitary Facilities

1. Provide and maintain required temporary buildings with sanitary toilets for use of all workers. At a minimum, sanitary facilities shall be located at trailer site, staging area, and adjacent to work area.
2. Provide LADWP Field Office with connection to the sanitary sewer system and potable water.
3. Sanitary facilities shall be of reasonable capacity, properly maintained throughout the construction period, and obscured from public view to the greatest practical extent. If toilets of the chemically treated type are used, at least one toilet will be furnished for each 20 persons. Design-Builder shall enforce the use of such sanitary facilities by all personnel at the Site.
4. Comply with all minimum requirements of the Health Department or other public agency having jurisdiction; maintain in a sanitary condition at all times.
5. Design-Builder shall keep sanitary facilities free from graffiti.

H. Temporary Barriers and Enclosures

1. Provide barriers to prevent unauthorized entry to construction areas to allow for LADWP's use of Site, and to protect existing facilities and adjacent properties from damage from construction operations.
2. Provide barricades required by governing authorities for public safety and as required for access to residential and businesses driveways.
3. Protect vehicular traffic, stored materials, Site, and structures from damage.

I. Storm Water Control

1. Maintain excavations free of water.
2. Protect Site from puddling or running water.

3. Provide water barriers as required to protect Site from soil erosion.
4. Provide for drainage of storm water and such water as may be applied or discharged on the Site in performance of the Work. Drainage facilities shall be adequate to prevent damage to the Work, the Site, and adjacent property.
5. Clean, enlarge, and/or supplement existing drainage channels and conduit as necessary to carry all increased runoff attributable to Design-Builder's operations. Provide sediment tanks and other features to avoid increased runoff, to protect LADWP's facilities and the Work, and to direct water to drainage channels or conduits. Provide ponding as necessary to prevent downstream flooding.

J. Pollution Control

1. Design-Builder shall prevent the pollution of drains and watercourses by sanitary wastes, sediment, debris, and other substances resulting from construction activities. No sanitary wastes shall be permitted to enter any drain or watercourse other than sanitary sewers. No sediment, debris, or other substance shall be permitted to enter sanitary sewers without authorization of the receiving sanitary sewer service, and all permit conditions and all possible Best Management Practices (BMPs) shall be taken to prevent such materials from entering any drain to watercourse. Rate of discharge for storm water may not be increased by the Project during or following construction.
2. Design-Builder shall comply with required storm water pollution control requirements. At a minimum, Design-Builder shall implement BMPs during construction activities as specified in the applicable governing requirements for California Storm Water Best Management Practices Handbook. Erosion and sedimentation control practices shall include installation of silt fences, straw wattle, soil stabilization, re-vegetation, and runoff control to limit increases in sediment in storm water runoff, including but not limited to, retention basins, straw bales, silt fences, check dams, geo-fabrics, drainage swales, and sand bag dikes.
3. In the event that dewatering of excavations, discharge of hydrostatic test water, and/or discharge of storm water is required, Design-Builder shall obtain the necessary approval and permits for discharge of the effluent from the authority having jurisdiction. Design-Builder shall be responsible for assuring that water quality of such discharge meets the appropriate permit requirements prior to any discharge.

K. Construction Aids

Design-Builder shall furnish, install, maintain, and operate all construction aids required by it and its Subcontractors in the performance of the Work, except as otherwise provided herein. Such construction aids shall include elevators and hoists, cranes, temporary enclosures, swing staging, scaffolding and temporary stairs. Construction aids shall be furnished without charge to the Subcontractors, and all necessary erection, maintenance, and operating personnel shall be included. In the event of conflict, Design-Builder furnishing the equipment shall determine priorities in the best interest of the Project.

L. Erosion Control

1. Design-Builder shall prevent soil erosion on the Site and adjacent property resulting from its construction activities to the maximum extent practical, including implementation of Best Management Practices. Effective measures shall be initiated prior to the commencement of clearing, grading, excavation, or other operations that will disturb the natural protection.
2. Work shall be scheduled to expose areas subject to erosion for the shortest possible time, and natural vegetation shall be preserved to the greatest extent practicable. Temporary storage and construction buildings shall be located, and construction traffic routed, to minimize erosion. Temporary fast-growing vegetation or other suitable ground cover shall be provided as necessary to control runoff.

M. Noise Control

1. When required by OSHA Standards, construction workers shall be provided with ear protection to operate equipment.
2. Design-Builder shall take reasonable measures to avoid unnecessary noise. Such measures shall be appropriate for the normal ambient sound levels in the area during working hours. All construction machinery and vehicles shall be equipped with practical sound-muffling devices, and operated in a manner to cause the least noise consistent with efficient performance of the Work. During construction activities on or adjacent to occupied buildings, and when appropriate, Design-Builder shall erect screens or barriers effective in reducing noise in the building and shall conduct its operations to avoid unnecessary noise which might interfere with the activities of building occupants.
3. Ensure and provide certification to LADWP that all construction equipment and vehicles used for the Work are:
 - a. Maintained in good mechanical condition
 - b. Equipped with properly installed engine mufflers

N. Traffic Control

1. Sign types and locations shall be submitted to LADWP for review and approval. Design-Builder shall provide signs directing construction and delivery traffic to this gate. Construction truck traffic shall be limited to off-peak traffic hours, between the hours of 10:00 a.m. and 4:00 p.m., Monday through Friday, unless LADWP approval is obtained at least 24 hours in advance.
2. Construction related vehicles are prohibited from using the residential streets. All construction equipment and worker vehicles shall use the designated work area shown on LADOT Los Angeles County, District 5- or agency having jurisdiction-approved traffic control plans.

O. Temporary Project Signage

1. Design-Builder shall provide Project Signage on site per LADWP's instructions.
 2. Signs shall be installed at specific locations directed by, and at times approved by and coordinated with, LADWP. Subject to LADWP approval, Design-Builder should anticipate erecting signs within five (5) working days after issuance of Notice to Proceed for Phase 2.
 3. No other signs are allowed except those required by law.
- P. Removal of Temporary Facilities and Controls
1. Remove temporary utilities, equipment, facilities, and materials after Final Acceptance.
 2. Clean and repair damage caused by installation or use of temporary work.
 3. Restore existing facilities used during construction to original condition. Restore permanent facilities used during construction to specified condition.

SC-18. RECYCLED-CONTENT PRODUCTS

- A. In accordance with City of Los Angeles Ordinances 168313 and 170485, LADWP supports the use of recycled-content products of all types. Recycled-content products help conserve natural resource, including water and energy, and reduce demands upon landfills.

The Ordinances target the purchase of these items as follows:

1. Paper (various products)

The successful Design-Builder shall submit all written documents on paper with a minimum of 30 percent post-consumer recycled content. Existing company/corporate/letterhead/stationery that accompanies these documents are exempt from this requirement. Documents of two or more pages in length shall be duplex-copied (double-sided pages). Neon or fluorescent paper shall not be used in any written documents submitted to LADWP.

2. Compost and co-compost
3. Glass
4. Lubricating oil, anti-freeze
5. Plastic
6. Solvents and paint, including water-based
7. Tires
8. Building insulation

9. Concrete- and cement-containing fly ash
10. Automobile parts
11. Rubber
12. Asphalt
13. Batteries
14. Aggregate rock
15. Toner cartridges

The ordinances do not apply to motor vehicles, machinery, or electronic equipment, or to tin, aluminum, or copper.

- B. The recommended minimum amount of recycled content for each product is specified in the U.S. Environmental Protection Agency's (EPA) Comprehensive Product Guide (CPG), which is updated annually. LADWP agreements for those products and commodities included on the CPG will be written using only recycled-content specifications. LADWP may elect to mandate recycled-content levels above those stipulated by the EPA. "Closing the Loop" does not require LADWP's awarding authorities to "disregard product performance standards or guarantees such as efficiency, operating costs, availability, and other appropriate factors in determining the lowest responsive and responsible bidder." Nothing in the Ordinances relieves the Design-Builder from providing a product that "meets all specifications and applicable performance standards."

SC-19. SUBSURFACE EXPLORATIONS AND PHYSICAL CONDITIONS

The Parties acknowledge that any geotechnical information provided by LADWP shall be treated as preliminary in nature and for Design-Builder's information only. As part of the Work, Design-Builder will develop a Geotechnical Report per the Bridging Documents. Design-Builder will design the Work, including structures, in accordance with the provisions of the Geotechnical Report for which it is required to develop within its scope of Work, and not the preliminary geotechnical information provided by LADWP. The Geotechnical Report shall provide the geotechnical parameters to be used in the design and construction of the Work.

SC-20. REPAIRING AND PATCHING

- A. When Work performed under this Agreement is to be repaired, patched, or extended, the new Work shall exactly match the previous Work in material, form and construction, unless otherwise directed by the Project Manager.
- B. The Design-Builder shall replace or repair all existing materials including paving that was disturbed during the course of this Work. New paving shall be of the same type, strength, texture, and finish and shall be equal to the material removed.

SC-21. RECORD DOCUMENTS AND AS-BUILT DRAWINGS

- A. Design-Builder shall maintain in a safe place at the Site one record copy of all Drawings, Specifications, Addenda, Contract Modifications, Change Orders, Work Directives, Force Account orders, and written interpretations and clarifications in good order and annotated to show all as-built changes made during construction. These Project Record Documents, together with all approved Samples and a counterpart of all approved Shop Drawings, shall be maintained and available to LADWP for reference. Upon completion of the Work, Design-Builder shall deliver to LADWP, the Project Record Documents, Samples, and Shop Drawings and as-built drawings.
- B. Throughout Design-Builder's performance of the Work of the Project, Design-Builder shall maintain construction records to include: shop drawings, product data/material data sheets, samples, submittal, purchases, materials, equipment, inspections, applicable handbooks, applicable codes and standards, maintenance and operating manuals and instructions, RFI Log, Submittal Log, warranties, other related documents and revisions that arise out of the Construction Contracts. Design-Builder shall maintain records of principal building layout lines, elevations for the bottom of footings, floor levels, and key site elevations (certified by a qualified surveyor or professional engineer). Design-Builder shall make all records available to Owner. At the completion of the Project, Design-Builder shall deliver all such records to the LADWP to have a complete set of record as-built drawings.
- C. As-built drawings include all forms of printed or written material that was used in the construction, or is needed for the operation and maintenance, of the Project. This includes, but is not limited to, drawings, manuals, logic diagrams, system descriptions, narratives, PLC programs, software documentation, P&ID's, flow diagrams, etc.

As-Built drawings shall include all changes made during the construction and shall include all Work furnished by the Design-Builder. All changes to the Contract Documents during the construction phase shall be incorporated and reflected in the As-Built Drawings submitted to Project Manager for review. Design-Builder shall submit As-Built Drawings in CAD (native) format and portable document format (PDF) format.

If any changes to the Contract Documents during the construction phase are not incorporated in the As-Built Drawings, the As-Built Drawings will not be accepted and will be returned to the Design-Builder as a punch list item. All as-built drawings shall be signed, sealed, and dated by licensed and registered California engineers per California Professional Engineers Act, Business and Professions Code 6700 – 6900, as amended.

SC-22. COST FOR SHIPPING DEFECTIVE ITEMS

The Design-Builder shall, at no additional cost to LADWP, be responsible for shipping any item supplied by the Design-Builder that is determined to be defective during the performance of this Agreement until the end of the warranty period.

SC-23. SPARE PARTS AND SPECIAL TOOLS

- A. Design-Builder shall obtain recommended spare parts lists from the selected suppliers during the engineering and design effort. The lists shall include as a minimum each recommended spare part unit price, quantity, description, and part number. The lists shall include all parts that are anticipated based on three years of operation and the lists shall be forwarded to LADWP for review and further procurement action.
- B. Spare parts and consumables required supporting Facility check out, startup and commissioning shall be to the Design-Builder's account until all performance tests have been completed and accepted by LADWP. Special tools to support startup and permanent operation shall also be to the Design-Builder's account. Special tools shall be turned over to LADWP.

SC-24. DISADVANTAGED BUSINESS ENTERPRISE AND GOOD FAITH EFFORT REQUIREMENTS

- A. Reserved
- B. Disadvantaged Business Enterprise and Good Faith Effort Requirements – Federally Funded

Design-Builder may be subject to special provisions required pursuant to federal and state funding requirements as specified in the Agreement. See Exhibit I. Such requirements shall include the completion and submission of Non-Collusion Affidavit, and Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary.
- C. Post-Award Documentation
 - 1. Design-Builder shall complete and submit to LADWP, a form titled "Monthly Subcontractor Utilization Report" with its invoice listing all Subcontractors utilized during the reporting period including SBEs and DVBES. The LADWP Contract Administrator will provide the "Monthly Subcontractor Utilization Report" form.
 - 2. Design-Builder shall cooperate with LADWP personnel in providing such information as requested in order to ensure compliance.
 - 3. LADWP will not process or pay Design-Builder's subsequent invoices if Subcontractor Utilization Reports are not submitted in a timely manner or if Design-Builder fails to cooperate with LADWP personnel by promptly providing any and all information related to Subcontractor participation as requested by LADWP.
 - 4. As part of its "final invoice," Design-Builder shall submit an overall Project Subcontractor utilization report indicating the overall committed subcontracting commitments were achieved. Final payment will not be processed without the overall Project Subcontractor Utilization Report.
- D. Subcontractor Substitution, Reduction, or Addition:
 - 1. Subcontractor substitution, reduction, or addition for Construction Contracts shall be in accordance with Division 10, Chapter 1, Article 1, Subsection 10.14.3 of the Los Angeles

Administrative Code.

2. Design-Builder shall adhere to the following procedures for the purpose of the SBE/DVBE Participation Program.
 - a. Design-Builder shall request approval from LADWP for any addition, reduction, or substitution of bid-listed Subcontractors including any reduction in compensation or scope of work.
 - b. Design-Builder's request shall be in writing and all documentation shall be submitted to the Contract Administrator.
 - c. Whenever Design-Builder seeks to add a new subcontractor, Design-Builder shall request LADWP's approval by submitting the following:
 - (1) Name of potential subcontractor;
 - (2) Certifications status of subcontractor;
 - (3) Reason for the addition;
 - (4) Work type/portion of the contract services to be performed; and
 - (5) Dollar amount.
 - d. Whenever Design-Builder seeks to reduce a bid-listed Subcontractor, Design-Builder shall request approval for reducing the subcontract by submitting the following documents:
 - (1) The name of the company for which the subcontract reduction is requested;
 - (2) The work type and dollar amount of the reduction; and
 - (3) The reason for the subcontract reduction and an explanation on who will perform the reduced work.
 - e. Whenever Design-Builder seeks to substitute a Subcontractor, Design-Builder shall request approval by submitting the following:
 - (1) Name of the bid-listed subcontractor;
 - (2) Name of new proposed subcontractor;
 - (3) Certifications status of subcontractors;
 - (4) Reason for the substitutions;
 - (5) The work type and dollar amount; and

(6) Outreach documentation.

- f. Whenever Design-Builder seeks to substitute a subcontractor, Design-Builder shall conduct an outreach to replace the Subcontractor with a new Subcontractor of the same certification status. The outreach effort shall allow for a full and equitable participation of all available Subcontractors. Documentation is required to demonstrate Design-Builder conducted the outreach. At minimum, Design-Builder's outreach documentation shall include the following:
 - (1) Names of potential Subcontractors contacted; contact person and telephone number; and date and time of contact;
 - (2) Response for each item of Work that was solicited, including dollar amounts; and
 - (3) Reason for selection or rejection of sub-bid prospects.
- g. All requests for substitution or changes shall be approved by the Contract Administrator and Supply Chain Services.
- h. Design-Builder shall not substitute a bid-listed SBE or DVBE Subcontractor or perform Work with its own forces in lieu of an SBE or DVBE Subcontractor until an approval is made by the Contract Administrator and Supply Chain Services.
- i. LADWP shall not be responsible for delays incurred by the Design-Builder because of LADWP's timely disapproval of Design-Builder's proposed Subcontractor, or for the late submittal for acceptance of a Subcontractor to LADWP, or because of a Subcontractor's removal from the performance of the Work.

E. Falsification of Subcontractor Agreement.

- F. Falsification or misrepresentation as to company name, contract amount, or actual Work to be done by the Subcontractor will result in sanctions as set forth in applicable local, state, and federal laws.

G. Penalties

- 1. Design-Builder's violation of any provision(s) of this program shall, subject to prior notice of the alleged violation(s), and an opportunity to be heard and to present evidence in its own defense, be deemed in violation of the Contract, and LADWP may:
 - (1) Terminate the Agreement; or
 - (2) Assess Design-Builder a penalty of not more than 10% of the amount of the Subcontract(s) involved.

SC-25. RESERVED

SC-26. BUILD AMERICA BUY AMERICA

The Project is subject to the Build America Buy America (BABA) provisions of Public Law 117-58 (the Infrastructure Investment and Jobs Act, also known as the Bipartisan Infrastructure Law (BIL), signed into law on November 15, 2021). Design-Builder will be notified of awarded funding and requirements of such and any waiver promptly and in compliance with section GC-55.A.6.

END OF SPECIAL CONDITIONS

EXHIBITS

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Exhibit A – Training and Development
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EXHIBIT A

TRAINING AND DEVELOPMENT

**TRAINING AND DEVELOPMENT
STATEMENT OF WORK DOCUMENT
For the
FAIRMONT SEDIMENTATION PLANT PROJECT**

Prepared by:
Los Angeles Department of Water and Power
Water System
Project Management Office

Training and Development
Statement of Work

I. Objectives

To provide training and knowledge-transfer opportunities to the LADWP staff to maintain the Fairmont Sedimentation Plant.

II. Description

The Design-Builder shall conduct on-site and/or virtual classroom training services to train LADWP staff to maintain the Fairmont Sedimentation Plant per schedule and location approved by the Contract Administrator. Training will be provided to the Affected Job Classifications listed in Section III. All student materials developed in Section IV and V shall be in a printed and searchable electronic format. LADWP requires that any curriculum conducted in a virtual setting is recorded and provided in an electronic format for future Departmental use and training.

The Design-Builder shall be proficient and competent in all of the integrated hardware and software applications listed below:

Microsoft Windows 2000
Microsoft Access 2000
Microsoft Excel 2000
Microsoft Project 2000
Oracle Primavera P6
AutoDesk AutoCAD 2020
REVIT 2020

The Design-Builder shall be proficient and competent in all of the operation and maintenance fields listed below:

Chemical and Hazardous Substances
Safe Handling of Chemicals
Water & Wastewater Treatment
Pump Selection and VFD (if any) selection Process
PLC/Automation Controls
Fire System
HVAC Systems
Water Quality
Environmental Compliance
Soil/Geotechnical Materials Testing
Lighting Design
Control Systems
Fire Code and Fire Protection design
Structural Modeling/Analysis Training
LID Training

Training and Development
Statement of Work

BIM Training
LEED Green Associate

The Design-Builder shall furnish all necessary materials and equipment as well as supervision and management for training services in accordance with the structure described in Section IV.

III. Affected Job Classifications

- a. Civil Engineering Associate I/II/III
- b. Civil Engineering Draft Tech
- c. Mechanical Engineering Associate I/II/III
- d. Mechanical Engineering Draft Tech
- e. Electrical Engineering Associate I/II/III
- f. Electrical Engineering Draft Tech

IV. Structure of Training

a. General Training

Provide on-site or virtual classroom instruction at the Los Angeles Aqueduct Filtration Plant and/or LADWP John Ferraro Building in a clear concise manner to explain the operation and maintenance of water treatment facility using sedimentation basins and sludge handling facility as described below.

Provide two training sessions to approximately 100 employees comprised of civil engineers, mechanical engineers, electrical engineers, and geotechnical engineers. The training topic will be specific to each engineering discipline. The training topics shall cover the design and maintenance of facilities including the following: HVAC systems, centrifuge systems, dewatering facility, sedimentation basins, administrative buildings, intake structures, and electrical systems. This training shall also consist of preparation for LEED certification.

Provide two training sessions to about 70 employees comprised Project Management Office and Construction Management Group employees. This training shall cover all schedule review including, but not limited to, project controls, development of material and construction cost estimates, reviewing construction durations, critical path methods, review of cost estimates, risk management, scope management, and schedule review and assumptions. This training shall also include intermediate Oracle Primavera P6 and Microsoft Project.

Provide two hands on training sessions to approximately 80 water treatment operators, instrument mechanics, electric mechanics, and waterworks mechanics. This training shall consist of storage of chemical and hazardous

Training and Development

Statement of Work

substances, safe handling of chemicals, and operation and maintenance of all equipment parts to the Fairmont Sedimentation Plant.

V. Deliverables

The deliverables for the services shall include, but are not limited to:

- a. All training manuals, materials, and technical documentations
- b. All training materials shall be reviewed and approved for acceptance by a LADWP committee comprised of representatives from the following groups:
 - i. Project Managers
 - ii. Electrical Design Supervisors
 - iii. Mechanical Design Supervisors
 - iv. Civil/Structural Design Supervisors
 - v. Water Treatment Operator Supervisors
 - vi. Instrument Mechanic Supervisors
 - vii. Waterworks Mechanics Supervisors
 - viii. Electrical Mechanics Supervisors
- c. All training shall be completed within the contract timeframe.

Any training material developed under this contract shall be the property of the LADWP and copyrighted to the same.

EXHIBIT B

SUBLETTING AND SUBCONTRACTING FAIR PRACTICES ACT

SUBLETTING AND SUBCONTRACTING FAIR PRACTICES ACT

ARTICLE I - INITIAL SUBCONTRACTOR PROCUREMENT

- A. Contractor shall use this sheet to list those Subcontractors who shall perform Work that are required to be listed by the Agreement and the "Subletting and Subcontracting Fair Practices Act" set forth in Public Contract Code Section 4100, et seq.
- B. All Subcontractors must have an Experience Modification Rate (EMR) of 1.00 or less.

Full Name Address and Telephone Number of Subcontractor:	Type of Work to be Performed:	Subcontractor License No.	Subcontractor DIR Registration No.
Bayez & Patel, Inc. 10920 Via Frontera, Suite 210 San Diego, CA 92127 (858) 451-0374	Structural - Bridge over the SWP, Fairmont No. 2 Reservoir Relining		1000016680
DR Consultants & Designers, Inc. 915 Wilshire Blvd, 7th Floor Los Angeles, CA 90017 (213) 687-1130	Utilities (temporary, permanent, 3rd party coordination); Roadway design & alignment; Access road design & alignment; Drainage; Hydrology & hydraulics; CADD	1019214	1000018230
Ninyo & Moore Geotechnical & Environmental Sciences Consultants 475 Goddard, Suite 200 Irvine, CA 92618 (713) 973-8400	Geotechnical	697063	1000004481
NUVIS 20250 SW Acacia Street, Suite 260 Newport Beach, CA 92660 (714) 754-7311	Landscape Architecture		PW-LR-1000602422
V&A Consulting Engineers, Inc. 11011 Via Frontera, Suite C San Diego, CA 92127 (858) 576-0226	Corrosion		1000007205

Wagner Engineering & Survey (WES Inc.) 17134 Devonshire Street, Suite 200 Northridge, CA 91325 (818) 892-6565	Land Surveying, Mapping, Aerial Mapping	282049	1000005036
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(Attach additional sheets if necessary)

ARTICLE II - SUBSEQUENT SUBCONTRACTOR PROCUREMENT

Some or all subcontractor procurement may occur during the Project's Phase 1. Subcontractors that were not listed above by Contractor at the commencement of Phase 2 shall be awarded by the Contractor in accordance with the process set forth by LADWP in the Agreement or modified, as appropriate. All subcontractors bidding on contracts pursuant to this section shall be afforded the protections of the "Subletting and Subcontracting Fair Practices Act" contained in Chapter 4 (commencing with Section 4100) of Part 1 of the Public Contract Code. Contractor shall do both of the following:

- (1) Provide public notice of the availability of work to be subcontracted in accordance with the publication requirements applicable to the competitive bidding process of LADWP.
- (2) Provide a fixed date and time on which the subcontracted work will be awarded in accordance with the procedure established pursuant to this section.

Lists of subcontractors, bidders, and bid awards relating to the Project shall be submitted by Contractor to LADWP within 14 days of the Subcontract award. These documents are deemed to be public records and shall be available for public inspection pursuant to this chapter and Article 1 (commencing with Section 6250) of Chapter 3.5 of Division 7 of the Government Code.

END OF DOCUMENT

EXHIBIT C

AGREEMENT AND RELEASE OF ANY AND ALL CLAIMS

AGREEMENT AND RELEASE OF ANY AND ALL CLAIMS
[Public Contract Code § 7100]
(Design-Build)

THIS AGREEMENT AND RELEASE OF ANY AND ALL CLAIMS ("Agreement and Release"), made and entered into this **[date]** day of **[Month]**, **[20_]**, by and between the Los Angeles Department of Water and Power ("LADWP"), and **[Name of Contractor]** ("Contractor"), whose place of business is at **[Address of Contractor]**.

RECITALS

- A. LADWP and Contractor entered into Contract (the "Contract") for construction of the Progressive Design-Build Services for Fairmont Water Treatment Plant Project, located at XXXX, California.
- B. The Work under the Contract has been completed.

AGREEMENT

NOW THEREFORE, it is mutually agreed between LADWP and Contractor as follows:

1. Contractor acknowledges and hereby agrees that the following is an accurate summary of the Contract Sum.

Original Contract Sum	\$ _____
	\$ _____
Modified Contract Sum	\$ _____
Payment to Date	\$ _____
Liquidated Damages	\$ _____
Progress Payment Due Contractor \$	\$ _____
Retention Payment Due Contractor \$	\$ _____

- 2a. Subject to the provisions of this Agreement and Release, City will forthwith pay to Contractor the sum of **[Insert Progress Payment Due Contractor _____ Dollars and _____ Cents (\$_____)]** under the Contract, less any amounts withheld under the Contract or represented by any Notice to Withhold Funds on file with LADWP as of the date of such payment.
- 2b. Subject to the provisions of this Agreement and Release, LADWP will pay to Contractor within sixty (60) days of the Notice of Completion the sum of **[Insert Retention Payment Due Contractor _____ Dollars and _____ Cents (\$_____)]** representing the Contractor's retention, less

any amounts withheld under the Contract or represented by any Notices to Withhold Funds on file with LADWP as of the date of such payment.

3. Contractor acknowledges and hereby agrees that there are no unresolved or outstanding claims in dispute against LADWP arising from the Contract, except for the claims described in Paragraph 4, below, of this Document. In executing this Agreement and Release, the parties intend that this Agreement and Release shall be effective as a full, final, and general release of all claims, demands, actions, causes of action, obligations, costs, expenses, damages, losses and liabilities of Contractor against LADWP, and all of its agents, employees, consultants, inspectors, representatives, assignees and transferees, except for the Disputed Claims set forth in Paragraph 4, below, of this Document, or Claims received subsequent to the date of this Agreement. Nothing in this Agreement and Release shall limit or modify Contractor's continuing obligations described in this Document.
4. The following claims submitted under Agreement, Section 3.19, are disputed (hereinafter, the "Disputed Claims") and are specifically excluded from the operation of this Agreement and Release.

[Insert information in Chart below, affix attachment if necessary]

Claim No.	Date Submitted	Description of Claim	Amount of Claim

5. Consistent with California Public Contract Code Section 7100, Contractor hereby agrees that, in consideration of the payment set forth in Paragraph 2, above, of this Document, Contractor hereby releases and forever discharges LADWP, any of the LADWP 's Representatives, Project Manager, and all of their agents, employees, consultants, inspectors, assignees and transferees from any and all claims, demands, actions, obligations, costs, expenses, damages, losses, liabilities, and causes of action of whatever kind or nature arising out of or in any way concerned with the Work under the Contract.
6. Guarantees and warranties for the Work, and any other continuing obligation of Contractor, shall remain in full force and effect as specified in the Contract Documents.

7. Contractor shall immediately defend, indemnify, and hold harmless LADWP, any of the LADWP's Representatives, Project Manager, and all of their agents, employees, consultants, inspectors, assignees and transferees from any and all claims, demands, actions, obligations, costs, expenses, damages, losses, liabilities, and, causes of action of whatever kind or nature that may be asserted against them by any of Contractor's suppliers and/or Subcontractors of any tier and/or any suppliers to them for any and all labor, materials, supplies and equipment used, or contemplated to be used in the performance of the Contract, except for the Disputed Claims set forth in Paragraph 4, above, of this Document.
8. Contractor hereby waives the provisions of California Civil Code Section 1542, which provide as follows:

A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM, MUST HAVE MATERIALLY AFFECTED HIS SETTLEMENT WITH THE DEBTOR.

9. The provisions of this Agreement and Release are contractual in nature and not mere recitals and shall be considered independent and severable, and if any such provision or any part thereof shall be at any time held invalid in whole or in part under any federal, state, county, municipal or other law, ruling, or regulation, then such provision, or part thereof shall remain in force and effect only to the extent permitted by law, and the remaining provisions of this Agreement and Release shall also remain in full force and effect, and shall be enforceable.
10. Contractor represents and warrants that it is the true and lawful owner of all claims and other matters released pursuant to this Agreement and Release, and that it has full right, title and authority to enter into this instrument. Each party represents and warrants that it has been represented by counsel of its own choosing in connection with this Agreement and Release.

11. All rights of LADWP shall survive completion of the Work or termination of the Contract, and execution of this Agreement and Release.

***** CAUTION: THIS IS A RELEASE - READ BEFORE EXECUTING *****

**LOS ANGELES DEPARTMENT OF
WATER AND POWER**

CONTRACTOR

By: _____ By: _____
Signature Signature

Name: _____ Name: _____
Print Print

Its: _____ Its: _____
Title Title

REVIEWED AS TO FORM:

Dated: _____, 20__

By: _____
City Attorney

END OF DOCUMENT

EXHIBIT D
ESCROW AGREEMENT FORM

ESCROW AGREEMENT FOR SECURITY DEPOSITS IN LIEU OF RETENTION

For the consideration hereinafter set forth, the LADWP, Contractor, and Escrow Agent agree as follows:

- (1) Pursuant to *Section 22300 of the Public Contract Code* of the State of California, Contractor has the option to deposit securities with Escrow Agent as a substitute for retention earnings required to be withheld by Department pursuant to the Construction Contract entered into between the Department and Contractor for [Project Name] in the amount of \$_____ dated_____ (hereinafter referred to as the "Contract"). Alternatively, on written request of the Contractor, the LADWP shall make payments of the retention earnings directly to the Escrow Agent. When the Contractor deposits the securities as a substitute for Contract earnings, the Escrow Agent shall notify the LADWP within 10 days of the deposit. The market value of the securities at the time of the substitution shall be at least equal to the cash amount then required to be withheld as retention under the terms of the Contract between the Department and Contractor. Securities shall be held in the name of Los Angeles Department of Water and Power, and shall designate the Contractor as the beneficial owner.
- (2) The Department shall make progress payments to the Contractor for those funds which otherwise would be withheld from progress payments pursuant to the Contract provisions, provided that the Escrow Agent holds securities in the form and amount specified above.
- (3) When the LADWP makes payment of retentions earned directly to the Escrow Agent, the Escrow Agent shall hold them for the benefit of the Contractor until the time that the escrow created under this contract is terminated. The Contractor may direct the investment of the payments into securities. All terms and conditions of this agreement and the rights and responsibilities of the parties shall be equally applicable and binding when the Department pays the Escrow Agent directly.
- (4) Contractor shall be responsible for paying all fees for the expenses incurred by Escrow Agent in administering the Escrow Account and all expenses of the LADWP. These expenses and payment terms shall be determined by the Department, Contractor, and Escrow Agent.
- (5) The interest earned on the securities or the money market accounts held in escrow and all interest earned on that interest shall be for the sole account of Contractor and shall be subject to withdrawal by Contractor at any time and from time to time without notice to the Department.
- (6) Contractor shall have the right to withdraw all or any part of the principal in the Escrow Account only by written notice to Escrow Agent accompanied by written authorization from the Department to the Escrow Agent that LADWP consents to the withdrawal of the amount sought to be withdrawn by Contractor.
- (7) The Department shall have a right to draw upon the securities in the event of default by the Contractor. Upon seven days' written notice to the Escrow Agent from the LADWP of the default, the Escrow Agent shall immediately convert the securities to cash and shall distribute the cash as instructed by the LADWP.
- (8) Upon receipt of written notification from the LADWP certifying that the Contract is final and complete, and that the Contractor has complied with all requirements and procedures applicable to the Contract, Escrow Agent shall release to Contractor all securities and interest on deposit less escrow fees and charges of the Escrow Account. The escrow shall be closed immediately upon disbursement of all moneys and securities on deposit and payments of fees and charges.
- (9) Escrow Agent shall rely on the written notifications from the LADWP and the Contractor pursuant to Sections (5) to (8), inclusive, of this Agreement and the LADWP and Contractor shall hold Escrow Agent harmless from Escrow Agent's release and disbursement of the securities and interest as set forth above.

- (10) The names of the persons who are authorized to give written notice or to receive written notice on behalf of the LADWP and on behalf of Contractor in connection with the foregoing, and exemplars of their respective signatures are as follows:

On behalf of the LADWP:

Signature Date

Title

Address

On behalf of the Contractor:

Signature Date

Title

Address

On behalf of the Escrow Agent:

Signature Date

Title

Address

At the time the Escrow Account is opened, the LADWP and Contractor shall deliver to the Escrow Agent a fully executed counterpart of this Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement by their proper offices on the date first set forth above.

LADWP:

Signature Date

Title

Address

CONTRACTOR:

Signature Date

Title

Address

EXHIBIT E
FEE SCHEDULE / LABOR RATES

Fairmont Sedimentation Plant Fee Schedule				
Pricing Components			Phase 1 Price (Fully Burdened and includes Subconsultants)	Phase 2 Price (Un-burdened and includes subconsultants)
Preliminary Design	Validate Existing Project Documents and Preliminary Design		\$1,393,000	Not Applicable
	Basis of Design Report		\$2,887,000	
1	SUBTOTAL		\$4,280,000	
Site Investigations	Geotechnical Work ^A		\$337,000	
	Survey Work ^B		\$245,000	
	Utility Location and Potholing Work ^C		\$389,000	
2	SUBTOTAL		\$971,000	
Preconstruction Services	Cost Model Development and Updates		\$3,755,000	
	Schedule Development and Updates		\$599,000	
	Constructability Reviews		\$1,596,000	
3	SUBTOTAL		\$5,950,000	
Detailed Design ^D	Roadway	Roadway Improvements	\$1,081,000	\$691,000
	Reservoir	Reservoir Re-Lining	\$267,000	\$192,000
		FSP Reservoir Inlet Modifications	\$489,000	\$462,000
	Proposed Facility	Physical Scale Model	\$1,250,000	NA
		Re-Alignment of LAA1 and LAA2	\$2,179,000	\$1,881,000
		Water Treatment Facility	\$7,744,000	\$5,940,000
		Sludge Handling Facility	\$4,070,000	\$3,193,000
		Administrative Building	\$2,304,000	\$1,607,000
		Facility Layout	\$1,853,000	\$1,422,000
4	SUBTOTAL		\$21,237,000	\$15,388,000
NOT-TO-EXCEED DESIGN SERVICES PRICE (1+2+3+4) FOR PHASE 1			\$32,438,000	Not Applicable
DESIGN-BUILDER FEE ^E			Not Applicable	8.50%

A - Geotechnical Work - (1) Perform geotechnical field investigations and laboratory testings. (2) Develop Geotechnical Data Report. (3) Develop Geotechnical Report that provides detail description of the geologic setting, groundwater conditions, origin of deposits, contamination, seismicity, design parameters, buried substructures, construction considerations, and geotechnical baseline conditions.

B - Survey Work - (1) Review existing survey work performed by LADWP, (2) Perform survey work to identify location of proposed structures, existing road to be improved, existing site to confirm property boundaries, existing location of the first and second aqueducts, and any additional existing infrastructure.

C - Utility Location and Potholing Work - Perform potholing work to confirm location of all underground substructures that impacts this project which includes identifying the location and depth at various points for the first and second aqueduct, underground vaults or meters to confirm location and depth of infrastructure, and any additional data required for the design and construction of this project.

D - Detailed Design (Phase 1 Column) - Design services required for design document development and completion required to permit and agree to a Phase 2 price. (Phase 2 Column) provide price to completed design with all documents signed and sealed by a Professional Engineer. (Refer to RFP Section 3.6 for descriptions).

E - Design-Builder Fee - Expressed as a percentage for home office, offsite overhead, and profit.

INSTRUCTIONS: Provide the fully burden rates for individuals / roles / positions that will be utilized on this contract. If you plan to have multiple people in these roles/categories, please provide the average cost for that role/category. At a minimum, please included the rates for the individuals listed below, however, you may adjust this table to include additional rows to reflect other roles/positions that you will be utilizing throughout the contract.

NO	ARCHITECT/ENGINEER CATEGORY	FULLY BURDEN RATE (\$/HR)
1	Principal / Technical Specialist	\$ 295.00
2	Design Lead / Manager	\$ 290.00
3	Quality Reviewer	\$ 285.00
4	Process Lead	\$ 295.00
5	Hydraulics Lead	\$ 230.00
6	Water Treatment Lead	\$ 295.00
7	Area Lead / Technical Specialist	\$ 265.00
8	Project Controls	\$ 260.00
9	Sr. Architect / Sr. Engineer	\$ 230.00
10	Supervising Architect / Engineer	\$ 220.00
11	Specification Coordinator	\$ 185.00
12	Mid-Level Architect / Engineer	\$ 165.00
13	Sr. Document Processing / Clerical / Administration	\$ 165.00
14	CADD / Modeler	\$ 160.00
15	Jr. Engineer	\$ 120.00
16	Project Administrator	\$ 105.00
17	Document Processing / Clerical / Administration	\$ 125.00
18	Jr. Architect	\$ 115.00
19	Sr. Technologist	\$ 95.00
20	Mid-Level Technologist	\$ 85.00
21	Jr. Technologist	\$ 70.00

NO	CONSTRUCTION CATEGORY	FULLY BURDEN RATE (\$/HR)
1	Principal	\$ 295.00
2	Project Manager	\$ 295.00
3	Preconstruction Lead	\$ 225.00
4	Construction Project Manager	\$ 225.00
5	Preconstruction Director	\$ 205.00
6	General Superintendent	\$ 240.00
7	Site Superintendent	\$ 215.00
8	Resident Engineer	\$ 230.00
9	Field Supervisor	\$ 215.00

10	Integrated Design Director	\$	205.00
11	Integrated Design Manager	\$	165.00
12	Integrated Design Coordinator	\$	125.00
13	Senior Preconstruction Manager	\$	185.00
14	Preconstruction Manager	\$	165.00
15	Sr. Document Processing / Clerical / Administration	\$	165.00
16	Senior Estimator	\$	145.00
17	Estimator	\$	110.00
18	Scheduler	\$	145.00
19	Document Processing / Clerical / Administration	\$	125.00
20	Senior Administrator	\$	105.00
21	Administrator	\$	80.00

EXHIBIT F

ALLOWABLE TRAVEL EXPENSES

[NOTE: These rates are as of January 1, 2023]

Expenses for transportation, lodging, subsistence and related items incurred by consultants employed by the Los Angeles Department of Water and Power will be subject to the "50-mile" rule. Under this rule, travel reimbursements will be made only if the destination is farther than 50 miles from the Consultant personnel's field or office location to the LADWP work site. Any such travel shall be pre-approved by LADWP and shall be in accordance with the guidelines of this Exhibit D.

All expenditures over \$25 require documentation in the form of an original detailed receipt with the exception of per diem meals. However, receipts for expenditures under \$25 may be requested by the City Controller. No additional mark-up on consultant or subconsultant expenses will be allowed.

LADWP will reimburse the Consultant for expenses that include, but not limited to:

1.0 Airfare:

Airfare is limited to coach class only. An itinerary is not acceptable in and of itself. Original receipts for airfare must be submitted. Purchase of a refundable ticket, which is usually more expensive than a non-refundable ticket, must be approved by the LADWP Contract Administrator identified in the Agreement.

2.0 Car Rental:

Car rental is limited to mid-size or smaller car. The expense of navigation and insurance will not be reimbursed. Original receipts for car rental and fuel costs must be submitted. Travelers shall fill the gas tank before returning car to avoid fuel surcharges that are not reimbursable.

3.0 Per Diem Allowances – Meals:

- 3.1 A meal allowance rate is established for domestic travel and will include incidental expenses.
- 3.2 The meal allowance rate for domestic travel is \$74 per day for a full day of travel, which excludes taxes and reasonable and customary gratuities not to exceed 15 per cent. On the first and last day of travel flight itinerary will be required if the full meal rate is requested.
- 3.3 Meal and incidental allowance will be prorated at 75% (\$55.50) of the daily allowance as follows on the first and last day of travel depending on departure/arrival time:
 - 3.3.1 The partial meal rate will be paid on the first day of travel for departure times after 2 p.m.

3.3.2 The partial meal rate will be paid on the last day of travel for arrival times prior to 2 p.m.

3.3.3 When some meals are provided as part of the conference/event.

(NOTE: No meal allowance will be provided when all meals are provided throughout the day by the host or as part of an event/conference.)

3.4 Meal Receipts

Meal receipts are no longer required when claiming the meal allowance. If receipts are provided, the actual amount if less than allowance will be reimbursed.

EXCEPTIONS:

- 1) Receipts are required for grant funded travel where the grantor requires complete documentation of travel expenses; and
- 2) Receipts are required of single meals that cost more than \$25.

4.0 Per Diem Allowance – Hotel/Lodging:

4.1 Since the expense limit varies by county, the expense limit shall be pre-approved by the LADWP Contract Administrator identified in the Agreement for travel by the Consultant to an approved worksite outside of Los Angeles County.

4.2 Zero balance receipt is required. The receipt must include the pre-printed hotel name and address. Lodging expenses up to a maximum limit of \$182.00 per day (Los Angeles County). This should exclude taxes and tips. Tips and gratuities shall not exceed 15%, where reasonable and customary.

4.3 Meals and lodging are reimbursable only on working days as reported on timesheets, and payments are subject to the approval of the LADWP Contract Administrator identified in the Agreement.

5.0 Mileage:

Mileage for non-rental car travel will be paid at the standard mileage rate established by the Internal Revenue Service in effect at the time of travel. A Map Quest or similar routing tool is required to document miles driven. The mileage will be calculated using the shortest route. As of January 1, 2023, the reimbursement rate is sixty-five and one-half cents (\$0.655) per mile.

END OF ALLOWABLE TRAVEL EXPENSES

EXHIBIT G

SAFETY COMPLIANCE CERTIFICATE

The successful Proposer(s) will be required to execute and submit the form titled, "Safety Compliance Certificate" provided

I, Curtis Horner the undersigned Chairman of the Management Committee of
(Print Company Representative Name) (Print Company Representative Title)

McCarthy / CDM Smith
(Print Company Name)

(hereafter referred to as the Company) do hereby certify the information contained herein, and that I am authorized to confirm that the Company:

- A. Has a comprehensive employee health and safety program which addresses all identified hazards associated with the work to be performed and which satisfies the requirements of all applicable laws and regulations including, but not limited to, those specified by the California Code of Regulations Title 8 (8 CCR), General Industry Safety Orders and Construction Safety Orders.

(Work performed outside the State of California shall comply with applicable laws and regulations in that jurisdiction).

- B. Has an effective and fully implemented Injury and Illness Prevention Program that complies with the California Labor Code §6401.7 and the California Occupational Safety and Health Administration regulations contained in 8 CCR §1509 and §3203.

(An IIPP is not required if the Contractor does not perform any work under this Contract/Agreement within the State of California).

- C. Accepts full responsibility for the acts and omissions of its subcontractors and all persons either directly or indirectly employed by the Company.
- D. Will, within 30 days of receiving a "Notice of Approval", provide evidence of an active subscription with LADWP's Contractor Safety Qualification Third Party Administrator (TPA) – currently ISNetwork, Inc. – and a grade that meets LADWP target level (A or B).
- E. Will complete, submit and obtain approval of an LADWP Safety Qualification Variance Application IF, at any time during the term of the Contract/Agreement, the TPA evaluation results in a subtarget level grade.

IN WITNESS WHEREOF, the undersigned has executed this Safety Compliance Certificate under the penalty of perjury of the laws of the State of California

Signature:



Print Name:

Curtis Horner

Date:

05/24/2022

EXHIBIT H
PROJECT SCOPE

3.1 PROJECT SUMMARY

LADWP is seeking proposals from qualified Proposers to provide Progressive Design-Build (DB) services as outlined in this Section. The successful Proposer will be expected to perform the engineering design, procurement, construction, commissioning, and project close-out of the Fairmont Sedimentation Plant.

3.2 RESERVED

3.3 SCHEDULE

The total contract duration, including design, procurement, construction, and post-construction, is estimated to be approximately six years, and the projected in-service date is Spring 2029. LADWP and the DB Team will agree to a project schedule during the design development.

3.4 PROJECT LOCATION

The Fairmont Sedimentation Plant project site is located on LADWP-owned property adjacent to the LADWP Fairmont Reservoir #2. The Fairmont Reservoir property is located at West Avenue H and 170th Street West, approximately 6 miles west of the City of Lancaster, in the Antelope Valley in northwest Los Angeles County (see Figure below). Regional access to the site is provided by State Route 138 (SR-138), an east-west thoroughfare approximately 4 miles north of the property that provides linkage between State Route 14 (SR-14) (about 15 miles east of the project site) and Interstate 5 (I-5) (about 20 miles west of the project site). The nearest paved road to the project site is Lancaster Road, which is approximately 1 mile to the northeast at its closest point. Direct access to the site is provided by unpaved roads

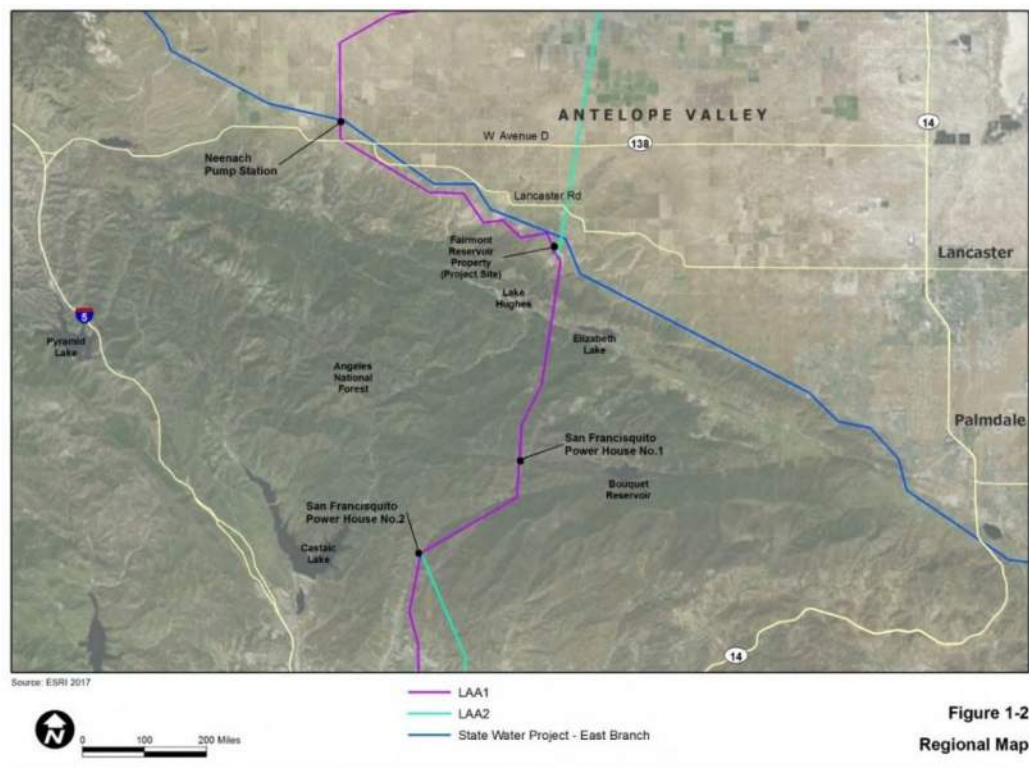


Figure 1-2
Regional Map

The Fairmont Sedimentation Plant project site consists of an approximately 20-acre vacant parcel just northeast of Fairmont Reservoir #2. The parcel is relatively flat, sparsely vegetated, and

maintained by disking. An ephemeral drainage course, which contains some vegetation, crosses the site generally from southwest to northeast. Along its northern and eastern edges, the site is bounded by a chain-link fence, which is part of the LADWP Fairmont Reservoir property perimeter security fence.

3.5 PROGRESSIVE DESIGN BUILD APPROACH

LADWP will award this contract using the Progressive Design-Build (DB) delivery method. Under this method, the awarded Proposer will be responsible for designing and constructing the solutions for the Fairmont Sedimentation Plant Project. The successful Proposer will be expected to perform the engineering design, procurement, construction, commissioning, and project close-out of the Fairmont Sedimentation Plant.

3.6 PROJECT SCOPE

Proposers shall design and construct a water treatment facility to achieve the goals of the Project as described below. Additional information is provided in Section 3.10. Proposers shall complete all deliverables listed in the Agreement.

The design and construction of this Project must accomplish the following:

- Water Treatment Facility:
 - Gravity-fed water treatment facility to treat:
 - Combined LAA1, LAA2, and SWP-E flow range of 40 to 720 cfs
 - Water quality conditions for turbidity, arsenic, and Total Organic Carbon (TOC) and meets treatment goals prior to processing at LAAFP

Flow, Water Quality, and Treatment Requirements

Parameter	Units	Value	
Maximum Flow Rate	cfs/MGD	720 / 465	
Minimum Flow Rate	cfs/MGD	40 / 26	
		Raw Water ¹	Treatment Goal
Arsenic	µg/L	38	10
Turbidity	NTU	30	3
TOC	mg/L	3	3

¹Derived from the 90th percentile concentration of the LAA measured at the Cottonwood Treatment Plant (CTP) Inlet between 2008 and 2018.

- Facility is capable of preventing overflow conditions resulting from LADWP Power Plant 1 and Fairmont Reservoir No. 2.
- Facility is capable to treat water and by-pass the Fairmont Reservoir No. 2 to travel downstream to the Los Angeles Aqueduct Filtration Plant, as-needed by LADWP.
- Eliminate the need to operate the Cottonwood Treatment Plant (Once Fairmont Sedimentation Plant is operational; Cottonwood Treatment Plant will become an emergency back-up facility for the aqueduct system).

- Sludge Handling Facility:
 - Dewatering process must be able to thicken the residual solids for storage and/or removal for off-site disposal.
 - The Project will be required to meet the following goals:
 - Facility must be able to temporarily store sludge for minimum of seven days
 - Sludge must meet cake dryness minimums for the following conditions:

Influent Turbidity (NTU)	Minimum Cake Dryness
<= 30 NTU	20%
>30 NTU	26%

- Administrative Building:
 - Facility to allow for continuous monitoring of plant operations for employees, which shall include, at minimum:
 - Control Room
 - Laboratory Room
 - Electrical Room
 - Instrumentation Room
 - Conference Room
 - Office Space
 - Restrooms, Lockers, and Showers
 - Lunch Room
 - Water Emergency Control Center storage for 72 hours of food and water for each full-time personnel
 - Equipment and material storage warehouse
- Road Improvements
 - Improve 1.5 miles of access road, Avenue H and 160th Street, for the construction and operations of the facility. The road improvements may include, but are not limited to, utility relocations, widening of the roads, and structural bridge improvements that cross the State Water Project.
- Fairmont Reservoir #2 Relining:
 - Improve the condition of the Fairmont Reservoir #2 by re-lining the reservoir.
- Re-Alignment of LAA1 and LAA2:
 - The LAA1 and LAA2 must be re-aligned and have combined flows prior to entering the water treatment facility.
- Facility Layout
 - Utilities:
 - Water Service Infrastructure, Potable and Service Water, including but not limited to:
 - Groundwater Well(s) meeting all permits and regulatory standards
 - Potable and Non-Potable Tanks

- Necessary Water Quality Treatment System(s)
 - Power Service with back-up power to support minimal critical treatment processes
 - Solar Generating System to provide minimal electricity
 - Sewer System
 - Low Operational Maintenance:
 - Systems will have minimal maintenance support when the facility is operational. Buildings and landscape are expected to have little to no maintenance.
 - Designated Parking Area for on-site staff
 - Workplace Quality and Safety:
 - The new facility should incorporate strategies to ensure a comfortable and safe work environment.
 - The new facility and improved access road(s) should incorporate Security and safety lighting. When appropriate, solar powered lightning should be considered.
 - Training and Development:
 - The Design-Builder will provide training and knowledge-transfer opportunities as outlined in the Training and Development Scope of Work attached as **Exhibit A**.
 - Resiliency:
 - The new Facility will be designed to meet Critical Facilities Level so that the facility will survive a major seismic event and remain operational immediately after the event.

The Proposer shall furnish all labor, materials, equipment, transportation, supervision, and management to perform all pre-construction services. The Proposer will identify a Principal or Program Manager. The Principal or Program Manager will be the primary contact for LADWP and is required to have thorough knowledge of all aspects of the project, including, but not limited to, design-related topics, construction-related issues, schedule, and project costs. Project schedule updates provided to LADWP shall be created on Oracle Primavera P6 v. 7.0.

A. Phase 1 – Preconstruction Services

- a. The Proposer will be required to attend an implementation meeting that is to be scheduled by the Contract Administrator after the Notice to Proceed is issued. The meeting will be held virtually or at the LADWP's Office at 111 N. Hope Street, Los Angeles, CA. The Proposer will be required to attend bi-weekly meetings at a minimum. These meetings are in addition to other meetings which may include, but not limited to, coordination meetings with User Groups and design review meetings. The meetings will be held at the LADWP's Office or in-virtual meetings.
- b. The Proposer will review the documents listed in Section 3.10.
- c. The Proposer will perform the development of project engineering design, plans, specifications, construction documents, construction work plans, cost estimating and modeling, scheduling, and reports, as required by the LADWP. In addition, the Proposer

shall perform value engineering for the construction and operations of this facility. The Proposer will perform detailed hydraulic analyses for the design and construction of the proposed water treatment facility and the impacts to the Los Angeles Aqueduct system that includes, but not limited to, LAA1, LAA2, Fairmont Reservoir #2, Power Plant #1, and LAAFP.

- d. The Proposer shall perform the design, construction, commissioning, and post-construction of a scale model of the Water Treatment Facility to demonstrate the hydraulic performance of the facility.
- e. The Proposer may be required to schedule site visits to other facilities or manufacturers as educational opportunities for LADWP.
- f. The Proposer will evaluate all potential water quality impacts to the in-stream LAA users and the LAAFP due to the proposed water treatment facility and sludge handling facility at the Fairmont Sedimentation Plant. The evaluation shall include all potential water quality precursors and treatment byproducts from the LAA1, LAA2, and SWP-E source waters.
- g. The Proposer will develop a Cost Management Plan, Schedule Management Plan, and Organizational Staffing Chart. The Cost Management Plan and Schedule Management Plan shall identify the processes and procedures for regular updating of cost estimates and schedule; and provide monthly cost estimate and schedule meetings with LADWP or as requested by LADWP. The Organizational Staffing Chart shall identify the roles and responsibilities of the Proposer's Team and the processes and procedures for daily communication and coordination efforts.
- h. The Proposer will develop a Risk Management Plan. The Risk Management Plan shall identify the processes and procedures for regular monitoring and maintenance of risks; identifying, formally recording, and mitigating risks; identifying the process in reducing and mitigating risks; provide monthly risk management meetings with LADWP or as requested by LADWP to update and identify changes to project risks; propose contingency measures for each risk; and identify cost and schedule impacts of the implementation of contingency measures of each project risk.
- i. The Proposer SHALL use Water System standards for reports and drawings. This includes Microsoft Word and Excel (the latest version) for documents or reports and AutoDesk AutoCAD 2020 and REVIT 2020 (or LADWP's latest version) for computer-aided drawings.

B. Phase 1 Deliverables

- a. Basis of Design Report
- b. Final Geotechnical Report
- c. Complete Survey Report
- d. Evaluation of existing as-builts of underground utilities and substructures
- e. 60% Design Package
- f. 90% Design Package (only if GMP is negotiated at 90% Design)
- g. Schedule Management Plan

- h. Monthly Project Schedule Updates
- i. Cost Management Plan
- j. Monthly Project Open-Book Cost Estimates
- k. Risk Management Plan
- l. Monthly Project Risk Assessment
- m. Organizational Staffing Chart
- n. Permits required prior to groundbreaking
- o. Final SCE Design Package for temporary and permanent power supply
- p. Guaranteed Maximum Price
 - i. All assumptions on pricing
- q. Component Guaranteed Maximum Price(s)
 - i. All assumptions on pricing for each Component Guaranteed Maximum Price
 - ii. Contractor's Contingency on each Component Guaranteed Maximum Price
 - iii. Completion Date of each Component Guaranteed Maximum Price

C. Phase 2 - Construction Services

The Proposer shall provide Construction Services including, but not limited to, the following:

- a) Upon approval of each GMP Proposal by LADWP for a specific Scope of Work and issuance of a Notice to Proceed (NTP) by LADWP for such Work, the Proposer SHALL provide bonding, proof of insurance, and meet all other Contract requirements to undertake such Work, and, upon NTP, mobilize resources as appropriate to meet the agreed Project Schedule.
- b) The Proposer will be required to attend weekly meetings at a minimum. These meetings are in addition to other meetings which may include, but not limited to, material procurement meetings or construction-related issues. The meetings will be held at the LADWP's Office or in-virtual meetings.
- c) The Proposer shall manage, supervise and direct the Work, acting at all times in a professional manner. The Proposer shall comply with LADWP standards and construction industry practices of equivalent or higher quality as similarly experienced and qualified contractors performing construction in the general area. The Proposer shall be solely responsible for all construction means, methods, techniques, sequences, and procedures, and shall sequence and coordinate all portions of the Work in compliance with the Contract.
- d) The Proposer shall manage, supervise, and direct the work of its subcontractors, and coordinate the Work with the activities and responsibilities of LADWP and other consultants to complete the Project in accordance with the Contract Documents.
- e) The Proposer will develop a Cost Management Plan, Schedule Management Plan, and Organizational Staffing Chart. The Cost Management Plan shall identify the processes and procedures for regular updating of cost estimates, managing and tracking of cost expenditures and projections, and reporting of expenditures as agreed by the LADWP. The Cost Management Plan shall also include cash flow forecasts by month for the balance of each GMP and for the total Project. The Schedule Management Plan shall identify the processes and procedures for regular updating of the schedule. The

Proposer shall provide a detailed Critical Path Method Schedule to include monthly reporting and forecasting. Each month, the Proposer shall provide (1) four-month rolling construction schedule indicating the previous month progress and the three-month look ahead schedule, and (2) full construction schedule for each GMP, including the forecast completion of all completion dates for each approved GMP. The Organizational Staffing Chart shall identify the roles and responsibilities of the Proposer's Team and the processes and procedures for daily communication and coordination efforts.

- f) The Proposer will develop a Risk Management Plan. The Risk Management Plan shall identify the processes and procedures for regular monitoring and maintenance of risks; identifying, formally recording, and mitigating risks; identifying the process in reducing and mitigating risks; provide monthly risk management meetings with LADWP or as requested by LADWP to update and identify changes to project risks; propose contingency measures for each risk; and identify cost and schedule impacts of the implementation of contingency measures of each project risk.
- g) The Proposer shall provide field offices, transportation, utilities including communications, and site services to support the construction activities.
- h) The Proposer will develop a Quality Management Program that ensures that all materials and completed construction conform to contract plans, technical specifications and all other requirements. The Quality Management Program will include provisions for documenting unaccepted work and planned correction or re-performance of such work.
- i) The Proposer shall implement the required LADWP factory acceptance (witness) testing of all major electrical and mechanical equipment.
- j) The Proposer shall develop all testing and start-up plans to prepare for commissioning activities.
- k) Site Security: Security operations are maintained 24/7. Card reader access will be provided at the entrance and used for personal vehicles to enter the employee vehicle parking. The entire perimeter shall be fenced. Standard Water System security measures such as intrusion alarms, card readers, and security cameras shall be included and be coordinated with the Joint Services Security Services Division.
- l) Operation and Maintenance Training: The Proposer shall provide operation and maintenance training to LADWP Water Engineering and Technical Services Division, Water Quality, and Water Operations Division staff. The Proposer will develop the Operations and Maintenance Training Plan and Manuals that will require LADWP approval.
- m) Workplace Environment, Ergonomics, and Safety: The design of the Fairmont Sedimentation Plant Project creates the opportunity to significantly enhance workplace environment, ergonomics, and safety. Due to the extreme weather conditions at the site, design of effective ventilation and high-quality daylighting in the new facility will enhance human comfort and improve performance and safety for the employees.

- n) The new facility will meet the requirements and regulations ensuring improvements to the workplace environment and employee safety, the list will include the following:
- LADWP Water System Safety by Design guidelines
 - OSHA Occupational Safety and Health Standards
 - LADWP Corporate Health and Safety related to ergonomic issues
 - LADWP Water Operations and Design Guidelines
 - Water Operations and Water Quality Design Requirements for the Fairmont Sedimentation Plant Facility
 - Resilience by Design: Satisfy criteria for an essential facility and the structure will be designed to meet occupancy Risk Category IV structural requirements for life safety, similar to that of a Fire Station.

D. Phase 2 Deliverables

- a. All Phase 2 Deliverables will be specified in the Guaranteed Maximum Price Notice-to-Proceed.
- i. 100% Design Completion of the Access Roadway Ave H and 160th Street.
 - ii. 100% Construction Completion of Access Roadway Ave H and 160th Street
 - iii. 100% Design Completion of the Reservoir Modifications and Relining
 - iv. 100% Construction Completion of Reservoir Modifications and Relining.
 - v. 100% Design Completion of the Aqueduct Modifications
 - vi. 100% Construction Completion of Aqueduct Modifications.
 - vii. 100% Design Completion of the Fairmont Sedimentation Plant
 - viii. 100% Construction Completion of Fairmont Sedimentation Plant
 - ix. Punch List Items
 - x. Redline Drawings
 - xi. Testing and Start-Up Plans
 - xii. Operation and Maintenance Plans
 - xiii. Schedule Management Plan
 - xiv. Monthly Project Schedule Updates
 - xv. Cost Management Plan
 - xvi. Monthly Project Open-Book Cost Estimates Updates
 - xvii. Risk Management Plan
 - xviii. Monthly Project Risk Assessment
 - xix. Organizational Staffing Chart
 - xx. Construction Permits

3.7 UNIQUE CONSIDERATIONS / CHALLENGING REQUIREMENTS

The challenges of the Fairmont Sedimentation Plant Project may include, but are not limited to, the following:

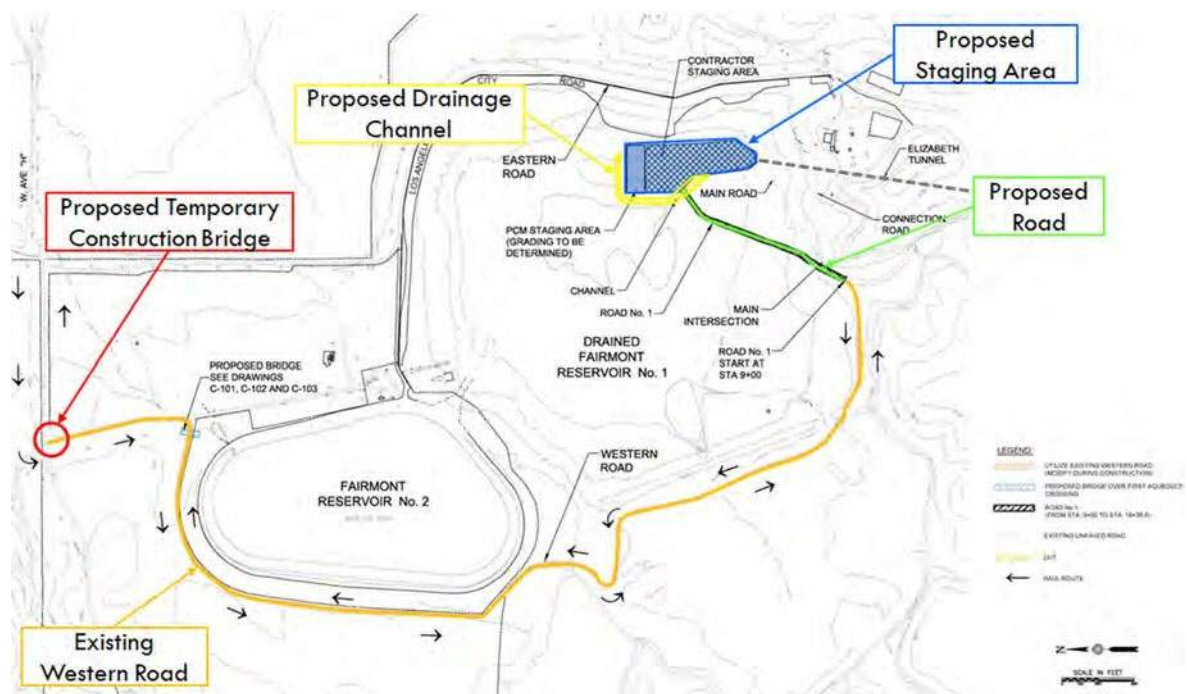
- State Revolving Fund Requirements: This Project may be funded by the Safe Drinking Water State Revolving Fund (DWSRF), capitalized by the United States Environmental Protection Agency (USEPA) and administered by the California State Water Resources Control Board (SWRCB). The Design-Builder shall comply with all applicable terms and conditions, special provisions, and reporting requirements, as set forth in the Contractual Documents, and as may be required by Federal and State law, rule, or regulation.

- Site Location: The Project Site is 14 miles directly west of CA-14 in Lancaster, CA, and 46 miles north of LADWP's John Ferraro Building.
- Site Conditions: The site experiences: high winds, dust, and extreme temperatures. Site may also be a fire hazard potential of surrounding landscape. Access challenges from rainfall, unpaved road wash or flooding and lack of facilities (Sewage System, Potable Water, Electrical Power, etc.).
- Seismic Conditions: The project site is bounded to the southwest by the San Andreas Fault and to the northwest by the Garlock Fault, approximately 2.5 miles and 18 miles from the Project, respectively.
- Site Access Roadway:
 - Unpaved dirt roadway. Roadway width ranges from 30-80 feet wide.
 - Roadway crosses the State Water Project East Branch at W Ave H. The Proposer SHALL confirm the weight capacity of the roadway crossing and if required, perform structural analysis and bridge improvements of the bridge crossing. The Proposer is required to comply with any approvals from Department of Water Resources and Los Angeles County regarding the roadway crossing.
- Construction Constraints:
 - During construction, the LAA1, LAA2, and Fairmont Reservoir #2 must remain operationally in service. In addition, the existing batch plant within the Fairmont Reservoir Property must remain in service.
 - The Design-Builder cannot exceed the weight limitations on top of the buried aqueducts during construction of this Project.
 - Multiple LAA and Reservoir shutdowns may be required for this Project. The Design-Builder must coordinate with LADWP Operations and obtain approval from LADWP Operations for shut-downs.
 - The outflow and elevation of Fairmont Reservoir #2 is typically controlled by LADWP Power Plant 1. In the past, there have been events when the LADWP Power Plant 1 has restricted outflow and backed up LAA water, causing an overflow event at the Fairmont Reservoir Property.
- Political Environment: The LADWP's Aqueduct and Reservoir Keeper is housed within the Fairmont Reservoir Property. In addition, there are nearby residents that may be impacted by construction (see Figure below for location of residents). Existing Ingress/egress easement access to nearby residents must be maintained throughout the design, construction, commissioning, and post-construction.



- **Elizabeth Tunnel Seismic Enhancement Project (ETSEP):** The Design-Builder must coordinate with LADWP Project Manager, Construction Staff, and Contractor of the ETSEP. The Fairmont Sedimentation Plant and ETSEP Project are both located within the Fairmont Reservoir Property and may have overlapping construction schedules. Mobilization, construction, and commissioning activities must be coordinated with LADWP Project Manager of ETSEP. The ETSEP will only have construction activities during Los Angeles Aqueduct shutdowns, which is typically January and February of every year, but it is dependent upon operational constraints. It is assumed that all other months will have no construction activities for the Elizabeth Tunnel Seismic Project.

In addition, due to limited access roads, the Elizabeth Tunnel Seismic Enhancement Project requires a temporary bridge and road that crosses the Los Angeles Aqueduct 1. The Design-Builder may be required to remove the temporary bridge and road and restore to its original condition (prior to ETSEP).



- **New Technology:** LADWP does not have experience with operating and maintaining the systems/solutions/technologies identified for the Fairmont Sedimentation Plant. Therefore, the DB will be required to train LADWP staff on the proper operation and maintenance of these systems/solutions.

3.8 CODES, REGULATIONS, AND APPROVALS

The new facility shall meet the requirements of all applicable regulations, codes, permits and approvals. The permits will include, but are not limited to, those listed in Section 9 of the Preliminary Design Report (**RFP No. 90678 Exhibit 7**).

In addition, the Project shall meet the requirements of all applicable regulations, codes, permits, and approvals to improve 160th Street and Avenue H. Below are the following permits and/or documents required for the road improvements, but are not limited to:

- Hydrology Report
- Grading Plan
- Improvement Plants
- Pavement Rehabilitation
- Haul Route
- Soil Report
- Traffic Control Plans
- Structural Analysis of the existing bridge crossings over the State Water Project East Branch
- Encroachment Permit

3.9 WEEKLY REPORTING

LADWP will require the successful awarded Proposer to prepare and submit weekly reports. These reports are a tool for the LADWP in analyzing changes that may occur throughout an awarded project. A 'change' is defined as anything that impacts (or may potentially impact) the original awarded project cost or project duration. This includes deviations that are caused by:

- Proposer (or entities contracted by the Proposer)
- LADWP (scope changes or client-caused deviations)
- Third Parties (which are not hired or contracted by the Proposer)
- Unforeseen Conditions

The Weekly Report is an MS Excel spreadsheet file. As new or potential deviations occur (to cost or schedule), they MUST identify it in the report, along with a short and concise description of the deviation, reasons why the deviation occurred, and a plan/strategy to mitigate the deviation. Each deviation MUST have an estimated impact to the awarded cost or awarded schedule.

A template shall be provided by LADWP and must be used. LADWP will assist the Proposer in setting up this spreadsheet but it is the Proposer's responsibility to complete and submit these reports as required. Note: These reports do not substitute or eliminate weekly progress reports or any other traditional reporting systems or meetings (that the Proposer may perform).

The Weekly Report MUST be prepared and submitted by the awarded Proposer every week (Friday by 5pm) once the project is awarded, and MUST be submitted every week until the project is 100% complete and the Proposer has received final payment (note: substantial completion does not constitute 100% completion). The LADWP will review and analyze each Weekly Report for accuracy, following format requirements, and timely submittals.

3.10 SUPPLEMENTAL INFORMATION

Additional information that is related to this Project can be found in the following Exhibits attached to RFP No. 90678 and are hereby incorporated by reference into this Agreement:

Exhibit 7	Preliminary Design Report
Exhibit 8	Preliminary Geotechnical Report
Exhibit 9	30% Design Drawings
Exhibit 10	Fairmont Site Conditions

Exhibit 11	Hydraulics Review Memo
Exhibit 12	Fairmont Sedimentation Plant Scope of Work Document
Exhibit 13	Training and Development Scope of Work Document
Exhibit 14	Roles & Responsibilities Matrix
Exhibit 15	User Review Guidelines
Exhibit 16	WETS Design Guidelines
Exhibit 17	Water Operations Design Guidelines
Exhibit 18	Master Specifications Template
Exhibit 19	Network Connection Standards
Exhibit 20	Geotech Report Guidelines
Exhibit 21	30% User Review Meeting
Exhibit 22	Mitigated Negative Declaration
Exhibit 23	As-Built Information (LAA1, LAA2, Fairmont Reservoir #2)

EXHIBIT I

GOOD FAITH EFFORT

4.8 SUBMITTAL FORM C

Good Faith Effort (GFE) Documentation Factor Forms 1 - 8

- Outreach Program by Small Business Exchange (SBE)
- Outreach Program by McCarthy / CDM Smith

Form 4500-3

Form 4500-4

Valid DBE Certification

State Water Resources Control Board-Safe Drinking Water State Revolving Fund Noncollusion Affidavit

SUBMITTAL FORM C
Good Faith Effort Documentation (GFE) &
Disadvantaged Business Enterprise (DBE)
(Addendum No. 1)

NOTE: This Submittal Form has been created in PDF format

GOOD FAITH EFFORT (GFE) DOCUMENTATION FORMS

In accordance with the RPF Section 4.8 titled "**Good Faith Effort & Disadvantaged Business Enterprises (Submittal Form C)**" the bidder shall submit a complete GFE documentation shown herein including all applicable attachments for Factors 1 through 8 to demonstrate its outreach efforts to available subcontractors.

In addition, at the conclusion of these outreach efforts the bidder shall list all "selected" subcontractors in the "DBE Subcontractor Utilization Form (FORM 4500-4)".

FACTOR 1 (Weight = 5 points)

Bidder attended the "Bidder's Conference (Pre-Proposal Meeting)" scheduled by the LADWP to ask questions regarding the bidding opportunity and to receive information on the provisions relative to the utilization of DBEs, MBEs, and WBEs.

Yes X

No

FACTOR 2 (Weight = 10 points)

Identify selected portions of the project to be performed by Subcontractors to provide opportunities to available DBEs, MBEs, WBEs, and OBEs. Bidders shall, when economically feasible, divide total contract requirements into small portions or quantities to permit maximum participation of DBEs, MBEs, WBEs, and OBEs.

Work Area #	NAICS Code	Description of Work Area (Portions of project to be performed by subcontractors)
1	541310	Civil engineering services, including utilities, roadway design, drainage, hydrology & hydraulics and CADD
2	541330, 541340, 541490, & 541690	Geotechnical, Engineering, Drafting, Other Specialized Design, & Other Scientific and Technical Consulting Services for Structural bridge improvements that cross the state water project and Fairmont Reservoir No. 2 relining
3	541420	Industrial Design Service
4	541512	Computer Systems Design Service
5	541620	Environmental Consulting (i.e. - Land Surveying, Mapping, Aerial Mapping)
6	541320	Landscape Architectural Services
7	561990	All other support services for the Structural bridge improvements that cross the state water project and Fairmont Reservoir No. 2 relining (i.e. - Corrosion Engineering Services)
8		
9		
10		

FACTOR 3 (Weight = 5 points)
List all interested potential DBE, MBE, WBE, and OBE subcontractors that were provided with information about the plans, specifications, and requirements for the selected work area. Attach all necessary documentation and correspondence.
Names of Potential Subcontractors that Received Information and Assistance
Please see a list of all subcontractors on the following page.

Bidders are advised to print extra copies of this page if necessary.

A1 Management & Inspection Inc.
AcousticWorks, Inc.
Active Engineering Services
Adhami Engineering Group
Advanced Alarm & Fire, Inc.
Advantec Consulting Engineers
AEIO LLC
AGI
AirX Utility Surveyors, Inc.
Anderson Barker Architects Inc
Angelus Waterproofing & Restoration, Inc.
Archimorphic Inc
Arrow Inc
Ascend Engineering Inc
A-Tech Consulting
Atienza Engineering Inc
Bali Construction, Inc.
Bayez & Patel
Bobby Knox AIA Architects Inc
Bonita Pipeline Inc
Borbon, Inc.
Brian Thomas Consulting, Inc.
Business Network Corporation (Kenny Fischer Consulting)
C2PM
Cabrinha, Hearn & Associates
Cadstar Inc
Caliagua, Inc. - Anaheim, CA
CareOnSite
Casamar LLC
CASigns
CEJ Engineers Inc
CM Solutions
Comet Electric
Construction Management Solutions
CONTAINER ALLIANCE
Costa Azul Contracting Group
Crystallogy Consulting Inc
D2 Architecture
Dash Engineering Solutions Inc
DC Engineering Group
Deangelis Design
D'Leon Consulting Engineers Co
DR Consultants
EW Consulting Inc
Global Energy Services Inc

Gold Construction Services LLC
Golden Bay Fence Plus Iron Works, Inc
Horeth Construction
Hybrid Data LLC
Infrastructure Factor Consulting
J&M Concrete Contractors
Johnson & Turner Painting Co., Inc.
Kambrian Corporation
Kana Subsurface Engineering (KSE)
Kimble and Company
Lewis/Schoeplein Architects
Lifelung Inc
Martinez Design Group
Masonry Concepts, Inc.
Meron Inc.
Meruelo Enterprises Inc
Mindful Integration of Construction Services
Morgner Technology Management
MTGL Inc.
My Engineering Inc
Ninyo & Moore
Nuvis
Okapi Architecture Inc
SafeProbe
Service Connected, inc.
Sharma Gen. Eng. Contractors, Inc.
So Cal Sanitation LLC
Southwest Door & Frame, Inc.
Southwest Mobile Storage, Inc.
Suenram & Associates Inc
Summit Erosion Control
Summit Glass Corporation
SWA Architects
Synergy Traffic Control, Inc.
The Converse Professional Group
Urban Rock Design
V&A
VN Tunnel and Underground Inc
W.S. Klem Contractor Inc.
Weiss Sheet Metal
WES Inc (Wagner Engineering & Survey)
West Coast Cable Inc.
West Coast Firestopping & Expansion Joints
Zelddesign DBA ZHA-Harrison Ass

Additional documentation for this Factor has been provided on the following pages.

Fairmont Outreach Call Attendee List

First Name	Last Name	Email	Address	Organization	Job Title	Approval Status	Please advise on any small/disadvantaged certifications your firm has, including the certifying agency. Put "Large" if not applicable	Please advise on the Southern California cities you provide work in. (For example: San Diego, Orange County, Los Angeles, Palm Springs, etc.)	Please advise on the services/goods that your firm provides
Kody	Farrel	kfarrel@westcoastfirestop.com	1132 W. Trenton Ave.	West Coast Firestopping & Expansion Joints	Business Development	approved	SBE	CA - ALL	Firestopping & Expansion Joints
ryan	ricard	rricard@callagua.net	4930 East La Palma Ave.	Callagua, Inc. - Anaheim, CA	Lead Estimator & Project Manager	approved	SBE, DBE with LACMTA	California	Engineering Contractor specializing in water & wastewater infrastructure
Shiva	Sharma	shiva@sharmacontractors.com	13840 Princeton Ave., Moorpark, CA 93021	Sharma Gen. Eng. Contractors, Inc.	Estimator/Project Manager	approved	SB-PW - In process of recertification, MBE	OC, LA	Earthwork
Theodora	Oyle	toyle@miccs.us	P.O Box 180156, Los Angeles, CA 90018	Mindful Integration of Construction Services	CEO	approved	SBE	Los Angeles, San Diego, San Bernardino, Riverside	Jobs Coordinator
Michael	Claus	michaelc@angeluswp.com	17762 Metzler Lane	Angelus Waterproofing & Restoration, Inc.	Director of Business Development	approved	SBE, via the Coalition of Southern California Public Agencies	All cities throughout California	Rubber
Johnny	Haygood	johnny@wccable.com	5535 Daniels St, Chino, CA, 91710	West Coast Cable Inc.	Sr Estimator	approved	Small	Southern California	Low-Voltage
Clayton	Surratt	estimating@horethconcrete.com	9327 Wheatlands Rd, suite B	Horeth Construction	Estimator	approved	SBE, DVB	California	Concrete: CIP Site Work & CIP Structural
Vincent	Sapient	Vince@sw-ca.com	6251 Schaefer Ave Chino CA	Southwest Door & Frame, Inc.	Senior Estimator	approved	SBE	CA	Door, Frames & Hardware
Brian	Stanionis	Brian.s@swmobilestorage.com	9551 lucas ranch rd. Rancho cucamonga, Ca 91730	Southwest Mobile Storage, Inc.	Territory Sales Manager	approved	Federal Sba certified small business	San Diego, Imperial, Riverside, San Bernardino, Orange, Los Angeles, Ventura counties	Storage Container and ground level office rental, sales, modification and relocation.
Melanie	Geiss	mgeiss@airxus.com	4395 E Lowell St, Suite G, Ontario, CA 91761	AirX Utility Surveyors, Inc.	Estimator	approved	DGS SB #36366 / CPUC WBE #10050096	Ontario, etc.	Utility Locating, Potholing, CCTV Pipe Inspection, Pipe Jetting
Shereen	Hayes	Shereen@2pm.com	22601 Summerfield	CPM	Project Manager	approved	SBE, DBE, LBE, WBE, MBE, CBE	San Diego, Orange County, Los Angeles	CM, PM, QA/QC Inspection, Staff Augmentation, Project Controls
Ali	Alfaha	Marketing@2pm.com	22601 Summerfield		Business Development	approved	SBE, DBE, MBE, WBE, LBE, CBE	San Diego, Orange County, Los Angeles	CM, PM, QA/QC Inspection, Project Controls, Staff Augmentation
Grant	Wood	gwood@baliconstruction.com	9852 E. Joe Vargas Way, South El Monte CA 91733	Bali Construction, Inc.	Executive VP/Director of Marketing & Estimating	approved	DBE (Supplier Clearinghouse), MBE (City LA, SCMSDC, Supplier Clearinghouse)	Los Angeles, Orange, San Diego, Imperial, Riverside, San Bernardino, Kern, Ventura	Underground site utilities (wets and dries)
Matt	Metoyer	mmetoyer@baliconstruction.com	9852 E. Joe Vargas Way, South El Monte CA 91733	Bali Construction, Inc.	Chief Estimator	approved	DBE (Supplier Clearinghouse), MBE (City LA, SCMSDC, Supplier Clearinghouse)	Los Angeles, Orange, San Diego, Imperial, Riverside, San Bernardino, Kern, Ventura	Underground site utilities (wets and dries)
Testing Labs	Koch	skoch@mtgllnc.com	2992 East La Palma Ave Suite A	MTGL Inc.	Quality Control - Testing & Inspection of Soil and Materials	approved	SBE< DBE MBE< WBE - LA County MTA	Los Angeles, San Bernardino, Orange, Riverside, and San Diego Counties.	Testing & Inspection services to include soil, asphalt, concrete, anchors, masonry, fireproofing, welding , fab, UT
David	Flewl	David@synergystaffcontrol.com	17311 S. Main St., Gardena, CA 90248	Synergy Traffic Control, Inc.	Business Development	approved	DVBE, DBE, SBE, MBE, CBE (L A.),	Los Angeles, Orange County, Palm Springs, Riverside, San Bernardino, San Diego	Union commercial glazing subcontractor
Alexandra	Klem	alexandra@wsklem.com	138 Arena St., Suite B	W.S. Klem Contractor Inc.	Project Manager	approved	SBE	All So Cal cities	Material supplier, Toilets, Fencing, Janitorial Services.
Corey	Harris	charris@a1inspect.net	9854 National Blvd. #365	A1 Management & Inspection Inc.	Business Development Manager	approved	DBE(CUCP)/SBE (LACMTA)/LSBE (LA County)/WBE (Supplier Clearinghouse)	CA	Professional Services: Quality (QA/QC) and Construction Program Management
Jimmy	Diaz	jdiaz@containeralliance.com	420 E Compton Blvd Gardena CA 90248	CONTAINER ALLIANCE	SALES MANAGER	approved	SBE	LOS ANGELES, VENTURA, OC, SAN DIEGO, SAN BERNARDINO, SANTA BARBARA, RIVERSIDE	CARGO CONTAINER RENTALS AND SALES
Alicia	Marquez	alicia@bonitapipeline.com	140 N. Glover Ave Chula Vista CA 91910	Bonita Pipeline Inc	Estimating Administrator	approved	SLBE, DBE, SBE, DVBE, HURZONE, SDVBE	California	Underground Utilities
Yolanda	Mohagen	ymohagen@jmccontractors.com	749 N Poplar Street	J&M Concrete Contractors	Business Development	approved	Large	CA	Site Concrete Contractor
Aram	Boghosian	aram@atechinc.net	1640 N Batavia Ave	A-Tech Consulting	Account Manager	approved	SBE WBE DBE	Orange county, Los Angeles, San Diego,	Environmental Consulting, hazardous material sampling, risk assessment, hazardous material handling
Aaron	Sellers	asellers@acousticworks.net	622 Aero Way,, Escondido, Ca	AcousticWorks, Inc.	President	approved	SBE	All	Suspended Acoustic Ceilings, Custom Wood & Metal Ceilings, Acoustic Panels, FRP & Wall Coverings
Joe	Cisneros	jcisneros@goldenbayfence.com	4104 South B Street	Golden Bay Fence Plus Iron Works, Inc	Business Development	approved	DBE - Dept. of Transportation SBE - CA Dept of General Services MBE & SDB - BART	all	All types of fences/gates, high security vehicle barriers (crash rated), access controls, handrails/guardrails
Rich	Buettner	rich.buettner@igcorp.us	1261 North Sunshine Way, Anaheim, CA 92806	Summit Glass Corporation	Senior Estimator	approved	DVBE/SBE	San Diego county, Orange county, LA county, Riverside county, San Bernardino County, Ventura county.	Union commercial glazing subcontractor
Greg	Keown	greg@serviceconnectedinc.com	8039 Hemet Place Los Angeles, CA. 90046	Service Connected, inc.	Contract Manager	approved	we are SB and DVBE State and LA	San Diego, Orange County, LA and Palm Springs	Material supplier, Toilets, Fencing, Janitorial Services.
Ruth	Cabriniha	ruth@cabrinhaearn.com	3814 E. Colorado Blvd., #101, Pasadena, CA 91107	Cabriniha, Hearn & Associates	Business Development Manager	approved	SBE, LSBE, SB Micro	Courties: Orange, Los Angeles, San Bernardino, Riverside, Ventura	Land Surveying
Kelly	Ferris	kelly@weprotecail.com	8724 Millergrove Drive	Advanced Alarm & Fire, Inc.	Sales Manager	approved	Large	California	Fire Alarm
Dale	Hoffman	dhoffman@metcoe.com	1715 West 135th Street	Weiss Sheet Metal	chief estimator	approved	Large	CA	architectural sheet metal
Jacob	Wikert	jake@jigaint.com	8241 Electric Ave., Stanton, CA 90680	Johnson & Turner Painting Co., Inc.	Estimator	approved	SBE	Los Angeles, Orange County	Painting, Walkcovering, Intumescent Coatings
Spencer	Lontok	spencer.lontok@socialindustries.com	163 South Sixth Avenue	So Cal Sanitation LLC	Contract Administrator	approved	MBE	CALIFORNIA	Temporary Fencing, Portable Restrooms/Toilets
Robert	Rineer	robert@active-t5.com	2090 Paddock Lane	Active Engineering Services	Director	approved	SBE/DBE	All of Southern CA: SD, OC, LA, Riverside, San Bernardino, Ventura	Erosion Control, CSP, OSD, SWPPP, Inspection and Testing
Miguel	Duran	Miguel@casigns.com	10280 Glenoaks.com	CASigns	Sales	approved	MBE & SBE	All	Interior & Exterior sign
Sil	Ramirez	estimating@costaazulcog.com	1420 Kettner Blvd, Ste 100	Costa Azul Contracting Group	Lead Estimator	approved	SBE, MBE, SLBE, DBE, DVBE, SB, SDVOSB	San Diego, Orange County, Los Angeles, San Francisco	Demo, Concrete, Paving, Synthetic Products, Construction Cleanup
John	Sexton	jsexton@kimblefire.com	15182 Bolsa Chica Street suite A Huntington Beach, CA	Kimble and Company	Sales Director	approved	SBE, MBE	All of SoCal	Fire Protection
Jessica	Clapper	jessica.clapper@tangandcompany.com	1250 Pacific Ave	CareOnSite	Business Development Specialist	approved	large	Not limited	Occupational Health Services, Safety, Drug/Alcohol Collection
Steve	Godardzi	estimating@summiterosion.com	2471 Montecito Rd. #A	Summit Erosion Control	Estimator	approved	Small Business	California	Erosion Control
Chris	Jobran	cjobran@advgeosolutions.com	13 Orchard Rd., Suite 105 Lake Forrest CA	AGI	Sr. Project Manager	approved	LARGE	San Diego, Orange, Los Angeles, Riverside County	Shoring and Piling
Sherri	Graham	sherri@brianthomasconsulting.com	396 Eddie Drive, Vista, CA 92083	Brian Thomas Consulting, Inc.	SWPPP Administrator	approved	Large	San Diego County, Orange County Riverside, e County	SWPPP Erosion Control
Tom	Kim	tkim@borbon.net	2560 W. Woodland Dr., Anaheim, CA 92801	Borbon, Inc.	Estimator	approved	MBE/WBE	Orange County, Los Angeles, Inland Empire	Painting
Carly	Behr	carly@theconsulation.com	114 W Colorado Blvd Monrovia, CA 91016	CM Solutions	Project Controls Manager	approved	SBE/DBE/WBE	All	Project Controls
David	Sun	david.sun@kambran.com	2707 e valley blvd ste 312	Kambran Corporation	Director of biz development	approved	Small/Disadvantage certs	Los Angeles, Orange San Diego	Electrical & low volt
Christopher	Tuitele	chris.tuitele@careonsite.com		CareOnSite	Clinical Operations Manager	approved	MWBE	CA	Medical Services On Site / Remote
Alli	Thorpe	all.thorpe@careonsite.com	1250 Pacific Ave	CareOnSite	Manager, Account Management	approved	-	-	Medical Care
Taylor	Darby	taylordarby@cometelectric.com	21625 Prairie St.	Comet Electric	Precison Director	approved	LBE	CA	Electrical and Low Voltage
ikstf		ikstf.fukushima@masonry-concepts.com	15408 Cornet St	Masonry Concepts, Inc.	Estimator	approved	SBE	Southern California	Masonry

Fairmont Sedimentation Project

Curtis Horner – JV Director
Tom Viosky – JV Director
Erin Rooker – Outreach and DE&I
Sagrado Sparks – Construction Project
Manager



Outreach Presentation



Project Information

- Location:
45650 170th St W
Lancaster, CA 93536
- Adjacent Fairmont Reservoir
- West of Lancaster



Project Information (PH1 and PH2)

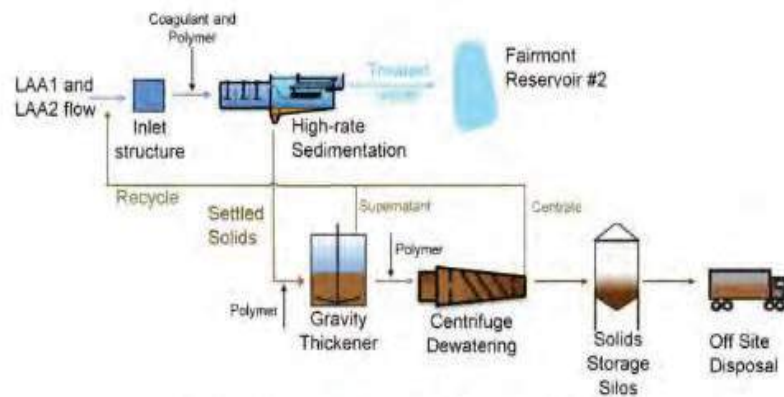


Figure 2-1. Fairmont Sedimentation Plant Process Flow Diagram

- Design and Construction of;
 - Water Treatment Facility
 - Gravity Fed Sedimentation Facility
 - Sludge Handling Facility
 - Administration Facility
 - Road Improvements
- Fairmont Reservoir #2 Relining
- Re-Alignment of LAA1 And LAA2
- Focus on;
 - Facility layout
 - Workplace Quality and Safety
 - Training and Development
 - Resiliency



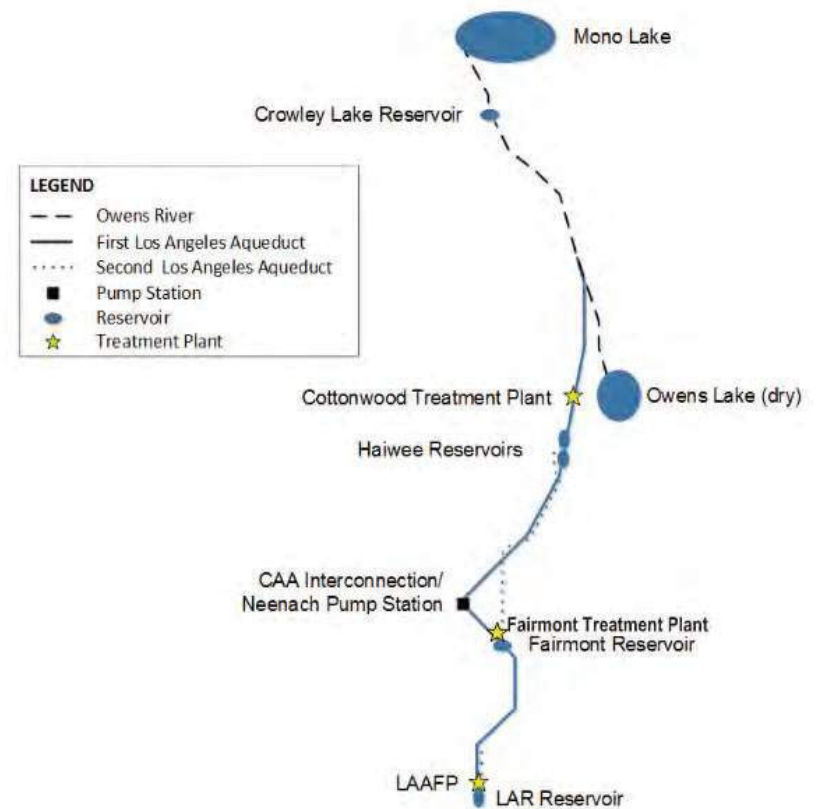
Schedule

Pursuit now – Submission 5/24

Notice to Proceed Q1 2023

Phase 1 – 60% Design and GMP 365
Days, 90% at 730

Phase 2 – Estimated 2025-2029



Procurement Timing

Advertised Date & Bid Invitations: NOW

- Responses accepted immediately

Bids Due:

- If requested 5/13

*Contracts will be awarded immediately after NTP

*PLA in place

*Prevailing Wage Project

*XBE Goal

Procurement Category	Minority Business Enterprise Participation Goal	Women's Business Enterprise Participation Goals
Construction	11%	4%
Supplies	2%	1%
Services	4%	2%
Equipment	2%	2%

Bidding & Selection

Selection Process

- Discussion on scopes and services
- Confirm qualifications, abilities and interaction with team
- Review proposals to coincide with LADWP, McCarthy / CDM Smith XBE Goals
- All Bids are confidential
- We are willing to assist all DBE/MBE/WBE/SBE/OBE/DVBE in obtaining bonds, lines of credit, and/or insurance.



Fairmont Sedimentation Facility

Outreach and Opportunities

Mega Pursuit Leader/Pursuit Strategist

Erin Rooker

rookeren@cdmsmith.com

Project Director

Sagrado Sparks

ssparks@mccarthy.com

Integrated Design Director

Michaela Rempkowski

mrempkowski@mccarthy.com

Director, Supplier Diversity & Community Outreach

Michael Herrera

MDHerrera@McCarthy.com



3a. Invitation to Bid

Small Business Exchange (Outreach Consultant)
Efforts and Reports



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750
Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting
statements of qualifications for the following project:

**Progressive Design Build Services for
Fairmont Sedimentation Plant Project, RFP No. 90678
for the Los Angeles Department of Water & Power.**

The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage **DBE/MBE/WBE/SBE/OBE** subcontractors to submit.

The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm.**

**PLEASE EMAIL YOUR RESPONSE TO
SMALL BUSINESS EXCHANGE AT RVIVANCO@SBEINC.COM**

COMPANY NAME:

PHONE/FAX:

☐ YES, we will be bidding

Please select: DBE ☐ MBE ☐ WBE ☐ SBE ☐ OBE ☐

☐ NO, we will not be bidding

☐ Unsure at this time, please contact us later Certification No.

Areas of Expertise

Contractor Licence:

DIR Registration #

To opt out of receiving further faxes, call 800-800-8534 or (415) 778-6250 or email sbe@sbeinc.com

3b. Email Blast Detail Report

	A	B	C	D	E	F	G	H
1	Campaign	Company Name	Email	Opened	Link Clicked	Unsubscribe	Bounced	Date Sent
2	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ZelDesign DBA ZHA-Harrison Ass	zelDesign@sbcglobal.net	No	No	No		5/10/22 17:01
3	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	VN TUNNEL AND UNDERGROUND INC	tung.vu@vntuinc.com	No	No	No		5/10/22 17:01
4	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ASCEND ENGINEERING INC	tteferi@ascendeng.net	No	No	No		5/10/22 17:01
5	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Lewis/Schoeplein Architects	toni@lewisschoeplein.com	No	No	No	Yes	5/10/22 17:01
6	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Cadstar Inc	stella.samples@cadstarinc.com	No	No	No		5/10/22 17:01
7	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MARTINEZ DESIGN GROUP	sm@martinezdzn.com	No	No	No	Yes	5/10/22 17:01
8	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	The Converse Professional Grou	rromero@converseconsultants.com	No	No	No		5/10/22 17:01
9	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Infrastructure Factor Consulti	office.admin@ifactor.com	No	No	No	Yes	5/10/22 17:01
10	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Meruelo Enterprises Inc	mtapanes@meruelogroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
11	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SafeProbe"	mpoyaoan@abratique.com	No	No	No		5/10/22 17:01
12	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MORGNER TECHNOLOGY MANAGEMENT	mmorgner@morgnerco.com	Yes	No	No		5/10/22 17:01
13	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ANDERSON BARKER ARCHITECHS IN	michael@anderson-barker.com	No	No	No	Yes	5/10/22 17:01
14	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DC ENGINEERING GROUP	mdelpasand@DCEngineeringGroup.com	No	No	No		5/10/22 17:01
15	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADHAMI ENGINEERING GROUP	ManoocheHR@Adhami-AEG.com	No	No	No		5/10/22 17:01
16	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ARCHIMORPHIC INC	ltu@archimorphic.com	No	No	No	Yes	5/10/22 17:01
17	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADVANTEC CONSULTING ENGINEERS	leolee@advantec-usa.com	No	No	No		5/10/22 17:01
18	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ATIENZA ENGINEERING INC	joseph.atienza@aeincorp.com	No	No	No		5/10/22 17:01
19	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CONSTRUCTION MANAGEMENT SOLUTI	joe@thecmsolution.com	No	No	No		5/10/22 17:01
20	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Casamar Llc	jgarcia@casamargroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
1	Campaign	Company Name	Email	Opened	Link Clicked	Unsubscribe	Bounced	Date Sent
2	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ZelDesign DBA ZHA-Harrison Ass	zelDesign@sbcglobal.net	No	No	No		5/10/22 17:01
3	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	VN TUNNEL AND UNDERGROUND INC	tung.vu@vntuinc.com	No	No	No		5/10/22 17:01
4	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ASCEND ENGINEERING INC	tteferi@ascendeng.net	No	No	No		5/10/22 17:01
5	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Lewis/Schoeplein Architects	toni@lewisschoeplein.com	No	No	No	Yes	5/10/22 17:01
6	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Cadstar Inc	stella.samples@cadstarinc.com	No	No	No		5/10/22 17:01
7	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MARTINEZ DESIGN GROUP	sm@martinezdzn.com	No	No	No	Yes	5/10/22 17:01
8	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	The Converse Professional Grou	rronero@converseconsultants.com	No	No	No		5/10/22 17:01
9	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Infrastructure Factor Consulti	office.admin@ifactor.com	No	No	No	Yes	5/10/22 17:01
10	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Meruelo Enterprises Inc	mtapanes@meruelogroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
11	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SafeProbe"	mpoyaoan@abratique.com	No	No	No		5/10/22 17:01
12	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MORGNER TECHNOLOGY MANAGEMENT	mmorgner@morgnerco.com	Yes	No	No		5/10/22 17:01
13	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ANDERSON BARKER ARCHITECHS IN	michael@anderson-barker.com	No	No	No	Yes	5/10/22 17:01
14	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DC ENGINEERING GROUP	mdelpasand@DCEngineeringGroup.com	No	No	No		5/10/22 17:01
15	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADHAMI ENGINEERING GROUP	ManoocheHR@Adhami-AEG.com	No	No	No		5/10/22 17:01
16	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ARCHIMORPHIC INC	ltu@archimorphic.com	No	No	No	Yes	5/10/22 17:01
17	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADVANTEC CONSULTING ENGINEERS	leolee@advantec-usa.com	No	No	No		5/10/22 17:01
18	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ATIENZA ENGINEERING INC	joseph.atienza@aeincorp.com	No	No	No		5/10/22 17:01
19	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CONSTRUCTION MANAGEMENT SOLUTI	joe@thecmsolution.com	No	No	No		5/10/22 17:01
20	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Casamar Llc	jgarcia@casamargroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
21	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	URBAN ROCK DESIGN	jeanine@urbanrockdesign.com	No	No	No	Yes	5/10/22 17:01
22	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DEANGELIS DESIGN	jean@deangelisdesign.com	No	No	No	Yes	5/10/22 17:01
23	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CEJ ENGINEERS INC	jcervantes@cej-eng.com	No	No	No	Yes	5/10/22 17:01
24	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Suenram & Associates Inc	info@suenramassoc.com	No	No	No		5/10/22 17:01
25	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GOLD CONSTRUCTION SERVICES LLC	gldconserv@gmail.com	No	No	No		5/10/22 17:01
26	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	EW Consulting Inc	elizajane@ewconsultinginc.net	No	No	No		5/10/22 17:01
27	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	AEIO LLC	dword@aeioonline.com	No	No	No	Yes	5/10/22 17:01
28	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CRYSTALLOGY CONSULTING INC	cxie@crystallogy.com	No	No	No		5/10/22 17:01
29	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	HYBRID DATA LLC	CJ@Hybridata.US	No	No	No		5/10/22 17:01
30	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	OKAPI ARCHITECTURE INC	chin@okapiarchitecture.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
21	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	URBAN ROCK DESIGN	jeanine@urbanrockdesign.com	No	No	No	Yes	5/10/22 17:01
22	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DEANGELIS DESIGN	jean@deangelisdesign.com	No	No	No	Yes	5/10/22 17:01
23	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CEJ ENGINEERS INC	jcervantes@cej-eng.com	No	No	No	Yes	5/10/22 17:01
24	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Suenram & Associates Inc	info@suenramassoc.com	No	No	No		5/10/22 17:01
25	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GOLD CONSTRUCTION SERVICES LLC	gldconserv@gmail.com	No	No	No		5/10/22 17:01
26	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	EW Consulting Inc	elizajane@ewconsultinginc.net	No	No	No		5/10/22 17:01
27	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	AEIO LLC	dword@aeioonline.com	No	No	No	Yes	5/10/22 17:01
28	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CRYSTALLOGY CONSULTING INC	cxie@crystallogy.com	No	No	No		5/10/22 17:01
29	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	HYBRID DATA LLC	CJ@Hybridata.US	No	No	No		5/10/22 17:01
30	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	OKAPI ARCHITECTURE INC	chin@okapiarchitecture.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
35	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DASH ENGINEERING SOLUTIONS INC	ASizar@Dash.Engineer	No	No	No	Yes	5/10/22 17:01
36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
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36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

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31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
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36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

3c. Re-Emailed Upon Request

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1



Michelle Gastelum <mg@summit-engineers.com>

Thu 5/12/2022 1:49 PM

To: Rosalie Vivanco



Hello,

We don't perform those services listed.

But thank you.

Best,

Michelle

...



Rosalie Vivanco

Thu 5/12/2022 10:50 AM

To: mg@summit-engineers.com



MCC-4453 Invitation to Bid.p...
138 KB

Greetings Ms. Gastelum,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1 ✓



Rosalie Vivanco

Thu 5/12/2022 10:50 AM

To: mg@summit-engineers.com



MCC-4453 Invitation to Bid.p...

138 KB



Greetings Ms. Gastelum,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com

[Reply](#)


[Forward](#)

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1



Rosalie Vivanco
Thu 5/12/2022 11:28 AM
To: jcervantes@cej-eng.com

 MCC-4453 Invitation to Bid.p...
138 KB

Greetings Joaquin,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco
Small Business Exchange, Inc.
P: 800-800-8534 ext. 307
C: 415-290-8986
E. rvivanco@sbeinc.com
Website: www.sbeinc.com

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RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1 ✓

RV

Rosalie Vivanco

Thu 5/12/2022 11:23 AM

To: ManoocheHR@Adhami-AEG.com



MCC-4453 Invitation to Bid.p...



138 KB

Greetings Mr. Adhami,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com

[Reply](#) | [Forward](#)

Bayez & Patel Email Communication

From: [Ebersold, David](#)
To: [Subhash Patel](#)
Cc: [Megan Krause](#); [Rooker, Erin N.](#); [Master, Sameet](#)
Subject: LADWP Fairmont Sedimentation Plant Bridge
Date: Wednesday, April 27, 2022 5:58:03 PM
Attachments: [image001.png](#)
[Exhibits Part 3.pdf](#)

Hi Subhash,

Good to talk with you today.

As discussed, we'd like to include B&P on our team for this opportunity to evaluate the existing bridge over the aqueduct. Since Megan was on the call today, I think she already has the RFP (which is a 28mb file). But if not, let me know. The Preliminary Design Report is smaller, I have attached.

But, very briefly, the task is as follows: (from p 18 of RFP).



In the PDR, I have not seen any meaningful discussion of the bridge, but the location maps will be important for you to understand location and other project factors.

Finally, and I'm remiss for not asking, do you have experience in the evaluation of reservoir liners like the existing Fairmont Reservoir Liner? Please take a look at that too, and let me know if you have any questions.

Thank you!

-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

Business Network Corporation Email Communication

From: [Kenny Fischer](#)
To: [Rooker, Erin N.](#)
Cc: [Isaac Meron](#)
Subject: Fairmont Plant Project
Date: Tuesday, May 3, 2022 2:13:44 PM

Hi Erin:

Just left word on your direct dial. Please call me as we have a few questions.
Thanks.

All the best.

Kenny and Rachel

Regards,

Kenny Fischer

Business Network Corporation

8825 Alcott Street

Los Angeles, CA 90035

Kenny@bncla.com

310-738-7341 mobile

310-734-7451 office

www.kennyfischer.com

310-734-7452 fax

www.bncla.com

[https://meroninccom-](https://meroninccom-my.sharepoint.com/:b:/g/personal/isaac_meroninc_com/EdsqxHKEq4tGl5AeM73V9MABzifgWJsSScl3NBioztogvw?e=GjrCLd)

[my.sharepoint.com/:b:/g/personal/isaac_meroninc_com/EdsqxHKEq4tGl5AeM73V9MABzifgWJsSScl3NBioztogvw?e=GjrCLd](https://meroninccom-my.sharepoint.com/:b:/g/personal/isaac_meroninc_com/EdsqxHKEq4tGl5AeM73V9MABzifgWJsSScl3NBioztogvw?e=GjrCLd)

<https://www.recyclingtoday.com/article/the-last-word-kenny-fischer-kenny-fischer-consulting/>

Abundance beyond logic

DR Consultants Email Communication

From: [Gus Malkoun](#)
To: [Ebersold, David](#)
Cc: [Master, Sameet](#); [Rooker, Erin N.](#); [Wanda Martinez](#)
Subject: Re: Fairmont
Date: Thursday, April 21, 2022 10:55:34 AM
Attachments: [Outlook-kclvziyh.png](#)

Hi David,

Good to hear from you and thanks for the introduction. We look forward to start coordinating with Sameet and Erin. Most likely we will set up a kickoff meeting with your team to establish the basis of preparing the estimates.

Many thanks and have a great day.

Gus Malkoun, P.E.

Practice Leader
Water / Wastewater Group
M. (310) 227 - 3630
gmalkoun@drcdinc.com



D R Consultants & Designers, Inc.

915 Wilshire Boulevard, Suite 712, Los Angeles, California 90017
(213) 687-1130
www.drcdinc.com [drcdinc.com]

From: Ebersold, David <EbersoldDB@cdmsmith.com>
Sent: Thursday, April 21, 2022 10:36 AM
To: Wanda Martinez <wanda@drcdinc.com>; Gus Malkoun <gmalkoun@drcdinc.com>
Cc: Master, Sameet <masters@cdmsmith.com>; Rooker, Erin N. <rookeren@cdmsmith.com>
Subject: Fairmont

Good morning Wanda and Gus,

With this email, I'd like to introduce you to Sameet Master and Erin Rooker. Sameet is the point person on our Phase 1 design cost estimate and Erin is our marketing writer. Based on our meeting last Friday, we are looking forward to DR Consultants participating as an engineering partner and leading the road improvements, site civil and drainage, sewage disposal, and wet utilities. I'm confident that there are other areas of support, but these are the areas where we'd like you to lead.

It would be most helpful, if you have not already, to consider any innovative ideas/issues/concerns with the roadways and the civil package. It would be good to get an idea of what you're thinking for that scope of work, how much base, grading, do we need geo grid, etc...

Sameet will be in touch with required format for your design cost estimate and Erin will coordinate on any contact information, required forms, etc.

Thank you very much, and please let me know if there are any questions!

-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T:
213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

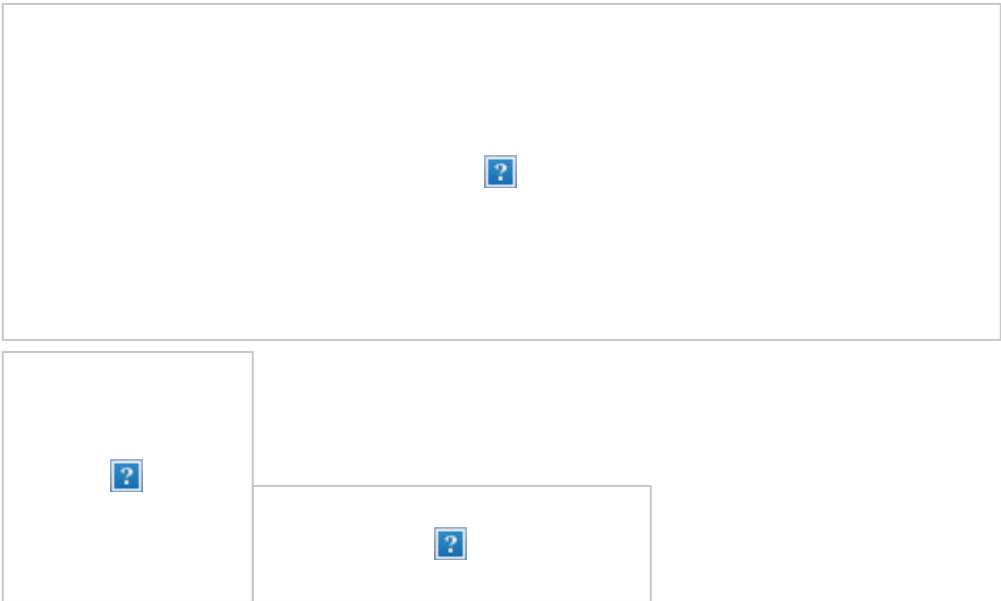
Kana Subsurface Engineering Email Communication

From: [Erick Castro](#)
To: [Rooker, Erin N.](#)
Subject: Progressive Design Build Services for Fairmont Sedimentation Plant Project
Date: Tuesday, May 3, 2022 3:26:27 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

Erin,
If you need Utility Potholing or Locating for the Progressive Design Build Services for Fairmont Sedimentation Plant Project, please let us know. KSE is certified as DVBE, MBE and CBE. Thank you.

Erick Castro, MBA
President

Kana Subsurface Engineering
12620 Magnolia Ave, Riverside, CA 92503 | LIC 1002768 A & C-10
O: 909-204-5987 x 279 | C 714-251-8869 | D 714-399-2279
Website: www.KSE.Construction
DVBE# 2002785
MBE# 16001364
SDVOSB



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Meron, Inc. Email Communication

From: [Isaac Meron](#)
To: [Rooker, Erin N.](#)
Subject: Progressive Design Build Services for Fairmont Sedimentation
Date: Thursday, April 28, 2022 7:38:23 PM
Attachments: [image001.png](#)
[image002.jpg](#)
[image003.png](#)
[image004.jpg](#)
[image005.png](#)
[DGS Supplier Profile.pdf](#)
[Isaac Meron Resume.pdf](#)
[MBE Certificate.pdf](#)
[Meron Construction Contractor Profile - Copy.pdf](#)
[VOSB Certification.pdf](#)

Hi Erin,

We are interested in working together on this project. Please find attached our capability statement, resume, and certifications.

Looking forward in discussing the opportunity with you and your team.

Thanks,
Isaac

Isaac Meron, CEM®

1100 S Robertson Blvd
Los Angeles, CA 90035

O (323) 826-7252

C (424) 204-3016

F (310) 382-2079

isaac@meroninc.com

www.meroninc.com

Veteran-Owned Small Business Certified

Small Business Certified

CSLB LIC #1030924; A, C-10



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“We bring value - added expertise to the team.”



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Ninyo & Moore Email Communication

From: [Ebersold, David](#)
To: [Rooker, Erin N.](#); [Master, Sameet](#)
Cc: [Yang, Hong](#); [Visosky, Thomas A.](#)
Subject: Ninyo & Moore
Date: Friday, April 29, 2022 9:13:04 AM

Hi Erin,

Ninyo and Moore will be on team for Geotech. Please reach out to them with RFI.

Sameet, they will try to have pricing to us by 5/6.

Contact: Michael Putt mputt@ninyoandmoore.com

Thank you

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

Nuvis Email Communication

From: [Ebersold, David](#)
To: [Perry Cardoza](#)
Cc: [Rooker, Erin N.](#); [Almanzar, Leonel I.](#); [Master, Sameet](#)
Subject: Fairmont Sedimentation Plant Landscape Architecture
Date: Tuesday, May 10, 2022 10:23:45 AM
Attachments: [image001.png](#)
[Exhibits Part 3.pdf](#)

Hi Perry, as part of a JV with McCarthy Builders, CDM Smith is pursuing the progressive design build of a new water treatment plant for LADWP. The first element of the project will be to advance the current level of design from about 30% to 60%, so that that a guaranteed maximum price for construction can be determined and negotiated with LADWP. While that GMP is being negotiated, we would continue the advancement of the design to final for construction. The preliminary design report states the following with respect to landscape.



I have attached the preliminary design report so that you can see the location of the facility (in the Antelope Valley) and the preliminary site layout.

Two questions, are you interested in participating exclusively on our team and 2) can you prepare a cost estimate to advance the landscape design first to 60% and then to completion.

Thank you for your consideration, and please let me know if you have any questions.

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

V&A Email Communication

From: [Master, Sameet](#)
To: [Brian Briones](#); [Almanzar, Leonel I.](#); [Glenn Willson](#); [Ebersold, David](#)
Cc: [Rooker, Erin N.](#); [Debra Kaye](#); [Maria Camareno](#)
Subject: RE: LADWP Fairmont Sedimentation Plant
Date: Friday, April 22, 2022 11:14:36 AM
Attachments: [RFP No. 90678 reduced.pdf](#)

Hi, Brian.

Attached is the RFP. There are several exhibits to it that are separate, and large, files, so I will work on a way to get the appropriate exhibits to you.

Attached is the WBS we developed so you can see how we're breaking down the scope.

Best,
Sameet

From: Brian Briones <BBriones@vaengineering.com>
Sent: Friday, April 22, 2022 10:24 AM
To: Almanzar, Leonel I. <almanzarli@cdmsmith.com>; Glenn Willson <gwillson@vaengineering.com>; Ebersold, David <EbersoldDB@cdmsmith.com>; Master, Sameet <masters@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: RE: LADWP Fairmont Sedimentation Plant

Hi Sameet,

Please send the RFP to me. I will review and give you a call to discuss tasks that should be included in V&A's scope and fee.

Thanks,

Brian Briones • V&A
Direct 858.779.0339 • Cell 619-322-1272
www.vaengineering.com

From: Almanzar, Leonel I. <almanzarli@cdmsmith.com>
Sent: Thursday, April 21, 2022 10:03 PM
To: Glenn Willson <gwillson@vaengineering.com>; Ebersold, David <EbersoldDB@cdmsmith.com>; Master, Sameet <masters@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Brian Briones <BBriones@vaengineering.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: Re: LADWP Fairmont Sedimentation Plant

Thank you Glenn

I am adding Sameet who will be in contact for cost estimate and SOW

Get [Outlook for iOS](#)

From: Glenn Willson <gwillson@vaengineering.com>
Sent: Thursday, April 21, 2022 7:12:44 PM
To: Ebersold, David <EbersoldDB@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Almanzar, Leonel I. <almanzarli@cdmsmith.com>; Brian Briones <BBriones@vaengineering.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: Re: LADWP Fairmont Sedimentation Plant

Dave,

Thank you for inviting V&A to be on your team. Please let us know what materials you need.

Glenn H. Willson, P.E.
V&A Consulting Engineers

From: Ebersold, David <EbersoldDB@cdmsmith.com>
Sent: Thursday, April 21, 2022 6:38 PM
To: Glenn Willson <gwillson@vaengineering.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Almanzar, Leonel I. <almanzarli@cdmsmith.com>
Subject: LADWP Fairmont Sedimentation Plant

Hi Glenn,
CDM Smith is proposing on LADWP's progressive design build for the Fairmont Sedimentation Plant. I'm not sure if you're familiar with the opportunity or not. It is for the construction of a new treatment plant that will serve as pretreatment to LADWP's existing aqueduct filtration plant. This will necessitate realignment of the first and second Los Angeles Aqueducts at the site to combine their flows into a new inlet structure to the plant, among many other things. We'd be pleased to have V&A join our team for corrosion-related evaluations. Is this something that you're interested in? I'd be please to discuss by phone if you'd rather.
Thank you in advance!
-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

Wes Email Communication

From: [Ebersold, David](#)
To: stephaniew@wesinc.org
Cc: [Rooker, Erin N.](#); [Master, Sameet](#)
Subject: LADWP Fairmont Sedimentation Plant
Date: Tuesday, April 26, 2022 3:48:05 PM
Attachments: [Exhibits Part 3.pdf](#)
[Exhibit 16 - WETS Design Guidelines.pdf](#)

Hi Stephanie,

It was very nice to talk with you on the phone. Following up on our conversation, we would like to get a cost proposal to provide surveying services to support the design for this new water treatment plant and access road improvements. I have attached the preliminary design report (Exhibits Part 3).

Also attached are the LADWP design guidelines that they attached to the RFP. It has some limited information on survey requirements associated with their mainline replacement program – I would view these as minimums based on our phone call. I believe it should provide all of the information that you need, but please do ask if there are any other questions. I understand that your week is quite busy so if we could look for end of day Monday to get your proposal, that would be fine. Again, please ask if questions come up along the way – no point in wasting time spinning your wheels on something we may already have an answer to.

Thank you very much!

Sincerely,

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

FACTOR 4 (Weight = 5 points)
Documentation of efforts made in advising and assisting interested potential subcontractors including DBEs, MBEs, WBEs, and OBEs in obtaining bonds, lines of credit, or required insurance. Attach all necessary documentation and correspondence.
Names of Potential Subcontractors that received Information and Assistance
Please see list of all subcontractors on the following page.

Bidders are advised to print extra copies of this page if necessary.

A1 Management & Inspection Inc.
AcousticWorks, Inc.
Active Engineering Services
Adhami Engineering Group
Advanced Alarm & Fire, Inc.
Advantec Consulting Engineers
AEIO LLC
AGI
AirX Utility Surveyors, Inc.
Anderson Barker Architects Inc
Angelus Waterproofing & Restoration, Inc.
Archimorphic Inc
Arrow Inc
Ascend Engineering Inc
A-Tech Consulting
Atienza Engineering Inc
Bali Construction, Inc.
Bobby Knox AIA Architects Inc
Bonita Pipeline Inc
Borbon, Inc.
Brian Thomas Consulting, Inc.
C2PM
Cabrinha, Hearn & Associates
Cadstar Inc
Caliagua, Inc. - Anaheim, CA
CareOnSite
Casamar LLC
CASigns
CEJ Engineers Inc
CM Solutions
Comet Electric
Construction Management Solutions
CONTAINER ALLIANCE
Costa Azul Contracting Group
Crystalloggy Consulting Inc
D2 Architecture
Dash Engineering Solutions Inc
DC Engineering Group
Deangelis Design
D'Leon Consulting Engineers Co
EW Consulting Inc
Global Energy Services Inc
Gold Construction Services LLC
Golden Bay Fence Plus Iron Works, Inc
Horeth Construction
Hybrid Data LLC

Infrastructure Factor Consulting
J&M Concrete Contractors
Johnson & Turner Painting Co., Inc.
Kambrian Corporation
Kimble and Company
Lewis/Schoeplein Architects
Lifelung Inc
Martinez Design Group
Masonry Concepts, Inc.
Meruelo Enterprises Inc
Mindful Integration of Construction Services
Morgner Technology Management
MTGL Inc.
My Engineering Inc
Okapi Architecture Inc
SafeProbe
Service Connected, inc.
Sharma Gen. Eng. Contractors, Inc.
So Cal Sanitation LLC
Southwest Door & Frame, Inc.
Southwest Mobile Storage, Inc.
Suenram & Associates Inc
Summit Erosion Control
Summit Glass Corporation
SWA Architects
Synergy Traffic Control, Inc.
The Converse Professional Group
Urban Rock Design
VN Tunnel and Underground Inc
W.S. Klem Contractor Inc.
Weiss Sheet Metal
West Coast Cable Inc.
West Coast Firestopping & Expansion Joints
Zelddesign DBA ZHA-Harrison Ass

**Additional documentation for this Factor has been
provided on the following pages.**

Fairmont Outreach Call Attendee List

First Name	Last Name	Email	Address	Organization	Job Title	Approval Status	Please advise on any small/disadvantaged certifications your firm has, including the certifying agency. Put "Large" if not applicable	Please advise on the Southern California cities you provide work in. (For example: San Diego, Orange County, Los Angeles, Palm Springs, etc.)	Please advise on the services/goods that your firm provides
Kody	Farrel	kfarrel@westcoastfirestop.com	1132 W. Trenton Ave.	West Coast Firestopping & Expansion Joints	Business Development	approved	SBE	CA - ALL	Firestopping & Expansion Joints
ryan	ricard	rricard@callagua.net	4930 East La Palma Ave.	Callagua, Inc. - Anaheim, CA	Lead Estimator & Project Manager	approved	SBE, DBE with LACMTA	California	Engineering Contractor specializing in water & wastewater infrastructure
Shiva	Sharma	shiva@sharmacontractors.com	13840 Princeton Ave., Moorpark, CA 93021	Sharma Gen. Eng. Contractors, Inc.	Owner/Project Manager	approved	SB-PW - In process of recertification, MBE	OC, LA	Earthwork
Theodora	Oyle	toyle@miccs.us	P.O Box 180156, Los Angeles, CA 90018	Mindful Integration of Construction Services	CEO	approved	SBE	Los Angeles, San Diego, San Bernardino, Riverside	Jobs Coordinator
Michael	Claus	michaelc@angeluswp.com	17762 Metzler Lane	Angelus Waterproofing & Restoration, Inc.	Director of Business Development	approved	SBE, via the Coalition of Southern California Public Agencies	All cities throughout California	Rubber
Johnny	Haygood	johnny@wccable.com	5535 Daniels St, Chino, CA, 91710	West Coast Cable Inc.	Sr Estimator	approved	Small	Southern California	Low-Voltage
Clayton	Surratt	estimating@horethconcrete.com	9327 Wheatlands Rd, suite B	Horeth Construction	Estimator	approved	SBE, DVB	California	Concrete: CIP Site Work & CIP Structural
Vincent	Sapient	Vince@sw-ca.com	6251 Schaefer Ave Chino CA	Southwest Door & Frame, Inc.	Senior Estimator	approved	SBE	CA	Door, Frames & Hardware
Brian	Stanionis	Brian.s@swmobilestorage.com	9551 lucas ranch rd. Rancho cucamonga, Ca 91730	Southwest Mobile Storage, Inc.	Territory Sales Manager	approved	Federal Sba certified small business	San Diego, Imperial, Riverside, San Bernardino, Orange, Los Angeles, Ventura counties	Storage Container and ground level office rental, sales, modification and relocation.
Melanie	Geiss	mgeiss@airxus.com	4395 E Lowell St, Suite G, Ontario, CA 91761	AirX Utility Surveyors, Inc.	Estimator	approved	DGS SB #36366 / CPUC WBE #10050096	Ontario, etc.	Utility Locating, Potholing, CCTV Pipe Inspection, Pipe Jetting
Shereen	Hayes	Shereen@2pm.com	22601 Summerfield	CPM	Project Manager	approved	SBE, DBE, LBE, WBE, MBE, CBE	San Diego, Orange County, Los Angeles	CM, PM, QA/QC Inspection, Staff Augmentation, Project Controls
Ali	Alfaha	Marketing@2pm.com	22601 Summerfield	CPM	Business Development	approved	SBE, DBE, MBE, WBE, LBE, CBE	San Diego, Orange County, Los Angeles	CM, PM, QA/QC Inspection, Project Controls, Staff Augmentation
Grant	Wood	gwood@baliconstruction.com	9852 E. Joe Vargas Way, South El Monte CA 91733	Bali Construction, Inc.	Executive VP/Director of Marketing & Estimating	approved	DBE (Supplier Clearinghouse), MBE (City LA, SCMSDC, Supplier Clearinghouse)	Los Angeles, Orange, San Diego, Imperial, Riverside, San Bernardino, Kern, Ventura	Underground site utilities (wets and dries)
Matt	Metoyer	mmetoyer@baliconstruction.com	9852 E. Joe Vargas Way, South El Monte CA 91733	Bali Construction, Inc.	Chief Estimator	approved	DBE (Supplier Clearinghouse), MBE (City LA, SCMSDC, Supplier Clearinghouse)	Los Angeles, Orange, San Diego, Imperial, Riverside, San Bernardino, Kern, Ventura	Underground site utilities (wets and dries)
Testing Labs	Koch	skoch@mtgllc.com	2992 East La Palma Ave Suite A	MTGL Inc.	Quality Control - Testing & Inspection of Soil and Materials	approved	SBE< DBE MBE< WBE - LA County MTA	Los Angeles, San Bernardino, Orange, Riverside, and San Diego Counties.	Testing & Inspection services to include soil, asphalt, concrete, anchors, masonry, fireproofing, welding , fab, UT
David	Flelow	David@synergystaffcontrol.com	17311 S. Main St., Gardena, CA 90248	Synergy Traffic Control, Inc.	Business Development	approved	DVBE, DBE, SBE, MBE, CBE (L A.),	Los Angeles, Orange County, Palm Springs, Riverside, San Bernardino, San Diego	Union commercial glazing subcontractor
Alexandra	Klem	alexandra@wsklem.com	138 Arena St., Suite B	W.S. Klem Contractor Inc.	Project Manager	approved	SBE	All So Cal cities	Material supplier, Toilets, Fencing, Janitorial Services.
Corey	Harris	charris@a1inspect.net	9854 National Blvd. #365	A1 Management & Inspection Inc.	Business Development Manager	approved	DBE(CUCP)/SBE (LACMTA)/LSBE (LA County)/WBE (Supplier Clearinghouse)	CA	Professional Services: Quality (QA/QC) and Construction Program Management
Jimmy	Diaz	jdiaz@containeralliance.com	420 E Compton Blvd Gardena CA 90248	CONTAINER ALLIANCE	SALES MANAGER	approved	SBE	LOS ANGELES, VENTURA, OC, SAN DIEGO, SAN BERNARDINO, SANTA BARBARA, RIVERSIDE	CARGO CONTAINER RENTALS AND SALES
Alicia	Marquez	alicia@bonitapipeline.com	140 N. Glover Ave Chula Vista CA 91910	Bonita Pipeline Inc	Estimating Administrator	approved	SLBE, DBE, SBE, DVBE, HURZONE, SDVBE	California	Underground Utilities
Yolanda	Mohagen	ymohagen@jmccontractors.com	749 N Poplar Street	J&M Concrete Contractors	Business Development	approved	Large	CA	Site Concrete Contractor
Aram	Boghosian	aram@atechinc.net	1640 N Batavia Ave	A-Tech Consulting	Account Manager	approved	SBE WBE DBE	Orange county, Los Angeles, San Diego,	Environmental Consulting, hazardous material sampling, risk assessment, hazardous material handling
Aaron	Sellers	asellers@acousticworks.net	622 Aero Way,, Escondido, Ca	AcousticWorks, Inc.	President	approved	SBE	All	Suspended Acoustic Ceilings, Custom Wood & Metal Ceilings, Acoustic Panels, FRP & Wall Coverings
Joe	Cisneros	jcisneros@goldenbayfence.com	4104 South B Street	Golden Bay Fence Plus Iron Works, Inc	Business Development	approved	DBE - Dept. of Transportation SBE - CA Dept of General Services MBE & SDB - BART	all	All types of fences/gates, high security vehicle barriers (crash rated), access controls, handrails/guardrails
Rich	Buettner	rich.buettner@igcorp.us	1261 North Sunshine Way, Anaheim, CA 92806	Summit Glass Corporation	Senior Estimator	approved	DVBE/SBE	San Diego county, Orange county, LA county, Riverside county, San Bernardino County, Ventura county.	Union commercial glazing subcontractor
Greg	Keown	greg@serviceconnectedinc.com	8039 Hemet Place Los Angeles, CA. 90046	Service Connected, inc.	Contract Manager	approved	we are SB and DVBE State and LA	San Diego, Orange County, LA and Palm Springs	Material supplier, Toilets, Fencing, Janitorial Services.
Ruth	Cabriniha	ruth@cabrinhaearn.com	3814 E. Colorado Blvd., #101, Pasadena, CA 91107	Cabriniha, Hearn & Associates	Business Development Manager	approved	SBE, LSBE, SB Micro	Courties: Orange, Los Angeles, San Bernardino, Riverside, Ventura	Land Surveying
Kelly	Ferris	kelly@weprotecail.com	8724 Millergrove Drive	Advanced Alarm & Fire, Inc.	Sales Manager	approved	Large	California	Fire Alarm
Dale	Hoffman	dhoffman@metcoe.com	1715 West 135th Street	Weiss Sheet Metal	chief estimator	approved	Large	CA	architectural sheet metal
Jacob	Wikert	jake@jigaint.com	8241 Electric Ave., Stanton, CA 90680	Johnson & Turner Painting Co., Inc.	Estimator	approved	SBE	Los Angeles, Orange County	Painting, Walkcovering, Intumescent Coatings
Spencer	Lontok	spencer.lontok@socialindustries.com	163 South Sixth Avenue	So Cal Sanitation LLC	Contract Administrator	approved	MBE	CALIFORNIA	Temporary Fencing, Portable Restrooms/Service
Robert	Rineer	robert@active-t5.com	2090 Paddock Lane	Active Engineering Services	Director	approved	SBE/DBE	All of Southern CA: SD, OC, LA, Riverside, San Bernardino, Ventura	Erosion Control, CSP, OSD, SWPPP, Inspection and Testing
Miguel	Duran	Miguel@casigns.com	10280 Glenoaks.com	CASigns	Sales	approved	MBE & SBE	All	Interior & Exterior sign
Sil	Ramirez	estimating@costaazulcog.com	1420 Kettner Blvd, Ste 100	Costa Azul Contracting Group	Lead Estimator	approved	SBE, MBE, SLBE, DBE, DVBE, SB, SDVOSB	San Diego, Orange County, Los Angeles, San Francisco	Demo, Concrete, Paving, Synthetic Products, Construction Cleanup
John	Sexton	jsexton@kimblefire.com	15182 Bolsa Chica Street suite A Huntington Beach, CA	Kimble and Company	Sales Director	approved	SBE, MBE	All of SoCal	Fire Protection
Jessica	Clapper	jessica.clapper@tangandcompany.com	1250 Pacific Ave	CareOnSite	Business Development Specialist	approved	large	Not limited	Occupational Health Services, Safety, Drug/Alcohol Collection
Steve	Godardzi	estimating@summiterosion.com	2471 Montecito Rd. #A	Summit Erosion Control	Estimator	approved	Small Business	California	Erosion Control
Chris	Jobran	cjobran@advgeosolutions.com	13 Orchard Rd., Suite 105 Lake Forrest CA	AGI	Sr. Project Manager	approved	LARGE	San Diego, Orange, Los Angeles, Riverside County	Shoring and Piling
Sherri	Graham	sherri@brianthomasconsulting.com	396 Eddie Drive, Vista, CA 92083	Brian Thomas Consulting, Inc.	SWPPP Administrator	approved	Large	San Diego County, Orange County Riverside, e County	SWPPP Erosion Control
Tom	Kim	tkim@borbon.net	2560 W. Woodland Dr., Anaheim, CA 92801	Borbon, Inc.	Estimator	approved	MBE/WBE	Orange County, Los Angeles, Inland Empire	Painting
Carly	Behr	carly@theconsulation.com	114 W Colorado Blvd Monrovia, CA 91016	CM Solutions	Project Controls Manager	approved	SBE/DBE/WBE	All	Project Controls
David	Sun	david.sun@kambran.com	2707 e valley blvd ste 312	Kambran Corporation	Director of biz development	approved	Small/Disadvantage certs	Los Angeles, Orange San Diego	Electrical & low volt
Christopher	Tuitele	chris.tuitele@careonsite.com		CareOnSite	Clinical Operations Manager	approved	MWBE	CA	Medical Services On Site / Remote
Alli	Thorpe	all.thorpe@careonsite.com	1250 Pacific Ave	CareOnSite	Manager, Account Management	approved	-	-	Medical Care
Taylor	Darby	taylordarby@cometelectric.com	21625 Prairie St.	Comet Electric	Precison Director	approved	LBE	CA	Electrical and Low Voltage
ikstf		ikstf.fukushima@masonry-concepts.com	15408 Cornet St	Masonry Concepts, Inc.	Estimator	approved	SBE	Southern California	Masonry

Fairmont Sedimentation Project

Curtis Horner – JV Director
Tom Viosky – JV Director
Erin Rooker – Outreach and DE&I
Sagrado Sparks – Construction Project
Manager



Outreach Presentation



Project Information

- Location:
45650 170th St W
Lancaster, CA 93536
- Adjacent Fairmont Reservoir
- West of Lancaster



Project Information (PH1 and PH2)

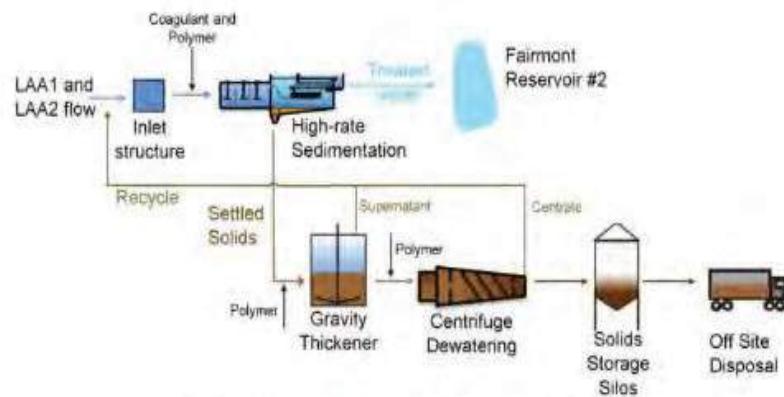


Figure 2-1. Fairmont Sedimentation Plant Process Flow Diagram

- Design and Construction of;
- Water Treatment Facility
 - Gravity Fed Sedimentation Facility
- Sludge Handling Facility
- Administration Facility
- Road Improvements
- Fairmont Reservoir #2 Relining
- Re-Alignment of LAA1 And LAA2
- Focus on;
 - Facility layout
 - Workplace Quality and Safety
 - Training and Development
 - Resiliency



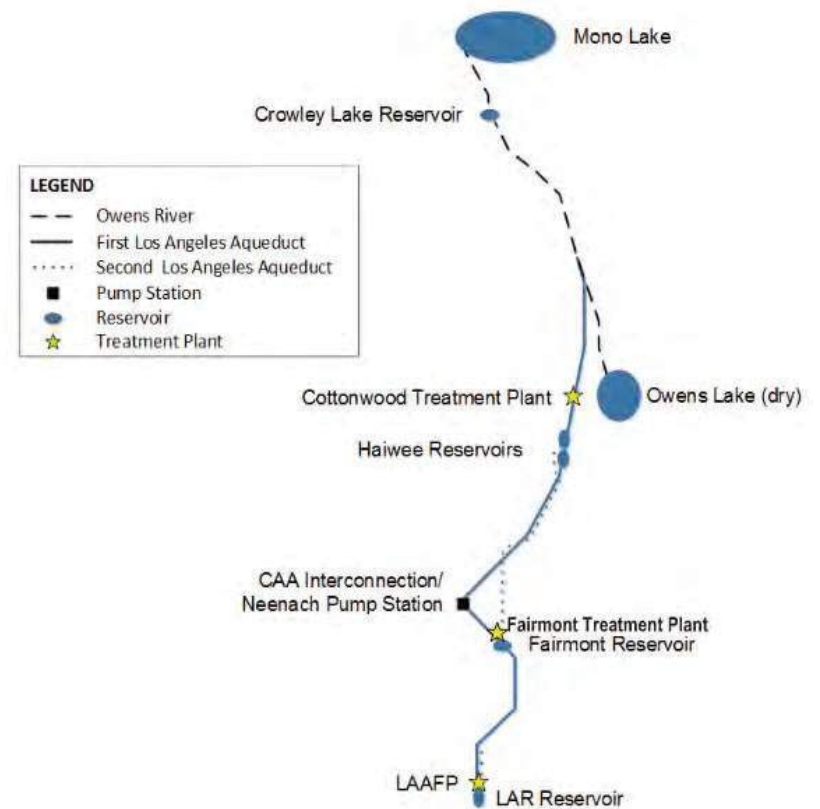
Schedule

Pursuit now – Submission 5/24

Notice to Proceed Q1 2023

Phase 1 – 60% Design and GMP 365
Days, 90% at 730

Phase 2 – Estimated 2025-2029



Procurement Timing

Advertised Date & Bid Invitations: NOW

- Responses accepted immediately

Bids Due:

- If requested 5/13

*Contracts will be awarded immediately after NTP

*PLA in place

*Prevailing Wage Project

*XBE Goal

Procurement Category	Minority Business Enterprise Participation Goal	Women's Business Enterprise Participation Goals
Construction	11%	4%
Supplies	2%	1%
Services	4%	2%
Equipment	2%	2%

Bidding & Selection

Selection Process

- Discussion on scopes and services
- Confirm qualifications, abilities and interaction with team
- Review proposals to coincide with LADWP, McCarthy / CDM Smith XBE Goals
- All Bids are confidential
- We are willing to assist all DBE/MBE/WBE/SBE/OBE/DVBE in obtaining bonds, lines of credit, and/or insurance.



Fairmont Sedimentation Facility

Outreach and Opportunities

Mega Pursuit Leader/Pursuit Strategist

Erin Rooker

rookeren@cdmsmith.com

Project Director

Sagrado Sparks

ssparks@mccarthy.com

Integrated Design Director

Michaela Rempkowski

mrempkowski@mccarthy.com

Director, Supplier Diversity & Community Outreach

Michael Herrera

MDHerrera@McCarthy.com



3a. Invitation to Bid

Small Business Exchange (Outreach Consultant)
Efforts and Reports



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750
Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

**Progressive Design Build Services for
Fairmont Sedimentation Plant Project, RFP No. 90678
for the Los Angeles Department of Water & Power.**

The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage **DBE/MBE/WBE/SBE/OBE** subcontractors to submit.

The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm.**

**PLEASE EMAIL YOUR RESPONSE TO
SMALL BUSINESS EXCHANGE AT RVIVANCO@SBEINC.COM**

COMPANY NAME:

PHONE/FAX:

☐ YES, we will be bidding

Please select: DBE ☐ MBE ☐ WBE ☐ SBE ☐ OBE ☐

☐ NO, we will not be bidding

☐ Unsure at this time, please contact us later Certification No.

Areas of Expertise

Contractor Licence:

DIR Registration #

To opt out of receiving further faxes, call 800-800-8534 or (415) 778-6250 or email sbe@sbeinc.com

3b. Email Blast Detail Report

	A	B	C	D	E	F	G	H
1	Campaign	Company Name	Email	Opened	Link Clicked	Unsubscribe	Bounced	Date Sent
2	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ZelDesign DBA ZHA-Harrison Ass	zelDesign@sbcglobal.net	No	No	No		5/10/22 17:01
3	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	VN TUNNEL AND UNDERGROUND INC	tung.vu@vntuinc.com	No	No	No		5/10/22 17:01
4	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ASCEND ENGINEERING INC	tteferi@ascendeng.net	No	No	No		5/10/22 17:01
5	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Lewis/Schoeplein Architects	toni@lewisschoeplein.com	No	No	No	Yes	5/10/22 17:01
6	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Cadstar Inc	stella.samples@cadstarinc.com	No	No	No		5/10/22 17:01
7	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MARTINEZ DESIGN GROUP	sm@martinezdzn.com	No	No	No	Yes	5/10/22 17:01
8	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	The Converse Professional Grou	rronero@converseconsultants.com	No	No	No		5/10/22 17:01
9	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Infrastructure Factor Consulti	office.admin@ifactor.com	No	No	No	Yes	5/10/22 17:01
10	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Meruelo Enterprises Inc	mtapanes@meruelogroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
11	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SafeProbe"	mpoyaoan@abratique.com	No	No	No		5/10/22 17:01
12	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MORGNER TECHNOLOGY MANAGEMENT	mmorgner@morgnerco.com	Yes	No	No		5/10/22 17:01
13	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ANDERSON BARKER ARCHITECHS IN	michael@anderson-barker.com	No	No	No	Yes	5/10/22 17:01
14	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DC ENGINEERING GROUP	mdelpasand@DCEngineeringGroup.com	No	No	No		5/10/22 17:01
15	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADHAMI ENGINEERING GROUP	ManoocheHR@Adhami-AEG.com	No	No	No		5/10/22 17:01
16	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ARCHIMORPHIC INC	ltu@archimorphic.com	No	No	No	Yes	5/10/22 17:01
17	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADVANTEC CONSULTING ENGINEERS	leolee@advantec-usa.com	No	No	No		5/10/22 17:01
18	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ATIENZA ENGINEERING INC	joseph.atienza@aeincorp.com	No	No	No		5/10/22 17:01
19	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CONSTRUCTION MANAGEMENT SOLUTI	joe@thecmsolution.com	No	No	No		5/10/22 17:01
20	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Casamar Llc	jgarcia@casamargroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
21	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	URBAN ROCK DESIGN	jeanine@urbanrockdesign.com	No	No	No	Yes	5/10/22 17:01
22	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DEANGELIS DESIGN	jean@deangelisdesign.com	No	No	No	Yes	5/10/22 17:01
23	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CEJ ENGINEERS INC	jcervantes@cej-eng.com	No	No	No	Yes	5/10/22 17:01
24	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Suenram & Associates Inc	info@suenramassoc.com	No	No	No		5/10/22 17:01
25	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GOLD CONSTRUCTION SERVICES LLC	gldconserv@gmail.com	No	No	No		5/10/22 17:01
26	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	EW Consulting Inc	elizajane@ewconsultinginc.net	No	No	No		5/10/22 17:01
27	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	AEIO LLC	dword@aeioonline.com	No	No	No	Yes	5/10/22 17:01
28	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CRYSTALLOGY CONSULTING INC	cxie@crystallogy.com	No	No	No		5/10/22 17:01
29	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	HYBRID DATA LLC	CJ@Hybridata.US	No	No	No		5/10/22 17:01
30	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	OKAPI ARCHITECTURE INC	chin@okapiarchitecture.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
35	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DASH ENGINEERING SOLUTIONS INC	ASizar@Dash.Engineer	No	No	No	Yes	5/10/22 17:01
36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
35	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DASH ENGINEERING SOLUTIONS INC	ASizar@Dash.Engineer	No	No	No	Yes	5/10/22 17:01
36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
35	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DASH ENGINEERING SOLUTIONS INC	ASizar@Dash.Engineer	No	No	No	Yes	5/10/22 17:01
36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

3c. Re-Emailed Upon Request

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1



Michelle Gastelum <mg@summit-engineers.com>

Thu 5/12/2022 1:49 PM

To: Rosalie Vivanco



Hello,

We don't perform those services listed.

But thank you.

Best,

Michelle

...



Rosalie Vivanco

Thu 5/12/2022 10:50 AM

To: mg@summit-engineers.com



MCC-4453 Invitation to Bid.p...
138 KB

Greetings Ms. Gastelum,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1 ✓



Rosalie Vivanco

Thu 5/12/2022 10:50 AM

To: mg@summit-engineers.com



MCC-4453 Invitation to Bid.p...
138 KB

Greetings Ms. Gastelum,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com


[Reply](#) | [Forward](#)

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1



Rosalie Vivanco
Thu 5/12/2022 11:28 AM
To: jcervantes@cej-eng.com

 MCC-4453 Invitation to Bid.p...
138 KB

Greetings Joaquin,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco
Small Business Exchange, Inc.
P: 800-800-8534 ext. 307
C: 415-290-8986
E. rvivanco@sbeinc.com
Website: www.sbeinc.com

[Reply](#) | [Forward](#)

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1 ✓

RV

Rosalie Vivanco

Thu 5/12/2022 11:23 AM

To: ManoocheHR@Adhami-AEG.com



MCC-4453 Invitation to Bid.p...



138 KB

Greetings Mr. Adhami,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com

[Reply](#) | [Forward](#)

FACTOR 5 (Weight = 5 points)

State name(s) of publication(s) and the date of the advertisement(s) placed for bids from interested DBE, MBE, WBE, and OBE subcontractors. The advertisement(s) shall be advertised not less than 10 calendar days prior to the submission of bids or proposals in newspapers, trade association publications, minority or trade oriented publications, trade journals, or other appropriate media.

Attach copies of publications

Publication	Advertisement Date
DBE Good Faith	4/20/2022
Los Angeles Daily News	4/25/2022
SBA Gov	4/27/2022
Small Business Exchange	5/5/22 - 5/11/22 5/12/22-5/18/22
SBE Today	5/5/22 5/6/22 5/9/22 5/13/22 5/16/22
sbeinc.com	5/2/22-5/24/22

**Additional documentation for this Factor has been
provided on the following pages.**

5.1.3.a Small Business Exchange Ad Proof



PROOF OF PUBLICATION

(2015.5 C.C.P)

STATE OF CALIFORNIA, SS
County of San Francisco

I am a citizen of the United States and a resident of the County aforesaid. I am over the age of eighteen years, and not a party to or interested in the above matter. I am the principal clerk of the printer and publisher of The Small Business Exchange, Inc., a newspaper of general circulation printed and published weekly in the City and County of San Francisco, State of California on the date of January 29, 1988, that the notice of which the annexed is a printed copy (set in type not smaller than non pareil), has been published in the [Small Business Exchange](#) on the following date(s), to wit:

(RUNS FOR ONE WEEK)

05-05-2022 to 05-11-2022

05-12-2022 to 05-18-2022

I declare under penalty of perjury that the foregoing is true and correct.
Executed on [05-13-2022](#) at San Francisco, California.


(Signature)

Corporate Office

1160 Battery Street East, Suites #100 • San Francisco, CA 94111
Phone (415) 778-6250 • Toll Free (800) 800-8534



CALIFORNIA SUB-BID REQUEST ADS

SKANSKA

Subcontractor/Supplier Bids/Proposals Requested
Owner: California Department of Transportation
Caltrans Contract Number: 07-316004
Revised Proposal Due Date: August 4, 2022 - 2:00 PM
DBE - 23%

Skanska USA Civil West California District Inc. is interested in soliciting in Good Faith all subcontractors and suppliers as well as certified DBE subcontractors and suppliers related to the scopes of work below for the

CONSTRUCTION ON STATE HIGHWAY 14 IN LOS ANGELES COUNTY IN PALMDALE AND LANCASTER FROM TECHNOLOGY DRIVE UNDERCROSSING TO AVENUE "A" OVERCROSSING

Plans & Specs can be accessed and download online at:
Caltrans Office of Engineer dot.ca.gov/des/oe/weekly-ads

Requested scopes include, but are not limited to the following and should be based on the Contract and its amendments:

Construction Area Signs, Traffic Control, Striping, PCMS Boards, Temporary Railing (Type K), Implement BMP's, SWPPP, Erosion Control, Street Sweeping, Clear and Grub, Roadway Excavation, Roadway Excavation (ADL), Class 3 Aggregate Base, Hot Mix Asphalt, Place HMA Dike, Tack Coat, Remove AC Dike, Cold Plane Asphalt Concrete Pavement, Joint Seal, Remove Concrete Pavement and Base, Minor Concrete, Paving Notch Extension, Rock Slope Protection, Pre/Post Construction Surveys, Miscellaneous Iron And Steel, Guardrail Systems, Roadside Signs, Rumble Strip, 6" Rumble Strip (asphalt concrete pavement), Electrical Systems, Structural Signs, Grind Existing Concrete Pavement, Structural Concrete Approach Slab, Concrete Aggregates, Cement, Fly Ash, Admixtures, Tie Bars, Dowel Bars, RSC Aggregate and Cementitious Materials, Trucking, Quality Control, and Water trucks.

Requirements: Skanska is an Equal Opportunity Employer and is requesting quotes from all qualified subcontractors and suppliers. Skanska will assist qualified subcontractors and suppliers in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. If you are a DBE Company, please provide your certification letter with your proposal. If you are a non-DBE, please indicate all lower-tier participation on your quotation as it will be evaluated with your price. In order to assist DBE subcontractors and suppliers, we will divide total requirements into smaller packages, tasks or quantities and establish delivery and construction schedules which will permit maximum participation when feasible. Subcontracting Requirements: Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products and completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per the scope or RFP requirement. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, and Carpenters Unions. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Please note that all Contractors and Subcontractors must register with the DIR (Department of Industrial Relations) in order to bid on public works projects. Include CSLB License Number and DIR Number on All Quotes Submitted.

Skanska USA Civil West California District is an Equal Opportunity/Affirmative Action Employer
EEO/AA/Vet/Disability Employer
Estimating Department: 1995 Agua Mansa Rd, Riverside, CA 92509
Phone: (951) 684-5360, Fax: (951) 788-2449
Lead Estimator: Joe Sidor Email: bids.socal@skanska.com

SKANSKA

Subcontractor/Supplier Bids/Proposals Requested
Owner: California Department of Transportation
Caltrans Contract Number: 11-056394
Proposal Due Date: May 19, 2022 - 2:00 PM
DBE - 28%

Skanska USA Civil West California District Inc. is interested in soliciting in Good Faith all subcontractors and suppliers as well as certified DBE subcontractors and suppliers related to the scopes of work below for the

For Construction On State Highway In San Diego County Near San Diego Near San Diego At 1.9 Miles East Of Sanyo Avenue Undercrossing

Plans & Specs can be accessed and download online at: Caltrans Office of Engineer
<http://ppmoe.dot.ca.gov/des/oe/weekly-ads/all-adv-projects.php>

And on BuildingConnected at
<https://app.buildingconnected.com/public/59b1c0096ab4570007e09292>

Requested scopes include, but are not limited to the following and should be based on the Contract and its amendments: Aggregates, CMP Pipe, Miscellaneous Metals, RCP Pipe, HDPE Pipe, Ready Mix Concrete, Temporary Erosion Control Materials, Traffic Control Materials, Asphalt Paving, Clearing & Grubbing, Concrete Ditch, Erosion Control, Hydroseeding, Railing, Minor Structures, Quality Control, Reinforcing Steel, Rock Slope Protection, Underground Utilities, Concrete Pump, Trucking, Sweeping and Water Truck

Requirements: Skanska is an Equal Opportunity Employer and is requesting quotes from all qualified subcontractors and suppliers. Skanska will assist qualified subcontractors and suppliers in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. If you are a DBE Company, please provide your certification letter with your proposal. If you are a non-DBE, please indicate all lower-tier participation on your quotation as it will be evaluated with your price. In order to assist DBE subcontractors and suppliers, we will divide total requirements into smaller packages, tasks or quantities and establish delivery and construction schedules which will permit maximum participation when feasible. Project documents can be reviewed by appointment in our office Monday through Friday, 7:00 am to 4:00 pm. Subcontracting Requirements: Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products and completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per the scope or RFP requirement. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, and Carpenters Unions. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Please note that all Contractors and Subcontractors must register with the DIR (Department of Industrial Relations) in order to bid on public works projects. Include CSLB License Number and DIR Number on All Quotes Submitted.

Skanska USA Civil West California District is an Equal Opportunity/Affirmative Action Employer
EEO/AA/Vet/Disability Employer
Estimating Department: 1995 Agua Mansa Rd, Riverside, CA 92509
Phone: (951) 684-5360 • Lead Estimator: Jeanine Soriano • Email: bids.socal@skanska.com



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power. The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage DBE/MBE/WBE/SBE/OBE subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact Erin Rooker at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm**.

ANVIL BUILDERS INC.

1475 Donner Ave. San Francisco, CA 94124
Phone: 415-285-5000 • Fax: 415-285-5005

Request for LBE's Subcontractors and Suppliers for Project: Harry Tracy Water Treatment Plant - Filters No. 1 to 6 Underdrain Replacement Contract No: WD-2887

Bid Date: Thursday, June 2, 2022 • Bid Time: 2:00 PM

The objective of the project is to replace the existing filter underdrains with new stainless steel filter underdrains and miscellaneous improvements. This project is located in San Bruno, California. The work is to be performed in San Mateo County, California. The Engineer's estimate is \$10,500,000 to \$11,500,000. The contract will be awarded to the responsible Bidder submitting the lowest responsive bid.

Seeking all trades (but not limited to): Demolition, Trucking, Concrete, Coating, Misc Metals, and other required work and trades.

Plans, specifications, and requirements can be viewed at our office or by using the link below.

<https://webapps.sfpuc.org/bids/BidDetail.aspx?bidid=4368>

Note: A confidentiality Agreement is required.

For assistance with bonding, lines of credit, insurance, or anything else regarding bidding on this project, contact Anvil Builders via phone or email.

Will you be bidding this project? Please email or fax your response to estimating@anvilbuilders.com / 415-285-5005.

Shimmick Construction Company, Inc.

1 Harbor Center, Suite 200 • Suisun City, CA 94585
Phone (707) 759-6858 • Fax (510) 777-5099
An Equal Opportunity Employer

LBE Subcontractor/Supplier Bids Requested For:

San Francisco Public Utilities Commission
San Joaquin Pipeline Valve and Safe Entry Improvements: Phase 1B
Contract No. HH-1006
Project Number/ID: 10035575
BID DATE: Thursday, May 26th, 2022 at 2pm

LBE Goal: 6%

San Francisco Small & Micro-LBES and SFPUC-LBES
Email quotes to jmiranda@shimmick.com

Shimmick Construction Company, Inc. is requesting quotes from certified LBE subcontractors and suppliers in the following scopes of work:

Welding, Structural Steel, Reinforcing Steel, Pipeline, Fencing, Backhoe Service, Sanitation Systems, Well Drilling, Landscape, Earthwork & Paving, Electrical, Painting/Weatherproofing, Concrete/Related Services, Concrete Contractor, Tree Service, Metal Products, Steel & Steel Products, Trucking, Portable Toilets/Shower, Lifting Equipment & Supplies, Concrete Supplier, Metals for Custom Fabrication, Office Rental, Controls, Welding Equipment & Supplies, Buildings, Lumber, Construction & Building Materials, Safety & Personal Protection Items, Pipes, Valves & Fitting Supplies, Security Guard Services, Utilities & Power Services, Construction Equipment, Concrete Delivery and Pumping, Survey, Photography Services, Environmental Safety Testing Equipment, Environmental Advisory Services.

Plans and specifications are subject to a Confidentiality Agreement. Please contact Jamie Miranda at jmiranda@shimmick.com to request plans and specifications. You may also request to schedule an appointment via WebEx to discuss the documents during regular business hours.

Should you require any assistance, please contact our senior estimator Derek Sappington at dsappington@shimmick.com.

All items of work listed above are made available, even items of work normally performed by Shimmick. Please contact the lead estimator listed above for assistance with breaking down items of work into economically feasible units, with assistance obtaining equipment, supplies, materials, bonding, insurance, estimating, or related assistance. 100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact David Walsh at (720) 798-2280.



CALIFORNIA SUB-BID REQUEST ADS



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

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We encourage **DBE/MBE/WBE/SBE/OBE** subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact Erin Rooker at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm**.



McCarthy Building Companies
515 S. Flower St | Ste. 3600 | Los Angeles, CA 90071 | 213-655-1100

**LACCD – Los Angeles Pierce College Academic East Building
6201 Winnetka Ave, Woodland Hills, CA 91371**

Subcontractor Proposals Due: May 24, 2022 before 2:00 PM

McCarthy Building Companies is requesting bid proposals from qualified **DVBE, DBE, SBE, LSEDEV** subcontractors for this project.

This RFP is seeking proposals for the award of the Design phase services of **MEPT Systems**. Any reference to "MEPT" shall be defined as the following systems, "Fire Protection, Mechanical, Plumbing, Electrical, Photovoltaic, Telecommunications, ERRCS, Audio Visual, Security, and Fire Alarm Systems". Design Build Services will be broken into two sections, **Part A Preconstruction Design Services**, and **Part B Construction Services**.

Project Number: CS-21-07-P 55P.4512.02; 35P.5512.02 - Los Angeles Pierce College Academic East Building: Design and construction of the new Pierce College Academic East Building and associated site improvements.

Prevailing Wages – apply to this project. The District shall be enforcing a Labor Compliance in accordance with the provisions and requirements of Assembly Bill – 1506 an pursuant to California Labor Code sections 1770 et. Seq This will be an **OCIP** (Owner Controlled Insurance Program) Project.

This project has a **30% Goal for LSEDEV (Local, Small, Emerging and Disabled Veteran)** Business Enterprises participation, as per CED document (part of this RFP). McCarthy is an "equal opportunity" employer and encourages Minority and Small Business and LSEDEV Participation.

Please hold your Proposal Prices for the Duration established in the Contract Documents for Design & Construction.

Bidding documents: The bidding documents can be viewed and downloaded now at the McCarthy Building Companies BuildingConnected webpage: <https://app.buildingconnected.com/projects/623264404363f300ccb3df6f/files>

RFI's: RFI's are to be directed to Andrew Orona, aronona@mcCarthy.com

Please do not contact the owners or consultants directly. Failure to follow this requirement may disqualify your proposal.

We are looking forward to receiving your proposal and encourage you to contact us with any questions or comments.

NOTICE:

- NOTICE IS HEREBY GIVEN McCarthy will receive bids for award of Subcontracts for the above named project up to, but not later than
- BIDDERS with bids that exceed \$250,000 must post a bid bond or other security in the amount of 15% of the amount of their bid with
- Each BIDDER, simultaneously with the execution of the Subcontract Agreement, shall be required to furnish a Labor and Material, Payment and Performance Bond in an amount equal to 100% percent of the Contract Sum and Faithful Performance Bond in an amount equal to 100 % percent of the Contract Sum. Said bonds shall be from an admitted California Surety satisfactory to McCarthy, with A.M. Best rating of A- or better, and be listed in the Federal Register, issued by the Department of Treasury and licensed in California, or Subcontractor shall be preapproved to join McCarthy's Contractor Default Insurance Program. Said Bonds shall remain in full force and effect through the guarantee period.
- The BIDDER shall be a licensed contractor pursuant to the Business and Professionals Code and be licensed in the applicable classifications for the trades for which the contractor is submitting a bid and be registered with CA-DIR.
- No Bid may be withdrawn until One Hundred Twenty (120) days after the Bid Opening Date.
- McCarthy reserves the right to reject any and all bids or to waive any irregularities or informalities in any bid or in the bidding. Bidders as specified in the Bidding Instructions shall be required to submit a Prequalification and be prequalified by the McCarthy seven (7) days prior to the Bid Date.
- Bidders as specified in the Bidding Instructions shall be required to submit a Prequalification and be prequalified by McCarthy seven (7) days prior to the Bid Date. <https://prequalification.mccarthy.com/>
- McCarthy reserves the right to reject a Bidder whose EMR exceeds 1.20 in either the most recent year or the average of the three years.

TAFTELECTRIC COMPANY
1694 EASTMAN AVENUE • VENTURA, CA 93003
Phone: (805) 642-0121 • **Fax:** (805) 644-1542
Contact: Arnold Tostado
Email: atostado@taftelectric.com

Invites sub-bids from qualified **DBE** businesses for the following project:

**Oxnard Saviers
Traffic Signal Improvements
Spec No. PW 19-97
Federal Project No. HSIPL-5129(093)
Location: City of Oxnard**

REVISED BID DATE: 5/19/2022 @ 2 P.M.

Scope of work/Trades:

Storm water pollution control plan (SWPPP), Traffic Control, AC Pavement, Concrete (Sidewalks, ramps, curb & gutters) Tree removal, Hand Rails, Striping.

We are an Equal Opportunity Employer and intend to seriously negotiate with qualified Disadvantaged Business Enterprise (DBE) subcontractors and suppliers for project participation.

Payment and performance bonds may be required. Please contact us at the above listed number for further information regarding bidding on this project. To the best of our abilities we will help with bonds/insurance/credit. Plans are available for viewing at our office.

We Are An Equal Opportunity Employer



515 S. Flower St | Ste. 3600 | Los Angeles, CA 90071 (213) 655-1100

**LACCD – LACC Cesar Chavez Administration & Workforce Replacement Building / Demolition
855 N. Vermont Avenue, Los Angeles, CA 90029**
Subcontractor Proposals Due: FRIDAY MAY 13th 2022 before 2:00 pm

McCarthy Building Companies is requesting bid proposals from qualified **DVBE, DBE SBE, LSEDEV** subcontractors for this project.

This RFP is seeking proposals for the award of the Design phase services of **MEPT Systems**. Any reference to "MEPT" shall be defined as the following systems, "Fire Protection, Mechanical, Plumbing, Electrical, Photovoltaic, Battery Storage, Telecommunications, ERRCS, Audio Visual, Security, and Fire Alarm Systems". Design Build Services will be broken into two sections, **Part A Preconstruction Design services**, and **Part B Construction services**.

This Contract will include (2) Projects:

- Project Number: 01C-114.00 - Cesar Chavez Admin & Workforce Replacement Bldg.:** Design and Construction of the new Cesar Chavez Administration and Workforce Replacement Building and surrounding site improvements.
- Project Number: 01C-106.01 & 01C-173.11 - Demolition of Cesar Chavez Administration Building & RWGPL - West Gateway Plaza & Site Improvements:** Demolition and removal of the existing Cesar Chavez Administration Building followed by infill of the existing basement, site restoration and the installation of a new campus gateway plaza.

Prevailing Wages apply to this project. The District shall be enforcing a Labor Compliance in accordance with the provisions and requirements of Assembly Bill – 1506 and pursuant to California Labor Code sections 1770 et. Seq

This will be an **OCIP** (Owner Controlled Insurance Program) Project.

This Project has a **30% Goal for LSEDEV (Local, Small, Emerging and Disabled Veteran)** Business Enterprises participation, as per CED document (part of this RFP). McCarthy is an "equal opportunity" employer and encourages Minority and Small Business and LSEDEV Participation

Please hold your Proposal Prices for the Duration established in the Contract Documents for Design & Construction.

Bidding Documents: The bidding documents can be viewed and downloaded now at the McCarthy BuildingConnected webpage: <https://app.buildingconnected.com/projects/6238a6b499641600a8445849/files>

RFI's: RFI's are to be directed to Andrew Orona, aronona@mcCarthy.com

Please do not contact the owners or their consultants directly. Failure to follow this requirement may disqualify your proposal.

We are looking forward to receiving your proposal and encourage you to contact us with any questions or comments.

NOTICE:

- NOTICE IS HEREBY GIVEN McCarthy will receive bids for award of Subcontracts for the above-named Project up to, but not later than the bid deadline. Subcontract Wards are anticipated within 120 days of bid deadline.
- BIDDERS with bids that exceed \$ 250,000 must post a bid bond or other security in the amount of 15% of the amount of the bid with bid.
- Each BIDDER, simultaneously with the execution of the Subcontract Agreement, shall be required to furnish a Labor and Material, Payment and Performance Bond in an amount equal to 100 percent of the Contract sum and a Faithful Performance Bond in an amount equal to 100 percent of the Contract Sum. Said Bonds shall be from an admitted California Surety satisfactory to McCarthy, with A. M. Best rating of A- or better, and listed in the Federal Register, issued by the Department of Treasury and licensed in California, Or Subcontractor shall be preapproved to join McCarthy's Contractor Default Insurance Program. Said Bonds shall remain in full force and effect through the guarantee period.
- The BIDDER shall be a licensed contractor pursuant to the Business and Professionals Code and be licensed in the applicable classifications for the trades for which the contractor is submitting a bid and be registered with CA-DIR.
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- McCarthy reserves the right to reject any and all bids or to waive any irregularities or informalities in any bid or in the bidding.
- Bidders as specified in the Bidding Instructions shall be required to submit a Prequalification and be prequalified by the McCarthy seven (7) days prior to the Bid Date.
- McCarthy reserves the right to reject a Bidder whose EMR exceeds 1.20 in either the most recent year or the average of the three years.
- Prevailing wages apply.

5.1.3.b SBE Today Ad Proof



PROOF OF PUBLICATION

(2015.5 C.C.P)

STATE OF CALIFORNIA, SS
County of San Francisco

I am a citizen of the United States and a resident of the County aforesaid. I am over the age of eighteen years, and not a party to or interested in the above matter. I am the principal clerk of the printer and publisher of The Small Business Exchange, Inc., a newspaper of general circulation printed and published weekly in the City and County of San Francisco, State of California on the date of January 29, 1988, that the notice of which the annexed is a printed copy (set in type not smaller than non pareil), has been published in the [SBE Today](#) on the following date(s), to wit:

(RUNS FOR ONE DAY)

05-02-2022


05-06-2022

05-09-2022

05-13-2022

05-16-2022

I declare under penalty of perjury that the foregoing is true and correct.
Executed on [05-16-2022](#) at San Francisco, California.


(Signature)

Corporate Office

1160 Battery Street East, Suites #100 • San Francisco, CA 94111
Phone (415) 778-6250 • Toll Free (800) 800-8534



CALIFORNIA SUB-BID REQUEST ADS

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600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

Progressive Design Build Services for Fairmont Sedimentation Plant Project,
RFP No. 90678 for the Los Angeles Department of Water & Power.

The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage **DBE/MBE/WBE/SBE/OBE** subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact Erin Rooker at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm**.



Kiewit Infrastructure West Co.
Tanya Stukes

10704 Shoemaker Avenue, Santa Fe Springs, CA 90670
Telephone Number: 562-946-1816 • Fax Number: 213-947-1229
Email address: Fairmont.Info@kiewit.com
www.kiewit.com/fairmontproject

Kiewit Infrastructure West Co. ("Kiewit") is seeking sub-quotes/proposals from qualified Disadvantaged Business Enterprises (DBE), Minority Business Enterprises (MBE), Women Business Enterprises (WBE), and all Other Business Enterprises (OBE) for:

PROGRESSIVE DESIGN-BUILD SERVICES FOR FAIRMONT SEDIMENTATION PLANT (RFP 90678)

Owner: Los Angeles Department of Water & Power (LADWP)

RFQ Release May 4, 2022

Subcontractor Bids Due: May 13, 2022

Proposal Deadline: May 24, 2022

Phase 1 Work Areas include but are not limited to:

Archaeological Survey	Landscape Design
Administrative Services/Document Control	Permitting Services
Biological Survey	Pre-construction Photography
Diversity Coordinator	Project Partnering
Drafting Services	Road Design
Drone Survey/Photography	Scheduler
Geotechnical Services and Reporting	Site Survey
	Site Utility Investigation (Potholing)

Respond with interest to <https://app.smartsheet.com/b/form/87d393aef24d4243ac88324bfa49ae95> to receive scope packages, plans, specifications, and proposal via BuildingConnected. Create a BuildingConnected account (no cost to Bidder) at <https://app.buildingconnected.com/create-account>

Please contact our office for additional information on the availability of plans and specifications and Kiewit's policy concerning assistance to subcontractors in obtaining bonds, lines of credit, and/or insurance.

"Kiewit Infrastructure West Co. is an Equal Opportunity Employer. Employment decisions are made without regard to race, color, religion, national or ethnic origin, sex, sexual orientation, gender identity or expression, age, disability, protected veteran status or other characteristics protected by law."



ATTENTION SUBCONSULTANTS AND CONTRACTORS

Fairmont Reservoir Treatment Team (a joint venture company between Jacobs Project Management Co. and PCL, Inc.) is proposing on the **new Fairmont Water Treatment Plant for the LADWP**. Jacobs would like to invite all interested businesses to submit proposals, including local, disadvantaged, minority, small and women owned businesses (DBE, MBE, SBE, WBE) capable of supporting this project. We invite interested parties to contact Jacobs to gain more information on the project.

The following Packages are being solicited at this time: **Engineering & Architectural Services, Landscape Design, Surveying, Geotechnical Exploration, Environmental Consulting, and other Technical Consulting Services.**

To learn more about the Fairmont WTP Progressive Design-Build Project and to gain access to the appropriate prequalification and proposal documents, we invite you to contact Dick Richardson, Procurement Manager at FairmontWTP@jacobs.com.



INVITATION TO BID

Project: Contract No. 07-316004 – Install JPCP (RSC), LCB rapid setting, Class 3 AB, slab replacement.

Construction on State Highway in Los Angeles County in Palmdale and Lancaster from Technology Drive Undercrossing to Avenue "A" Overcrossing.

Owner: Department of Transportation (CALTRANS)

Bid Due Date: August 4, 2022 at 2:00 PM

Federal-Aid Project ACNH-P014(106)E

Request for quotes from Certified DBE Subcontractors and Suppliers for the following, but not limited to scopes of work: Aggregate Supply, Asphalt Dike, Asphalt Paving, Clear and Grub, Cold Plane AC, Concrete Supply, Construction Area Signs, Electrical, Erosion Control, Geotextile Supply, Grind Existing Pavement, Guardrail, Hydroseeding, Joint Seal, Joint Seal Assembly Supply, Minor Concrete, Misc. Iron and Steel Supply, PCC Material Supply, Pipe Supply, Pre/Post Construction Survey, QC Testing, Railing, Ready Mix Concrete Supply, Reinforcing Steel, Roadside Signs, Rock Slope Protection, Saw and Seal PCC, Street Sweeping, Striping, Traffic Control Materials.

PLEASE SUBMIT QUOTES BY EMAIL TO

SOCALBIDS@FLATIRONCORP.COM

OR FAX TO (858) 271-1330

Plans and specifications are available, at no cost, from Caltrans <http://ppmoe.dot.ca.gov/des/oe/weekly-ads/specs-ntb.php?c=07-316004> (Registration Required). Additionally, plans and specifications are available to view at Flatiron's San Diego, CA and Chino, CA offices. Please call to make an appointment to view the documents.

This project has a 23% DBE Goal. In addition to request for participation from DBE subcontractors and suppliers, Flatiron requests non-DBE subcontractors to provide lower-tier DBE participation. Bidders are required to indicate lower-tier DBE participation information to be evaluated as part of their quote.

Quotes must be valid for same duration as specified by Owner for contract award. Quotes will be broken down into comparable packages as reasonably necessary to facilitate participation. Flatiron intends to work cooperatively with all firms for scopes of work you are licensed and qualified to perform. Assistance in obtaining bonding, lines of credit, insurance, equipment, supplies and materials is available upon request. Additionally, please contact us if you require technical assistance.

Subcontractors are required to possess and maintain a current contractor's license and must also be registered with the Department of Industrial Relations (DIR) as required by Public Contract Code Section 1725.5. Subcontractors will be required to execute Flatiron's Standard Subcontract Terms and Conditions and insurance requirements. A copy of the document in electronic format is available upon request.

Bond Requirements: Notwithstanding any contrary language in a bid to Flatiron or any prior course of dealing between Flatiron and a bidder, and unless waived in writing by Flatiron, Flatiron reserves the right to require each bidder to provide payment and performance bonds assuring bidder's obligations to Flatiron in the amount of 100 percent of the bid to Flatiron. Flatiron will reimburse the bond premium at actual cost not to exceed 3%. The surety on the bonds must be a California admitted surety.

Flatiron West, Inc.

12121 Scripps Summit Drive, Suite 400
San Diego, CA 92131

Phone (760) 916-9100 / FAX (858) 271-1330

Email: SoCalBids@flatironcorp.com

Point of Contact: Jannette Carter, Estimating Admin

WE ARE AN EQUAL OPPORTUNITY EMPLOYER



CALIFORNIA SUB-BID REQUEST ADS



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CWS Construction Group INC.
42 Digital Drive, Suite 1, Novato, CA 94949
Contact: Charlie Slack
Phone: 415-599-6545 • Fax: 415-209-0228
Charliejr.cws@gmail.com
License: 811153, Class A, B
DIR:1000020287
SBE Certification: 1791595

Invitation to bid as
Subcontractor, supplier or vendor
Certified **DVBE, DBE, MBE, SBE, LBE, WBE**
Contractors are encouraged to bid.

Subtrades Needed: Abatement, Demo, Concrete, CMU, Steel, DFH, Tile, Painting, Signage, Toilet Specialties, Playground Equipment, Site furnishings, Plumbing, Earthwork, Paving, Playground protective surfacing, fencing, Landscaping, Utilities

Project Name: Herz Playground Renovation

Bids Due: May 18th @ 11:00 A.M

Scope Of work: The Work to be done under this Contract is located at Herz Playground, 1701 Visitacion Ave, San Francisco, in John McLaren Park. The Work consists of site improvements with demolition; tree removal; grading; drainage; utility work including a new sewer lateral; structural concrete work including a climbing wall, seat walls and steps; paving; new playground equipment installation; new fencing, site furnishings and signage; new and renovated handrails; a new drinking fountain; planting, installation of boulders and stepping stones, and irrigation; renovation of two restrooms; and hazardous materials abatement

Bid Documents: Available upon request or via the link below:

<https://www.dropbox.com/scl/fo/3s0mylkhv8pnuxkxpeu82/h?dl=0&rkey=wy41a7iojiox892z1hh8q5wj5>

Participation Goals: 20% LBE

Please Contact Charlie Slack at bidscws@gmail.com for contract documents.

Please Submit All Proposals To:
Charlie Slack bidscws@gmail.com
Or fax: 415-209-0228
For More information please call 415-599-6545

CWS Construction Group INC.
42 Digital Drive, Suite 1, Novato, CA 94949
Contact: Charlie Slack
Phone: 415-599-6545 • Fax: 415-209-0228
Charliejr.cws@gmail.com
License: 811153, Class A, B
DIR:1000020287
SBE Certification: 1791595

Invitation to bid as
Subcontractor, supplier or vendor
Certified **DVBE, DBE, MBE, SBE, LBE, SLRBE, WBE** Contractors are encouraged to bid.

Project Name: Castlemont High School Field and Bleachers Replacement

Scope Of work: Replacement of outdoor Athletic field, Track, Specialty Athletic Sport areas and bleachers. Existing restroom facilities will be upgraded and new single-occupancy accessible restroom facilities will be added to new north and south plazas, accessible parking and path of travel to new work will be included.

Subtrades Needed: Abatement, Demolition, Concrete, Rebar, CMU, Steel, Roofing, DFH, Glazing, Plaster, Epoxy Mosaic flooring, Painting, Signage, Toilet Specialties, Athletic Field Equipment, Grandstands, HVAC, Electric, Earthwork, Paving, Pavement markings, synthetic turf surfacing, synthetic resilient track surfacing, fencing, landscaping, Utilities

Bids Due: May 17th, 2022 @ 10:00 A.M

Bid Documents:

<https://www.dropbox.com/scl/fo/e3li2r64cymcx5t7ye4bt/h?dl=0&rkey=12e9ar73xmg7oc4ogxnsuxkpm>

Participation Goals: DVBE, L/SL/SLRBE

Please Contact Charlie Slack at bidscws@gmail.com for contract documents.

Please Submit All Proposals To:
Charlie Slack bidscws@gmail.com
Or fax: 415-209-0228
For More information please call 415-599-6545

Caliagua Inc.

4930 E La Palma Ave, Anaheim, CA 92807
Phone: 866-416-4214
Email: rricard@caliagua.net
Contact: Ryan Ricard

Project: Storm Water Diversion at the South Bay Water Reclamation Plant
Bid No. K-22-2064-DBB-3

BID DATE: May 23rd, 2022 @ 2:00PM

An Equal Opportunity Employer & Complies with the Standard Federal Equal Employment Specifications All Qualified AND/OR Certified SLBE-ELBE Subcontractors and Material/Equipment Suppliers are requested to forward quotes for the above-referenced project.

Caliagua Inc. is seeking qualified subcontractors and suppliers for the following: Steel Reinforcement, Cast-In-Place Concrete, Precast Concrete, Crack Repair, Metal Fabrications, Joint Sealants, Painting and Coating, Electrical & Instrumentation, Valves & Process Piping, Foul Air Blower

Project Documents:

<https://pbsystem.planetbids.com/portal/17950/bo/bo-search>

Free access to the project documents can be furnished upon request. Caliagua Inc. is signatory to the Operating Engineers, Laborers, Cement Masons and Carpenters Unions. Subcontractors must possess a current contractor's license, DIR Registration, insurance and workers compensation coverage per project requirements. Subcontractors and Suppliers are expected to bid per plans and specifications. Quotes need to be submitted at a reasonable time prior to the bid date. This project has a 22.3% SLBE-ELBE participation goal, participation is highly encouraged.

Caliagua Inc.

4930 E La Palma Ave, Anaheim, CA 92807
Phone: 866-416-4214
Email: rricard@caliagua.net
Contact: Ryan Ricard

Project: Fullerton Main Plant PFAS Water Treatment Plant
Contract No. FUL-2022-1

BID DATE: June 2nd, 2022 @ 2:00PM

An Equal Opportunity Employer & Complies with the Standard Federal Equal Employment Specifications All Qualified AND/OR Certified DBE Subcontractors and Material/Equipment Suppliers are requested to forward quotes for the above-referenced project.

Caliagua Inc. is seeking qualified subcontractors and suppliers for the following: AC Pavement, Ductile Iron Pipe & Fittings, Welded Steel Pipe, Fencing and Gate, Demolition, Concrete, Reinforcing Steel, Structural Steel, Joint Sealants, Painting and Coating, Horizontal End Suction Centrifugal Pump, Chemical Metering System, Deep Well Vertical Turbine Pumps, Bag Filters, Pre-Engineered Fiberglass Shelters, Bolted Steel Tank, Double Containment Piping, Valves & Actuators, Electrical & Instrumentation, Landscaping

Project Documents:

<http://www.ocwdplanroom.com/>

Free access to the project documents can be furnished upon request. Caliagua Inc. is signatory to the Operating Engineers, Laborers, Cement Masons and Carpenters Unions. Subcontractors must possess a current contractor's license, DIR Registration, insurance and workers compensation coverage per project requirements. Subcontractors and Suppliers are expected to bid per plans and specifications. Quotes need to be submitted at a reasonable time prior to the bid date. This project has a 5% DBE participation goal, participation is highly encouraged.



CALIFORNIA SUB-BID REQUEST ADS



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

Progressive Design Build Services for Fairmont Sedimentation Plant Project,
RFP No. 90678 for the Los Angeles Department of Water & Power.
The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

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We encourage **DBE/MBE/WBE/SBE/OBE** subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact Erin Rooker at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm**.



Request for Qualification (RFQ)
RFQ Period: April 27, 2022 – May 11, 2022

Turner Construction Company (Turner) is seeking qualified Subcontractors for the following project:

Gateway – University of California, Berkeley
UCB Project No. 12785A

Turner has been awarded the UCB Gateway project designed by Weiss Manfredi, Executive Architect Gensler and MEP by Interface, located at the former Tolman Hall site, bounded by Hearst Avenue to the north, Koshland Hall to the west, and Morgan Hall and Wellman Courtyard to the east. The project gateway will span over Morgan Bikeway with new paving and planting to invite visitors into campus. This is a new 5-story, 374,590 square feet building hosting Berkeley's data science classrooms, seminar and core spaces on the lower level, while the upper five levels are dedicated to a mix of research labs, faculty and staff offices, workstations and collaborative meeting spaces. This project is seeking either LEED Gold or Platinum certification.

Group	Bid Package #	Trade Package
3	9	Design/Assist Structural Steel
3A	11	Site Utilities
4	12	Metal Deck
4	13	Concrete
4	14	Waterproofing
4	15	Design/Build Metal Stairs (#2 & #5)
4	16	Personnel Hoist

Turner has a 20% UBE [MBE/WBE/DVBE/LGBTQ+] goal for this project.

University Project Reference: <https://capitalstrategies.berkeley.edu/gateway>

For information on how to Pre-Qualify with Turner, please contact Tim Galvin – Subject: UCB Gateway at the following email address: projectoutreach@tcco.com



11555 Dublin Boulevard • P.O. Box 2909
Dublin, CA 94568-2909

Phone: (925) 829-9220 / **Fax:** (925) 803-4263

Website: www.desilvagates.com

ESTIMATOR: DAVID CZECH

An Equal Opportunity/ Affirmative Action Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor for the project listed below:

DUBLIN BOULEVARD REHABILITATION PROJECT
Project No. ST0117 and ST0120
Federal Aid Project No STPL-5432(021)
Disadvantaged Business Enterprise (DBE) Goal Assigned is 22%

OWNER: CITY OF DUBLIN
Department of Public Works

100 Civic Plaza Dublin,
County of Alameda, State of California 94568
Ph: 925-833-6630

BID DATE: MAY 26TH, 2022 @ 2:00PM.

DGC is soliciting quotations from certified Disadvantaged Business Enterprises, for the following types of work and supplies/materials including but not limited to:

Adjust Iron, Construction Area Sign, Crack Sealing, Electrical, Emulsion supplier, Erosion Control, Minor Concrete, Pavement Milling, Roadside Signs, Saw cutting, Stamped/Textured Paving, Striping, SWPPP Prep/ Water Pollution Control Plan Prepare, Testing, Traffic Control Systems, Traffic Control/Engineer, Trucking, Water Trucks, Street Sweeping, and Hot Mix Asphalt (Type A) Material.

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA and 3855 North Freeway Boulevard, Suite 100, Sacramento, CA or at your local Builders Exchange, or reviewed and downloaded from the dropbox site at https://www.dropbox.com/sh/5rvdc1bwfbasgl9/AAABrd0ba51_kN3GtAE5fBUoa?dl=0

or obtained from BPXpress Reprographics by calling (707) 745-3593 or online at www.blueprintexpress.com/Dublin

Fax your bid to (925) 803-4263 to the attention of Estimator David Czech. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at www.dir.ca.gov/Public-Works/Public-Works.html

If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (<http://californiasbdc.org>) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. DGC is an Equal Opportunity/Affirmative Action Employer.

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CALIFORNIA SUB-BID REQUEST ADS



Kiewit

Kiewit Infrastructure West Co.
Tanya Stukes

10704 Shoemaker Avenue, Santa Fe Springs, CA 90670
Telephone Number: 562-946-1816 • Fax Number: 213-947-1229
Email address: Fairmont.Info@kiewit.com
www.kiewit.com/fairmontproject

Kiewit Infrastructure West Co. ("Kiewit") is seeking sub-quotes/proposals from qualified Disadvantaged Business Enterprises (DBE), Minority Business Enterprises (MBE), Women Business Enterprises (WBE), and all Other Business Enterprises (OBE) for:

PROGRESSIVE DESIGN-BUILD SERVICES FOR FAIRMONT SEDIMENTATION PLANT (RFP 90678)

Owner: Los Angeles Department of Water & Power (LADWP)

RFQ Release May 4, 2022

Subcontractor Bids Due: May 13, 2022

Proposal Deadline: May 24, 2022

Phase 1 Work Areas include but are not limited to:

Archaeological Survey	Landscape Design
Administrative Services/Document Control	Permitting Services
Biological Survey	Pre-construction Photography
Diversity Coordinator	Project Partnering
Drafting Services	Road Design
Drone Survey/Photography	Scheduler
Geotechnical Services and Reporting	Site Survey
	Site Utility Investigation (Potholing)

Respond with interest to <https://app.smartsheet.com/b/form/87d393aef24d4243ac88324bfa49ae95> to receive scope packages, plans, specifications, and proposal via BuildingConnected. Create a BuildingConnected account (no cost to Bidder) at <https://app.buildingconnected.com/create-account>

Please contact our office for additional information on the availability of plans and specifications and Kiewit's policy concerning assistance to subcontractors in obtaining bonds, lines of credit, and/or insurance.

"Kiewit Infrastructure West Co. is an Equal Opportunity Employer. Employment decisions are made without regard to race, color, religion, national or ethnic origin, sex, sexual orientation, gender identity or expression, age, disability, protected veteran status or other characteristics protected by law."



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power.

The bid date is May 24, 2022 at 2:00PM PT.

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Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage DBE/MBE/WBE/SBE/OBE subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact Erin Rooker at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm.**

CAHILL CONTRACTORS LLC
requests bids from Certified
Alameda County LBE/SLBE
Subcontractors and Suppliers
for the following DESIGN-BUILD TRADES ONLY:

Fire Sprinkler / Solar Photovoltaic / Elevators

MADRONE TERRACE – 3 Early Trades ONLY
16060 E. 14th St., San Leandro, CA 94578

This is an Alameda County project with construction workforce, prevailing wage, and HCD Measure A1 requirements.

BID DATE: 6/2/22 @ 2:00 p.m.

BID DOCUMENTS: Please contact Wendy for access to documents on BuildingConnected.

CONTACT: Wendy Kirton at
estimating@cahill-sf.com, (415) 677-0611.

Caliagua Inc.
4930 E La Palma Ave, Anaheim, CA 92807
Phone: 866-416-4214
Email: rricard@caliagua.net
Contact: Ryan Ricard

Project: Fullerton Main Plant PFAS Water Treatment Plant Contract No. FUL-2022-1 **BID DATE: June 2nd, 2022 @ 2:00PM**

An Equal Opportunity Employer & Complies with the Standard Federal Equal Employment Specifications All Qualified AND/OR Certified DBE Subcontractors and Material/Equipment Suppliers are requested to forward quotes for the above-referenced project.

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Project Documents:

<http://www.ocwdplanroom.com/>

Free access to the project documents can be furnished upon request. Caliagua Inc. is signatory to the Operating Engineers, Laborers, Cement Masons and Carpenters Unions. Subcontractors must possess a current contractor's license, DIR Registration, insurance and workers compensation coverage per project requirements. Subcontractors and Suppliers are expected to bid per plans and specifications. Quotes need to be submitted at a reasonable time prior to the bid date. This project has a 5% DBE participation goal, participation is highly encouraged.

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CALIFORNIA SUB-BID REQUEST ADS



Is requesting quotes from certified and qualified **MBE** and **WBE** Subcontractors, Suppliers, and Service Providers for the following (but not limited to) work:

SUBS/SERVICE PROVIDERS

Asphalt Paving, Cathodic Protection, Cold-Planing, Fencing, Hazardous Material Disposal, Potholing, Signage, Slurry Seal, Survey, Trucking, Video Recording of Existing Conditions, Welding, Welding Inspection, Clearing and Grubbing, Dust Palliative, Temporary Erosion Control, Water Trucks, Geotechnical Engineering

SUPPLIERS

Reinforcing Bar Supplier, Sand and Gravel, Pipe Supplier, Fencing Supplier, Dust Palliative, Asphalt Concrete, Ready-Mix Concrete Supplier, Welded Steel Pipe Supplier, Temporary Fencing, Heavy Equipment Rental, Cathodic Protection, BMP's, Precast Concrete Structures, Miscellaneous Metals, Shoring, Traffic Control

18" Water Transmission Pipeline Replacement Project Avenal, CA

CASRF Project No. 1610002-002C

MBE GOAL 19%

WBE GOAL 9%

BID DATE: May 18, 2022 at 2:00 p.m.

All Quotes Due Prior

Sukut Construction, LLC

4010 W. Chandler Avenue, Santa Ana, CA 92704

Contact: Robbie Zwick

Phone: (714) 540-5351 • Fax: (714) 545-2003 • Email: estimating@sukut.com

Plans/specs are available for viewing at our office by appointment, by Sukut FTP, or from Owner. Subcontractors must be prepared to furnish 100% performance and payment bonds and possess current insurance and workers' comp coverage. Sukut will assist qualified subcontractors in obtaining bonds, insurance, and/or lines of credit. Subcontractors/Vendors will be required to sign Sukut's Standard Subcontract/Purchase Order. Copies are available for examination. Please contact Robbie Zwick at Sukut Construction for assistance in responding to this solicitation.

Sukut Construction's listing of a Subcontractor in its bid to the agency is not to be construed as an acceptance of all the Subcontractor's conditions or exceptions included with Subcontractor's price quotes. Quotations must be valid for the same duration as specified by Owner for contract award.

Sukut Construction, LLC

An Equal Opportunity Employer



McCarthy / CDM Smith

600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017

Direct (760) 710-4679 • Fax (760) 438-7411

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RFP No. 90678 for the Los Angeles Department of Water & Power.**

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If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm.**

TAFT ELECTRIC COMPANY

1694 EASTMAN AVENUE

VENTURA, CA 93003

Phone: (805) 642-0121

Fax: (805) 644-1542

Contact: Arnold Tostado

Email: atostado@taftelectric.com

Invites sub-bids from qualified **DBE** businesses for the following project:

Oxnard Saviers

Traffic Signal Improvements

Spec No. PW 19-97

Federal Project No. HSIPL-5129(093)

Location: City of Oxnard

REVISED BID DATE: 5/19/2022 @ 2 P.M.

Scope of work/Trades:

Storm water pollution control plan (SWPPP), Traffic Control, AC Pavement, Concrete (Sidewalks, ramps, curb & gutters) Tree removal, Hand Rails, Striping.

We are an Equal Opportunity Employer and intend to seriously negotiate with qualified Disadvantaged Business Enterprise (DBE) subcontractors and suppliers for project participation.

Payment and performance bonds may be required. Please contact us at the above listed number for further information regarding bidding on this project. To the best of our abilities we will help with bonds/insurance/credit. Plans are available for viewing at our office.

We Are An Equal Opportunity Employer

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Will fit right into your proposal, along with a list of interested firms to contact.

Contact Info:

1160 Battery Street East, Suites #100

San Francisco, CA 94111

Email: sbe@sbeinc.com

Website: www.sbeinc.com

Phone: (415) 778-6250, (800) 800-8534

Fax: (415) 778-6255

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PROOF OF PUBLICATION

(2015.5 C.C.P)

STATE OF CALIFORNIA, SS
County of San Francisco

I am a citizen of the United States and a resident of the County aforesaid. I am over the age of eighteen years, and not a party to or interested in the above matter. I am the principal clerk of the printer and publisher of The Small Business Exchange, Inc., a newspaper of general circulation printed and published weekly in the City and County of San Francisco, State of California on the date of January 29, 1988, that the notice of which the annexed is a printed copy (set in type not smaller than non pareil), has been published on sbeinc.com on the following date(s), to wit:

Start Date	End Date
05-02-2022	05-24-2022

I declare under penalty of perjury that the foregoing is true and correct.
Executed on [05-13-2022](#) at San Francisco, California.


(Signature)

Corporate Office

1160 Battery Street East, Suites #100 • San Francisco, CA 94111

Phone (415) 778-6250 • Toll Free (800) 800-8534

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Title: McCarthy / CDM Smith - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power.

Date Posted: May 02, 2022

Expiry/Bid Date: May 24, 2022

Sub Bid Request Category: Sub Bid Requests

Price: 0

Email Address:

Address1: 515 S Flower St, Suite 3600

Listed under sites: SBEInc

City: .

State: CA

Zip Code: .

Country: United States

Phone:213-655-1100

Status: Active

Description:

Header Content:

Image File: [Screen Shot 2022-05-04 at 1.26.46 PM.png](#)



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

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If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm.**

CDM SMITH INC.
600 WILSHIRE BOULEVARD, SUITE 750
LOS ANGELES, CA 90017

.....

Account Number: 5282545

Ad Order Number: 0011531657

Customer's Reference
/ PO Number:

Publication: Los Angeles Daily News

Publication Dates: 04/25/2022

Amount: \$416.48

Payment Amount: \$416.48 Payment Method: Credit Card

Invoice Text: The McCarthy | CDM Smith team is accepting statements of qualifications for the following project: Progressive Design Build Services for Fairmont Sedimentation Plant **Project, RFP No. 90678 for the Los Angeles Department of Water & Power**. The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

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If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by May 6th at 5:00pm.

The bid date is May 24, 2022 at 2:00PM PT.
Pub April 25, 2022 Daily News Ad# 11531657

Los Angeles Daily News

605 E. Huntington Dr.
Monrovia, CA 91016

5282545

CDM SMITH INC.
600 WILSHIRE BOULEVARD, SUITE 750
LOS ANGELES, CA 90017

PROOF OF PUBLICATION AFFIDAVIT (2015.5 C.C.P.)

STATE OF CALIFORNIA County of Los Angeles

I am a citizen of the United States and a resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the matter. I am the principal clerk of the printer of the Daily News, a newspaper of general circulation published 7 times weekly in the City of Los Angeles, County of Los Angeles, and which newspaper has been adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, under the date of May 26, 1983, Case Number Adjudication #C349217; that the notice, of which the annexed is a printed copy has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to wit:

04/25/2022

I certify (or declare) under the penalty of perjury that the foregoing is true and correct.

Executed at Monrovia, LA Co. California,
on this 25th day of April, 2022.



Signature

Legal No. **0011531657**

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project: Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power. The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage DBE/MBE/WBE/SBE/OBE subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact Erin Rooker at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by May 6th at 5:00pm.

The bid date is May 24, 2022 at 2:00PM PT.
Pub April 25, 2022 Daily News Ad# 11531657

CDM Smith
600 Wilshire Boulevard, Suite 750
Los Angeles, CA 90017
Tel: (760) 710-4679
Fax: (760) 438-7411

Ad Proofs

Project Name: Progressive Design Build Services for
Fairmont Sedimentation Plant Project

Contract/Bid #: RFP No. 90678

Awarding Agency: Los Angeles Department of Water &
Power

Focus Journal Ad

Publication: DBE GoodFaith (DBEGoodFaith.com)

Published On: 04/20/2022 @ 11:57:32 AM Pacific

Expired On: 05/06/2022 @ 11:59:59 PM Pacific

Message Notifications Sent To: rookeren@cdmsmith.com

Published At: https://dbegoodfaith.com/item.php?item_type=ads&ad_adid=54233

CDM Smith

Is seeking qualified DBEs, MBEs, WBEs, SBEs, SBA MBEs, SDBs, SBA SDVOBs, SBA VOBs, WOSBs, DVBES, Los Angeles CBEs

Project Name

Progressive Design Build Services for Fairmont Sedimentation Plant Project

Bid/Contract

RFP No. 90678

Awarding Agency

Los Angeles Department of Water & Power

Project Location

Lancaster, Los Angeles County County, CA

Bid Date

05/06/2022 at 17:00

Project Details

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

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If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the

Get in Touch

Outreach Coordinator

Erin Rooker

Telephone

(760) 710-4679

Fax

(760) 438-7411

Address

**600 Wilshire Boulevard, Suite 750
Los Angeles, CA 90017**

Send a message

How to get in touch

Outreach Coordinator

Erin Rooker

Telephone

(760) 710-4679

Fax

(760) 438-7411

Address

**600 Wilshire Boulevard, SUite 750
Los Angeles, CA 90017**

Send a message

Trade Journal Ad

Publication: DBE Journal (DBEJournal.com)

Published On: 04/20/2022 @ 11:57:32 AM Pacific

Expired On: 05/06/2022 @ 11:59:59 PM Pacific

Published At:

http://dbejournal.com/index.php?show_ad=54233&ad_project_name=Progressive+Design+Build+Services+for+Fairmont+Sedimentation+Plant+Project&co_name=CDM+Smith

Outreach Coordinator

Erin Rooker

Contact Information

600 Wilshire Boulevard, Suite
750
Los Angeles, CA 90017

Telephone

(760) 710-4679

Fax

(760) 438-7411

CDM Smith

is seeking qualified DBEs, MBEs, WBEs, SBEs, SBA MBEs, SDBs, SBA SDVOBs, SBA VOBs, WOSBs, DVBEs, Los Angeles CBEs

Project Name

Progressive Design Build Services for Fairmont Sedimentation Plant Project

Bid/Contract

RFP No. 90678

Awarding Agency

Los Angeles Department of Water & Power

Project Location

Lancaster, Los Angeles County County, CA

Bid Date

05/06/2022 at 17:00

Project Details

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency. Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project. Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

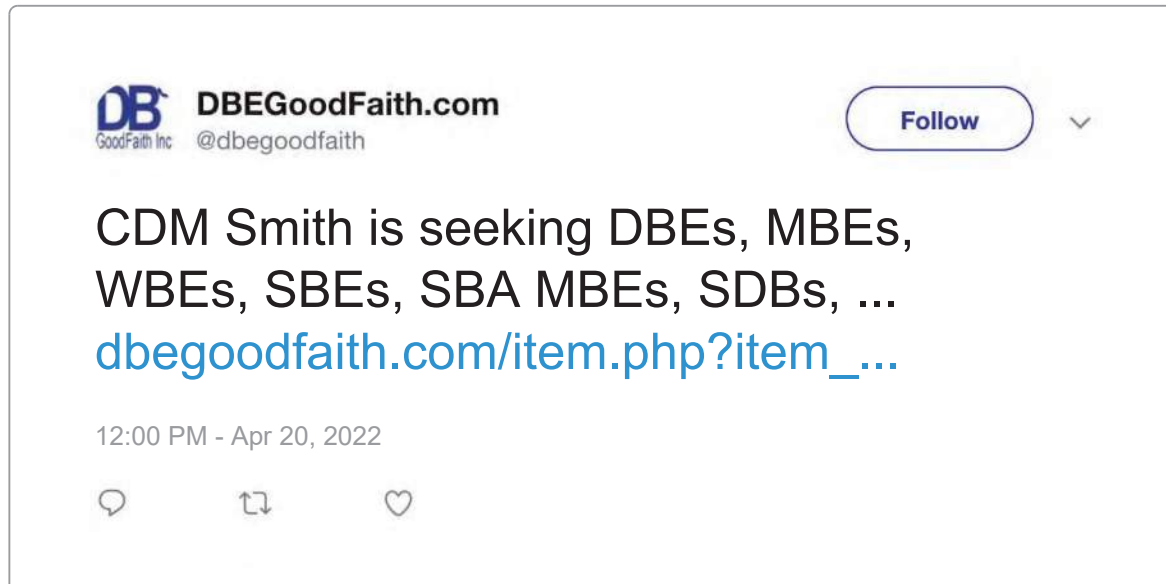
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Tweet

Published On: 04/20/2022 @ 12:00:24 PM Pacific

Published At: <https://twitter.com/dbegoodfaith/status/1516854313716432896>

PLEASE NOTE - The image below is a representation of what your tweet may look like. The appearance of your tweet can vary depending on a variety of factors, including the type of device the tweet is displayed on and Twitter's internal settings. For a real-time copy of your tweet, please use the link provided above to view on Twitter.com & print the screen from your browser. You do not need a Twitter account to view or print this tweet.



Solicitation Details

Business name

CDM Constructors Inc.

DUNS

Type Of Business Being Solicited

Women-Owned Small Business,Disadvantaged Business Enterprise (DBE),Small Disadvantaged Business (SDB),Veteran-Owned Small Business (VOSB)

NAICS Code

541330 Engineering Services

Additional NAICS Code

N/A

Brief Solicitation Description

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the desi

Solicitation POC

First Name: Erin

Last Name:Rooker

Phone:

Ext:

Email: rookeren@cdmsmith.com

Place Of Performance

CA:Los Angeles

Performance Start Date

01/01/2023

Solicitation Closing Date

05/06/2022 - 5:00 PM

Solicitation

SOL-RFP No. 90678



CALIFORNIA SUB-BID REQUEST ADS

SKANSKA

Subcontractor/Supplier Bids/Proposals Requested
Owner: California Department of Transportation
Caltrans Contract Number: 07-316004
Revised Proposal Due Date: August 4, 2022 - 2:00 PM
DBE - 23%

Skanska USA Civil West California District Inc. is interested in soliciting in Good Faith all subcontractors and suppliers as well as certified DBE subcontractors and suppliers related to the scopes of work below for the

CONSTRUCTION ON STATE HIGHWAY 14 IN LOS ANGELES COUNTY IN PALMDALE AND LANCASTER FROM TECHNOLOGY DRIVE UNDERCROSSING TO AVENUE "A" OVERCROSSING

Plans & Specs can be accessed and download online at:
Caltrans Office of Engineer dot.ca.gov/des/oe/weekly-ads

Requested scopes include, but are not limited to the following and should be based on the Contract and its amendments:

Construction Area Signs, Traffic Control, Striping, PCMS Boards, Temporary Railing (Type K), Implement BMP's, SWPPP, Erosion Control, Street Sweeping, Clear and Grub, Roadway Excavation, Roadway Excavation (ADL), Class 3 Aggregate Base, Hot Mix Asphalt, Place HMA Dike, Tack Coat, Remove AC Dike, Cold Plane Asphalt Concrete Pavement, Joint Seal, Remove Concrete Pavement and Base, Minor Concrete, Paving Notch Extension, Rock Slope Protection, Pre/Post Construction Surveys, Miscellaneous Iron And Steel, Guardrail Systems, Roadside Signs, Rumble Strip, 6" Rumble Strip (asphalt concrete pavement), Electrical Systems, Structural Signs, Grind Existing Concrete Pavement, Structural Concrete Approach Slab, Concrete Aggregates, Cement, Fly Ash, Admixtures, Tie Bars, Dowel Bars, RSC Aggregate and Cementitious Materials, Trucking, Quality Control, and Water trucks.

Requirements: Skanska is an Equal Opportunity Employer and is requesting quotes from all qualified subcontractors and suppliers. Skanska will assist qualified subcontractors and suppliers in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. If you are a DBE Company, please provide your certification letter with your proposal. If you are a non-DBE, please indicate all lower-tier participation on your quotation as it will be evaluated with your price. In order to assist DBE subcontractors and suppliers, we will divide total requirements into smaller packages, tasks or quantities and establish delivery and construction schedules which will permit maximum participation when feasible. Subcontracting Requirements: Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products and completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per the scope or RFP requirement. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, and Carpenters Unions. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Please note that all Contractors and Subcontractors must register with the DIR (Department of Industrial Relations) in order to bid on public works projects. Include CSLB License Number and DIR Number on All Quotes Submitted.

Skanska USA Civil West California District is an Equal Opportunity/Affirmative Action Employer
EEO/AA/Vet/Disability Employer
Estimating Department: 1995 Agua Mansa Rd, Riverside, CA 92509
Phone: (951) 684-5360, Fax: (951) 788-2449
Lead Estimator: Joe Sidor Email: bids.socal@skanska.com

SKANSKA

Subcontractor/Supplier Bids/Proposals Requested
Owner: California Department of Transportation
Caltrans Contract Number: 11-056394
Proposal Due Date: May 19, 2022 - 2:00 PM
DBE - 28%

Skanska USA Civil West California District Inc. is interested in soliciting in Good Faith all subcontractors and suppliers as well as certified DBE subcontractors and suppliers related to the scopes of work below for the

For Construction On State Highway In San Diego County Near San Diego Near San Diego At 1.9 Miles East Of Sanyo Avenue Undercrossing

Plans & Specs can be accessed and download online at: Caltrans Office of Engineer
<http://ppmoe.dot.ca.gov/des/oe/weekly-ads/all-adv-projects.php>

And on BuildingConnected at
<https://app.buildingconnected.com/public/59b1c0096ab4570007e09292>

Requested scopes include, but are not limited to the following and should be based on the Contract and its amendments: Aggregates, CMP Pipe, Miscellaneous Metals, RCP Pipe, HDPE Pipe, Ready Mix Concrete, Temporary Erosion Control Materials, Traffic Control Materials, Asphalt Paving, Clearing & Grubbing, Concrete Ditch, Erosion Control, Hydroseeding, Railing, Minor Structures, Quality Control, Reinforcing Steel, Rock Slope Protection, Underground Utilities, Concrete Pump, Trucking, Sweeping and Water Truck

Requirements: Skanska is an Equal Opportunity Employer and is requesting quotes from all qualified subcontractors and suppliers. Skanska will assist qualified subcontractors and suppliers in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. If you are a DBE Company, please provide your certification letter with your proposal. If you are a non-DBE, please indicate all lower-tier participation on your quotation as it will be evaluated with your price. In order to assist DBE subcontractors and suppliers, we will divide total requirements into smaller packages, tasks or quantities and establish delivery and construction schedules which will permit maximum participation when feasible. Project documents can be reviewed by appointment in our office Monday through Friday, 7:00 am to 4:00 pm. Subcontracting Requirements: Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products and completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per the scope or RFP requirement. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, and Carpenters Unions. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Please note that all Contractors and Subcontractors must register with the DIR (Department of Industrial Relations) in order to bid on public works projects. Include CSLB License Number and DIR Number on All Quotes Submitted.

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EEO/AA/Vet/Disability Employer
Estimating Department: 1995 Agua Mansa Rd, Riverside, CA 92509
Phone: (951) 684-5360 • Lead Estimator: Jeanine Soriano • Email: bids.socal@skanska.com



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750 • Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power. The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage DBE/MBE/WBE/SBE/OBE subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact Erin Rooker at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm**.

ANVIL BUILDERS INC.

1475 Donner Ave. San Francisco, CA 94124
Phone: 415-285-5000 • Fax: 415-285-5005

Request for LBE's Subcontractors and Suppliers for Project: Harry Tracy Water Treatment Plant - Filters No. 1 to 6 Underdrain Replacement Contract No: WD-2887

Bid Date: Thursday, June 2, 2022 • Bid Time: 2:00 PM

The objective of the project is to replace the existing filter underdrains with new stainless steel filter underdrains and miscellaneous improvements. This project is located in San Bruno, California. The work is to be performed in San Mateo County, California. The Engineer's estimate is \$10,500,000 to \$11,500,000. The contract will be awarded to the responsible Bidder submitting the lowest responsive bid.

Seeking all trades (but not limited to): Demolition, Trucking, Concrete, Coating, Misc Metals, and other required work and trades.

Plans, specifications, and requirements can be viewed at our office or by using the link below.

<https://webapps.sfpuc.org/bids/BidDetail.aspx?bidid=4368>

Note: A confidentiality Agreement is required.

For assistance with bonding, lines of credit, insurance, or anything else regarding bidding on this project, contact Anvil Builders via phone or email.

Will you be bidding this project? Please email or fax your response to estimating@anvilbuilders.com / 415-285-5005.

Shimmick Construction Company, Inc.

1 Harbor Center, Suite 200 • Suisun City, CA 94585
Phone (707) 759-6858 • Fax (510) 777-5099
An Equal Opportunity Employer

LBE Subcontractor/Supplier Bids Requested For:

San Francisco Public Utilities Commission
San Joaquin Pipeline Valve and Safe Entry Improvements: Phase 1B
Contract No. HH-1006
Project Number/ID: 10035575
BID DATE: Thursday, May 26th, 2022 at 2pm

LBE Goal: 6%

San Francisco Small & Micro-LBES and SFPUC-LBES
Email quotes to jmiranda@shimmick.com

Shimmick Construction Company, Inc. is requesting quotes from certified LBE subcontractors and suppliers in the following scopes of work:

Welding, Structural Steel, Reinforcing Steel, Pipeline, Fencing, Backhoe Service, Sanitation Systems, Well Drilling, Landscape, Earthwork & Paving, Electrical, Painting/Waterproofing, Concrete/Related Services, Concrete Contractor, Tree Service, Metal Products, Steel & Steel Products, Trucking, Portable Toilets/Shower, Lifting Equipment & Supplies, Concrete Supplier, Metals for Custom Fabrication, Office Rental, Controls, Welding Equipment & Supplies, Buildings, Lumber, Construction & Building Materials, Safety & Personal Protection Items, Pipes, Valves & Fitting Supplies, Security Guard Services, Utilities & Power Services, Construction Equipment, Concrete Delivery and Pumping, Survey, Photography Services, Environmental Safety Testing Equipment, Environmental Advisory Services.

Plans and specifications are subject to a Confidentiality Agreement. Please contact Jamie Miranda at jmiranda@shimmick.com to request plans and specifications. You may also request to schedule an appointment via WebEx to discuss the documents during regular business hours.

Should you require any assistance, please contact our senior estimator Derek Sappington at dsappington@shimmick.com.

All items of work listed above are made available, even items of work normally performed by Shimmick. Please contact the lead estimator listed above for assistance with breaking down items of work into economically feasible units, with assistance obtaining equipment, supplies, materials, bonding, insurance, estimating, or related assistance. 100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact David Walsh at (720) 798-2280.

FACTOR (Weight = points)				
<p>Provide copies of notices such as <i>letters</i> or <i>e-mails</i> that are sent to potential subcontractors including DBEs, MBEs, WBEs, and OBEs, having an interest in participating in such contract. Such notices shall be sent to prospective subcontractors not less than 10 calendar days prior to the bid submittal date. Bidders shall document that invitations for subcontracting bids were sent to available DBEs, MBEs, WBEs, and OBEs for each portion of the project. Documenting efforts to follow up initial solicitations of interest by contacting the business enterprises to determine whether the enterprises are interested in participating in the project or to complete the log shown below indicating names of firms/individuals contacted, dates of contact, and follow up discussion notes. Attach all necessary documentation and correspondence.</p>				
NAME OF FIRM	DATE OF CONTACT	WEIGHT	DATE OF FOLLOW UP	DISCUSSION NOTES
A1 Management & Inspection	5/10/2022	7	5/11/2022	Bidder was provided copy of outreach call PP deck
AirxUs	5/10/2022	7	5/12/2022	Bidder was advised they can bid on what they deem appropriate
Bayez & Patel	4/27/2022	2&7	4/28/2022	Communication informing DBE that we'd like to include them on this bid
Business Network Corporation (Kenny Fischer Consulting)	5/3/2022	2	5/3/2022	Bidder was contacted regarding questions they had.
C2PM	5/13/2022	7	5/13/2022	Bidder was provided details on when bids were due
Cabrinha Hearn & Associates	5/10/2022	6	5/11/2022	Bidder was provided copy of outreach call PP deck
CM Solutions	5/10/2022	7	5/16/2022	Bidder was provided copy of outreach call PP deck and copy of AD
Comet Electric	5/10/2022	7	5/11/2022	Bidder provided additional details regarding this bid
Complete Construction Services	5/10/2022	7	5/11/2022	Bidder was provided copy of outreach call PP deck
Costa Azul Contracting Group	5/10/2022	7	5/11/2022	Bidder provided additional details regarding this bid
DR Consultants	4/21/2022	1	4/21/2022	Communication informing DBE that we'd like to include them on this bid
Kana Subsurface Engineering (KSE)	5/3/2022	7	5/3/2022	Bidder was contacted regarding their interest on this bid.

Bidders are advised to print extra copies of this page if necessary.

Name	Invitation Date	Work Area	Follow-up Date	Discussion Notes
Meron Inc.	4/29/2022	7	4/28/2022	Bidder was contacted regarding their interest on this bid.
Mindful Integration of Construction Services	5/9/2022	7	5/12/2022	DBE advised as to how to pursue this bid
MTGL, Inc.	5/10/2022	7	5/12/2022	Due to lack of staff, DBE will not be bidding on this project
Ninyo & Moore	4/29/2022	2	4/29/2022	Communication informing DBE that we'd like to include them on this bid
Nuvis	5/10/2022	6	5/10/2022	Communication asking if DBE is interested in pursuing this bid
V&A	4/21/2022	7	4/22/2022	Details were provided to DBE as to how to submit a bid.
WES Inc. (Wagner Engineering & Survey)	4/26/2022	5	4/26/2022	Communication informing DBE that we'd like to include them on this bid
Adhami Engineering Group	5/10/2022	2	5/12/2022	Received bid invitation and indicating that they are interested in bidding
Advantec Consulting Engineers	5/10/2022	4	5/12/2022	Left message on voicemail
AEIO LLC	5/10/2022	4	5/12/2022	Left message on voicemail
Anderson Barker Architects Inc	5/10/2022	4	5/12/2022	Received bid invitation but will not be bidding
Archimorphic Inc	5/10/2022	4	5/12/2022	Left message on voicemail
Arrow Inc	5/10/2022	2	5/12/2022	Left message on voicemail
Ascend Engineering Inc	5/10/2022	2	5/12/2022	Received bid invitation but will not be bidding
Atienza Engineering Inc	5/10/2022	2	5/12/2022	Left message on voicemail
Bobby Knox AIA Architects Inc	5/10/2022	4	5/12/2022	Left message on voicemail
Cadstar Inc	5/10/2022	4	5/12/2022	Left message on voicemail
Casamar LLC	5/10/2022	2	5/12/2022	Left message on voicemail
CEJ Engineers Inc	5/10/2022	2	5/12/2022	Didn't receive email so resent RFP; vendor was not sure if they would be bidding
Construction Management Solutions	5/10/2022	7	5/12/2022	Will be providing a bid
Crystalloggy Consulting Inc	5/10/2022	1	5/12/2022	Left message on voicemail
D2 Architecture	5/10/2022	1	5/12/2022	Left message on voicemail

Name	Invitation Date	Work Area	Follow-up Date	Discussion Notes
Dash Engineering Solutions Inc	5/10/2022	2	5/12/2022	Left message on voicemail
DC Engineering Group	5/10/2022	2	5/12/2022	Left message on voicemail
Deangelis Design	5/10/2022	2	5/12/2022	Left message on voicemail
D'Leon Consulting Engineers Co	5/10/2022	2	5/12/2022	Left message on voicemail
EW Consulting Inc	5/10/2022	1	5/12/2022	Left message on voicemail
Enovative Group LLC	5/10/2022	5	5/12/2022	Received bit invitation but will not be bidding
Global Energy Services Inc	5/10/2022	5	5/12/2022	Received bid invitation but will not be bidding
Gold Construction Services LLC	5/10/2022	7	5/12/2022	Left message on voicemail
Hybrid Data LLC	5/10/2022	2	5/12/2022	Received bid invitation but will not be bidding
Infrastructure Factor Consulting	5/10/2022	2	5/12/2022	Left message on voicemail
Lewis/Schoeplein Architects	5/10/2022	6	5/12/2022	Left message on voicemail
Martinez Design Group	5/10/2022	2	5/12/2022	Left message on voicemail
Morgner Technology Management	5/10/2022	2	5/12/2022	Left message on voicemail
My Engineering Inc	5/10/2022	2	5/12/2022	Left message on voicemail
Okapi Architecture Inc	5/10/2022	2	5/12/2022	Left message on voicemail
Quest Project Controls Inc	5/10/2022	2	5/17/2022	Left message on voicemail
SafeProbe	5/10/2022	6	5/12/2022	Left message on voicemail
Suenram & Associates Inc	5/10/2022	1	5/12/2022	Left message on voicemail
SWA Architects	5/10/2022	1	5/12/2022	Received bid invitation but will not be bidding
Summit Consulting	5/10/2022	1	5/12/2022	Received bid invitation but will not be bidding
The Converse Professional Group	5/10/2022	1	5/12/2022	Left message on voicemail
Urban Rock Design	5/10/2022	1	5/12/2022	Left message on voicemail

Name	Invitation Date	Work Area	Follow-up Date	Discussion Notes
VN Tunnel and Underground Inc	5/10/2022	1	5/12/2022	Received bid invitation but will not be bidding as they're too busy
Zeldesign DBA ZHA-Harrison Ass	5/10/2022	1	5/12/2022	Left message on voicemail

Additional documentation for this Factor has been provided on the following pages.

Fairmont Outreach Call Attendee List

First Name	Last Name	Email	Address	Organization	Job Title	Approval Status	Please advise on any small/disadvantaged certifications your firm has, including the certifying agency. Put "Large" if not applicable	Please advise on the Southern California cities you provide work in. (For example: San Diego, Orange County, Los Angeles, Palm Springs, etc.)	Please advise on the services/goods that your firm provides
Kody	Farrel	kfarrel@westcoastfirestop.com	1132 W. Trenton Ave.	West Coast Firestopping & Expansion Joints	Business Development	approved	SBE	CA - ALL	Firestopping & Expansion Joints
ryan	ricard	rricard@callagua.net	4930 East La Palma Ave.	Callagua, Inc. - Anaheim, CA	Lead Estimator & Project Manager	approved	SBE, DBE with LACMTA	California	Engineering Contractor specializing in water & wastewater infrastructure
Shiva	Sharma	shiva@sharmacontractors.com	13840 Princeton Ave., Moorpark, CA 93021	Sharma Gen. Eng. Contractors, Inc.	Owner/Project Manager	approved	SB-PW - In process of recertification, MBE	OC, LA	Earthwork
Theodora	Oyle	toyle@miccs.us	P.O Box 180156, Los Angeles, CA 90018	Mindful Integration of Construction Services	CEO	approved	SBE	Los Angeles, San Diego, San Bernardino, Riverside	Jobs Coordinator
Michael	Claus	michaelc@angeluswp.com	17762 Metzler Lane	Angelus Waterproofing & Restoration, Inc.	Director of Business Development	approved	SBE, via the Coalition of Southern California Public Agencies	All cities throughout California	Rubber
Johnny	Haygood	johnny@wccable.com	5535 Daniels St, Chino, CA, 91710	West Coast Cable Inc.	Sr Estimator	approved	Small	Southern California	Low-Voltage
Clayton	Surratt	estimating@horethconcrete.com	9327 Wheatlands Rd., suite B	Horeth Construction	Estimator	approved	SBE, DVB	California	Concrete: CIP Site Work & CIP Structural
Vincent	Sapient	Vince@sw-ca.com	6251 Schaefer Ave Chino CA	Southwest Door & Frame, Inc.	Senior Estimator	approved	SBE	CA	Door, Frames & Hardware
Brian	Stanionis	Brian.s@swmobilestorage.com	9551 lucas ranch rd. Rancho cucamonga, Ca 91730	Southwest Mobile Storage, Inc.	Territory Sales Manager	approved	Federal Sba certified small business	San Diego, Imperial, Riverside, San Bernardino, Orange, Los Angeles, Ventura counties	Storage Container and ground level office rental, sales, modification and relocation.
Melanie	Geiss	mgeiss@airxus.com	4395 E Lowell St, Suite G, Ontario, CA 91761	AirX Utility Surveyors, Inc.	Estimator	approved	DGS SB #36366 / CPUC WBE #10050096	Ontario, etc.	Utility Locating, Potholing, CCTV Pipe Inspection, Pipe Jetting
Shereen	Hayes	Shereen@2pm.com	22601 Summerfield	CPM	Project Manager	approved	SBE, DBE, LBE, WBE, MBE, CBE	San Diego, Orange County, Los Angeles	CM, PM, QA/QC Inspection, Staff Augmentation, Project Controls
Ali	Alfaha	Marketing@2pm.com	22601 Summerfield		Business Development	approved	SBE, DBE, MBE, WBE, LBE, CBE	San Diego, Orange County, Los Angeles	CM, PM, QA/QC Inspection, Project Controls, Staff Augmentation
Grant	Wood	gwood@baliconstruction.com	9852 E. Joe Vargas Way, South El Monte CA 91733	Bali Construction, Inc.	Executive VP/Director of Marketing & Estimating	approved	DBE (Supplier Clearinghouse), MBE (City LA, SCMSDC, Supplier Clearinghouse)	Los Angeles, Orange, San Diego, Imperial, Riverside, San Bernardino, Kern, Ventura	Underground site utilities (wets and dries)
Matt	Metoyer	mmetoyer@baliconstruction.com	9852 E. Joe Vargas Way, South El Monte CA 91733	Bali Construction, Inc.	Chief Estimator	approved	DBE (Supplier Clearinghouse), MBE (City LA, SCMSDC, Supplier Clearinghouse)	Los Angeles, Orange, San Diego, Imperial, Riverside, San Bernardino, Kern, Ventura	Underground site utilities (wets and dries)
Testing Labs	Koch	skoch@mtgllnc.com	2992 East La Palma Ave Suite A	MTGL Inc.	Quality Control - Testing & Inspection of Soil and Materials	approved	SBE< DBE MBE< WBE - LA County MTA	Los Angeles, San Bernardino, Orange, Riverside, and San Diego Counties.	Testing & Inspection services to include soil, asphalt, concrete, anchors, masonry, fireproofing, welding , fab, UT
David	Flelow	David@synergystaffcontrol.com	17311 S. Main St., Gardena, CA 90248	Synergy Traffic Control, Inc.	Business Development	approved	DVBE, DBE, SBE, MBE, CBE (L A.),	Los Angeles, Orange County, Palm Springs, Riverside, San Bernardino, San Diego	Union commercial glazing subcontractor
Alexandra	Klem	alexandra@wsklem.com	138 Arena St., Suite B	W.S. Klem Contractor Inc.	Project Manager	approved	SBE	All So Cal cities	Material supplier, Toilets, Fencing, Janitorial Services.
Corey	Harris	charris@a1inspect.net	9854 National Blvd. #365	A1 Management & Inspection Inc.	Business Development Manager	approved	DBE(CUCP)/SBE (LACMTA)/LSBE (LA County)/WBE (Supplier Clearinghouse)	CA	Professional Services: Quality (QA/QC) and Construction Program Management
Jimmy	Diaz	jdiaz@containeralliance.com	420 E Compton Blvd Gardena CA 90248	CONTAINER ALLIANCE	SALES MANAGER	approved	SBE	LOS ANGELES, VENTURA, OC, SAN DIEGO, SAN BERNARDINO, SANTA BARBARA, RIVERSIDE	CARGO CONTAINER RENTALS AND SALES
Alicia	Marquez	alicia@bonitapipeline.com	140 N. Glover Ave Chula Vista CA 91910	Bonita Pipeline Inc	Estimating Administrator	approved	SLBE, DBE, SBE, DVBE, HURZONE, SDVBE	California	Underground Utilities
Yolanda	Mohagen	ymohagen@jmccontractors.com	749 N Poplar Street	J&M Concrete Contractors	Business Development	approved	Large	CA	Site Concrete Contractor
Aram	Boghosian	aram@atechinc.net	1640 N Batavia Ave	A-Tech Consulting	Account Manager	approved	SBE WBE DBE	Orange county, Los Angeles, San Diego,	Environmental Consulting, hazardous material sampling, risk assessment, hazardous material handling
Aaron	Sellers	asellers@acousticworks.net	622 Aero Way,, Escondido, Ca	AcousticWorks, Inc.	President	approved	SBE	All	Suspended Acoustic Ceilings, Custom Wood & Metal Ceilings, Acoustic Panels, FRP & Wall Coverings
Joe	Cisneros	jcisneros@goldenbayfence.com	4104 South B Street	Golden Bay Fence Plus Iron Works, Inc	Business Development	approved	DBE - Dept. of Transportation SBE - CA Dept of General Services MBE & SDB - BART	all	All types of fences/gates, high security vehicle barriers (crash rated), access controls, handrails/guardrails
Rich	Buettner	rich.buettner@igcorp.us	1261 North Sunshine Way, Anaheim, CA 92806	Summit Glass Corporation	Senior Estimator	approved	DVBE/SBE	San Diego county, Orange county, LA county, Riverside county, San Bernardino County, Ventura county.	Union commercial glazing subcontractor
Greg	Keown	greg@serviceconnectedinc.com	8039 Hemet Place Los Angeles, CA. 90046	Service Connected, inc.	Contract Manager	approved	we are SB and DVBE State and LA	San Diego, Orange County, LA and Palm Springs	Material supplier, Toilets, Fencing, Janitorial Services.
Ruth	Cabriniha	ruth@cabrinhaearn.com	3814 E. Colorado Blvd., #101, Pasadena, CA 91107	Cabriniha, Hearn & Associates	Business Development Manager	approved	SBE, LSBE, SB Micro	Courties: Orange, Los Angeles, San Bernardino, Riverside, Ventura	Land Surveying
Kelly	Ferris	kelly@weprotecail.com	8724 Millergrove Drive	Advanced Alarm & Fire, Inc.	Sales Manager	approved	Large	California	Fire Alarm
Dale	Hoffman	dhoffman@metcoe.com	1715 West 135th Street	Weiss Sheet Metal	chief estimator	approved	Large	CA	architectural sheet metal
Jacob	Wikert	jake@jigaint.com	8241 Electric Ave., Stanton, CA 90680	Johnson & Turner Painting Co., Inc.	Estimator	approved	SBE	Los Angeles, Orange County	Painting, Walkcovering, Intumescent Coatings
Spencer	Lontok	spencer.lontok@socialindustries.com	163 South Sixth Avenue	So Cal Sanitation LLC	Contract Administrator	approved	MBE	CALIFORNIA	Temporary Fencing, Portable Restrooms/Service
Robert	Rineer	Robert@Active-ES.com	2090 Paddock Lane	Active Engineering Services	Director	approved	SBE/DBE	All of Southern CA: SD, OC, LA, Riverside, San Bernardino, Ventura	Erosion Control, CSP, OSD, SWPPP, Inspection and Testing
Miguel	Duran	Miguel@casigns.com	10280 Glenoaks.com	CASigns	Sales	approved	MBE & SBE	All	Interior & Exterior sign
Sil	Ramirez	estimating@costaazulcg.com	1420 Kettner Blvd, Ste 100	Costa Azul Contracting Group	Lead Estimator	approved	SBE, MBE, SLBE, DBE, DVBE, SB, SDVOSB	San Diego, Orange County, Los Angeles, San Francisco	Demo, Concrete, Paving, Synthetic Products, Construction Cleanup
John	Sexton	jsexton@kimblefire.com	15182 Bolsa Chica Street suite A Huntington Beach, CA	Kimble and Company	Sales Director	approved	SBE, MBE	All of SoCal	Fire Protection
Jessica	Clapper	jessica.clapper@tangandcompany.com	1250 Pacific Ave	CareOnSite	Business Development Specialist	approved	large	Not limited	Occupational Health Services, Safety, Drug/Alcohol Collection
Steve	Godardzi	estimating@summiterosion.com	2471 Montecito Rd. #A	Summit Erosion Control	Estimator	approved	Small Business	California	Erosion Control
Chris	Jobran	cjobran@advgeosolutions.com	13 Orchard Rd., Suite 105 Lake Forrest CA	AGI	Sr. Project Manager	approved	LARGE	San Diego, Orange, Los Angeles, Riverside County	Shoring and Piling
Sherri	Graham	sherri@brianthomasconsulting.com	396 Eddie Drive, Vista, CA 92083	Brian Thomas Consulting, Inc.	SWPPP Administrator	approved	Large	San Diego County, Orange County Riverside, e County	SWPPP Erosion Control
Tom	Kim	tkim@borbon.net	2560 W. Woodland Dr., Anaheim, CA 92801	Borbon, Inc.	Estimator	approved	MBE/WBE	Orange County, Los Angeles, Inland Empire	Painting
Carly	Behr	carly@theconsulation.com	114 W Colorado Blvd Monrovia, CA 91016	CM Solutions	Project Controls Manager	approved	SBE/DBE/WBE	All	Project Controls
David	Sun	david.sun@kambran.com	2707 e valley blvd ste 312	Kambran Corporation	Director of biz development	approved	Small/Disadvantage certs	Los Angeles, Orange San Diego	Electrical & low volt
Christopher	Tuitele	chris.tuitele@careonsite.com		CareOnSite	Clinical Operations Manager	approved	MWBE	CA	Medical Services On Site / Remote
Alli	Thorpe	all.thorpe@careonsite.com	1250 Pacific Ave	CareOnSite	Manager, Account Management	approved	-	-	Medical Care
Taylor	Darby	taylordarby@cometelectric.com	21625 Prairie St.	Comet Electric	Precison Director	approved	LBE	CA	Electrical and Low Voltage
ikstf		ikstf.fukushima@masonry-concepts.com	15408 Cornet St	Masonry Concepts, Inc.	Estimator	approved	SBE	Southern California	Masonry

Fairmont Sedimentation Project

Curtis Horner – JV Director
Tom Visosky – JV Director
Erin Rooker – Outreach and DE&I
Sagrado Sparks – Construction Project
Manager





Project Information

- Location:
45650 170th St W
Lancaster, CA 93536
- Adjacent Fairmont Reservoir
- West of Lancaster



Project Information (PH1 and PH2)

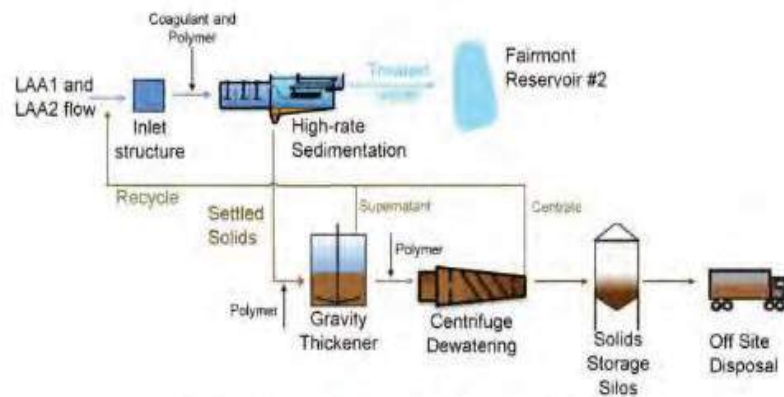


Figure 2-1. Fairmont Sedimentation Plant Process Flow Diagram

- Design and Construction of;
- Water Treatment Facility
 - Gravity Fed Sedimentation Facility
- Sludge Handling Facility
- Administration Facility
- Road Improvements
- Fairmont Reservoir #2 Relining
- Re-Alignment of LAA1 And LAA2
- Focus on;
 - Facility layout
 - Workplace Quality and Safety
 - Training and Development
 - Resiliency



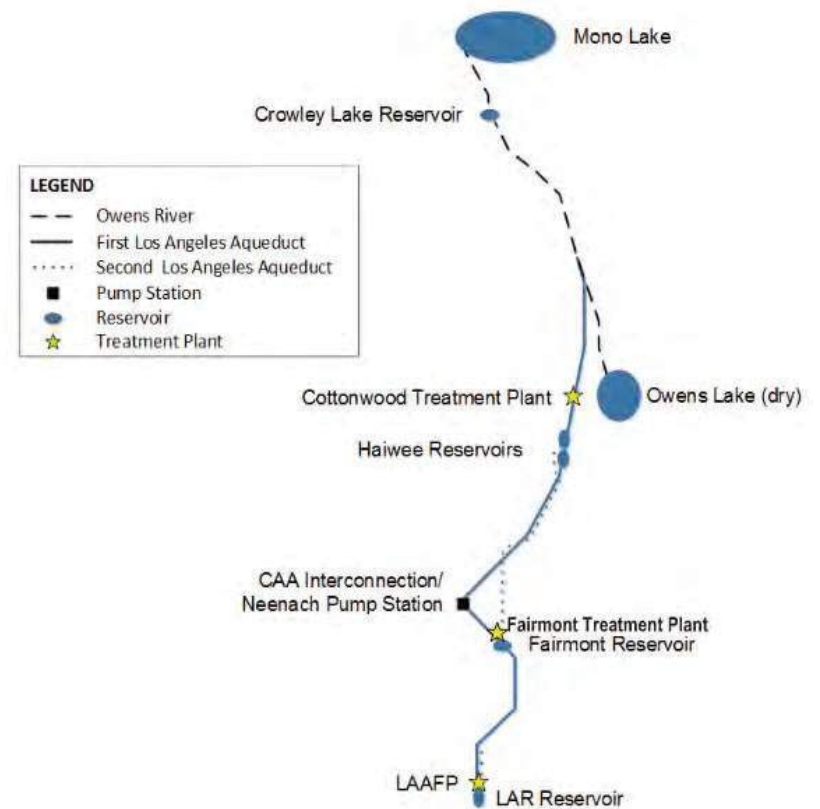
Schedule

Pursuit now – Submission 5/24

Notice to Proceed Q1 2023

Phase 1 – 60% Design and GMP 365
Days, 90% at 730

Phase 2 – Estimated 2025-2029



Procurement Timing

Advertised Date & Bid Invitations: NOW

- Responses accepted immediately

Bids Due:

- If requested 5/13

*Contracts will be awarded immediately after NTP

*PLA in place

*Prevailing Wage Project

*XBE Goal

Procurement Category	Minority Business Enterprise Participation Goal	Women's Business Enterprise Participation Goals
Construction	11%	4%
Supplies	2%	1%
Services	4%	2%
Equipment	2%	2%

Bidding & Selection

Selection Process

- Discussion on scopes and services
- Confirm qualifications, abilities and interaction with team
- Review proposals to coincide with LADWP, McCarthy / CDM Smith XBE Goals
- All Bids are confidential
- We are willing to assist all DBE/MBE/WBE/SBE/OBE/DVBE in obtaining bonds, lines of credit, and/or insurance.



Fairmont Sedimentation Facility

Outreach and Opportunities

Mega Pursuit Leader/Pursuit Strategist

Erin Rooker

rookeren@cdmsmith.com

Project Director

Sagrado Sparks

ssparks@mccarthy.com

Integrated Design Director

Michaela Rempkowski

mrempkowski@mccarthy.com

Director, Supplier Diversity & Community Outreach

Michael Herrera

MDHerrera@McCarthy.com



From: [Herrera, Michael](#)
To: [Dawn Kanavy](#)
Cc: [Richard Kelly](#); [Robert Gonzales](#); [Kyle Walton](#)
Subject: RE: Fairmont Sedimentation Project
Date: Thursday, May 12, 2022 2:05:46 PM
Attachments: [image001.png](#)
[image004.jpg](#)
[image005.png](#)
[image006.jpg](#)

Hello Dawn,

It is entirely up to your discretion as to what you'd like to bid on. We'll review your bid in either form.

Thank you for checking.

Michael Herrera

Director, Community Outreach and Supplier Diversity
McCarthy Building Companies, Inc.
20401 SW Birch St #300 | Newport Beach, CA 92660
T 949-851-8383 | M 909-957-4218
www.mccarthy.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [YouTube](#)

From: Dawn Kanavy <dkanavy@airxus.com>
Sent: Thursday, May 12, 2022 12:07 PM
To: Herrera, Michael <MDHerrera@McCarthy.com>
Cc: Richard Kelly <rkelly@airxus.com>; Robert Gonzales <rgonzales@airxus.com>; Kyle Walton <kw Walton@airxus.com>
Subject: FW: Fairmont Sedimentation Project
Importance: High

Michael,

Are you looking for us to quote Utility Locating & Mark-Out **AND/OR** Potholing?

Best,

Dawn Kanavy - Managing Director
AirX Utility Surveyors, Inc. - Inland Empire



Effectively Locating Existing Utilities For Public Safety
4395 E. Lowell St., Suite G, Ontario, CA 91761
O: (909) 906-2072 / C: (951) 733-2058 / www.airxus.com
San Marcos: Office (760) 480-2347 / Fax (760) 739-8034
WBE - WOSB - SB



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From: Herrera, Michael <MDHerrera@McCarthy.com>

Sent: Thursday, May 12, 2022 9:15 AM

To: Melanie Geiss <mgeiss@airxus.com>

Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Sparks, Sagrado <SSparks@mccarthy.com>; Rempkowski, Michaela <MRempkowski@mccarthy.com>; Gail McMorran <gmcMorran@airxus.com>; Richard Kelly <rkelly@airxus.com>

Subject: FW: Fairmont Sedimentation Project

Good Morning Melanie,

Glad that you were able to attend our outreach call earlier this week and that you're interested in this project. It is nice to connect with you.

Please see the below AD which includes some helpful information about this project, including where the plans and specifications are available.

Thank you and I hope you have a terrific rest of your Tuesday!



Michael Herrera

Director, Community Outreach and Supplier Diversity

McCarthy Building Companies, Inc.

20401 SW Birch St #300 | Newport Beach, CA 92660

T 949-851-8383 | M 909-957-4218

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From: Melanie Geiss <mgeiss@airxus.com>

Sent: Tuesday, May 10, 2022 10:26 AM

To: rookeren@cdsmith.com; Sparks, Sagrado <ssparks@mccarthy.com>; Rempkowski, Michaela <mrempkowski@mccarthy.com>

Cc: Gail McMorran <gmcmorran@airxus.com>; Richard Kelly <rkelly@airxus.com>

Subject: Fairmont Sedimentation Project

Hello,

I just attended the Outreach Event for the Fairmont Sedimentation Project, and I am interested in becoming a subcontractor. AirX Utility Surveyors, Inc. is a Subsurface Utility Engineering company providing Utility Locating, Pothing, CCTV Pipe Inspection and Location, Traffic Control Plan Design and Implementation, and Permit Processing. Could you please share with me what we need to do to become part of your team? Thank you and have a great day!

Melanie Geiss – Estimator

AirX Utility Surveyors



Effectively Locating Existing Utilities For Public Safety

4395 E Lowell St, Suite G
Ontario, CA 91761
Email: mgeiss@airxus.com
Cell: (760) 936-6349
Office: (909) 906-2119
Airxus.com



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From: [Ebersold, David](#)
To: [Subhash Patel](#)
Cc: [Megan Krause](#); [Rooker, Erin N.](#); [Master, Sameet](#)
Subject: LADWP Fairmont Sedimentation Plant Bridge
Date: Wednesday, April 27, 2022 5:58:03 PM
Attachments: [image001.png](#)
[Exhibits Part 3.pdf](#)

Hi Subhash,

Good to talk with you today.

As discussed, we'd like to include B&P on our team for this opportunity to evaluate the existing bridge over the aqueduct. Since Megan was on the call today, I think she already has the RFP (which is a 28mb file). But if not, let me know. The Preliminary Design Report is smaller, I have attached.

But, very briefly, the task is as follows: (from p 18 of RFP).



In the PDR, I have not seen any meaningful discussion of the bridge, but the location maps will be important for you to understand location and other project factors.

Finally, and I'm remiss for not asking, do you have experience in the evaluation of reservoir liners like the existing Fairmont Reservoir Liner? Please take a look at that too, and let me know if you have any questions.

Thank you!

-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Kenny Fischer](#)
To: [Rooker, Erin N.](#)
Cc: [Isaac Meron](#)
Subject: Fairmont Plant Project
Date: Tuesday, May 3, 2022 2:13:44 PM

Hi Erin:

Just left word on your direct dial. Please call me as we have a few questions.
Thanks.

All the best.

Kenny and Rachel

Regards,

Kenny Fischer

Business Network Corporation

8825 Alcott Street

Los Angeles, CA 90035

Kenny@bncla.com

310-738-7341 mobile

310-734-7451 office

www.kennyfischer.com

310-734-7452 fax

www.bncla.com

[https://meroninccom-](https://meroninccom-my.sharepoint.com/:b:/g/personal/isaac_meroninc_com/EdsqxHKEq4tGl5AeM73V9MABzifgWJsSScl3NBioztogvw?e=GjrCLd)

[my.sharepoint.com/:b:/g/personal/isaac_meroninc_com/EdsqxHKEq4tGl5AeM73V9MABzifgWJsSScl3NBioztogvw?e=GjrCLd](https://meroninccom-my.sharepoint.com/:b:/g/personal/isaac_meroninc_com/EdsqxHKEq4tGl5AeM73V9MABzifgWJsSScl3NBioztogvw?e=GjrCLd)

<https://www.recyclingtoday.com/article/the-last-word-kenny-fischer-kenny-fischer-consulting/>

Abundance beyond logic

From: [Rempkowski, Michaela](#)
To: [Herrera, Michael](#)
Subject: FW: LADWP Progressive Design-Build Services for Fairmont Sedimentation Plant_C2PM
Date: Friday, May 13, 2022 2:51:50 PM
Attachments: [image001.png](#)
[image002.png](#)
[LADWP Fairmont Sedimentation_McCarthyCDM Smith.pdf](#)

-Michaela Rempkowski
M 505-967-9750

From: Shereen Hayes <Shereen@c2pm.com>
Sent: Friday, May 13, 2022 12:27 PM
To: dzubnarmd@cdmsmith.com; Ebersold, David <ebersolddb@cdmsmith.com>; Almanzar, Leonel I. <almanzarli@cdmsmith.com>; Zafer, Michael <zaferma@cdmsmith.com>; Sparks, Sagrado <ssparks@mccarthy.com>; Rempkowski, Michaela <mrempkowski@mccarthy.com>; Horner, Curt <chorner@mccarthy.com>; Wigness, Mike <mwigness@mccarthy.com>; vioskyta@cdmsmith.com
Cc: C2PM Bidding <marketing@c2pm.com>
Subject: LADWP Progressive Design-Build Services for Fairmont Sedimentation Plant_C2PM

Good afternoon all,

C2PM would like to express our interest in joining the McCarthy/CDM Smith Team for the LADWP Fairmont Sedimentation project.

Attached please find our letter of interest including C2PM's relevant and related experience, potential scope of work and the required certifications for your use and review. In summary, C2PM can provide services on both the design phase with the designer of record as we have done in the past and on the construction phase with the contractor as a smaller General Contractor with our innovative scope of work.

We welcome the opportunity to meet with your team one-on-one to expand on our experience and qualifications. Please don't hesitate to reach me on my cell should you have any questions or need any additional information.

Thank you for the opportunity to submit.

Shereen Hayes
Project Manager



Program & Construction Managers

CSLB No. 968164 | DIR No. 1000028617 | DBE – SBE – LBE – MBE – WBE
📞 mobile: (949) 226 - 2742
✉ e-mail: shereen@c2pm.com
www.c2pm.com



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From: [Herrera, Michael](#)
To: [Carly Behr](#)
Cc: [Mike Webb](#)
Subject: RE: Fairmont Sedimentation Sub
Date: Monday, May 16, 2022 10:13:24 AM
Attachments: [Fairmont Sedimentation Project-final.pdf](#)
[image002.png](#)
[image003.png](#)

Good Morning Carly,

Glad you were able to attend our outreach event. Below, and attached, is additional details regarding this bid.

Thank you for reaching out to inquire.



Michael Herrera

Director, Community Outreach and Supplier Diversity

McCarthy Building Companies, Inc.

20401 SW Birch St #300 | Newport Beach, CA 92660

T 949-851-8383 | M 909-957-4218

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From: Carly Behr <carly@thecmsolution.com>

Sent: Friday, May 13, 2022 1:21 PM

To: Herrera, Michael <mdherrera@mccarthy.com>

Cc: Mike Webb <mikewebb@thecmsolution.com>

Subject: Fairmont Sedimentation Sub

Hi Michael,

I attended the outreach event for the Fairmont Sedimentation Plant project earlier this week. I haven't seen anything else in BuildingConnected. Is there an estimated date when additional requests will be sent? Is there anything else you need from us?

Thank you!

Carly Behr

Project Controls Manager

[m] 530.519.5179 [o] [o] 626.639.2813, ext. 708



114 W. Colorado Blvd | Monrovia, CA 91016

www.theCMSolution.com

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From: [Herrera, Michael](#)
To: [Taylor Darby](#)
Subject: RE: Fairmount - LADWP project
Date: Wednesday, May 11, 2022 7:25:30 AM
Attachments: [image001.gif](#)

Good Morning Taylor,

Yes, it was for Phase I of this effort. Phase II will include actual construction scopes. To answer your last question, no, this is a project that we're pursuing.

Thank you for reaching out!

Michael Herrera

Director, Community Outreach and Supplier Diversity
McCarthy Building Companies, Inc.
20401 SW Birch St #300 | Newport Beach, CA 92660

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From: Taylor Darby <taylordarby@cometelectric.com>
Sent: Tuesday, May 10, 2022 11:25 AM
To: Herrera, Michael <mdherrera@mccarthy.com>
Subject: Fairmount - LADWP project

Michael,

Just wanted to check in and make sure the outreach this morning was only for design services? IS this a project you guys already have as well?

Taylor Darby, Assoc. DBIA

*Director of Preconstruction -
Commercial & Transportation*

Comet Electric, Inc.

21625 Prairie Street
Chatsworth, CA 91311
(818) 280-5705 Direct
(818) 262-9205 Cell
Taylordarby@cometelectric.com



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From: [Herrera, Michael](#)
To: [Sil Ramirez \(Estimating CACG\)](#); [Rooker, Erin N.](#); [Sparks, Sagrado](#); [Rempkowski, Michaela](#)
Cc: [Jay Munoz](#); [Administrator CACG](#); [Johnny Torres](#); [Mustafa abdullah](#); [Alejandra Munoz](#)
Subject: RE: Fairmont Sedimentation Facility
Date: Wednesday, May 11, 2022 7:18:16 AM

Good Morning Sil,

Absolutely, you're certainly welcome. Happy to keep you abreast on Phase II of this pursuit if that opportunity presents itself. Appreciate you reaching out and providing the details you included in your below email as well as providing the below referenced attachments.

Thanks again and hope you have a wonderful rest of your Wednesday!

Michael Herrera

Director, Community Outreach and Supplier Diversity
McCarthy Building Companies, Inc.
20401 SW Birch St #300 | Newport Beach, CA 92660

www.mccarthy.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [YouTube](#)

From: Sil Ramirez (Estimating CACG) <Estimating@costaazulcg.com>
Sent: Tuesday, May 10, 2022 10:25 AM
To: Herrera, Michael <MDHerrera@mccarthy.com>; Rooker, Erin N. <rookeren@cdmsmith.com>; Sparks, Sagrado <sspark@mccarthy.com>; Rempkowski, Michaela <mrempkowski@mccarthy.com>
Cc: Jay Munoz <jay@costaazulcg.com>; Administrator CACG <admin@costaazulcg.com>; Johnny Torres <johnny@costaazulcg.com>; Mustafa abdullah <mustafa@costaazulcg.com>; Alejandra Munoz <alexa@costaazulcg.com>
Subject: Fairmont Sedimentation Facility

Good morning Team,

Thank you for your presentation today on this project and for going over the details with us. We would like to be a part of this project and would like the opportunity to bid once scopes become available.

Currently, we focus on Concrete, Paving, Demolition, Synthetic Products, and Construction Cleanup. We are also signatory to the union(local 89) so we can provide laborers if needed. I am attaching our capabilities statement for your review, with all our core competencies and all our current XBE certifications.

Please let us know if there is anything we can help out with. We look forward to hearing back from you soon.

Kind regards,

--

Very respectfully

Sil Ramirez/Lead Estimator
DVBE, SB-PW, SDVOSB, DBE, MBE, SBE, LBE
Costa Azul Contracting Group
(619) 632-6202 estimating@costaazulcg.com
Lic. 1050109 www.costaazulcg.com

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From: [Gus Malkoun](#)
To: [Ebersold, David](#)
Cc: [Master, Sameet](#); [Rooker, Erin N.](#); [Wanda Martinez](#)
Subject: Re: Fairmont
Date: Thursday, April 21, 2022 10:55:34 AM
Attachments: [Outlook-kclvziyh.png](#)

Hi David

Good to hear from you and thanks for the introduction. We look forward to start coordinating with Sameet and Erin. Most likely we will set up a kickoff meeting with your team to establish the basis of preparing the estimates.

Many thanks and have a great day.

Gus Malkoun, P.E.

Practice Leader
Water / Wastewater Group
M. (310) 227 - 3630
gmalkoun@drcdinc.com



D R Consultants & Designers, Inc.

915 Wilshire Boulevard, Suite 712, Los Angeles, California 90017
(213) 687-1130
www.drcdinc.com [drcdinc.com]

From: Ebersold, David <EbersoldDB@cdmsmith.com>
Sent: Thursday, April 21, 2022 10:36 AM
To: Wanda Martinez <wanda@drcdinc.com>; Gus Malkoun <gmalkoun@drcdinc.com>
Cc: Master, Sameet <masters@cdmsmith.com>; Rooker, Erin N. <rookeren@cdmsmith.com>
Subject: Fairmont

Good morning Wanda and Gus,
With this email, I'd like to introduce you to Sameet Master and Erin Rooker. Sameet is the point person on our Phase 1 design cost estimate and Erin is our marketing writer. Based on our meeting last Friday, we are looking forward to DR Consultants participating as an engineering partner and leading the road improvements, site civil and drainage, sewage disposal, and wet utilities. I'm confident that there are other areas of support, but these are the areas where we'd like you to lead.

It would be most helpful, if you have not already, to consider any innovative ideas/issues/concerns with the roadways and the civil package. It would be good to get an idea of what you're thinking for that scope of work, how much base, grading, do we need geo grid, etc...

Sameet will be in touch with required format for your design cost estimate and Erin will coordinate on any contact information, required forms, etc.

Thank you very much, and please let me know if there are any questions!

-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Erick Castro](#)
To: [Rooker, Erin N.](#)
Subject: Progressive Design Build Services for Fairmont Sedimentation Plant Project
Date: Tuesday, May 3, 2022 3:26:27 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

Erin,

If you need Utility Potholing or Locating for the Progressive Design Build Services for Fairmont Sedimentation Plant Project, please let us know. KSE is certified as DVBE, MBE and CBE. Thank you.

Erick Castro, MBA
President

Kana Subsurface Engineering

12620 Magnolia Ave, Riverside, CA 92503 | LIC 1002768 A & C-10

O: 909-204-5987 x 279 | C 714-251-8869 | D 714-399-2279

Website: www.KSE.Construction

DVBE# 2002785

MBE# 16001364

SDVOSB



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From: [Isaac Meron](#)
To: [Rooker, Erin N.](#)
Subject: Progressive Design Build Services for Fairmont Sedimentation
Date: Thursday, April 28, 2022 7:38:23 PM
Attachments: [image001.png](#)
[image002.jpg](#)
[image003.png](#)
[image004.jpg](#)
[image005.png](#)
[DGS Supplier Profile.pdf](#)
[Isaac Meron Resume.pdf](#)
[MBE Certificate.pdf](#)
[Meron Construction Contractor Profile - Copy.pdf](#)
[VOSB Certification.pdf](#)

Hi Erin,

We are interested in working together on this project. Please find attached our capability statement, resume, and certifications.

Looking forward in discussing the opportunity with you and your team.

Thanks,
Isaac

Isaac Meron, CEM®

1100 S Robertson Blvd
Los Angeles, CA 90035

O (323) 826-7252

C (424) 204-3016

F (310) 382-2079

isaac@meroninc.com

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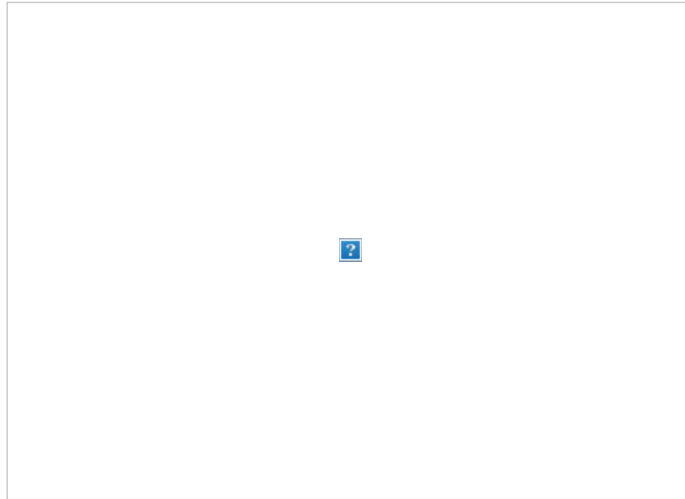
From: [Herrera, Michael](#)
To: [Theodora Oyie](#)
Subject: FW: Reminder: Fairmont Sedimentation Outreach starts in 1 day
Date: Thursday, May 12, 2022 11:34:18 AM
Attachments: [image001.png](#)
[Fairmont Sedimentation Project-final.pdf](#)
[image002.png](#)

Hi There!

Your below email made it to my inbox

Sorry you couldn't join our outreach call, however I've attached the PP deck that we shared in our meeting. Also, plans and specifications are available via the URL reflected in the below.

Thank you for reaching out!



Michael Herrera

Director, Community Outreach and Supplier Diversity
McCarthy Building Companies, Inc.
20401 SW Birch St #300 | Newport Beach, CA 92660
T 949-851-8383 | M 909-957-4218
www.mccarthy.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [YouTube](#)

From: Theodora Oyie <toyie@mics.us>
Sent: Wednesday, May 11, 2022 5:11 PM
To: Wang, Elaine <ewang@mccarthy.com>
Subject: Re: Reminder: Fairmont Sedimentation Outreach starts in 1 day

Hi Elaine

Hope you're having a great day.

Unfortunately I was not able to participate in yesterday's Zoom meeting. However, our company remains very much interested in bidding the work. Who would you suggest we follow up with regarding next steps? Thank you

Theodora Oyie A

President E

indful ntegration of onstruction ervices

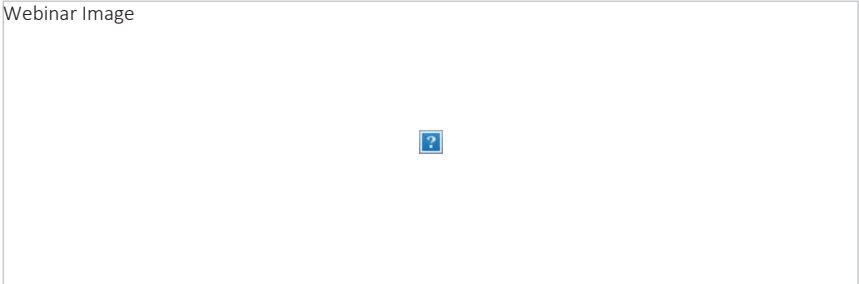
toyie@mics.us - - www.mics.us



From: Elaine Wang <no-reply@zoom.us>
Sent: Monday, May 9, 2022 10:13 AM
To: Theodora Oyie <toyie@mics.us>
Subject: Reminder: Fairmont Sedimentation Outreach starts in 1 day

Hi Theodora,

This is a reminder that "Fairmont Sedimentation Outreach" will begin in 1 day on:
Date Time: May 10, 2022 10:00 AM Pacific Time (US and Canada)



Join from a PC, Mac, iPad, iPhone or Android device:
[Click Here to Join](#)
Note: This link should not be shared with others it is unique to you.
Passcode:
[Add to calendar](#) [Add to Google calendar](#) [Add to Yahoo! calendar](#)

Or join by phone:

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International numbers available:
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P: oomcrc.com
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You can [cancel](#) your registration at any time.

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From: [Herrera, Michael](#)
To: [Steven Koch](#)
Cc: [Rooker, Erin N.](#)
Subject: RE: LADWP Fairmont Sedimentation
Date: Thursday, May 12, 2022 2:04:44 PM

Thank you for the consideration and for letting us know. It is much appreciated Steven.

Michael Herrera

Director, Community Outreach and Supplier Diversity
McCarthy Building Companies, Inc.
20401 SW Birch St #300 | Newport Beach, CA 92660
T 949-851-8383 | M 909-957-4218
www.mccarthy.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [YouTube](#)

From: Steven Koch <skoch@mtglinc.com>
Sent: Thursday, May 12, 2022 12:05 PM
To: Rooker, Erin N. <rookeren@cdmsmith.com>
Cc: Herrera, Michael <MDHerrera@McCarthy.com>
Subject: RE: LADWP Fairmont Sedimentation

This is a LA City project, and we have lack of staff at this time to service.

MTGL will not provide a proposal. Thank you for the offer of inclusion.

Steven Koch
Senior Vice President
MTGL Testing Laboratories
Office (800) 491-2990 X 2114
Cell (760) 420-9200
skoch@mtglinc.com
www.mtglinc.com
a SBE, WBE, MBE, DBE firm

From: Rooker, Erin N. <rookeren@cdmsmith.com>
Sent: Wednesday, May 11, 2022 1:06 PM
To: Steven Koch <skoch@mtglinc.com>
Cc: Herrera, Michael <MDHerrera@McCarthy.com>
Subject: RE: LADWP Fairmont Sedimentation

Hi Steven,

The City's Request for Proposals and related project documents can be located on the City's procurement website:

<https://suppliers-ladwp.ivalua.app>.

Erin Rooker
Mega Pursuit Leader
Direct (760) 710-4679 | Cell (858) 229-2752 | Fax (760) 438-7411

From: Steven Koch <skoch@mtglinc.com>
Sent: Wednesday, May 11, 2022 1:03 PM
To: Rooker, Erin N. <rookeren@cdmsmith.com>
Subject: FW: LADWP Fairmont Sedimentation

Hi Erin,

Can you send a link to the PLA today?

Steven Koch
Senior Vice President
MTGL Testing Laboratories
Office (800) 491-2990 X 2114
Cell (760) 420-9200
skoch@mtglinc.com
www.mtglinc.com
a SBE, WBE, MBE, DBE firm

From: Steven Koch

Sent: Wednesday, May 11, 2022 11:02 AM

To: rookeren@cdmsmith.com

Cc: ssparks@mccarthy.com; Isaac Chun <ichun@mtglinc.com>; Daniel Richardson <drichardson@mtglinc.com>

Subject: FW: LADWP Fairmont Sedimentation

Hello Erin,

This email is to touch bases with you regarding to the geotechnical investigation services for this project pursuit. MTGL is currently working for both the construction management as well as the construction side of CDM Smith and has been a vendor for McCarthy construction for more than 25 years. We have geotechnical engineers on staff but need to hire a drill rig for the soil studies. Please forward a copy of the project labor agreement so that we can share this with our drillers to address this proposal. Our goal would be to deliver a proposal to you with at least few days before the deadline so that there is time to adjust if necessary.

Please see a description of MTGL's services, safety rating, and diverse business certifications.

Steven Koch
MTGL, Inc. - Senior Vice President
2992 E. La Palma Ave. Suite A
Anaheim, CA 92806
Office (714) 632-2999 X 2114
Cell (760) 420-9200
DBE, SBE, MBE, WBE Firm
www.mtglinc.com
<mailto:skoch@mtglinc.com>

From: Herrera, Michael <MDHerrera@McCarthy.com>

Sent: Wednesday, May 11, 2022 7:11 AM

To: Steven Koch <skoch@mtglinc.com>

Subject: RE: LADWP Fairmont Sedimentation

Good Morning Steven,

Sure, happy to do. Please see the attached.

Michael Herrera

Director, Community Outreach and Supplier Diversity
McCarthy Building Companies, Inc.
20401 SW Birch St #300 | Newport Beach, CA 92660

www.mccarthy.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#) | [YouTube](#)

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From: [Ebersold, David](#)
To: [Rooker, Erin N.](#); [Master, Sameet](#)
Cc: [Yang, Hong](#); [Visosky, Thomas A.](#)
Subject: Ninyo & Moore
Date: Friday, April 29, 2022 9:13:04 AM

Hi Erin,

Ninyo and Moore will be on team for Geotech. Please reach out to them with RFI.

Sameet, they will try to have pricing to us by 5/6.

Contact: Michael Putt mputt@ninyoandmoore.com

Thank you

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Ebersold, David](#)
To: [Perry Cardoza](#)
Cc: [Rooker, Erin N.](#); [Almanzar, Leonel I.](#); [Master, Sameet](#)
Subject: Fairmont Sedimentation Plant Landscape Architecture
Date: Tuesday, May 10, 2022 10:23:45 AM
Attachments: [image001.png](#)
[Exhibits Part 3.pdf](#)

Hi Perry, as part of a JV with McCarthy Builders, CDM Smith is pursuing the progressive design build of a new water treatment plant for LADWP. The first element of the project will be to advance the current level of design from about 30% to 60%, so that that a guaranteed maximum price for construction can be determined and negotiated with LADWP. While that GMP is being negotiated, we would continue the advancement of the design to final for construction. The preliminary design report states the following with respect to landscape.



I have attached the preliminary design report so that you can see the location of the facility (in the Antelope Valley) and the preliminary site layout.

Two questions, are you interested in participating exclusively on our team and 2) can you prepare a cost estimate to advance the landscape design first to 60% and then to completion.

Thank you for your consideration, and please let me know if you have any questions.

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Master, Sameet](#)
To: [Brian Briones](#); [Almanzar, Leonel I.](#); [Glenn Willson](#); [Ebersold, David](#)
Cc: [Rooker, Erin N.](#); [Debra Kaye](#); [Maria Camareno](#)
Subject: RE: LADWP Fairmont Sedimentation Plant
Date: Friday, April 22, 2022 11:14:36 AM
Attachments: [RFP No. 90678 reduced.pdf](#)

Hi, Brian.

Attached is the RFP. There are several exhibits to it that are separate, and large, files, so I will work on a way to get the appropriate exhibits to you.

Attached is the WBS we developed so you can see how we're breaking down the scope.

Best,
Sameet

From: Brian Briones <BBriones@vaengineering.com>
Sent: Friday, April 22, 2022 10:24 AM
To: Almanzar, Leonel I. <almanzarli@cdmsmith.com>; Glenn Willson <gwillson@vaengineering.com>; Ebersold, David <EbersoldDB@cdmsmith.com>; Master, Sameet <masters@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: RE: LADWP Fairmont Sedimentation Plant

Hi Sameet,

Please send the RFP to me. I will review and give you a call to discuss tasks that should be included in V&A's scope and fee.

Thanks,

Brian Briones • V&A
Direct 858.779.0339 • Cell 619-322-1272
www.vaengineering.com

From: Almanzar, Leonel I. <almanzarli@cdmsmith.com>
Sent: Thursday, April 21, 2022 10:03 PM
To: Glenn Willson <gwillson@vaengineering.com>; Ebersold, David <EbersoldDB@cdmsmith.com>; Master, Sameet <masters@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Brian Briones <BBriones@vaengineering.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: Re: LADWP Fairmont Sedimentation Plant

Thank you Glenn

I am adding Sameet who will be in contact for cost estimate and SOW

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From: Glenn Willson <gwillson@vaengineering.com>
Sent: Thursday, April 21, 2022 7:12:44 PM
To: Ebersold, David <EbersoldDB@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Almanzar, Leonel I. <almanzarli@cdmsmith.com>; Brian Briones <BBriones@vaengineering.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: Re: LADWP Fairmont Sedimentation Plant

Dave,

Thank you for inviting V&A to be on your team. Please let us know what materials you need.

Glenn H. Willson, P.E.
V&A Consulting Engineers

From: Ebersold, David <EbersoldDB@cdmsmith.com>
Sent: Thursday, April 21, 2022 6:38 PM
To: Glenn Willson <gwillson@vaengineering.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Almanzar, Leonel I. <almanzarli@cdmsmith.com>
Subject: LADWP Fairmont Sedimentation Plant

Hi Glenn,
CDM Smith is proposing on LADWP's progressive design build for the Fairmont Sedimentation Plant. I'm not sure if you're familiar with the opportunity or not. It is for the construction of a new treatment plant that will serve as pretreatment to LADWP's existing aqueduct filtration plant. This will necessitate realignment of the first and second Los Angeles Aqueducts at the site to combine their flows into a new inlet structure to the plant, among many other things. We'd be pleased to have V&A join our team for corrosion-related evaluations. Is this something that you're interested in? I'd be please to discuss by phone if you'd rather.
Thank you in advance!
-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Ebersold, David](#)
To: stephaniew@wesinc.org
Cc: [Rooker, Erin N.](#); [Master, Sameet](#)
Subject: LADWP Fairmont Sedimentation Plant
Date: Tuesday, April 26, 2022 3:48:05 PM
Attachments: [Exhibits Part 3.pdf](#)
[Exhibit 16 - WETS Design Guidelines.pdf](#)

Hi Stephanie,

It was very nice to talk with you on the phone. Following up on our conversation, we would like to get a cost proposal to provide surveying services to support the design for this new water treatment plant and access road improvements. I have attached the preliminary design report (Exhibits Part 3).

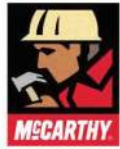
Also attached are the LADWP design guidelines that they attached to the RFP. It has some limited information on survey requirements associated with their mainline replacement program – I would view these as minimums based on our phone call. I believe it should provide all of the information that you need, but please do ask if there are any other questions. I understand that your week is quite busy so if we could look for end of day Monday to get your proposal, that would be fine. Again, please ask if questions come up along the way – no point in wasting time spinning your wheels on something we may already have an answer to.

Thank you very much!

Sincerely,

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

3a. Invitation to Bid



McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750
Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting
statements of qualifications for the following project:

**Progressive Design Build Services for
Fairmont Sedimentation Plant Project, RFP No. 90678
for the Los Angeles Department of Water & Power.**

The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage **DBE/MBE/WBE/SBE/OBE** subcontractors to submit.

The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm.**

**PLEASE EMAIL YOUR RESPONSE TO
SMALL BUSINESS EXCHANGE AT RVIVANCO@SBEINC.COM**

COMPANY NAME:

PHONE/FAX:

☐ YES, we will be bidding

Please select: DBE ☐ MBE ☐ WBE ☐ SBE ☐ OBE ☐

☐ NO, we will not be bidding

☐ Unsure at this time, please contact us later Certification No.

Areas of Expertise

Contractor Licence:

DIR Registration #

To opt out of receiving further faxes, call 800-800-8534 or (415) 778-6250 or email sbe@sbeinc.com

3b. Email Blast Detail Report

	A	B	C	D	E	F	G	H
1	Campaign	Company Name	Email	Opened	Link Clicked	Unsubscribe	Bounced	Date Sent
2	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ZelDesign DBA ZHA-Harrison Ass	zelDesign@sbcglobal.net	No	No	No		5/10/22 17:01
3	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	VN TUNNEL AND UNDERGROUND INC	tung.vu@vntuinc.com	No	No	No		5/10/22 17:01
4	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ASCEND ENGINEERING INC	tteferi@ascendeng.net	No	No	No		5/10/22 17:01
5	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Lewis/Schoeplein Architects	toni@lewisschoeplein.com	No	No	No	Yes	5/10/22 17:01
6	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Cadstar Inc	stella.samples@cadstarinc.com	No	No	No		5/10/22 17:01
7	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MARTINEZ DESIGN GROUP	sm@martinezdzn.com	No	No	No	Yes	5/10/22 17:01
8	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	The Converse Professional Grou	rronero@converseconsultants.com	No	No	No		5/10/22 17:01
9	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Infrastructure Factor Consulti	office.admin@ifactor.com	No	No	No	Yes	5/10/22 17:01
10	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Meruelo Enterprises Inc	mtapanes@meruelogroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
11	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SafeProbe"	mpoyaoan@abratique.com	No	No	No		5/10/22 17:01
12	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MORGNER TECHNOLOGY MANAGEMENT	mmorgner@morgnerco.com	Yes	No	No		5/10/22 17:01
13	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ANDERSON BARKER ARCHITECHS IN	michael@anderson-barker.com	No	No	No	Yes	5/10/22 17:01
14	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DC ENGINEERING GROUP	mdelpasand@DCEngineeringGroup.com	No	No	No		5/10/22 17:01
15	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADHAMI ENGINEERING GROUP	ManoocheHR@Adhami-AEG.com	No	No	No		5/10/22 17:01
16	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ARCHIMORPHIC INC	ltu@archimorphic.com	No	No	No	Yes	5/10/22 17:01
17	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ADVANTEC CONSULTING ENGINEERS	leolee@advantec-usa.com	No	No	No		5/10/22 17:01
18	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	ATIENZA ENGINEERING INC	joseph.atienza@aeincorp.com	No	No	No		5/10/22 17:01
19	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CONSTRUCTION MANAGEMENT SOLUTI	joe@thecmsolution.com	No	No	No		5/10/22 17:01
20	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Casamar Llc	jgarcia@casamargroup.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
21	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	URBAN ROCK DESIGN	jeanine@urbanrockdesign.com	No	No	No	Yes	5/10/22 17:01
22	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DEANGELIS DESIGN	jean@deangelisdesign.com	No	No	No	Yes	5/10/22 17:01
23	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CEJ ENGINEERS INC	jcervantes@cej-eng.com	No	No	No	Yes	5/10/22 17:01
24	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Suenram & Associates Inc	info@suenramassoc.com	No	No	No		5/10/22 17:01
25	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GOLD CONSTRUCTION SERVICES LLC	gldconserv@gmail.com	No	No	No		5/10/22 17:01
26	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	EW Consulting Inc	elizajane@ewconsultinginc.net	No	No	No		5/10/22 17:01
27	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	AEIO LLC	dword@aeioonline.com	No	No	No	Yes	5/10/22 17:01
28	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	CRYSTALLOGY CONSULTING INC	cxie@crystallogy.com	No	No	No		5/10/22 17:01
29	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	HYBRID DATA LLC	CJ@Hybridata.US	No	No	No		5/10/22 17:01
30	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	OKAPI ARCHITECTURE INC	chin@okapiarchitecture.com	No	No	No		5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
35	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DASH ENGINEERING SOLUTIONS INC	ASizar@Dash.Engineer	No	No	No	Yes	5/10/22 17:01
36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
35	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DASH ENGINEERING SOLUTIONS INC	ASizar@Dash.Engineer	No	No	No	Yes	5/10/22 17:01
36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

	A	B	C	D	E	F	G	H
31	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SWA Architects	business@swaarch.com	No	No	No	Yes	5/10/22 17:01
32	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D"LEON CONSULTING ENGINEERS CO	borja.leon@dleonengineers.com	No	No	No		5/10/22 17:01
33	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Bobby Knox AIA Architects In	bknoxarchitectsinc@earthlink.net	No	No	No		5/10/22 17:01
34	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	GLOBAL ENERGY SERVICES INC	Basu@gesusa.org	No	No	No	Yes	5/10/22 17:01
35	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	DASH ENGINEERING SOLUTIONS INC	ASizar@Dash.Engineer	No	No	No	Yes	5/10/22 17:01
36	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	D3 ARCHITECTURE	arminda@d3architecture.com	Yes	No	No		5/10/22 17:01
37	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LIFELUNG INC	annette.palazuelos@tridantsolutions.com	Yes	No	No		5/10/22 17:01
38	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Arrow Inc	aesi@aesi-consulting.com	No	No	No		5/10/22 17:01
39	ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	MY Engineering Inc	accounting@myengineeringinc.com	No	No	No	Yes	5/10/22 17:01

3c. Re-Emailed Upon Request

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1



Michelle Gastelum <mg@summit-engineers.com>

Thu 5/12/2022 1:49 PM

To: Rosalie Vivanco



Hello,

We don't perform those services listed.

But thank you.

Best,

Michelle

...



Rosalie Vivanco

Thu 5/12/2022 10:50 AM

To: mg@summit-engineers.com



MCC-4453 Invitation to Bid.p...
138 KB

Greetings Ms. Gastelum,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1 ✓



Rosalie Vivanco

Thu 5/12/2022 10:50 AM

To: mg@summit-engineers.com



MCC-4453 Invitation to Bid.p...
138 KB

Greetings Ms. Gastelum,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com


[Reply](#) | [Forward](#)

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1



Rosalie Vivanco
Thu 5/12/2022 11:28 AM
To: jcervantes@cej-eng.com

 MCC-4453 Invitation to Bid.p...
138 KB

Greetings Joaquin,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco
Small Business Exchange, Inc.
P: 800-800-8534 ext. 307
C: 415-290-8986
E. rvivanco@sbeinc.com
Website: www.sbeinc.com

[Reply](#) | [Forward](#)

RFP From McCarthy/CDM Smith Bid Date: 5/24/22 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 In Los Angeles, CA

1 ✓

RV

Rosalie Vivanco

Thu 5/12/2022 11:23 AM

To: ManoocheHR@Adhami-AEG.com



MCC-4453 Invitation to Bid.p...

138 KB



Greetings Mr. Adhami,

Attached is the Invitation to Bid from McCarthy that I called about for your review.

Note: The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

Your prompt response to confirm whether bidding/not bidding is greatly appreciated.

Thank you,
Rosalie

Rosalie Vivanco

Small Business Exchange, Inc.

P: 800-800-8534 ext. 307

C: 415-290-8986

E. rvivanco@sbeinc.com

Website: www.sbeinc.com

[Reply](#) | [Forward](#)

6d. Work Items and Businesses Solicited Sorted by Work Item

	A	B	C	D	E	F	G
		WORK ITEM	BUSINESSES SOLICITED	Selected for Work Item	CUF Code Type	Code	Code Description
1							
2		ARCHITECTURE	Anderson Barker Architects In	X	WRKCD	C8704	ARCHITECTURAL
3			Archimorphic Inc	X	WRKCD	C8704	ARCHITECTURAL
4			AGA Design Group		WRKCD	C8704	ARCHITECTURAL
5			BOBBY KNOX AIA ARCHITECTS I	X	WRKCD	C8704	ARCHITECTURAL
6			Cadstar Inc		SIC	8712	Architectural Svcs
7			D'LEON CONSULTING ENGINEERS CO		SIC	8712	Architectural Svcs
8			DEANGELIS DESIGN		SIC	8712	Architectural Svcs
9			D3 ARCHITECTURE	X	WRKCD	C8704	ARCHITECTURAL
10			Global Energy Services Inc		SIC	8712	Architectural Svcs
11			Infrastructure Factor Consulti		NAIC	541310	Architectural Services
12			Lewis & Schoeplein Architects	X	SIC	8712	Architectural Svcs
13			MARTINEZ DESIGN GROUP INC		WRKCD	C8704	ARCHITECTURAL
14			Okapi Architecture Inc	X	SIC	8712	Architectural Svcs
15			OKAPI ARCHITECTURE INC		WRKCD	C8704	ARCHITECTURAL
16			SAFEPROBE INC		WRKCD	C8716	ARCHITECTURAL ENGINEER
17			SUMMIT CONSULTING & ENGINEERIN		NAIC	541310	Architectural Services
18			SWA Architects		NAIC	541310	Architectural Services
19			URBANROCK DESIGN		WRKCD	C8704	ARCHITECTURAL
20			YDG ENGINEERS INC		WRKCD	C8716	ARCHITECTURAL ENGINEER
21			ZELDESIGN (DBA: ZHARRISON & AS		SIC	8712	Architectural Svcs
22	COUNT	20					
23		CIVIL SCOPES	Anderson Barker Architects In		NAIC	541310	Architectural Services
24			Archimorphic Inc		NAIC	541310	Architectural Services
25			Arrow Engineering Services Inc		NAIC	541330	Engineering Services
26			Athena Engineering Inc		SIC	8711	Engr- General/Misc
27			Atienza Engineering Inc		NAIC	541330	Engineering Services
28			ADHAMI ENGINEERING GROUP	X	NAIC	541330	Engineering Services
29			ADVANTEC CONSULTING ENGINEERS		NAIC	541330	Engineering Services
30			AGA Design Group		NAIC	541310	Architectural Services
31			ASCEND ENGINEERING INC (DBA: A	X	NAIC	541330	Engineering Services
32			BA INC		NAIC	541330	Engineering Services
33			BOBBY KNOX AIA ARCHITECTS I		NAIC	541310	Architectural Services
34			Cadstar Inc		SIC	8711	Engr- General/Misc
35			Crystalloggy Consulting Inc		NAIC	541330	Engineering Services
36			CASAMAR GROUP LLC		NAIC	541330	Engineering Services
37			CEJ ENGINEERS INC		NAIC	541330	Engineering Services
38			D'LEON CONSULTING ENGINEERS CO		NAIC	541330	Engineering Services
39			DASH ENGINEERING SOLUTIONS INC	X	NAIC	541330	Engineering Services
40			DC ENGINEERING GROUP		NAIC	541330	Engineering Services
41			DEANGELIS DESIGN		SIC	8711	Engr- General/Misc
42			D3 ARCHITECTURE		NAIC	541310	Architectural Services
43			EW CONSULTING INC		NAIC	541330	Engineering Services
44			Global Energy Services Inc		NAIC	541330	Engineering Services
45			HYBRID DATA LLC		NAIC	541330	Engineering Services

	A	B	C	D	E	F	G
46			Infrastructure Factor Consulti	X	NAIC	541330	Engineering Services
47			INTEGRATED CONSULTANTS INC (DB		NAIC	541330	Engineering Services
48			Lewis & Schoeplein Architects		NAIC	541310	Architectural Services
49			Morgner Technology Management		SIC	8711	Engr- General/Misc
50			MARTINEZ DESIGN GROUP INC		NAIC	541310	Architectural Services
51			MY Engineering Inc		NAIC	541330	Engineering Services
52			Okapi Architecture Inc		NAIC	541330	Engineering Services
53			OKAPI ARCHITECTURE INC	X	NAIC	541330	Engineering Services
54			Quest Project Controls Inc		NAIC	541330	Engineering Services
55			Suenram & Associates Inc		NAIC	541330	Engineering Services
56			SAFEPROBE INC		NAIC	541330	Engineering Services
57			SUMMIT CONSULTING & ENGINEERIN		NAIC	541330	Engineering Services
58			SWA Architects	X	NAIC	541310	Architectural Services
59			The Converse Professional Grou		NAIC	541330	Engineering Services
60			Tridant Solutions Inc		NAIC	541330	Engineering Services
61			URBANROCK DESIGN		NAIC	541310	Architectural Services
62			VN TUNNEL AND UNDERGROUND INC		NAIC	541330	Engineering Services
63			YDG ENGINEERS INC		NAIC	541330	Engineering Services
64			ZELDESIGN (DBA: ZHARRISON & AS		SIC	8711	Engr- General/Misc
65	COUNT	42					
66		DESIGN	Anderson Barker Architects In		WRKCD	C8705	DESIGN
67			Archimorphic Inc		WRKCD	C8705	DESIGN
68			ADVANTEC CONSULTING ENGINEERS		NAIC	541512	Computer Systems Design Services
69			AEIO LLC		NAIC	541512	Computer Systems Design Services
70			AGA Design Group	X	WRKCD	C8705	DESIGN
71			BOBBY KNOX AIA ARCHITECTS I		WRKCD	C8705	DESIGN
72			Cadstar Inc	X	WRKCD	C8705	DESIGN
73			D'LEON CONSULTING ENGINEERS CO		WRKCD	C8705	DESIGN
74			DEANGELIS DESIGN	X	WRKCD	C8705	DESIGN
75			HYBRID DATA LLC		NAIC	541512	Computer Systems Design Services
76			MARTINEZ DESIGN GROUP INC	X	WRKCD	C8705	DESIGN
77			MY Engineering Inc		NAIC	541512	Computer Systems Design Services
78			SUMMIT CONSULTING & ENGINEERIN		NAIC	541512	Computer Systems Design Services
79			URBANROCK DESIGN	X	WRKCD	C8705	DESIGN
80			ZELDESIGN (DBA: ZHARRISON & AS	X	WRKCD	C8705	DESIGN
81	COUNT	15					
82		ENGINEERING	Anderson Barker Architects In		SIC	8711	Engr- General/Misc
83			Archimorphic Inc		SIC	8711	Engr- General/Misc
84			Arrow Engineering Services Inc		NAIC	541330	Engineering Services
85			Athena Engineering Inc	X	SIC	8711	Engr- General/Misc
86			Atienza Engineering Inc	X	SIC	8711	Engr- General/Misc
87			ADHAMI ENGINEERING GROUP		NAIC	541330	Engineering Services
88			ADVANTEC CONSULTING ENGINEERS		WRKCD	C8710	ENGINEERING
89			AGA Design Group		SIC	8711	Engr- General/Misc
90			ASCEND ENGINEERING INC (DBA: A		NAIC	541330	Engineering Services
91			BA INC	X	WRKCD	C8710	ENGINEERING
92			BOBBY KNOX AIA ARCHITECTS I		SIC	8711	Engr- General/Misc

	A	B	C	D	E	F	G
93			Cadstar Inc		WRKCD	C8710	ENGINEERING
94			Crystallog Consulting Inc	X	NAIC	541330	Engineering Services
95			CASAMAR GROUP LLC		WRKCD	C8710	ENGINEERING
96			CEJ ENGINEERS INC	X	WRKCD	C8710	ENGINEERING
97			D'LEON CONSULTING ENGINEERS CO		WRKCD	C8710	ENGINEERING
98			DASH ENGINEERING SOLUTIONS INC		NAIC	541330	Engineering Services
99			DC ENGINEERING GROUP		NAIC	541330	Engineering Services
100			DEANGELIS DESIGN		SIC	8711	Engr- General/Misc
101			D3 ARCHITECTURE		SIC	8711	Engr- General/Misc
102			EW CONSULTING INC		NAIC	541330	Engineering Services
103			Global Energy Services Inc		WRKCD	C8710	ENGINEERING
104			HYBRID DATA LLC	X	NAIC	541330	Engineering Services
105			Infrastructure Factor Consulti		NAIC	541330	Engineering Services
106			INTEGRATED CONSULTANTS INC (DB		NAIC	541330	Engineering Services
107			Morgner Technology Management		SIC	8711	Engr- General/Misc
108			MARTINEZ DESIGN GROUP INC		SIC	8711	Engr- General/Misc
109			MY Engineering Inc	X	WRKCD	C8710	ENGINEERING
110			Okapi Architecture Inc		NAIC	541330	Engineering Services
111			OKAPI ARCHITECTURE INC		NAIC	541330	Engineering Services
112			Quest Project Controls Inc		WRKCD	C8710	ENGINEERING
113			Suenram & Associates Inc		NAIC	541330	Engineering Services
114			SAFEPROBE INC		WRKCD	C8710	ENGINEERING
115			SUMMIT CONSULTING & ENGINEERIN	X	WRKCD	C8710	ENGINEERING
116			The Converse Professional Grou		NAIC	541330	Engineering Services
117			Tridant Solutions Inc		NAIC	541330	Engineering Services
118			URBANROCK DESIGN		SIC	8711	Engr- General/Misc
119			VN TUNNEL AND UNDERGROUND INC		NAIC	541330	Engineering Services
120			YDG ENGINEERS INC		WRKCD	C8710	ENGINEERING
121			ZELDESIGN (DBA: ZHARRISON & AS		SIC	8711	Engr- General/Misc
122	COUNT	40					
123		GEOTECHNICAL SERVICES	Anderson Barker Architects In		SIC	8711	Engr- General/Misc
124			Archimorphic Inc		SIC	8711	Engr- General/Misc
125			Arrow Engineering Services Inc	X	NAIC	541330	Engineering Services
126			Athena Engineering Inc		SIC	8711	Engr- General/Misc
127			Atienza Engineering Inc		NAIC	541330	Engineering Services
128			ADHAMI ENGINEERING GROUP		NAIC	541330	Engineering Services
129			ADVANTEC CONSULTING ENGINEERS		NAIC	541330	Engineering Services
130			AGA Design Group		SIC	8711	Engr- General/Misc
131			ASCEND ENGINEERING INC (DBA: A		NAIC	541330	Engineering Services
132			BA INC		NAIC	541330	Engineering Services
133			BOBBY KNOX AIA ARCHITECTS I		SIC	8711	Engr- General/Misc
134			Cadstar Inc		SIC	8711	Engr- General/Misc
135			Crystallog Consulting Inc	X	NAIC	541330	Engineering Services
136			CASAMAR GROUP LLC		NAIC	541330	Engineering Services
137			CEJ ENGINEERS INC		NAIC	541330	Engineering Services
138			D'LEON CONSULTING ENGINEERS CO		NAIC	541330	Engineering Services
139			DASH ENGINEERING SOLUTIONS INC		NAIC	541330	Engineering Services

	A	B	C	D	E	F	G
140			DC ENGINEERING GROUP		NAIC	541330	Engineering Services
141			DEANGELIS DESIGN		SIC	8711	Engr- General/Misc
142			D3 ARCHITECTURE		SIC	8711	Engr- General/Misc
143			EW CONSULTING INC	X	WRKCD	C8780	ENGINEERING- GEOTECHNICAL
144			Global Energy Services Inc	X	NAIC	541330	Engineering Services
145			HYBRID DATA LLC		NAIC	541330	Engineering Services
146			Infrastructure Factor Consulti		NAIC	541330	Engineering Services
147			INTEGRATED CONSULTANTS INC (DB		NAIC	541330	Engineering Services
148			Morgner Technology Management		SIC	8711	Engr- General/Misc
149			MARTINEZ DESIGN GROUP INC		SIC	8711	Engr- General/Misc
150			MY Engineering Inc		NAIC	541330	Engineering Services
151			Okapi Architecture Inc		NAIC	541330	Engineering Services
152			OKAPI ARCHITECTURE INC		NAIC	541330	Engineering Services
153			Quest Project Controls Inc		NAIC	541330	Engineering Services
154			Suenram & Associates Inc	X	NAIC	541330	Engineering Services
155			SAFEPROBE INC		NAIC	541330	Engineering Services
156			SUMMIT CONSULTING & ENGINEERIN		NAIC	541330	Engineering Services
157			The Converse Professional Grou		NAIC	541330	Engineering Services
158			Tridant Solutions Inc		NAIC	541330	Engineering Services
159			URBANROCK DESIGN		SIC	8711	Engr- General/Misc
160			VN TUNNEL AND UNDERGROUND INC	X	WRKCD	C8780	ENGINEERING- GEOTECHNICAL
161			YDG ENGINEERS INC		NAIC	541330	Engineering Services
162			ZELDESIGN (DBA: ZHARRISON & AS		SIC	8711	Engr- General/Misc
163	COUNT	40					
164		PERMITTING	AKIMA CONSULTING, LLC	X	NAIC	541620	Environmental Consulting Services
165			CASAMAR GROUP LLC	X	NAIC	541620	Environmental Consulting Services
166			Enovative Group Inc	X	NAIC	541620	Environmental Consulting Services
167			EW CONSULTING INC		NAIC	541620	Environmental Consulting Services
168			Global Energy Services Inc		NAIC	541620	Environmental Consulting Services
169			INTEGRATED CONSULTANTS INC (DB	X	NAIC	541620	Environmental Consulting Services
170			Morgner Technology Management	X	NAIC	541620	Environmental Consulting Services
171			OKAPI ARCHITECTURE INC		NAIC	541620	Environmental Consulting Services
172			SUMMIT CONSULTING & ENGINEERIN		NAIC	541620	Environmental Consulting Services
173			The Converse Professional Grou	X	NAIC	541620	Environmental Consulting Services
174	COUNT	10					
175		TRAFFIC DESIGN	Anderson Barker Architects In		NAIC	541320	Landscape Architectural Services
176			Atienza Engineering Inc		WRKCD	C8703	TRAFFIC ENGINEER
177			ADVANTEC CONSULTING ENGINEERS	X	WRKCD	C8703	TRAFFIC ENGINEER
178			AGA Design Group		NAIC	541320	Landscape Architectural Services
179			D'LEON CONSULTING ENGINEERS CO	X	WRKCD	C8703	TRAFFIC ENGINEER
180			DC ENGINEERING GROUP	X	WRKCD	C8703	TRAFFIC ENGINEER
181			FLASH TRAFFIC INC	X	SIC	8748-10	Traffic/trans conslt
182			Lewis & Schoeplein Architects		NAIC	541320	Landscape Architectural Services
183			SAFEPROBE INC	X	WRKCD	C8703	TRAFFIC ENGINEER
184			YDG ENGINEERS INC	X	WRKCD	C8703	TRAFFIC ENGINEER
185	COUNT	10					
186		UNDERGROUND UTILITY LOCATION	AEIO LLC	X	NAIC	561990	All Other Support Services

	A	B	C	D	E	F	G
187			FLASH TRAFFIC INC		NAIC	561990	All Other Support Services
188			GOLD CONSTRUCTION SERVICES LLC	X	NAIC	561990	All Other Support Services
189			One Call Construction Services	X	NAIC	561990	All Other Support Services
190			Quest Project Controls Inc	X	NAIC	561990	All Other Support Services
191			Tridant Solutions Inc	X	NAIC	561990	All Other Support Services
192			Utility Traffic Services LLC	X	NAIC	561990	All Other Support Services
193	COUNT	7					
194	FINAL	TOTALS					
195	COUNT	184					
196							
197		Businesses may appear under multiple CUF codes, but are only selected once.					

	A	B	C	D	E	F	G
187			FLASH TRAFFIC INC		NAIC	561990	All Other Support Services
188			GOLD CONSTRUCTION SERVICES LLC	X	NAIC	561990	All Other Support Services
189			One Call Construction Services	X	NAIC	561990	All Other Support Services
190			Quest Project Controls Inc	X	NAIC	561990	All Other Support Services
191			Tridant Solutions Inc	X	NAIC	561990	All Other Support Services
192			Utility Traffic Services LLC	X	NAIC	561990	All Other Support Services
193	COUNT	7					
194	FINAL	TOTALS					
195	COUNT	184					
196							
197		Businesses may appear under multiple CUF codes, but are only selected once.					

6e. Telephone Follow-up Script

Telephone Follow-Up

Prepared for: **McCarthy / CD Smith**

Re: Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power

Location: Los Angeles, CA

Bids Due: May 24, 2022 at 2:00 PM

I am calling on behalf of **McCarthy & CD Smith Joint Venture**.

They are bidding on the **Progressive Design Build Services for Fairmont Sedimentation Plant Project in Los Angeles, CA** and are very much interested in subcontractor and supplier participation.

[For Voice Message]:

My name is _____ from the Small Business Exchange and I'm calling on behalf of **McCarthy**. We sent an Invitation to Bid for the **Progressive Design Build Services for Fairmont Sedimentation Plant Project in Los Angeles, CA**.

It bids on May 24th.

If you would like us to resend the invitation Please call 800-800-8534 ext. 307 and refer to project **4453** for (McCarthy). We greatly appreciate your response, as soon as you can.

Questions

#1

We emailed and faxed you the invitation. Did you receive it?

#2

Are you interested in participating?

#3

In what portion of the work?

#4

Can **McCarthy** assist you in any way? (examples are: bonding, financing, insurance, obtain: equipment, supplies and materials, access to plans and specs, meeting payroll, etc.

6f. Telephone Follow-up Log

* * * * *
 * * * * * REQUEST FULFILLMENT * * * * *
 * * * * * SCRIPT RESULTS * * * * *

TYPE: SCR TOPIC: dmo-4453 SCRIPT: SCR-04 DESCRIPTION: MCCARTHY-CDM SMITH RFP
 COMPANY NAME / CONTACT PHONE / CALLER CALL DT/TM # RESP & DESCRIPTIO COMMENT

COMPANY NAME / CONTACT	PHONE / CALLER	CALL DT/TM	# RESP & DESCRIPTIO	COMMENT
Anderson Barker Architects In	310-261-3419	05/12/2022	1-RY Yes, received invitation	
MICHAEL ANDERSON	RVIVANCO	12:12:58	2-N_B No, we will not bid	
Archimorphic Inc	213-537-0252	05/12/2022	1-LVM Lft Msg on VM	For Luoya
LUOYA TU	RVIVANCO	12:14:46		
Arrow Engineering Services Inc	661-940-0043	05/12/2022	1-LVM Lft Msg on VM	
Jim Schroeter	RVIVANCO	12:32:34		
Athena Engineering Inc	909-971-8439	05/12/2022	1-LVM Lft Msg on VM	
Ms. Sally Gonzalez	RVIVANCO	12:39:00		
Atienza Engineering Inc	818-554-2517	05/12/2022	1-LVM Lft Msg on VM	
JOSEPH ATIENZA	RVIVANCO	12:45:00		
ADHAMI ENGINEERING GROUP	626-255-4592	05/12/2022	1-RNE Didn't receive inv/Email	Resent RFP
Maryam E Adhami	RVIVANCO	13:35:04	2-UNB Not sure of int in bid	Very possible
			3-	Traffic Eng
			4-ANN Assist not needed	
ADVANTEC CONSULTING ENGINEERS	949-861-4999	05/12/2022	1-LVM Lft Msg on VM	
Pauline Yip	RVIVANCO	13:40:36		
AEIO LLC	202-449-9535	05/12/2022	1-LVM Lft Msg on VM	
Dionne Word	RVIVANCO	15:42:19		
AGA Design Group	310-546-5550	05/12/2022	1-LVM Lft Msg on VM	
Mr. Goitom Tekletsion	RVIVANCO	15:44:33		
AKIMA CONSULTING, LLC	213-816-8895	05/12/2022	1-LVM Lft Msg on VM	
Akima Cornell	RVIVANCO	15:47:51		
ASCEND ENGINEERING INC (DBA: A	310-963-0817	05/12/2022	1-RY Yes, received invitation	
Tadese Teferi	RVIVANCO	16:14:36	2-N_B No, we will not bid	
BA INC	213-622-2100	05/12/2022	1-LVM Lft Msg on VM	
Mr. Hope Bullock	RVIVANCO	16:19:59		
BOBBY KNOX AIA ARCHITECTS I	323-663-5174	05/12/2022	1-LVM Lft Msg on VM	
Mr. Bobby Knox	RVIVANCO	16:22:52		
Cadstar Inc	310-374-2923	05/12/2022	1-RU Not sure if received	Goes to VM-MBF
Stella W. Samples	RVIVANCO	12:21:18	2-UNB Not sure of int in bid	
Crystallogy Consulting Inc	310-383-5133	05/12/2022	1-LVM Lft Msg on VM	
Crystal Xie	RVIVANCO	12:23:11		
Crystallogy Consulting Inc	626-699-8133	05/12/2022	1-LVM Lft Msg on VM	
Crystal Xie	RVIVANCO	12:30:10		
CASAMAR GROUP LLC	661-254-2373	05/12/2022	1-LVM Lft Msg on VM	
JOE J. GARCIA	RVIVANCO	12:41:16		

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 * * * * * REQUEST FULFILLMENT * * * * *
 * * * * * SCRIPT RESULTS * * * * *

TYPE: SCR	TOPIC: dmo-4453	SCRIPT: SCR-04	DESCRIPTION: MCCARTHY-CDM SMITH RFP		
COMPANY NAME / CONTACT	PHONE / CALLER	CALL DT/TM	# RESP & DESCRIPTIO	COMMENT	
CEJ ENGINEERS INC	626-667-8675	05/12/2022	1-RNE Didn't receive inv/Email	Resent to Joaquin	
Joaquin Cervantes	RVIVANCO	13:40:24	2-UNB Not sure of int in bid		
			3-	Civil Scope	
			4-ANN Assist not needed		
D'LEON CONSULTING ENGINEERS CO	562-989-4500	05/12/2022	1-LVM Lft Msg on VM		
Domingo F Leon	RVIVANCO	15:44:30			
DASH ENGINEERING SOLUTIONS INC	424-274-1516	05/12/2022	1-LVM Lft Msg on VM		
Abbas Sizar	RVIVANCO	15:49:06			
DC ENGINEERING GROUP	213-628-3023	05/12/2022	1-LVM Lft Msg on VM		
Morteza Delpasand	RVIVANCO	16:21:19			
DEANGELIS DESIGN	310-720-2931	05/12/2022	1-LVM Lft Msg on VM		
JEAN MALANAPHY	RVIVANCO	16:27:04			
D3 ARCHITECTURE	310-995-1941	05/12/2022	1-LVM Lft Msg on VM		
Ms. Armina Diaz	RVIVANCO	16:38:19			
Enovative Group Inc	800-346-6160	05/12/2022	1-RNE Didn't receive inv/Email	updated email	
Brian Cizmar	RVIVANCO	16:38:15	2-N_B No, we will not bid		
EW CONSULTING INC	626-689-9992	05/12/2022	1-LVM Lft Msg on VM		
ELIZA JANE WHITMAN	RVIVANCO	16:32:46			
FLASH TRAFFIC INC	661-262-6003	05/12/2022	1-LVM Lft Msg on VM		
Natalie Vasquez	RVIVANCO	16:29:16			
Global Energy Services Inc	909-860-5300	05/12/2022	1-RY Yes, received invitation		
Mr. BASU MUKHERJEE	RVIVANCO	12:14:48	2-N_B No, we will not bid		
GOLD CONSTRUCTION SERVICES LLC	818-960-4007	05/12/2022	1-LVM Lft Msg on VM	For Tommy Robinson	
NADINE GOLD	RVIVANCO	15:47:48			
HYBRID DATA LLC	626-327-5840	05/12/2022	1-RY Yes, received invitation		
Chijioke Ejimuda	RVIVANCO	16:24:56	2-N_B No, we will not bid		
Infrastructure Factor Consulti	310-725-1500	05/12/2022	1-LVM Lft Msg on VM		
Jun Yang	RVIVANCO	16:29:23			
INTEGRATED CONSULTANTS INC (DB	909-444-1800	05/12/2022	1-LVM Lft Msg on VM		
Joe Ablay	RVIVANCO	16:33:58			
Lewis & Schoeplein Architects	310-231-0300	05/12/2022	1-LVM Lft Msg on VM		
TONI LEWIS	RVIVANCO	16:44:52			
Morgner Technology Management	323-900-0030	05/12/2022	1-LVM Lft Msg on VM		
Monique Morgner Lukeman	RVIVANCO	16:41:47			

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 * * * * * REQUEST FULFILLMENT * * * * *
 * * * * * SCRIPT RESULTS * * * * *

TYPE: SCR TOPIC: dmo-4453 SCRIPT: SCR-04 DESCRIPTION: MCCARTHY-CDM SMITH RFP
 COMPANY NAME / CONTACT PHONE / CALLER CALL DT/TM # RESP & DESCRIPTIO COMMENT

MARTINEZ DESIGN GROUP INC	714-505-5945	05/12/2022	1-LVM Lft Msg on VM	
STEVE MARTINEZ	RVIVANCO	17:04:35		
MY Engineering Inc	626-337-1965	05/12/2022	1-LVM Lft Msg on VM	
Joseph L. McDowell	RVIVANCO	17:06:08		
Okapi Architecture Inc	818-952-6238	05/12/2022	1-LVM Lft Msg on VM	
Ying Wang	RVIVANCO	16:51:56		
One Call Construction Services	562-745-2300	05/12/2022	1-LVM Lft Msg on VM	
Alex Meruelo	RVIVANCO	17:02:11		
OKAPI ARCHITECTURE INC	818-952-6328	05/12/2022	1-LVM Lft Msg on VM	
Ying Wang	RVIVANCO	16:52:08		
Quest Project Controls Inc	626-639-2813	05/12/2022	1-RU Not sure if received	LM For Robin
Ms. ROBYN COATES	RVIVANCO	16:31:34	2-UNB Not sure of int in bid	
Suenram & Associates Inc	213-297-7050	05/12/2022	1-LVM Lft Msg on VM	For kate
Kathleen Suenram	RVIVANCO	12:43:52		
SAFEPROBE INC	213-251-5960	05/12/2022	1-LVM Lft Msg on VM	
Mauro Poyaoen	RVIVANCO	12:45:48		
SUMMIT CONSULTING & ENGINEERIN	626-449-9052	05/12/2022	1-RYE Yes, rcvd ITB/Emaild Resp	Per Michelle
MICHELLE GASTELUM	RVIVANCO	13:02:09	2-NW Out of my scope of work	
SWA Architects	626-793-9805	05/12/2022	1-RY Yes, received invitation	Per Lisa
STEPHEN WEN	RVIVANCO	13:05:05	2-N_B No, we will not bid	
The Converse Professional Grou	626-930-1200	05/12/2022	1-LVM Lft Msg on VM	
Ms. Mamta Madaan	RVIVANCO	13:09:28		
Tridant Solutions Inc	626-614-9581	05/12/2022	1-LVM Lft Msg on VM	For Annette
ANNETTE PALAZUELOS	RVIVANCO	13:14:46		
Utility Traffic Services LLC	888-353-4390	05/12/2022	1-LVM Lft Msg on VM	
Christophe Spano	RVIVANCO	15:46:18		
URBANROCK DESIGN	323-227-0955	05/12/2022	1-LVM Lft Msg on VM	
JEANINE CENTUORI	RVIVANCO	15:57:46		
VN TUNNEL AND UNDERGROUND INC	626-708-7675	05/12/2022	1-RY Yes, received invitation	Per Tung
Tung Thanh Vu	RVIVANCO	16:05:22	2-NTB Not interested; too busy	
YDG ENGINEERS INC	310-912-5008	05/12/2022	1-LVM Lft Msg on VM	
Sam Yoo	RVIVANCO	16:19:29		
ZELDESIGN (DBA: ZHARRISON & AS	310-291-2436	05/12/2022	1-LVM Lft Msg on VM	
Zelda Harrison	RVIVANCO	16:25:06		

50 RECORDS LISTED

6g. Recall Log

***** SMALL BUSINESS EXCHANGE, INC. ***** PAGE: 1

* * * REQUEST FULFILLMENT * * *

* RVIVANCO * SCRIPT RESULTS *

TYPE: SCR TOPIC: dmo-4453 SCRIPT: RECALL DESCRIPTION: MCCARTHY-CDM SMITH RFP

COMPANY NAME / CONTACT PHONE / CALLER CALL DT/TM # RESP & DESCRIPTIO COMMENT

Archimorphic Inc	213-537-0252	05/17/2022	1-LV2 Lft 2nd Msg on VM	
LUOYA TU	RVIVANCO	16:58:46		
Arrow Engineering Services Inc	661-940-0043	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Jim Schroeter	RVIVANCO	17:01:57		
Athena Engineering Inc	909-971-8439	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Ms. Sally Gonzalez	RVIVANCO	17:10:11		
Atienza Engineering Inc	818-554-2517	05/17/2022	1-LV2 Lft 2nd Msg on VM	
JOSEPH ATIENZA	RVIVANCO	17:13:59		
ADHAMI ENGINEERING GROUP	626-255-4592	05/17/2022	1-RY Yes, received invitation	Spoke to Mr. Adhami
Maryam E Adhami	RVIVANCO	18:59:36	2-YIB Yes/interested in bidding	Retired City Emp
			3-	TRaffic Design
			4-A_N Yes, need assistance	Access to plans/spec
ADVANTEC CONSULTING ENGINEERS	949-861-4999	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Pauline Yip	RVIVANCO	17:18:37		
AEIO LLC	202-449-9535	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Dionne Word	RVIVANCO	17:24:51		
AGA Design Group	310-546-5550	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Mr. Goitom Tekletsion	RVIVANCO	17:31:15		
AKIMA CONSULTING, LLC	213-816-8895	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Akima Cornell	RVIVANCO	17:35:35		
BA INC	213-622-2100	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Mr. Hope Bullock	RVIVANCO	17:39:20		
BOBBY KNOX AIA ARCHITECTS I	323-663-5174	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Mr. Bobby Knox	RVIVANCO	17:45:19		
Cadstar Inc	310-374-2923	05/17/2022	1-RU Not sure if received	Goes to VM-MBF
Stella W. Samples	RVIVANCO	17:48:38	2-UNB Not sure of int in bid	
Crystalloggy Consulting Inc	310-383-5133	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Crystal Xie	RVIVANCO	17:56:14		
Crystalloggy Consulting Inc	626-699-8133	05/17/2022	1-LV2 Lft 2nd Msg on VM	
Crystal Xie	RVIVANCO	17:14:18		
CASAMAR GROUP LLC	661-254-2373	05/17/2022	1-LV2 Lft 2nd Msg on VM	
JOE J. GARCIA	RVIVANCO	17:18:39		
CEJ ENGINEERS INC	626-667-8675	05/17/2022	1-LVM Lft Msg on VM	For Joaquin
Joaquin Cervantes	RVIVANCO	18:15:48		

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* * * * * REQUEST FULFILLMENT * * * * *
* * * * * SCRIPT RESULTS * * * * *

TYPE: SCR TOPIC: dmo-4453 SCRIPT: RECALL DESCRIPTION: MCCARTHY-CDM SMITH RFP
COMPANY NAME / CONTACT PHONE / CALLER CALL DT/TM # RESP & DESCRIPTIO COMMENT

D'LEON CONSULTING ENGINEERS CO 562-989-4500 05/17/2022 1-LV2 Lft 2nd Msg on VM
Domingo F Leon RVIVANCO 17:24:53
DASH ENGINEERING SOLUTIONS INC 424-274-1516 05/17/2022 1-LV2 Lft 2nd Msg on VM
Abbas Sizar RVIVANCO 17:31:17
DC ENGINEERING GROUP 213-628-3023 05/17/2022 1-LV2 Lft 2nd Msg on VM
Morteza Delpasand RVIVANCO 17:35:36
DEANGELIS DESIGN 310-720-2931 05/17/2022 1-LV2 Lft 2nd Msg on VM
JEAN MALANAPHY RVIVANCO 17:45:21
D3 ARCHITECTURE 310-995-1941 05/17/2022 1-LV2 Lft 2nd Msg on VM
Ms. Armina Diaz RVIVANCO 17:48:41
EW CONSULTING INC 626-689-9992 05/17/2022 1-LV2 Lft 2nd Msg on VM
ELIZA JANE WHITMAN RVIVANCO 17:56:11
FLASH TRAFFIC INC 661-262-6003 05/17/2022 1-LV2 Lft 2nd Msg on VM
Natalie Vasquez RVIVANCO 17:59:27
GOLD CONSTRUCTION SERVICES LLC 818-960-4007 05/17/2022 1-LV2 Lft 2nd Msg on VM For Tommy Robinson
NADINE GOLD RVIVANCO 18:02:46
Infrastructure Factor Consulti 310-725-1500 05/17/2022 1-LV2 Lft 2nd Msg on VM
Jun Yang RVIVANCO 18:06:43
INTEGRATED CONSULTANTS INC (DB 909-444-1800 05/17/2022 1-LV2 Lft 2nd Msg on VM
Joe Ablay RVIVANCO 18:12:28
Lewis & Schoeplein Architects 310-231-0300 05/17/2022 1-LV2 Lft 2nd Msg on VM
TONI LEWIS RVIVANCO 17:14:21
Morgner Technology Management 323-900-0030 05/17/2022 1-LV2 Lft 2nd Msg on VM
Monique Morgner Lukeman RVIVANCO 17:18:42
MARTINEZ DESIGN GROUP INC 714-505-5945 05/17/2022 1-LV2 Lft 2nd Msg on VM
STEVE MARTINEZ RVIVANCO 17:25:12
MY Engineering Inc 626-337-1965 05/17/2022 1-LV2 Lft 2nd Msg on VM
Joseph L. McDowell RVIVANCO 17:31:20
Okapi Architecture Inc 818-952-6238 05/17/2022 1-LV2 Lft 2nd Msg on VM
Ying Wang RVIVANCO 17:35:39
One Call Construction Services 562-745-2300 05/17/2022 1-LV2 Lft 2nd Msg on VM
Alex Meruelo RVIVANCO 17:39:34
OKAPI ARCHITECTURE INC 818-952-6328 05/17/2022 1-LV2 Lft 2nd Msg on VM
Ying Wang RVIVANCO 17:45:25

***** SMALL BUSINESS EXCHANGE, INC. ***** PAGE: 3

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* * * * * REQUEST FULFILLMENT * * * * *
* * * * * SCRIPT RESULTS * * * * *

TYPE: SCR TOPIC: dmo-4453 SCRIPT: RECALL DESCRIPTION: MCCARTHY-CDM SMITH RFP
COMPANY NAME / CONTACT PHONE / CALLER CALL DT/TM # RESP & DESCRIPTIO COMMENT

Quest Project Controls Inc	626-639-2813	05/17/2022	1-RU	Not sure if received	LM for Robyn
Ms. ROBYN COATES	RVIVANCO	17:48:34	2-UNB	Not sure of int in bid	
Suenram & Associates Inc	213-297-7050	05/17/2022	1-LV2	Lft 2nd Msg on VM	For Kate
Kathleen Suenram	RVIVANCO	17:50:43			
SAFEPROBE INC	213-251-5960	05/17/2022	1-LV2	Lft 2nd Msg on VM	
Mauro Poyaoen	RVIVANCO	17:56:08			
The Converse Professional Grou	626-930-1200	05/17/2022	1-LV2	Lft 2nd Msg on VM	
Ms. Mamta Madaan	RVIVANCO	17:59:30			
Tridant Solutions Inc	626-614-9581	05/17/2022	1-LV2	Lft 2nd Msg on VM	For Annette
ANNETTE PALAZUELOS	RVIVANCO	18:02:43			
Utility Traffic Services LLC	888-353-4390	05/17/2022	1-LV2	Lft 2nd Msg on VM	
Christophe Spano	RVIVANCO	18:12:24			
URBANROCK DESIGN	323-227-0955	05/17/2022	1-LV2	Lft 2nd Msg on VM	
JEANINE CENTUORI	RVIVANCO	17:10:14			
YDG ENGINEERS INC	310-912-5008	05/17/2022	1-LV2	Lft 2nd Msg on VM	
Sam Yoo	RVIVANCO	17:14:04			
ZELDESIGN (DBA: ZHARRISON & AS	310-291-2436	05/17/2022	1-LVM	Lft Msg on VM	
Zelda Harrison	RVIVANCO	17:25:14			

42 RECORDS LISTED

6h. Final Disposition after Recalls

QUERY NAME TALLY_9H
 LIBRARY NAME PRDQRY
 FILE LIBRARY MEMBER FORMAT
 TALLY_9A TRANSFER TALLY_9A
 TALLY_3 TRANSFER TALLY_3 TALLY_3
 SKILLS BOPSSBE SKILLS
 BOPFP100 BOPSSBE BOPFP100 BOPFP100R
 BOPFP100 BOPSSBE BOPFP100 BOPFP100R
 BOPFP100 BOPSSBE BOPFP100 BOPFP100R
 DATE 05/17/22
 TIME 19:01:06
 Print disposition & all script resps

05/17/22 19:01:06

Final	Division	Typ	Division Description	Entity#	Entity Name	Call Response 1	Call Response 2	Script	Date Called	Time Called	Call Comment 1	Call Comment 2
2 - Left Message	CAC8704	N	ARCHITECTURAL	00085414	BOBBY KNOX AIA ARCHITECTS	I Lft Msg on VM		SCR-04	2022/05/12	16:22:52		
2 - Left Message	CAC8704	N	ARCHITECTURAL		BOBBY KNOX AIA ARCHITECTS	I Lft 2nd Msg on VM		RECALL	2022/05/17	17:45:19		
2 - Left Message	CAC8705	N	DESIGN	00297569	AGA Design Group	Lft Msg on VM		SCR-04	2022/05/12	15:44:33		
2 - Left Message	CAC8705	N	DESIGN		AGA Design Group	Lft 2nd Msg on VM		RECALL	2022/05/17	17:31:15		
2 - Left Message	541620	N	Environmental Consulting Servi	00306949	The Converse Professional Grou	Lft Msg on VM		SCR-04	2022/05/12	13:09:28		
2 - Left Message	541620	N	Environmental Consulting Servi		The Converse Professional Grou	Lft 2nd Msg on VM		RECALL	2022/05/17	17:59:30		
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER	00313985	SAFEPROBE INC	Lft Msg on VM		SCR-04	2022/05/12	12:45:48		
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER		SAFEPROBE INC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:56:08		
2 - Left Message	CAC8704	N	ARCHITECTURAL	00441483	D3 ARCHITECTURE	Lft Msg on VM		SCR-04	2022/05/12	16:38:19		
2 - Left Message	CAC8704	N	ARCHITECTURAL		D3 ARCHITECTURE	Lft 2nd Msg on VM		RECALL	2022/05/17	17:48:41		
2 - Left Message	CAC8710	N	ENGINEERING	00467214	MY Engineering Inc	Lft Msg on VM		SCR-04	2022/05/12	17:06:08		
2 - Left Message	CAC8710	N	ENGINEERING		MY Engineering Inc	Lft 2nd Msg on VM		RECALL	2022/05/17	17:31:20		
2 - Left Message	541330	N	Engineering Services	00623363	Arrow Engineering Services Inc	Lft Msg on VM		SCR-04	2022/05/12	12:32:34		
2 - Left Message	541330	N	Engineering Services		Arrow Engineering Services Inc	Lft 2nd Msg on VM		RECALL	2022/05/17	17:01:57		
2 - Left Message	541330	N	Engineering Services	00630649	Infrastructure Factor Consulti	Lft Msg on VM		SCR-04	2022/05/12	16:29:23		
2 - Left Message	541330	N	Engineering Services		Infrastructure Factor Consulti	Lft 2nd Msg on VM		RECALL	2022/05/17	18:06:43		
2 - Left Message	CAC8705	N	DESIGN	01589775	URBANROCK DESIGN	Lft Msg on VM		SCR-04	2022/05/12	15:57:46		
2 - Left Message	CAC8705	N	DESIGN		URBANROCK DESIGN	Lft 2nd Msg on VM		RECALL	2022/05/17	17:10:14		
2 - Left Message	CAC8705	N	DESIGN	01589964	MARTINEZ DESIGN GROUP INC	Lft Msg on VM		SCR-04	2022/05/12	17:04:35		
2 - Left Message	CAC8705	N	DESIGN		MARTINEZ DESIGN GROUP INC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:25:12		
2 - Left Message	541620	N	Environmental Consulting Servi	01596402	INTEGRATED CONSULTANTS INC (DB	Lft Msg on VM		SCR-04	2022/05/12	16:33:58		
2 - Left Message	541620	N	Environmental Consulting Servi		INTEGRATED CONSULTANTS INC (DB	Lft 2nd Msg on VM		RECALL	2022/05/17	18:12:28		
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER	01598610	D'LEON CONSULTING ENGINEERS CO	Lft Msg on VM		SCR-04	2022/05/12	15:44:30		
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER		D'LEON CONSULTING ENGINEERS CO	Lft 2nd Msg on VM		RECALL	2022/05/17	17:24:53		
2 - Left Message	8748-10	S	Traffic/trans conslt	01705311	FLASH TRAFFIC INC	Lft Msg on VM		SCR-04	2022/05/12	16:29:16		
2 - Left Message	8748-10	S	Traffic/trans conslt		FLASH TRAFFIC INC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:59:27		
2 - Left Message	CAC8710	N	ENGINEERING	01710857	BA INC	Lft Msg on VM		SCR-04	2022/05/12	16:19:59		
2 - Left Message	CAC8710	N	ENGINEERING		BA INC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:39:20		
2 - Left Message	561990	N	All Other Support Services	01738862	Tridant Solutions Inc	Lft Msg on VM		SCR-04	2022/05/12	13:14:46	For Annette	
2 - Left Message	561990	N	All Other Support Services		Tridant Solutions Inc	Lft 2nd Msg on VM		RECALL	2022/05/17	18:02:43	For Annette	
2 - Left Message	8712	S	Architectural Svcs	01768222	Lewis & Schoeplein Architects	Lft Msg on VM		SCR-04	2022/05/12	16:44:52		
2 - Left Message	8712	S	Architectural Svcs		Lewis & Schoeplein Architects	Lft 2nd Msg on VM		RECALL	2022/05/17	17:14:21		
2 - Left Message	8711	S	Engr- General/Misc	01772546	Athena Engineering Inc	Lft Msg on VM		SCR-04	2022/05/12	12:39:00		
2 - Left Message	8711	S	Engr- General/Misc		Athena Engineering Inc	Lft 2nd Msg on VM		RECALL	2022/05/17	17:10:11		
2 - Left Message	CAC8780	N	ENGINEERING- GEOTECHNICAL	01772873	EW CONSULTING INC	Lft Msg on VM		SCR-04	2022/05/12	16:32:46		
2 - Left Message	CAC8780	N	ENGINEERING- GEOTECHNICAL		EW CONSULTING INC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:56:11		
2 - Left Message	CAC8705	N	DESIGN	01779053	ZELDESIGN (DBA: ZHARRISON & AS	Lft Msg on VM		SCR-04	2022/05/12	16:25:06		
2 - Left Message	CAC8705	N	DESIGN		ZELDESIGN (DBA: ZHARRISON & AS	Lft Msg on VM		RECALL	2022/05/17	17:25:14		
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER	01787393	YDG ENGINEERS INC	Lft Msg on VM		SCR-04	2022/05/12	16:19:29		
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER		YDG ENGINEERS INC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:14:04		
2 - Left Message	541330	N	Engineering Services	01830921	Crystalloggy Consulting Inc	Lft Msg on VM		SCR-04	2022/05/12	12:23:11		
2 - Left Message	541330	N	Engineering Services		Crystalloggy Consulting Inc	Lft 2nd Msg on VM		RECALL	2022/05/17	17:56:14		
2 - Left Message	561990	N	All Other Support Services	01831282	One Call Construction Services	Lft Msg on VM		SCR-04	2022/05/12	17:02:11		
2 - Left Message	561990	N	All Other Support Services		One Call Construction Services	Lft 2nd Msg on VM		RECALL	2022/05/17	17:39:34		
2 - Left Message	CAC8704	N	ARCHITECTURAL	01852737	Archimorphic Inc	Lft Msg on VM		SCR-04	2022/05/12	12:14:46	For Luoya	
2 - Left Message	CAC8704	N	ARCHITECTURAL		Archimorphic Inc	Lft 2nd Msg on VM		RECALL	2022/05/17	16:58:46		
2 - Left Message	8711	S	Engr- General/Misc	01907731	Atienza Engineering Inc	Lft Msg on VM		SCR-04	2022/05/12	12:45:00		
2 - Left Message	8711	S	Engr- General/Misc		Atienza Engineering Inc	Lft 2nd Msg on VM		RECALL	2022/05/17	17:13:59		
2 - Left Message	541620	N	Environmental Consulting Servi	01912033	CASAMAR GROUP LLC	Lft Msg on VM		SCR-04	2022/05/12	12:41:16		
2 - Left Message	541620	N	Environmental Consulting Servi		CASAMAR GROUP LLC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:18:39		
2 - Left Message	CAC8705	N	DESIGN	01930473	DEANGELIS DESIGN	Lft Msg on VM		SCR-04	2022/05/12	16:27:04		
2 - Left Message	CAC8705	N	DESIGN		DEANGELIS DESIGN	Lft 2nd Msg on VM		RECALL	2022/05/17	17:45:21		
2 - Left Message	541330	N	Engineering Services	01946317	OKAPI ARCHITECTURE INC	Lft Msg on VM		SCR-04	2022/05/12	16:52:08		
2 - Left Message	541330	N	Engineering Services		OKAPI ARCHITECTURE INC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:45:25		
2 - Left Message	541620	N	Environmental Consulting Servi	01954960	AKIMA CONSULTING, LLC	Lft Msg on VM		SCR-04	2022/05/12	15:47:51		
2 - Left Message	541620	N	Environmental Consulting Servi		AKIMA CONSULTING, LLC	Lft 2nd Msg on VM		RECALL	2022/05/17	17:35:35		
2 - Left Message	541330	N	Engineering Services	01956515	Suenram & Associates Inc	Lft Msg on VM		SCR-04	2022/05/12	12:43:52	For kate	

2 - Left Message	541330	N	Engineering Services		Suenram & Associates Inc	Lft	2nd Msg on VM			RECALL	2022/05/17	17:50:43	For Kate
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER	01960418	DC ENGINEERING GROUP	Lft	Msg on VM			SCR-04	2022/05/12	16:21:19	
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER		DC ENGINEERING GROUP	Lft	2nd Msg on VM			RECALL	2022/05/17	17:35:36	
2 - Left Message	561990	N	All Other Support Services	01960491	AEIO LLC	Lft	Msg on VM			SCR-04	2022/05/12	15:42:19	
2 - Left Message	561990	N	All Other Support Services		AEIO LLC	Lft	2nd Msg on VM			RECALL	2022/05/17	17:24:51	
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER	01960708	ADVANTEC CONSULTING ENGINEERS	Lft	Msg on VM			SCR-04	2022/05/12	13:40:36	
2 - Left Message	CAC8703	N	TRAFFIC ENGINEER		ADVANTEC CONSULTING ENGINEERS	Lft	2nd Msg on VM			RECALL	2022/05/17	17:18:37	
2 - Left Message	541330	N	Engineering Services	01975680	DASH ENGINEERING SOLUTIONS INC	Lft	Msg on VM			SCR-04	2022/05/12	15:49:06	
2 - Left Message	541330	N	Engineering Services		DASH ENGINEERING SOLUTIONS INC	Lft	2nd Msg on VM			RECALL	2022/05/17	17:31:17	
2 - Left Message	561990	N	All Other Support Services	01978229	Utility Traffic Services LLC	Lft	Msg on VM			SCR-04	2022/05/12	15:46:18	
2 - Left Message	561990	N	All Other Support Services		Utility Traffic Services LLC	Lft	2nd Msg on VM			RECALL	2022/05/17	18:12:24	
2 - Left Message	541620	N	Environmental Consulting Servi	01994121	Morgner Technology Management	Lft	Msg on VM			SCR-04	2022/05/12	16:41:47	
2 - Left Message	541620	N	Environmental Consulting Servi		Morgner Technology Management	Lft	2nd Msg on VM			RECALL	2022/05/17	17:18:42	
2 - Left Message	541330	N	Engineering Services	02001937	Crystallogy Consulting Inc	Lft	Msg on VM			SCR-04	2022/05/12	12:30:10	
2 - Left Message	541330	N	Engineering Services		Crystallogy Consulting Inc	Lft	2nd Msg on VM			RECALL	2022/05/17	17:14:18	
2 - Left Message	561990	N	All Other Support Services	02002004	GOLD CONSTRUCTION SERVICES LLC	Lft	Msg on VM			SCR-04	2022/05/12	15:47:48	For Tommy Robinson
2 - Left Message	561990	N	All Other Support Services		GOLD CONSTRUCTION SERVICES LLC	Lft	2nd Msg on VM			RECALL	2022/05/17	18:02:46	For Tommy Robinson
2 - Left Message	8712	S	Architectural Svcs	02004891	Okapi Architecture Inc	Lft	Msg on VM			SCR-04	2022/05/12	16:51:56	
2 - Left Message	8712	S	Architectural Svcs		Okapi Architecture Inc	Lft	2nd Msg on VM			RECALL	2022/05/17	17:35:39	
3 - Not Bidding	541330	N	Engineering Services	00252064	Global Energy Services Inc	Yes,	received invitation	No, we will not bid		SCR-04	2022/05/12	12:14:48	
3 - Not Bidding	541310	N	Architectural Services	00252930	SWA Architects	Yes,	received invitation	No, we will not bid		SCR-04	2022/05/12	13:05:05	Per Lisa
3 - Not Bidding	CAC8710	N	ENGINEERING	00434628	SUMMIT CONSULTING & ENGINEERIN	Yes,	rcvd ITB/Emaild Resp	Out of my scope of work		SCR-04	2022/05/12	13:02:09	Per Michelle
3 - Not Bidding	541330	N	Engineering Services	01813556	ASCEND ENGINEERING INC (DBA: A	Yes,	received invitation	No, we will not bid		SCR-04	2022/05/12	16:14:36	
3 - Not Bidding	CAC8780	N	ENGINEERING- GEOTECHNICAL	01930647	VN TUNNEL AND UNDERGROUND INC	Yes,	received invitation	Not interested; too busy		SCR-04	2022/05/12	16:05:22	Per Tung
3 - Not Bidding	CAC8704	N	ARCHITECTURAL	01959032	Anderson Barker Architects	In	Yes, received invitation	No, we will not bid		SCR-04	2022/05/12	12:12:58	
3 - Not Bidding	541330	N	Engineering Services	01983970	HYBRID DATA LLC		Yes, received invitation	No, we will not bid		SCR-04	2022/05/12	16:24:56	
3 - Not Bidding	541620	N	Environmental Consulting Servi	01998926	Enovative Group Inc		Didn't receive inv/Email	No, we will not bid		SCR-04	2022/05/12	16:38:15	updated email
4 - Yes - Bidding	541330	N	Engineering Services	01976984	ADHAMI ENGINEERING GROUP		Didn't receive inv/Email	Not sure of int in bid		SCR-04	2022/05/12	13:35:04	Resent RFP
5 - Unsure	CAC8705	N	DESIGN	00471678	Cadstar Inc		Yes, received invitation	Yes/interested in bidding		RECALL	2022/05/17	18:59:36	Spoke to Mr. Adhami
5 - Unsure	CAC8705	N	DESIGN		Cadstar Inc		Not sure if received	Not sure of int in bid		SCR-04	2022/05/12	12:21:18	Goes to VM-MBF
5 - Unsure	561990	N	All Other Support Services	00641590	Quest Project Controls Inc		Not sure if received	Not sure of int in bid		RECALL	2022/05/17	17:48:38	Goes to VM-MBF
5 - Unsure	561990	N	All Other Support Services		Quest Project Controls Inc		Not sure if received	Not sure of int in bid		SCR-04	2022/05/12	16:31:34	LM For Robin
5 - Unsure	CAC8710	N	ENGINEERING	01975008	CEJ ENGINEERS INC		Didn't receive inv/Email	Not sure of int in bid		RECALL	2022/05/17	17:48:34	LM for Robyn
5 - Unsure	CAC8710	N	ENGINEERING		CEJ ENGINEERS INC		Lft Msg on VM	Not sure of int in bid		SCR-04	2022/05/12	13:40:24	Resent to Joaquin
										RECALL	2022/05/17	18:15:48	For Joaquin

*** E N D O F R E P O R T ***

FACTOR	(Weight =	points)
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Demonstrating use of services and assistance of the MBD . . . Department of Commerce, Office of Minority Business Development Council . . . Small Business Administration Board and State of California Public Utilities Commission Supplier Learning House and all relevant online resources to identify and contact potential DBE, MBE, and WBE subcontractors.

Attach documentation to demonstrate contact and/or correspondence.

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Please see list of all subcontractors on the

the following page.

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[illegible]

Anderson Barker Architects Inc	5/10/2022
Archimorphic Inc	5/10/2022
Arrow Engineering Services Inc	5/10/2022
Athena Engineering Inc	5/10/2022
Atienza Engineering Inc	5/10/2022
Adhami Engineering Group	5/10/2022
Advantec Consulting Engineers	5/10/2022
AEIO LLC	5/10/2022
AGA Design Group	5/10/2022
Akima Consulting LLC	5/10/2022
Ascend Engineering Inc	5/10/2022
BA Inc	5/10/2022
Bobby Knox AIA Architects	5/10/2022
Cadstar Inc.	5/10/2022
Crystalloggy Consulting Inc	5/10/2022
Casamar Group LLC	5/10/2022
CEJ Engineering Inc	5/10/2022
Dleon Consulting Engineers Co	5/10/2022
Dash Engineering Solutions Inc	5/10/2022
DC Engineering Group	5/10/2022
Deangeleus Design	5/10/2022
D3 Architecture	5/10/2022
Enovative Group Inc	5/10/2022
EW Consulting Inc	5/10/2022
Flash Traffic Inc	5/10/2022
Global Energy Services Inc	5/10/2022
Gold Construction Services LLC	5/10/2022
Hybrid Data LLC	5/10/2022
Infrastructure Factor Consulting	5/10/2022
Integrated Consultants Inc	5/10/2022
Lewis & Schoeplein Architects	5/10/2022
Morgner Technology Management	5/10/2022
Martinez Design Group Inc	5/10/2022
My Engineering Inc	5/10/2022
Okapi Architecture Inc.	5/10/2022
One Call Construction Services	5/10/2022
Quest Project Controls Inc	5/10/2022
Suenram & Associates Inc	5/10/2022
Safeprobe Inc	5/10/2022
Summit Consulting & Engineering	5/10/2022
SWA Architects	5/10/2022
The Converse Professional Group	5/10/2022
Tridant Solutions Inc	5/10/2022
Utility Traffic Services LLC	5/10/2022
Urbanrock Design	5/10/2022
VN Tunnel and Underground Inc	5/10/2022
YDG Enginers Inc	5/10/2022
Zeldesign	5/10/2022

**Additional documentation for this Factor has been
provided on the following pages.**

7a. Posting to Asian Inc. (MBDC Manager)

[Ads](#) » [Request for Bids](#)

McCarthy / CDM Smith

See all ads from [Valerie Voorhies](#)[Update](#) [Delete](#)[Add to favorites](#)**District (Agency):** Los Angeles

Dept of Water & Power

Request Bids From: varuos -

see description

Find images

Contract Description: Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power.

The McCarthy | CDM Smith team is accepting statements of qualifications for the following Scope of Services including Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Bid Address: 600 Wilshire Boulevard, Suite 750 • Los Angeles, CA

Contract Duration: 6 years

Information

Estimator Name: Erin Rooker

Date of Bid Proposal Submission: 05-24-2022

Bid Due Date: 05-24-2022

Contact

Contact Name: Erin Rooker

Email: rookeren@cdmsmith.com

Fax: 760-438-7411

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7b. Posting to SBA Sub-Net



SubNet

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Welcome Rosalie Vivanco

Given the ongoing Presidential declared National Emergency, the U.S. Small Business Administration (SBA) is extending the time for the filing of Individual Subcontracting Reports (ISR) and Summary Subcontracting Reports (SSR) to November 30, 2020, and December 30, 2020, respectively.

The purpose of Subnet is to post/identify subcontracting opportunities (solicitations/NSS/events). Marketing material posted will be removed by SBA and will result in account closure.

[Business Information](#)

[All Solicitations/NSS](#)

[Solicitations/NSS Details](#)



Business Name: McCarthy / CDM Smith

Type of Business Being Solicited

Women-Owned Small Business,Disadvantaged Business Enterprise (DBE),Small Disadvantaged Business (SDB),Women-Owned Small Business under the SBA Women-Owned Small Business Program,Tribally Owned,Native Hawaiian Org (NHO) Owned

NAICS Code

237990 Other Heavy and Civil Engineering Construction

Additional NAICS Code

N/A

Brief Solicitation Description

7c. Lists of Business Centers & Organizations

[illegible]

7d. Letter and Invitation to Bid



May 2, 2022

ATTN: Business Organizations/Assistance Centers

RE: The McCarthy | CDM Smith team is accepting statements of qualifications for the following project: Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power.
The bid date is May 24, 2022 at 2:00PM PT.

The Small Business Exchange, Inc., on behalf of **The McCarthy | CDM Smith team** is requesting assistance in identifying businesses who can participate on the referenced project.

We are requesting that you post the enclosed information, distribute it and/or refer businesses who might be interested. Any additional information can be forwarded directly to **Erin Rooker** whose Contact information appears in the invitation.

Thank You
Small Business Exchange, Inc.
Outreach Services Department
Encl

File #4453B

Corporate Office
1160 Battery Street East, Suites #100 • San Francisco, CA 94111
Telephones: 415-778-6250 • Toll Free: 800-800-8534
Email: sbe@sbeinc.com • Website: www.sbeinc.com

McCarthy / CDM Smith
600 Wilshire Boulevard, Suite 750
Los Angeles, CA 90017
Direct (760) 710-4679 • Fax (760) 438-7411

The McCarthy | CDM Smith team is accepting statements of qualifications for the following project:

**Progressive Design Build Services for
Fairmont Sedimentation Plant Project, RFP No. 90678
for the Los Angeles Department of Water & Power.**

The bid date is May 24, 2022 at 2:00PM PT.

The project includes a Water Treatment Facility, Sludge Handling Facility, Administrative Building, Road Improvements, Reservoir Relining, Utility work and Realignment, Facility Layout, and Training and Development; the project will be designed with a focus on Workplace Quality and Safety, Sustainability, and Resiliency.

Scope of Services requested in support of this project include Phase 1 Preconstruction Services required for the design, permitting, and GMP development of the Fairmont Sedimentation Plant project; engineering, architecture, traffic design, geotechnical services, underground utility location, civil scopes, etc.

Additional outreach requests for statements of qualifications for scopes associated with Phase 2 and the Construction of this project would come at a later date.

We encourage **DBE/MBE/WBE/SBE/OBE** subcontractors to submit. The City's Request for Proposals and related project documents can be located on the City's procurement website: <https://suppliers-ladwp.ivalua.app>.

We are willing to assist all DBE, MBE, WBE, and OBE subcontractors in obtaining bonds, lines of credit, and/or insurance. For additional information about this project or to submit qualifications please contact **Erin Rooker** at rookeren@cdmsmith.com.

If interested in being considered to provide equipment, supplies, professional or construction services on our team, please submit a line card, capabilities statement, and rate sheets to the McCarthy | CDM Smith team by **May 19th at 5:00pm**.

**PLEASE EMAIL YOUR RESPONSE TO
SMALL BUSINESS EXCHANGE AT RVIVANCO@SBEINC.COM**

COMPANY NAME:

PHONE/FAX:

☐ YES, we will be bidding

Please select: DBE ☐ MBE ☐ WBE ☐ SBE ☐ OBE ☐

☐ NO, we will not be bidding

☐ Unsure at this time, please contact us later Certification No.

Areas of Expertise

Contractor Licence:

DIR Registration #

To opt out of receiving further faxes, call 800-800-8534 or (415) 778-6250 or email sbe@sbeinc.com

7e. Email Blast Reports

	A	B	C	D	E	F	G	H
1	Campaign	Company Name	Email	Opened	Link Clicked	Unsubscribe	Bounced	Date Sent
2	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	SBDC Network Service Center	svanburen@elcamino.edu	No	No	No	Yes	5/2/22 18:31
3	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	North LA SBDC-VEDC	susan@vedc.org	No	No	No	Yes	5/2/22 18:31
4	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Glendale Sbdc	sbdcgln@ibm.net	No	No	No	Yes	5/2/22 18:31
5	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Pasadena City College SBDC Foo	sbdc@Pasadena.edu	No	No	No	Yes	5/2/22 18:31
6	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Los Angeles SBDC Lead Center R	pnye@lbcc.edu	No	No	No	Yes	5/2/22 18:31
7	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Los Angeles City MBDA	mbdacenter@lacity.org	No	No	No	Yes	5/2/22 18:31
8	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	John Gutierrez	jgutierrez@mbdalosangeles.org	No	No	No	Yes	5/2/22 18:31

	A	B	C	D	E	F	G	H
9	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	California Statewide CDC	jeff@calstatewide.com	No	No	No	Yes	5/2/22 18:31
10	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Los Angeles Co PTAC	fnieto@dcba.lacounty.gov	No	No	No		5/2/22 18:31
11	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Pasadena City College SBDC	dxloewel@pasadena.edu	No	No	No	Yes	5/2/22 18:31
12	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Pacific Coast Regional SBDC	cbmoore@pcrsbdc.org	No	No	No		5/2/22 18:31
13	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	College of the Canyons SBDC	catherine.grooms@canyons.edu	Yes	No	No		5/2/22 18:31
14	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LOS ANGELES MBDA BUSINESS CENT	bsivanunsakul@pacela.org	No	No	No	Yes	5/2/22 18:31
15	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Long Beach City College SBDC	bpollak@lbcc.edu	No	No	No	Yes	5/2/22 18:31

	A	B	C	D	E	F	G	H
9	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	California Statewide CDC	jeff@calstatewide.com	No	No	No	Yes	5/2/22 18:31
10	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Los Angeles Co PTAC	fnieto@dcba.lacounty.gov	No	No	No		5/2/22 18:31
11	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Pasadena City College SBDC	dxloewel@pasadena.edu	No	No	No	Yes	5/2/22 18:31
12	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Pacific Coast Regional SBDC	cbmoore@pcrsbdc.org	No	No	No		5/2/22 18:31
13	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	College of the Canyons SBDC	catherine.grooms@canyons.edu	Yes	No	No		5/2/22 18:31
14	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LOS ANGELES MBDA BUSINESS CENT	bsivanunsakul@pacela.org	No	No	No	Yes	5/2/22 18:31
15	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Long Beach City College SBDC	bpollak@lbcc.edu	No	No	No	Yes	5/2/22 18:31

	A	B	C	D	E	F	G	H
9	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	California Statewide CDC	jeff@calstatewide.com	No	No	No	Yes	5/2/22 18:31
10	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Los Angeles Co PTAC	fnieto@dcba.lacounty.gov	No	No	No		5/2/22 18:31
11	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Pasadena City College SBDC	dxloewel@pasadena.edu	No	No	No	Yes	5/2/22 18:31
12	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Pacific Coast Regional SBDC	cbmoore@pcrsbdc.org	No	No	No		5/2/22 18:31
13	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	College of the Canyons SBDC	catherine.grooms@canyons.edu	Yes	No	No		5/2/22 18:31
14	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	LOS ANGELES MBDA BUSINESS CENT	bsivanunsakul@pacela.org	No	No	No	Yes	5/2/22 18:31
15	Business Opportunities - ITB from McCarthy CDM Smith - Bid Date: May 24, 2022 - Progressive Design Build Services for Fairmont Sedimentation Plant Project, RFP No. 90678 for the Los Angeles Department of Water & Power	Long Beach City College SBDC	bpollak@lbcc.edu	No	No	No	Yes	5/2/22 18:31

**7f. SBA DSBS Government Certified Economically
Disadvantaged Woman Owned
Small Business Download**

"1","222 W 6th St Ste 400","","San Pedro","Debra A Hunter","","debrahunter@idcinc.net","310-707-2501","Information Design Consultants, Inc.", "310-707-2532", "CA", "http://www.idcinc.net", "2002", "90731-3345", "", "Service", "485112, 518210, 541214, 541219, 541330, 541330, 541330, 541330, 541512, 541519, 541519, 541611, 541613, 541614, 541618, 541620, 541690, 541990, 561110, 561410, 561499, 561990", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"2","10734 Dabney Dr Apt 62","","San Diego","Shizue Teshima","","Shizue@wecleansandiego.com","","Takeuchi Commercial Cleaning Services, LLC", "858-472-3142", "CA", "www.Wecleansandiego.com", "2016", "92126-2649", "LL", "Service", "311991, 541611, 561110, 561210, 561720, 561740, 561990", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"3","504 Park Ln","","Corona","Trielle Hart","","info@kdzbrands.com", "951-393-0019", "KDZ BRANDS, TRANSPORT & LOGISTICS, INC", "951-393-0019", "CA", "", "2020", "92879-2540", "", "Manufacturing, Service", "424330, 442110, 448120, 448130, 448190, 448210, 484110, 484121, 484122, 492110, 492210", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"4","43189 Caminata Dr","","Temecula","Jodi Silbermann","","justcalljodiinc@gmail.com","","Just Call Jodi Incorporated", "951-240-8369", "CA", "www.justcalljodi.org", "2018", "92592-2807", "SC", "", "541110, 541199, 541519, 541519, 541611, 541612, 541618, 541990, 561110, 561312, 561320, 561410, 561421, 561422, 561499, 561599, 813319", "Self-Certified Small Disadvantaged Business, Woman Owned"

"5","1385 Mission St Ste 300","","San Francisco","Natasa Kordic","","nkordic@emendatalc.com","","Emendata, LLC", "650-297-6090", "CA", "www.emendatalc.com", "2017", "94103-2634", "LL", "", "541611, 541690, 541720, 611430", "Woman Owned"

"6","2214 CAPITOL AVE APT 2","","SACRAMENTO","Sarah Pearson","","spearso87@gmail.com","","SARAH PEARSON", "408-250-2163", "CA", "", "2018", "95816-5751", "", "Service", "541690", "Self-Certified Small Disadvantaged Business, Woman Owned"

"7","232 Anacapa St Ste 2c","","SANTA BARBARA","Sarah Carmona Zink","","sarah@renotahoerealtygroup.com","","RENO/TAHOE REALTY GROUP, LLC", "775-473-8899", "CA", "", "2009", "93101-1841", "LL", "Construction, Service", "236115, 236116, 236117, 236118, 236210, 236220, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 518210, 519190, 522292, 522294, 522320, 522390, 525920, 531110, 531110, 531120, 531120, 531190, 531190, 531210, 531311, 531312, 531320, 531390, 541191, 541199, 541211, 541219, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541690, 541990, 561110, 561210,

561410, 611430", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"8", "9 COPRA LN", "", "PACIFIC PALISADES", "Rita Ciolek", "", "rita@kaziaproductions.com", "", "KAZIA PRODUCTIONS, LLC", "773-456-9986", "CA", "www.kaziaproductions.com", "2015", "90272-4644", "LL", "", "512110, 541490", "Self-Certified Small Disadvantaged Business, Woman Owned"

"9", "1608 E. Jefferson Ave.", "", "Fresno", "ARMINDA L. DUNLAP", "", "lucia@durablecoolroofs.com", "559-439-8627", "Durable Cool Roofs, Inc.", "559-439-8626", "CA", "http://www.durablecoolroofs.com", "2009", "93725-9504", "SC", "Construction, Service", "236220, 238160, 238320, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"10", "2325 Fieldstone Dr", "", "Placerville", "Brenda L Oakes", "", "brenda.oakes@amplesupplyinc.com", "", "Ample Supply, Inc.", "916-403-7898", "CA", "https://www.amplesupplyinc.com/", "2019", "95667-5224", "SC", "", "322211, 322212, 423450, 423490, 423610, 423690, 423710, 423720, 423730, 423740, 423840, 423850, 423990, 424110, 424130, 424690", "Self-Certified Small Disadvantaged Business, Woman Owned"

"11", "10222 CAMARILLO ST APT 203", "", "TOLUCA LAKE", "Carol Johnston", "", "carollbarnes@hotmail.com", "", "A2B FREIGHT BROKERAGE LLC", "323-428-0225", "CA", "www.a2bfreightbrokerage.com", "2020", "91602-1663", "LL", "Service", "484110, 484121, 484122, 484220, 484230, 486110, 486210, 486910, 488490, 488510, 488510, 488999, 541614, 562112", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"12", "1325 N RED GUM AVE STE 9", "", "ANAHEIM", "JESUS A. HERNANDEZ", "", "kdprecisioninc@yahoo.com", "714-871-8385", "KD PRECISION MACHINING INC.", "714-871-8384", "CA", "", "2007", "92806-1394", "CP", "", "332710", "Hispanic American, Woman Owned"

"13", "15513 CHATEAU MONTELENA DR", "", "BAKERSFIELD", "Danielle N Dunn", "", "danielle_aeservices@yahoo.com", "", "AMERICAN ENVIRO SERVICES INC.", "530-417-5000", "CA", "", "2021", "93314-5341", "", "", "562219, 562910, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"

"14", "770 Van Ness Ave. #201 ", "", "San Francisco", "Irene Jung", "", "irene@connexushub.com", "", "Connexus Hub Inc.", "949-413-5943", "CA", "", "2014", "94102-8200", "", "", "541512, 541519, 541519, 541618", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"15", "17508 west Harris Way Ste 103", "", "Santa Clarita", "Christian O

"1","222 W 6th St Ste 400","","San Pedro","Debra A Hunter","","debrahunter@idcinc.net","310-707-2501","Information Design Consultants, Inc.", "310-707-2532", "CA", "http://www.idcinc.net", "2002", "90731-3345", "", "Service", "485112, 518210, 541214, 541219, 541330, 541330, 541330, 541330, 541512, 541519, 541519, 541611, 541613, 541614, 541618, 541620, 541690, 541990, 561110, 561410, 561499, 561990", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"2","10734 Dabney Dr Apt 62","","San Diego","Shizue Teshima","","Shizue@wecleansandiego.com","","Takeuchi Commercial Cleaning Services, LLC", "858-472-3142", "CA", "www.Wecleansandiego.com", "2016", "92126-2649", "LL", "Service", "311991, 541611, 561110, 561210, 561720, 561740, 561990", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"3","504 Park Ln","","Corona","Trielle Hart","","info@kdzbrands.com", "951-393-0019", "KDZ BRANDS, TRANSPORT & LOGISTICS, INC", "951-393-0019", "CA", "", "2020", "92879-2540", "", "Manufacturing, Service", "424330, 442110, 448120, 448130, 448190, 448210, 484110, 484121, 484122, 492110, 492210", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"4","43189 Caminata Dr","","Temecula","Jodi Silbermann","","justcalljodiinc@gmail.com","","Just Call Jodi Incorporated", "951-240-8369", "CA", "www.justcalljodi.org", "2018", "92592-2807", "SC", "", "541110, 541199, 541519, 541519, 541611, 541612, 541618, 541990, 561110, 561312, 561320, 561410, 561421, 561422, 561499, 561599, 813319", "Self-Certified Small Disadvantaged Business, Woman Owned"

"5","1385 Mission St Ste 300","","San Francisco","Natasa Kordic","","nkordic@emendatalc.com","","Emendata, LLC", "650-297-6090", "CA", "www.emendatalc.com", "2017", "94103-2634", "LL", "", "541611, 541690, 541720, 611430", "Woman Owned"

"6","2214 CAPITOL AVE APT 2","","SACRAMENTO","Sarah Pearson","","spearso87@gmail.com","","SARAH PEARSON", "408-250-2163", "CA", "", "2018", "95816-5751", "", "Service", "541690", "Self-Certified Small Disadvantaged Business, Woman Owned"

"7","232 Anacapa St Ste 2c","","SANTA BARBARA","Sarah Carmona Zink","","sarah@renotahoerealtygroup.com","","RENO/TAHOE REALTY GROUP, LLC", "775-473-8899", "CA", "", "2009", "93101-1841", "LL", "Construction, Service", "236115, 236116, 236117, 236118, 236210, 236220, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 518210, 519190, 522292, 522294, 522320, 522390, 525920, 531110, 531110, 531120, 531120, 531190, 531190, 531210, 531311, 531312, 531320, 531390, 541191, 541199, 541211, 541219, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541690, 541990, 561110, 561210,

561410, 611430", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"8", "9 COPRA LN", "", "PACIFIC PALISADES", "Rita Ciolek", "", "rita@kaziaproductions.com", "", "KAZIA PRODUCTIONS, LLC", "773-456-9986", "CA", "www.kaziaproductions.com", "2015", "90272-4644", "LL", "", "512110, 541490", "Self-Certified Small Disadvantaged Business, Woman Owned"

"9", "1608 E. Jefferson Ave.", "", "Fresno", "ARMINDA L. DUNLAP", "", "lucia@durablecoolroofs.com", "559-439-8627", "Durable Cool Roofs, Inc.", "559-439-8626", "CA", "http://www.durablecoolroofs.com", "2009", "93725-9504", "SC", "Construction, Service", "236220, 238160, 238320, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"10", "2325 Fieldstone Dr", "", "Placerville", "Brenda L Oakes", "", "brenda.oakes@amplesupplyinc.com", "", "Ample Supply, Inc.", "916-403-7898", "CA", "https://www.amplesupplyinc.com/", "2019", "95667-5224", "SC", "", "322211, 322212, 423450, 423490, 423610, 423690, 423710, 423720, 423730, 423740, 423840, 423850, 423990, 424110, 424130, 424690", "Self-Certified Small Disadvantaged Business, Woman Owned"

"11", "10222 CAMARILLO ST APT 203", "", "TOLUCA LAKE", "Carol Johnston", "", "carollbarnes@hotmail.com", "", "A2B FREIGHT BROKERAGE LLC", "323-428-0225", "CA", "www.a2bfreightbrokerage.com", "2020", "91602-1663", "LL", "Service", "484110, 484121, 484122, 484220, 484230, 486110, 486210, 486910, 488490, 488510, 488510, 488999, 541614, 562112", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"12", "1325 N RED GUM AVE STE 9", "", "ANAHEIM", "JESUS A. HERNANDEZ", "", "kdprecisioninc@yahoo.com", "714-871-8385", "KD PRECISION MACHINING INC.", "714-871-8384", "CA", "", "2007", "92806-1394", "CP", "", "332710", "Hispanic American, Woman Owned"

"13", "15513 CHATEAU MONTELENA DR", "", "BAKERSFIELD", "Danielle N Dunn", "", "danielle_aeservices@yahoo.com", "", "AMERICAN ENVIRO SERVICES INC.", "530-417-5000", "CA", "", "2021", "93314-5341", "", "", "562219, 562910, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"

"14", "770 Van Ness Ave. #201 ", "", "San Francisco", "Irene Jung", "", "irene@connexushub.com", "", "Connexus Hub Inc.", "949-413-5943", "CA", "", "2014", "94102-8200", "", "", "541512, 541519, 541519, 541618", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"15", "17508 west Harris Way Ste 103", "", "Santa Clarita", "Christian O

Robbins", "", "Contact@theclovercompanies.com", "", "CLOVER Collective LLC, The", "323-523-5886", "CA", "www.theclovercollective.com", "2017", "91387-6688", "LL", "", "531311, 541214, 541611, 541612, 541618, 561311, 561312, 561330, 611430, 711310, 711320, 711510", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business"

"16", "24881 Railroad Ave Ste 201", "", "Newhall", "", "", "", "", "Connie Sparks", "", "CA", "", "2020", "91321-4169", "", "", "423450, 424320, 424330, 424990, 541611, 611430, 812331", "Black American, Other Minority Owned, Woman Owned"

"17", "350 10th Ave Ste 1000", "", "San Diego", "ANIA KAMINSKA", "", "ania@worksters.com", "408-280-7881", "Worksters Inc", "415-948-4731", "CA", "https://www.worksters.com", "2011", "92101-8705", "SC", "Service", "423430, 541219, 541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541611, 541690, 541990, 561110, 561320", "Self-Certified Small Disadvantaged Business, Woman Owned"

"18", "115 S Gold Canyon St", "", "Ridgecrest", "Marilupe Chavez", "", "marilupe@jcyjchavez.com", "", "JCJ Chavez Construction Incorporated", "760-375-2802", "CA", "www.jcyjchavez.com", "2010", "93555-4121", "SC", "Construction, Service", "236118, 236220, 237110, 237310, 237990, 237990, 238110, 238130, 238150, 238160, 238190, 238210, 238220, 238290, 238310, 238320, 238340, 238350, 238910, 238990, 238990, 321992, 332311, 337110, 541310, 561210", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"19", "445 S Figueroa St 31st Floor", "", "Los Angeles", "Prasad S Yalamanchi", "", "sivaprasad@lotususa.com", "213-298-7100", "Lotus Usa, Inc.", "213-298-7100", "CA", "", "2014", "90071-1602", "SC", "", "238210, 334111, 334310, 334515, 423430, 423450, 484121, 511210, 517911, 517919, 532412, 532490, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541618, 561110, 561210, 561720, 561990, 611691, 621111, 621512, 811310, 812320", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"20", "3170 Commercial St", "", "San Diego", "Brenda L Campbell", "", "brenda@bvmccampbell.com", "", "Best Value Management, LLC", "619-309-1153", "CA", "", "2013", "92113-1427", "LL", "Construction", "238110, 238160, 238170, 238190, 238350, 238990, 238990, 541611", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"21", "1808 TELEGRAPH AVE", "", "OAKLAND", "Jenny Nagel", "", "jenny@whmcreative.com", "415-420-3107", "STOP GLOBAL YAWNING, INC.", "415-420-3107", "CA", "www.whmcreative.com", "2009", "94612-2110", "", "Service", "541810", "Self-Certified Small Disadvantaged Business, Woman Owned"

"22", "1041 W Main St Ste 130", "", "Barstow", "Marilupe

Robbins", "", "Contact@theclovercompanies.com", "", "CLOVER Collective LLC, The", "323-523-5886", "CA", "www.theclovercollective.com", "2017", "91387-6688", "LL", "", "531311, 541214, 541611, 541612, 541618, 561311, 561312, 561330, 611430, 711310, 711320, 711510", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business"

"16", "24881 Railroad Ave Ste 201", "", "Newhall", "", "", "", "", "Connie Sparks", "", "CA", "", "2020", "91321-4169", "", "", "423450, 424320, 424330, 424990, 541611, 611430, 812331", "Black American, Other Minority Owned, Woman Owned"

"17", "350 10th Ave Ste 1000", "", "San Diego", "ANIA KAMINSKA", "", "ania@worksters.com", "408-280-7881", "Worksters Inc", "415-948-4731", "CA", "https://www.worksters.com", "2011", "92101-8705", "SC", "Service", "423430, 541219, 541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541611, 541690, 541990, 561110, 561320", "Self-Certified Small Disadvantaged Business, Woman Owned"

"18", "115 S Gold Canyon St", "", "Ridgecrest", "Marilupe Chavez", "", "marilupe@jcyjchavez.com", "", "JCJ Chavez Construction Incorporated", "760-375-2802", "CA", "www.jcyjchavez.com", "2010", "93555-4121", "SC", "Construction, Service", "236118, 236220, 237110, 237310, 237990, 237990, 238110, 238130, 238150, 238160, 238190, 238210, 238220, 238290, 238310, 238320, 238340, 238350, 238910, 238990, 238990, 321992, 332311, 337110, 541310, 561210", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"19", "445 S Figueroa St 31st Floor", "", "Los Angeles", "Prasad S Yalamanchi", "", "sivaprasad@lotususa.com", "213-298-7100", "Lotus Usa, Inc.", "213-298-7100", "CA", "", "2014", "90071-1602", "SC", "", "238210, 334111, 334310, 334515, 423430, 423450, 484121, 511210, 517911, 517919, 532412, 532490, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541618, 561110, 561210, 561720, 561990, 611691, 621111, 621512, 811310, 812320", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"20", "3170 Commercial St", "", "San Diego", "Brenda L Campbell", "", "brenda@bvmccampbell.com", "", "Best Value Management, LLC", "619-309-1153", "CA", "", "2013", "92113-1427", "LL", "Construction", "238110, 238160, 238170, 238190, 238350, 238990, 238990, 541611", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"21", "1808 TELEGRAPH AVE", "", "OAKLAND", "Jenny Nagel", "", "jenny@whmcreative.com", "415-420-3107", "STOP GLOBAL YAWNING, INC.", "415-420-3107", "CA", "www.whmcreative.com", "2009", "94612-2110", "", "Service", "541810", "Self-Certified Small Disadvantaged Business, Woman Owned"

"22", "1041 W Main St Ste 130", "", "Barstow", "Marilupe

Chavez", "", "marilupe@jcjchavez.com", "760-371-2496", "JCJ Chavez Construction Incorporated", "760-375-2802", "CA", "www.jcjchavez.com", "2017", "92311-2670", "SC", "Construction, Manufacturing", "236118, 236220, 237990, 237990, 238110, 238130, 238210, 238220, 238350, 238910, 238990, 238990, 541340", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"23", "25350 Magic Mountain Pkwy Ste 330", "", "Valencia", "NIELLE A COOK", "", "avery@avercomvs.com", "", "AVERCOM VIRTUAL SOLUTIONS LLC", "888-365-8849", "CA", "https://avercomvs.com/", "2011", "91355-1151", "LL", "", "541430, 541511, 541512, 541513, 541519, 541519, 541611, 541613, 541618, 541690, 541810, 541890, 541990, 611420, 611430", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"24", "5039-400 Robert J Mathews Pkwy", "", "EL DORADO HILLS", "Lourdes S Malaekheh", "", "lmalaekheh@z2construction.com", "916-358-9286", "Z SQUARED BUILDERS INC.", "916-358-9056", "CA", "http://www.z2construction.com", "2008", "95762-5752", "SC", "Construction", "236115, 236116, 236118, 236210, 236220, 237110, 237130, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"25", "8812 ARROWHEAD CT", "", "SANTEE", "Brigitte R Peters", "", "brigitte@bpsignco.com", "", "BRIGITTE PETERS", "562-313-6101", "CA", "https://www.bpsignco.com", "2020", "92071-2431", "", "Manufacturing", "339950", "Self-Certified Small Disadvantaged Business, Veteran, Woman Owned"

"26", "110 E CLAREMONT ST", "", "PASADENA", "Andrea E. Davis", "", "andrea@theresiliencyinitiative.com", "", "RESILIENCY INITIATIVE, INC., THE", "818-239-2228", "CA", "https://theresiliencyinitiative.com/", "2019", "91103-2636", "", "Service", "541611, 541618, 561499, 611430", "Self-Certified Small Disadvantaged Business, Woman Owned"

"27", "201 IRONWOOD CT", "", "PLEASANT HILL", "NANCY BRINKERHOFF", "", "nbrinkerhoff@ironwoodcb.com", "925-609-8357", "Ironwood Commercial Builders, Inc.", "925-609-8356", "CA", "http://www.ironwoodcommercialbuilders.com/", "2007", "94523-1162", "SC", "Construction", "221114, 221118, 221122, 221210, 221310, 236210, 236220, 237110, 237120, 237130, 237310, 237990, 237990, 484210, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"

"28", "343 E Main St Ste 710", "", "Stockton", "Ginger A Sepulveda", "", "ginger@gcjinc.com", "209-244-7332", "Gcj Inc.", "209-229-5444", "CA", "www.gcjinc.com", "2008", "95202-2977", "", "Construction", "236210, 236220,

237110, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"29", "1946 W Glenoaks Blvd Ste B", "", "Glendale", "NICOLE RUBINO", "", "info@thegloverclip.com", "", "Glover Clip, LLC, The", "818-470-1985", "CA", "www.thegloverclip.com", "2020", "91201-1602", "LL", "", "339910, 423990", "Self-Certified Small Disadvantaged Business, Woman Owned"

"30", "2800 Neilson Way Apt 1702", "", "Santa Monica", "Carly Greenberg", "", "info@zippytoons.com", "", "Zippy Toons LLC", "310-666-4673", "CA", "http://www.zippytoons.com/songwritinglessons", "2020", "90405-4050", "LL", "Service", "611610, 611699, 611710", "Self-Certified Small Disadvantaged Business, Woman Owned"

"31", "912 11th St Ste 201-4", "", "Modesto", "Cheryl Brandt", "", "cbrandt@supplyingsolutions.com", "", "SUPPLYING SOLUTIONS, INC", "831-717-7556", "CA", "www.supplyingsolutions.com", "2014", "95354-2382", "", "Service", "236210, 236220, 237110, 237120, 237310, 237990, 237990, 238910, 238990, 238990, 423390, 531210, 531312, 541310, 541320, 541330, 541330, 541330, 541330, 541350, 541380, 541611, 541618, 541620, 541990, 561720, 561730, 561990, 562910, 562910, 624230, 812990", "Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"32", "2195 Railroad Ave ", "", "Pittsburg", "S.E. Underwood", "", "sunderwood@rrccml.com", "925-392-0430", "Railroad Cleaners", "925-392-0430", "CA", "http://www.rrccml.com", "2009", "94565-4940", "SC", "", "315990, 561740, 812310, 812320, 812331, 812332, 812990", "Self-Certified Small Disadvantaged Business, Woman Owned"

"33", "2048 Aldergrove Ave Ste F", "", "Escondido", "Mandy Irvine", "", "mirvine@hoop5.net", "", "Hoop5 Networks", "619-259-5549", "CA", "www.hoop5.net", "2014", "92029-1903", "SC", "Service", "541512, 541513, 541519, 541519", "Self-Certified Small Disadvantaged Business, Woman Owned"

"34", "231 Travis Ct", "", "Suisun City", "KERLITA HACKER", "", "k.hacker@shmechanicalinc.com", "", "SH Mechanical Inc.", "707-450-7808", "CA", "", "2010", "94585-2441", "", "Construction, Service", "236118, 236220, 238210, 238220, 238290, 238390, 238990, 238990, 333415, 541350, 561210, 561730, 811310", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"35", "158 E SAINT JOHN ST APT 516", "", "SAN JOSE", "Kathryn A Hedges", "", "biolartist@gmail.com", "", "Kathryn Hedges", "408-634-2246", "CA", "www.splendidcolors.com", "2011", "95112-5594", "", "", "321999, 326199, 424990, 453220", "Self-Certified Small Disadvantaged Business, Woman Owned"

"36", "2575 PIO PICO DRIVE STE 100", "", "CARLSBAD", "Arrabelle

Gomez", "", "belleg1988npms@gmail.com", "", "NATIONWIDE PRIME MEDICAL SUPPLIES, LLC", "760-994-0336", "CA", "www.np-ms.com", "2017", "92008-1561", "", "", "339113, 423450, 622110", "Asian Pacific American, Other Minority Owned, Woman Owned"

"37", "6768 Crosby Ct", "", "San Jose", "Rachael Keish", "", "rachael@keishenv.com", "408-477-2249", "Keish Environmental, PC", "408-592-0223", "CA", "www.keishenv.com", "2014", "95129-2818", "SC", "Service", "541330, 541330, 541330, 541330, 541370, 541618, 541620, 541715, 541715, 541715, 611430", "Self-Certified Small Disadvantaged Business, Woman Owned"

"38", "1201 W 75th St", "", "Los Angeles", "Quianna Street", "", "honeybee_express@yahoo.com", "", "Honeybee Express LLC", "310-696-9555", "CA", "", "2018", "90004-2405", "", "", "484220, 621610, 623312, 623990, 624120, 624410, 722320, 812111", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"39", "2207 Garnet Ave, Suite N", "", "San Diego", "Sydney Cody", "", "scody@vanguardpacificllc.com", "", "Vanguard Pacific LLC", "251-424-2858", "CA", "", "2006", "92109-3713", "LL", "Construction, Service", "237110, 237310, 237990, 237990, 238110, 238120, 238160, 238190, 238210, 238290, 238310, 238320, 238330, 238390, 238910, 238990, 238990, 541330, 541330, 541330, 541330, 541370, 541611, 561210, 561720, 561730, 611430", "Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"40", "7008 LA CUESTA CT", "", "VENTURA", "GITA Murthy", "", "gmurthy@roreinc.com", "858-404-7395", "RORE, INC.", "858-404-7393", "CA", "", "2003", "93003-1453", "SC", "Construction, Service", "236210, 236220, 237110, 237120, 237310, 237990, 237990, 238160, 238210, 238910, 238990, 532412, 541330, 541330, 541330, 541330, 541620, 562910, 562910", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"41", "555 E Clark Ave Ste D", "", "Santa Maria", "Tiffany D Amezcua", "", "tiffany@mxcinc.org", "805-723-5205", "MX Construction, Inc.", "805-723-5201", "CA", "", "2013", "93455-5237", "", "", "221114, 221122, 221310, 236118, 236210, 236220, 237110, 237120, 237130, 237210, 237310, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238190, 238210, 238220, 238290, 238320, 238330, 238350, 238910, 238990, 238990, 321918, 332322, 333997, 334112, 334210, 335312, 336510, 423390, 511210, 532490, 541330, 541330, 541330, 541330, 561210, 561730, 561790, 561990, 562991, 811219, 811310", "Self-Certified Small Disadvantaged Business, Woman Owned"

"42", "4225 Executive Sq Ste 600", "", "La Jolla", "Lynn Xa", "", "tammy@nctsolution.com", "866-237-5403", "New Century Technologies

Inc.", "800-457-4313", "CA", "http://www.nctsolution.com", "2006", "92037-1484", "SC", "", "311999, 315990, 322230, 322291, 322299, 325611, 325612, 332510, 333249, 333314, 333415, 333924, 334111, 334112, 334118, 334220, 334290, 334310, 337127, 337211, 337214, 337215, 339112, 339920, 339940, 339994, 423210, 423420, 423430, 423440, 423450, 423610, 423710, 423840, 424120, 444130, 453210, 511210, 541519, 541519, 541612, 561110", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"43", "2279 W 29th St", "", "Los Angeles", "Julia Contaldo", "", "contaldo@wefasarchitecture.com", "310-882-4650", "WEFAS ARCHITECTURE, INC.", "310-882-6810", "CA", "www.wefasarchitecture.com", "2019", "90018-2535", "SC", "Service", "541310, 541340, 541410, 541430", "Self-Certified Small Disadvantaged Business, Woman Owned"

"44", "2615 Auto Park Way", "", "Escondido", "Sherry R Kirkpatrick", "", "skirkpatrick@srkeng.com", "", "SRK Engineering Inc.", "760-294-4012", "CA", "www.srkengineering.com", "2014", "92029-2089", "SC", "Construction, R and D", "237110, 237310, 237990, 237990, 541330, 541330, 541330", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"45", "4112 Stanley Blvd", "", "Pleasanton", "CAMMY TICKNOR", "President", "cammy@ccite.net", "925-275-2493", "Ticknor, Cammy C", "925-275-2492", "CA", "http://www.ccite.net", "1997", "94566-6246", "", "Service", "238210, 334310, 337214, 423210, 519190, 541214, 541219, 541310, 541330, 541330, 541330, 541330, 541430, 541511, 541512, 541513, 541519, 541519, 541611, 541612, 541620, 561110, 561210, 561320, 561410, 562910, 562910, 611420, 611430, 611710, 621111, 621399, 621498, 621999, 624190, 811213, 813312", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"46", "1595 Archer Rd", "", "San Marcos", "Ramona Probasco", "", "Ramona@inshieldwiper.com", "", "Inshield Wiper, LLC", "858-945-1112", "CA", "www.inShieldWiper.com", "2006", "92078-1005", "LL", "", "325612, 339994, 423120, 423860, 424690, 811192", "Self-Certified Small Disadvantaged Business, Woman Owned"

"47", "388 W 15th St", "", "San Pedro", "Leilani Lacusong", "", "leila24f@aol.com", "213-402-8445", "Lacusong, Leilani", "213-949-4240", "CA", "http://www.leis-consulting-group.com", "2015", "90731-4806", "", "Construction, Service", "236220, 237110, 237310, 238130, 238140, 238160, 238210, 238220, 238320, 238990, 238990, 532412, 541219, 541310, 541320, 541611, 541618, 561210, 561320, 561720, 562910, 562910, 611430, 624120, 624221, 624229", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"48", "2353 South Broadway", "", "Santa Maria", "Monique Miron", "", "monique@cmconstructionservices.com", "", "CM Construction Services Inc", "559-735-9556", "CA", "", "2002", "93454-8806", "SC", "Construction, Service", "236116, 236220,

237110, 237120, 237130, 237310, 238110, 238130, 238140, 238160, 238210, 238220, 238320, 238350, 238390, 238990, 238990", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "49", "234 W 3rd St Ste D", "", "Chico", "Jaime Cochran", "", "jaime@jcoengineering.com", "", "Cochran, Jaime", "530-715-0892", "CA", "www.jcoengineering.com", "2018", "95928-5348", "", "Construction, Service", "237310, 237990, 237990, 238110, 238320, 238910, 541611", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "50", "1885 Concourse Dr", "", "San Jose", "Sargon G Ishaya", "", "sargon@pragmaticpe.com", "", "Pragmatic PE, Incorporated", "408-326-0815", "CA", "www.pragmaticprofessionalengineers.com", "2009", "95131-1729", "SC", "", "541330, 541330, 541330, 541330, 541690", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Veteran, Woman Owned"
 "51", "34388 K ST", "", "BARSTOW", "Kimberly A Hill", "", "kahill7133@yahoo.com", "", "TH TRANSPORTATION INC", "951-662-9465", "CA", "", "2018", "92311-6328", "", "Service", "484110, 484122", "Self-Certified Small Disadvantaged Business, Veteran, Woman Owned"
 "52", "1023 3rd Ave", "", "Chula Vista", "Irma T. Bumpas", "", "tandbpainting@yahoo.com", "619-476-0957", "Irma T Bumpas", "619-476-8631", "CA", "", "2007", "91911-2008", "", "Construction, Service", "221310, 221330, 236115, 236116, 236117, 236118, 236210, 236220, 237120, 237130, 237310, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 321992, 331513, 332322, 332323, 337212, 541310, 541410, 561210, 561790", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "53", "7367 EL CAJON BLVD APT 23", "", "LA MESA", "Jasmine Graves", "", "gravesgroup1120@gmail.com", "", "GRAVES GROUP LLC, THE", "404-759-4535", "CA", "", "2020", "91942-7471", "LL", "", "488510, 488510", ""
 "54", "3465 Torrance Blvd Ste T", "", "Torrance", "Iris Cheng", "", "icheng@jcacpas.com", "310-316-2749", "Jc Accountancy Corporation", "310-947-9341", "CA", "www.jcacpas.com", "2018", "90503-5804", "SC", "", "541211, 541213", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "55", "3610 CENTRAL AVE STE 400", "", "RIVERSIDE", "Cindy Lincicome", "", "cindy@tliconstruction.net", "", "TLI CONSTRUCTION, INC.", "951-289-4495", "CA", "", "2007", "92506-5907", "", "", "236220, 237110, 237310, 237990, 237990, 238110, 238130, 238190, 238210, 238220, 238330, 238350, 238390, 238990, 238990", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "56", "24881 Railroad Ave Ste 201", "", "Newhall", "Connie

Sparks", "", "csparks@wadecobusinesscenter.com", "", "Sparks, Connie", "661-753-3379", "CA", "", "2019", "91321-4169", "", "", "611430", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"57", "1100 Lincoln Ave Ste 206", "", "Napa", "Kim Patz", "", "kimberlypatz@adanta-inc.com", "707-736-8368", "Adanta, Inc.", "707-709-8894", "CA", "www.adanta-inc.com", "2008", "94558-4956", "", "Service", "236220, 238910, 532490, 541330, 541330, 541330, 541330, 541380, 541618, 541620, 541690, 541820, 541990, 561110, 561210, 561311, 561320, 562111, 562112, 562211, 562219, 562910, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"

"58", "2100 BOYER DR", "", "CARMICHAEL", "Mirtha Villarreal", "", "mirthavy@agile-aci.com", "", "AGILE CONSTRUCTION, INC.", "916-995-2996", "CA", "http://agile-aci.com", "2015", "95608-5522", "", "Construction", "236210, 236220, 237130, 237310", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"59", "8159 Engineer Rd ", "", "San Diego", "DIANE MILLER", "Sales & Marketing Manager", "dianem@ectron.com", "858-278-0372", "Ectron Corporation ", "858-278-0600", "CA", "http://www.ectron.com", "1964", "92111-1907", "", "Manufacturing, R and D, Service", "334111, 334418, 334512, 334513, 334515, 334516, 334519, 335999, 423430, 423690, 541330, 541330, 541330, 541330, 541511, 541512, 541715, 541715, 541715, 541715", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"60", "255 N LINCOLN AVE STE 103", "", "CORONA", "TOM MCGETRICK", "", "twolittleindians@ymail.com", "", "TWO LITTLE INDIANS CONSTRUCTION, INC.", "909-322-2550", "CA", "", "2007", "92882-1851", "CP", "", "236118, 236210, 238110, 238120, 238130, 238140, 238190, 238290, 238310, 238320, 238330, 238350, 238390, 238990", ""

"61", "9638 SAN CARLOS AVE", "", "SOUTH GATE", "MONICA M REYES", "", "monicar@cmelandscapecorp.com", "", "CME Landscape Corp", "562-419-2758", "CA", "www.cmelandscapecorp.com", "2020", "90280-4712", "", "", "236220, 561730, 624229, 811411", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"62", "537 34th St", "", "Oakland", "Sonja C Stewart, PMP", "CEO/ President", "Sonja@StarGazerEnterprise.com", "", "Stewart, Sonja C", "510-575-4322", "CA", "https://www.stargazerenterprise.com/", "2018", "94609-3009", "", "Service", "115310, 115310, 115310, 213112, 221122, 237120, 541199, 541310, 541330, 541330, 541330, 541330, 541519, 541519, 541611, 541618, 541690, 541715, 541715, 541715, 541715, 541990, 561110, 561990, 611420, 611430, 813910", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"63", "6248 Main Ave Ste C", "", "Orangevale", "Becky Rozumowicz-

Kodsuntie","","becky@areawest.net","","Area West Environmental, Inc.", "916-987-3362", "CA", "", "2007", "95662-4345", "SC", "Service", "541611, 541620, 541690, 541720, 541990, 561110, 712120, 813319", "Self-Certified Small Disadvantaged Business, Woman Owned" "64", "711 E. Wardlow Rd, Suite 203", "", "Long Beach", "Robin S Thorne", "", "robin@ctienviro.com", "562-394-9501", "CTI Environmental, Inc.", "562-608-8401", "CA", "http://www.ctienviro.com", "2009", "90807-4650", "SC", "Construction, Service", "115310, 115310, 115310, 237310, 237990, 237990, 238910, 541330, 541330, 541330, 541330, 541618, 541620, 541690, 541990, 562119, 562910, 562910", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "65", "4986 San Jacinto Cir E", "", "Fallbrook", "Marilupe Chavez", "", "marilupe@jcjchavez.com", "760-371-2496", "JCJ Chavez Construction Incorporated", "760-375-2802", "CA", "www.jcjchavez.com", "2017", "92028-8866", "SC", "Construction, Manufacturing", "236220, 237110, 237990, 237990, 238110, 238130, 238150, 238160, 238190, 238210, 238220, 238290, 238310, 238320, 238340, 238350, 238910, 238990, 238990, 321992, 332311, 337110, 541430, 561210", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "66", "1152 Missouri St", "", "San Diego", "Lenore L Fraga", "", "lfraga@newwestsd.com", "858-483-1176", "NEW WEST ELECTRIC, INC.", "619-787-1171", "CA", "newwestsd.com", "1995", "92109-2659", "", "", "238210", "Self-Certified Small Disadvantaged Business, Woman Owned" "67", "3739 Haines St", "", "San Diego", "Greenfield Nguyen", "", "greenfield@educational-resources.org", "", "Nguyen, Greenfield", "858-208-7353", "CA", "www.educational-resources.org", "2011", "92109-6621", "", "Service", "611710", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "68", "13366 Russet Leaf Ln", "", "San Diego", "Kimberly G DeMartino", "", "kimberly.demartino@kdpmconsulting.com", "", "KDPM CONSULTING INC", "858-243-4612", "CA", "http://www.kdpmconsulting.com/", "2016", "92129-2386", "SC", "Service", "541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541618, 541690, 541990, 561110", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "69", "681 ROCKDALE DR", "", "SAN FRANCISCO", "Patricia Farnam", "", "prf@loft-ad.com", "", "LOFT ARCHITECTURE + DESIGN, INC.", "415-848-9009", "CA", "loft-ad.com", "2019", "94127-1719", "SC", "Service", "541310", "Self-Certified Small Disadvantaged Business, Woman Owned" "70", "5425 MISSION RD", "", "BONSALL", "Paramjyoti Kakileti", "", "pkakileti@vnuit.com", "", "VNUIT LLC", "760-576-6214", "CA", "www.vnuit.com", "2012", "92003-3601", "LL", "Service", "423430, 511210,

519190, 541330, 541330, 541330, 541330, 541370, 541511, 541512, 541513, 541519, 541519, 541611, 541614, 541618, 541620, 541690, 541990, 561210, 561320, 561410, 561990, 611420", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "71", "2901 Bryce Street", "", "Sacramento", "Nazia J Iqbal", "", "info@indusgeneral.com", "916-550-2112", "Indus General Inc.", "916-550-1082", "CA", "www.indusgeneral.com", "2014", "95821-4710", "SC", "Construction, Service", "236210, 236220, 237110, 237130, 238160, 238220, 238910, 423610, 541620, 562910, 562910, 624230", "Community Development Corporation Owned Firm, Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"
 "72", "1128 OLIVEWOOD DR", "", "MERCED", "ROSELIN D CHARITAR", "", "rcharitar@yahoo.com", "209-381-0480", "Charitar, Roselin", "209-564-8184", "CA", "www.charitarrealty.com", "2006", "95348-1210", "", "Service", "531190, 531190, 531210, 531311, 531320, 531390, 541620, 561210, 561612, 561720, 561730, 561740, 561790, 562111, 562112, 562119, 562998", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "73", "9148 JORDAN AVE", "", "CHATSWORTH", "CHRISTINA C. Hagle", "Vice President", "christina@jjemetal.com", "818-772-8598", "JIM JAMES ENTERPRISES INC", "818-772-8595", "CA", "http://www.jjemetal.com", "1974", "91311-5707", "", "Manufacturing", "332999", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "74", "10805 Rancho Bernardo Rd Ste 260", "", "San Diego", "Sally A DeCorse", "", "sdecorse@navaide.com", "", "Red River Resources, LLC", "619-415-0038", "CA", "www.navaide.com", "2016", "92127-5713", "LL", "R and D, Service", "213112, 221112, 221210, 324110, 324191, 324199, 325998, 424710, 424720, 454310, 486210, 486910, 519190, 541211, 541219, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541612, 541614, 541690, 541990, 561110, 561210, 561320, 561330, 611420, 611430, 611710, 722310", "Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "75", "1312 E GUAVA AVE", "", "LOMPOC", "Anh Thu Doan", "", "ad@axcinnovations.com", "", "AXC INNOVATIONS INC.", "805-222-6160", "CA", "axcinnovations.com", "2018", "93436-6213", "SC", "", "221122, 236210, 236220, 237130, 238210, 238290, 541330, 541330, 541330, 541330", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "76", "15252 Seneca Rd Spc 250", "", "Victorville", "Cassie Casanova", "", "casanova.cassie13@gmail.com", "", "Casanova, Cassie", "661-227-4703", "CA", "", "2020", "92392-2272", "", "", "423610", "Self-Certified Small Disadvantaged Business, Woman Owned"

"77","5685 Redwood Dr Ste 100 ","","Rohnert Park","GITA MURTHY","","gmurthy@roreinc.com","858-404-7395","Rore, Inc. ","858-404-7393","CA","","2003","94928-2065","SC","Construction, Service","236210, 236220, 237110, 237120, 237130, 237310, 237990, 237990, 238210, 238910, 238990, 532412, 541330, 541330, 541330, 541330, 541620, 562910, 562910","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"78","11845 W OLYMPIC BLVD STE 1100W","","LOS ANGELES","Marlisa Johnson","","marlisa@mathtopianprep.com","","MATHTOPIAN PREPARATION, INC.","310-826-8400","CA","www.mathtopianprep.com","2009","90064-5036","SC","","611691, 624110, 624190","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"79","19631 Descartes","","Foothill Ranch","Anna Escarcega","","accounting@ets.vet","","Escarcega Technology Services Inc","865-712-5551","CA","","2016","92610-2609","SC","","334419, 488190, 811219","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"80","126 HARSIN LN","","SANTA MARIA","Kristin E. Ruprecht","","kristin@ruprechtconstruction.com","805-728-9147","RUPRECHT CONSTRUCTION, INC.","805-757-1935","CA","www.ruprechtconstruction.com","1993","93455-2633","","Construction","21310, 236118, 236210, 236220, 237110, 237130, 237310, 237990, 237990, 238110, 238130, 238140, 238150, 238160, 238190, 238210, 238220, 238290, 238310, 238320, 238350, 238390, 238910, 238990, 238990, 561730","Self-Certified Small Disadvantaged Business, Woman Owned"

"81","12793 Golden Leaf Dr","","Rancho Cucamonga","Patricia C Linn","","patricia@lista-design.com","909-899-6411","Lista Design Studio, Inc.","909-238-5516","CA","http://www.lista-design.com/","2007","91739-8009","SC","Service","315220, 511199, 541430, 541490, 541611, 541613, 541618, 541810, 541820, 541850, 541860, 541870, 541890, 541930, 541990, 561110, 561920, 561990","Hispanic American, Other Minority Owned, Woman Owned"

"82","3121 Driscoll Dr","","San Diego","Rebecca R Akst","","rebecca@southswelltech.com","","South Swell Technology Solutions, LLC","408-781-0157","CA","http://www.southswelltech.com","2018","92117-4419","LL","","238210, 334112, 334220, 334290, 334310, 334511, 337214, 423430, 517911, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541990","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"83","250 NEWPORT CENTER DR STE M104","","NEWPORT BEACH","joohyun her","","juneher@jh2architects.com","","joohyun Her","949-554-8264","CA","WWW.JH2ARCHITECTS.COM","2014","92660-7516","","","541310","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"84","29217 SANDTRAP CT","","MURRIETA","Natalie Krage","","natkrage@yahoo.com","","CRAIG CONSULTANTS, INC.","951-264-5340","CA","","2007","92563-5861","","","541350, 541620, 561210, 562910, 562910","Self-Certified Small Disadvantaged Business, Woman Owned"

"85","1820 CAMINITO MONROVIA","","LA JOLLA","Tron Chang","President","tchang@epicengineers.com","858-715-3845","EPIC CONSULTING ENGINEERS, INC.","858-565-4185","CA","www.epicengineers.com","2002","92037-5719","","Service","236210, 236220, 237110, 237130, 238210, 238990, 238990, 541330, 541330, 541330, 541330, 541340, 541350","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"86","39 Quail Ct Ste 200D","","Walnut Creek","GITA MURTHY","","gmurthy@roreinc.com","858-404-7395","Rore, Inc.","858-404-7393","CA","http://www.roreinc.com","2003","94596-5569","SC","Construction, Service","236210, 236220, 237110, 237120, 237310, 237990, 532412, 541330, 541330, 541330, 562910","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"87","2109 Arnold Way","","Alpine","helen l horvath","","ilkatechnologies@gmail.com","","ILKA Technologies, Inc.","619-249-1393","CA","www.ilka-technologies.com","2011","91901-2158","","R and D, Service","541611, 541612, 541613, 541618, 541715, 541715, 541715, 541715, 541720, 541910, 611430, 611699, 624310","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"88","10439 ROSELLE ST STE A","","SAN DIEGO","araunaud teo","","Ari@meisw.com","928-244-7162","MAC GC-ELECTRIC, INC.","928-503-1555","CA","www.meisw.com","2005","92121-1544","SC","Construction, Service","221122, 236115, 236116, 236117, 236118, 236210, 236220, 237110, 237120, 237130, 237210, 237310, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 332311, 423860","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"89","3940 Hancock St Ste 212","","San Diego","Arminda L. Dunlap","","lucia@durablecoolroofs.com","","Durable Cool Roofs, Inc.","619-223-3677","CA","Durablecoolroofs.com","2009","92110-6258","","Construction","236116, 236220, 238160, 238170, 238190, 238320, 238390, 238990, 238990","Hispanic American, Other Minority Owned, Woman Owned"

"90","6597 SANDY LN","","RIVERSIDE","DAVID ROSENTHAL","","rosenthalranch@sbcglobal.net","951-343-2953","TD GENERAL CONTRACTING INC.","951-741-2252","CA","","2007","92505-2027","CP","","236115, 236118, 236210, 236220, 238110, 238130, 238160, 238190, 238320, 238390, 238990","Native American, Other Minority Owned, Self-

Certified Small Disadvantaged Business"

"91","510 S HEWITT ST, UNIT 408","","LOS ANGELES","VIVIAN RUTHERFORD","","vivian@roninllc.com","818-973-7193","RONIN STAFFING LLC","818-973-7135","CA","","2008","90013-1659","SC","","541214, 541219, 541330, 541340, 541420, 541430, 541490, 541511, 541512, 541611, 541612, 541613, 541614, 541618, 541620, 541690, 541711, 541712, 541720, 541910, 541930, 541990, 561210, 561311, 561320, 561612","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"92","18251 Mcdurmott W Ste B","","Irvine","Mary Lee","","mary@brandswalk.com","","T W Rock, Inc","949-500-9999","CA","","2003","92614-4801","","","454110","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"93","18575 Jamboree Rd Suite 6","","Irvine","Natifah Tolbert","","ntolbert82@yahoo.com","","Write The Vision Entertainment, L.L.C.","323-616-9914","CA","","2020","92612-2534","","","541611, 541618","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"94","609 N Encina St","","Visalia","Karen MacKenzie","","evab@vetconconstruction.com","","Vet Con, LLC","559-627-5601","CA","","2016","93291-3603","LL","Construction, Service","236210, 236220, 237110, 237130, 237310, 237990, 237990, 238120, 238140, 238160, 238190, 238210, 238220, 238310, 238320, 238330, 238390, 238910, 238990, 238990, 335122, 423450, 541310, 541320, 541330, 541330, 541330, 541360, 541370, 541410, 541620, 561730","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"95","5151 SHOREHAM PL STE 260","","SAN DIEGO","GITA Murthy","President & CEO","gmurthy@roreinc.com","858-404-7395","RORE, INC.","858-404-7393","CA","http://www.roreinc.com","2003","92122-5962","SC","Construction, Service","213112, 236210, 236220, 237110, 237120, 237130, 237310, 237990","Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"96","697 Cornflower Way","","Perris","Pearlie E Holliday","","HollidayBizServices@gmail.com","","Pearlie Holliday","951-442-0402","CA","HollidayBizServices.com","2012","92571-3341","","Service","541611, 561110, 561410, 561492, 561990","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"97","12130 Lomica Dr","","San Diego","Linda Rosenberg","","heavymetalsteelco@gmail.com","858-815-7004","Heavy Metal Steel Company, Inc.","760-522-7969","CA","www.heavymetalsteel.com","2014","92128-2716","","Construction","236220, 238120, 331110, 332312, 423510","Self-Certified Small Disadvantaged Business, Woman Owned"

"98","1320 Pintail Dr","","Suisun City","Holly Drennen","","Holly@HollyDPhotos.com","","HOLLY D

PHOTOGRAPHY LLC","707-712-2322","CA","www.HollyDPhotos.com","2010","94585-3010","","","541921,
 541922","Self-Certified Small Disadvantaged Business, Woman Owned"
 "99","112 W 22ND ST # 118-119","","SAN PEDRO","Rosita Arias","","info@whimsical-
 charm.com","","Arias Organization LLC, The","855-477-5138","CA","www.Whimsical-
 Charm.com","2011","90731-7205","LL","Manufacturing, Service","315240, 424330","Hispanic American,
 Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "100","312 Sutter St Ste 606","","San Francisco","EU-JEANIA
 HWANG","","ehwang@enterprisehorizon.com","413-208-6909","Enterprise Horizon Consulting
 Group","917-208-6907","CA","http://
 www.enterprisehorizon.com","2005","94108-4323","SC","Service","334111, 334112, 541219, 541330,
 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541614, 541618, 541690,
 541714, 541715, 541715, 541715, 541715, 561110, 561210, 561320, 561990, 611430","Asian Pacific
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "101","2827 33rd St Uppr","","San Diego","Rachel K Cross","","RACHEL@RACHELKGROU.COM","","Rachel
 K Group","619-796-4465","CA","https://
 www.rachelkgroup.com/","2013","92104-5116","","Service","541613, 541910, 611430","Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "102","2235 STRATFORD CIR","","LOS ANGELES","Arielle
 Winfield","","winfield.arielle@gmail.com","","SESSIONS
 LLC","310-962-3202","CA","","2019","90077-1316","LL","","518210, 541511, 541990","Black American,
 Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "103","1732 Fremont Blvd Ste 200F","","Seaside","Sarah E Carmona
 Zink","","sarah@renotahoerealtygroup.com","","Reno Tahoe Realty Group
 LLC","775-473-8899","CA","","2009","93955-3623","LL","","236210, 236220, 237210, 238110, 238120,
 238130, 238140, 238150, 238160, 238210, 238220, 238910, 238990, 238990, 518210, 519190, 522292,
 522294, 522298, 523991, 524127, 525990, 531110, 531110, 531120, 531120, 531130, 531130, 531190,
 531190, 531210, 531311, 531312, 531320, 531390, 541211, 541219, 541330, 541330, 541330, 541330,
 541370, 541511, 541512, 541513, 541519, 541519, 541611, 541620, 541690, 541990, 561210, 561410,
 561611, 561730, 611430, 624229, 813910, 813920","Hispanic American, Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Woman Owned"
 "104","4421 SOPHISTRY DR","","RANCHO CORDOVA","Julie
 Scott","","juliescott.power@gmail.com","","SCOTT POWER
 SOLUTIONS","860-941-8888","CA","www.scottpowersolutions.com","2020","95742-8073","SC","Constructi
 on, Manufacturing, R and D, Service","237130, 561990","Self-Certified Small Disadvantaged
 Business, Woman Owned"
 "105","2581 PIONEER AVE STE A","","VISTA","Angela

Nelson", "", "accounting@stageslearning.com", "", "Stages Publishing, Inc.", "530-892-1112", "CA", "", "2001", "92081-8414", "SC", "", "423210, 423490, 611710", "Self-Certified Small Disadvantaged Business, Woman Owned"

"106", "1855 1ST AVE STE 103", "", "SAN DIEGO", "ZIV BEN-TZOUR", "", "bz@bzdefense.com", "", "BZ Defense LLC", "202-439-5040", "CA", "http://bzdefense.com/", "2012", "92101-2650", "LL", "Construction, Manufacturing, R and D, Service", "314910, 314999, 315210, 315990, 316998, 322230, 332322, 332510, 332993, 332994, 332999, 333314, 333517, 334220, 334290, 334413, 334418, 335911, 335999, 336111, 336112, 336120, 336211, 336390, 336412, 336413, 336612, 336992, 337215, 339113, 339940, 339999, 423420, 423850, 423910, 423990, 443142, 444130, 448190, 451110, 453210, 541512, 541513, 541519, 541519, 541611, 541618, 561613, 561621", "Self-Certified Small Disadvantaged Business, Woman Owned"

"107", "16938 Hutchins Lndg Unit 105", "", "San Diego", "Tamika L. Medley", "", "tmedley@strategicalliance1.com", "", "Strategic Alliance, Incorporated", "323-241-8954", "CA", "www.strategicalliance1.com", "2012", "92127-6856", "SC", "", "519130, 519190, 523920, 541330, 541330, 541330, 541330, 541511, 541611, 541618, 541715, 541715, 541715, 541715, 541990, 561210, 611430, 611710", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"108", "3741 BUSINESS DR STE 100", "", "SACRAMENTO", "Coreen U Cecil", "", "ccecil@cecilinc.com", "888-832-6641", "Cecil & Cecil Enterprises, Inc.", "916-519-7466", "CA", "www.cecilinc.com", "2006", "95820-2178", "SC", "Construction, Service", "115310, 115310, 115310, 221114, 221115, 221121, 221122, 236210, 236220, 237110, 237130, 237310, 237990, 237990, 238110, 238210, 238290, 423940, 423990, 448190, 451110, 453998, 541330, 541330, 541330, 541340", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"109", "2098 Reliez Valley Rd", "", "Lafayette", "Tiffany Jain", "", "tiffany@matscicredits.com", "", "Jain, Tiffany", "510-701-2515", "CA", "http://www.matscicredits.com", "2015", "94549-1808", "", "", "561410", "Self-Certified Small Disadvantaged Business, Woman Owned"

"110", "505 6 ST STE E", "", "MARYSVILLE", "Jenifer Kwasniewski", "", "jkwasniewski@ayudacompanies.com", "303-999-2099", "AYUDA MANAGEMENT CORPORATION", "720-237-7403", "CA", "http://www.ayudacompanies.com", "2002", "95901-5450", "", "", "221310, 236210, 236220, 237110, 237310, 237990, 237990, 541330, 541330, 541330, 561210, 561621, 562119, 562211, 562219, 562910, 562910", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"111", "241 W 35th St Ste L", "", "National City", "Karla

Frese", "", "Karla@mkgencontractors.com", "619-271-0629", "M & K General Contractors
 Inc", "619-778-2360", "CA", "", "2013", "91950-7920", "SC", "Construction", "236220, 238110, 238130,
 238210, 238220, 238290, 238310, 238320, 238330, 238350, 238910, 238990, 238990", "Hispanic
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "112", "2321 ROSECRANS AVENUE SUITE 2225", "", "EL SEGUNDO", "TRACI
 BRITTON", "President", "tbritton@advantagesci.com", "310-943-2351", "ADVANTAGE SCI,
 LLC", "310-536-9876", "CA", "", "2000", "90245-4903", "LL", "Service", "511210, 519190, 541519, 541611,
 541612, 541618, 541690, 561110, 561611, 561621, 611430, 611699", "Hispanic American, Service-
 Disabled Veteran, Veteran, Woman Owned"
 "113", "500 N Brand Blvd Ste 625", "", "Glendale", "Vivian K
 Rutherford", "", "vivian@roninllc.com", "818-303-1341", "Ronin Staffing
 LLC", "818-973-7135", "CA", "http://www.roninllc.com", "2008", "91203-3390", "SC", "R and D,
 Service", "236220, 334511, 335999, 336211, 336212, 336213, 336214, 336414, 488190, 541214, 541219,
 541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541611, 541612, 541618, 541620,
 541690, 541990, 561210, 561311, 561320", "Asian Pacific American, Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Woman Owned"
 "114", "23187 La Cadena, Ste 102", "", "Laguna Hills", "Cynthia E
 Mason", "", "cindy.mason@cynergy.pro", "949-354-5517", "Cynergy Professional Systems
 LLC", "949-340-0149", "CA", "www.cynergy.pro", "2009", "92653-1481", "LL", "Manufacturing,
 Service", "334111, 334112, 334118, 334210, 334220, 334290, 334310, 334511, 335999, 339113, 423430,
 423450, 423620, 423690, 423710, 517911, 541519", "Hispanic American, Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"
 "115", "2029 CENTURY PARK E STE 400", "", "LOS ANGELES", "DAPHNE
 Burton", "", "dburton@burtoniplaw.com", "", "DAPHNE
 BURTON", "310-867-2754", "CA", "", "2006", "90067-2905", "", "", "541110, 541199, 541690, 541990", "Black
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "116", "7677 Oakport St Ste 230", "", "Oakland", "Shonda Y Scott", "", "shonda@360tcpr.com", "", "360
 Total Concept Consulting, Inc.", "510-836-0360", "CA", "", "2006", "94621-1976", "SC", "", "512110,
 518210, 541214, 541219, 541511, 541611, 541612, 541613, 541614, 541618, 541810, 541820, 541930,
 561110, 561210, 561440, 561499, 611430, 722310", "Black American, Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "117", "5246 Graytree Way", "", "Antelope", "Sheila
 Bennett", "", "sbennett@ERManage.com", "916-313-0836", "CPMS SERVICES,
 LLC", "916-752-9432", "CA", "www.ERManage.com", "2014", "95843-4696", "LL", "", "238320, 238330, 238390,
 238910, 339116, 423450, 493110, 493190, 512110, 518210, 519190, 531210, 531312, 531320, 531390,
 541110, 541191, 541199, 541430, 541490, 541511, 541512, 541513, 541519, 541519, 541611, 541612,

541613, 541614, 541618, 541690, 541820, 541860, 541870, 541921, 541922, 541990, 561110, 561210, 561320, 561410, 561499, 561622, 561710, 561720, 561730, 561740, 561920, 561990, 562111, 562998, 611420, 611430, 611710", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"118", "6550 FEDERAL BLVD", "", "LEMON GROVE", "MELINDA DICHARRY", "", "melinda@pmccontracting.com", "619-456-4754", "PARADIGM MECHANICAL CORP.", "619-456-4562", "CA", "www.PMCcontracting.com", "2010", "91945-1311", "SC", "Construction, Service", "236115, 236118, 236220, 237110, 237310, 237990, 237990, 238110, 238130, 238140, 238210, 238220, 238320, 238330, 238910, 238990, 238990, 332311, 332321, 339950, 561720", "Woman Owned"

"119", "41386 BLUE BONNET CT", "", "MURRIETA", "VIRGINIA EARL", "Owner", "earlvirginia@gmail.com", "", "Earl, Virginia", "951-551-4566", "CA", "", "1996", "92562-2103", "", "R and D, Service", "541930, 541990, 561410, 611630, 711510", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"120", "1348 Knoll Dr", "", "Oceanside", "Kimberly L. DAVIS", "President", "kdavis@extsi.com", "760-301-0304", "Expeditionary Technical Solutions, Incorporated", "760-828-7803", "CA", "", "1999", "92054-5768", "SC", "Service", "541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541690, 561410", "Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"121", "14252 Culver Dr Ste 257", "", "Irvine", "Dan Jung", "", "dan@connexushub.com", "", "Connexus Hub Inc.", "949-415-4364", "CA", "www.connexushub.com", "2014", "92604-0317", "", "Service", "541199, 541330, 541330, 541330, 541512, 541513, 541519, 541519, 541611, 541612, 541613, 541618, 541990, 561110, 561499, 561621, 611430, 611710", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"122", "1901 AVENUE OF THE STARS STE 294", "", "LOS ANGELES", "Tiauna Jackson", "", "tj@tja.agency", "", "JACKSON AGENCY LLC, THE", "818-538-5305", "CA", "", "2015", "90067-6001", "", "", "541613, 561499, 711410", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"123", "689 PATRICIA LN", "", "EL CAJON", "Shanna R Powell-Mayhue", "", "admin@procoatpaintingsandiego.com", "619-323-1077", "PROCOAT PROFESSIONAL COATINGS INC.", "619-259-6706", "CA", "www.procoatpaintingsandiego.com", "2002", "92020-4927", "", "Construction", "238320, 238390", "Self-Certified Small Disadvantaged Business, Woman Owned"

"124", "7705 El Cajon Blvd Unit 1", "", "La Mesa", "Wendy L. Tinsley Becker", "", "wendy@urbanapreservation.com", "", "Urbana Preservation & Planning, LLC", "844-872-2623", "CA", "http://

www.urbanapreservation.com","2005","91942-6981","LL","Service","541310, 541330, 541330, 541330, 541330, 541490, 541620, 541690, 541720, 541990, 561790, 712120","Self-Certified Small Disadvantaged Business, Woman Owned"
 "125","3801 E PACIFIC COAST HWY APT 320","","","LONG BEACH","La'Shawn A C Reggans","","","chambersashawn@gmail.com","","","P & L CONSTRUCTION COMPANY LLC","832-262-7222","CA","","","2020","90804-2049","","","Construction, R and D, Service","236116, 236210, 236220, 237990, 237990, 238990, 238990, 333415","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "126","5 SHELTER POINT CT","","","SACRAMENTO","Donna Huntingdale","","","busdev@building-rx.com","","","BUILDING RX","530-867-1971","CA","http://building-rx.com","2011","95831-1415","SC","Service","236210, 236220, 541310, 541330, 541330, 541330, 541611, 541990","Self-Certified Small Disadvantaged Business, Woman Owned"
 "127","1626 99th Ave","","","Oakland","Natriece L Spicer","","","triece@til4ever.org","","","Spicer, Natriece L","415-548-0715","CA","www.til4ever.org","2017","94603-2611","","","511130, 541990, 611430, 624310, 711510, 812990","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "128","318 E Citron St","","","Corona","Hannah N Bagh","","","hannahbagh@gmail.com","","","Gt Wholesale, LLC","714-204-1402","CA","","","2015","92879-2701","","","484110","Self-Certified Small Disadvantaged Business, Woman Owned"
 "129","7347 Sedgefield Ave","","","San Ramon","Tracy N Wilson","","","twilson@aptoslogistics.com","","","Aptos Logistics, Inc.","510-269-3818","CA","www.aptoslogistics.com","2021","94583-3563","SC","","","325412, 325413, 334510, 334516, 339112, 339113, 423430, 423440, 423450, 423460, 423490, 423620, 423850, 423910, 424210","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"
 "130","5656 HEATHERDALE DR","","","LOS ANGELES","Jamar L Dotson","","","info@tjdtrucking.com","","","TJD TRUCKING","323-447-5977","CA","www.tjdtrucking.com","2019","90043-2712","","","484110, 484121, 484122, 484220, 484230","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "131","2107 TWISTED OAK LN","","","ALPINE","Tania Tischler","","","tania@maximcci.com","619-334-1880","MAXIM CONSTRUCTION COMPANY, INC","619-250-6369","CA","","","2014","91901-3080","SC","Construction","221310, 236220, 237110, 237120, 237130, 237310, 237990, 237990, 238110, 238130, 238190, 238210, 238220, 238330, 238340, 238350, 238390, 238990, 238990","Self-Certified Small Disadvantaged Business, Woman Owned"
 "132","8032 Cheshire Cir","","","La Palma","Jinny Hong","","","Jinny.Hong@enviro-terra.com","","","Enviro-terra Inc.","949-637-4240","CA","http://www.enviro-

terra.com/","2018","90623-2011","SC","","237110, 237990, 237990, 541330, 541330, 541330, 541330, 541620, 541690, 561210, 562910, 562910","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"133","21132 AMBERWICK LN","","HUNTINGTON BEACH","Anna M Escarcega","","aescarcega@metrologyerp.com","657-215-0324","ESCARCEGA TECHNOLOGY SERVICES","865-712-5551","CA","","2009","92646-7310","","","236118, 238140, 238150, 238160, 238210, 238220, 238310, 238320, 238340, 238350, 811211, 811212, 811213, 811219","Hispanic American, Other Minority Owned, Service-Disabled Veteran, Veteran, Woman Owned"

"134","321 ALTA VISTA AVE","","ROSEVILLE","Glenda Hay","","glenda@atwoodhay.com","530-788-7715","Atwood Hay Incorporated","916-257-2747","CA","www.atwoodhay.com","2005","95678-1701","SC","Construction, R and D, Service","236210, 236220, 237110, 237120, 237130, 237990, 237990, 238160, 238210, 238220, 238320, 238330, 238910, 334220, 335312, 541990","Self-Certified Small Disadvantaged Business, Woman Owned"

"135","1370 Valley Vista Dr Ste 238","","Diamond Bar","Mary K Schneider","","mary.schneider@inyainc.com","909-396-1936","Inya, Inc.","909-782-8545","CA","www.inyainc.com","2012","91765-3921","SC","Service","541320, 541330, 541330, 541330, 541611, 541618, 541620, 541690, 561110, 561210, 562910, 562910","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"136","9324 Miko Cir","","Elk Grove","Cynthia Sampson","","candkus.llc@gmail.com","","C AND K UNITED SERVICES LLC","832-724-6669","CA","","2020","95624-5025","LL","","484110, 484121, 484122, 488510, 488510","Woman Owned"

"137","1750 W. Cameron Ave Ste 110","","West Covina","KIN00 SINGH","","KIN00.SINGH@DILTEXINC.COM","626-956-0615","Diltex, Inc.","626-960-1314","CA","HTTP://WWW.DILTEXINC.COM","1995","91790-2723","SC","","322121, 325992, 333316, 334111, 334112, 334118, 334210, 334310, 334614, 335999, 339940, 423410, 423420, 423430, 423490, 423620, 423690, 424120, 443142, 453210, 511210, 541519, 541519","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"138","19108 PARSONS AVE","","CASTRO VALLEY","Anjanette Scott","","anjanettescott@yahoo.com","","ANJANETTE SCOTT LLC","510-717-9471","CA","","2020","94546-3011","LL","","522292, 541611","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"139","3111 Camino Del Rio N # 473","","San Diego","Monique Miron","","monique@cmconstructionservices.com","","CM Construction Services, Inc.","559-735-9556","CA","","2002","92108-5720","SC","Construction, Service","236116, 236220, 237110, 237120, 237130, 237310, 237990, 237990, 238110, 238130, 238140, 238160, 238190, 238210,

238220, 238320, 238350, 238390, 238990, 238990, 561730", "Self-Certified Small Disadvantaged Business, Woman Owned"

"140", "1807 Navy Dr Ste 7", "", "Stockton", "Maya Griffin", "", "agpaintingservices1@gmail.com", "", "Maya Griffin", "209-594-2429", "CA", "", "2011", "95206-1128", "", "Construction, Service", "236118, 238150, 238310, 238320, 238390, 238910, 238990, 238990, 561720, 562910, 562910", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"141", "5253 El Cajon Blvd Ste B", "", "San Diego", "Crystal R Ward", "", "crystal@cwbizventures.com", "619-923-3418", "CW Business Ventures, Inc.", "619-750-6621", "CA", "www.cwbizventures.com", "2018", "92115-4747", "", "Service", "339940, 423430, 424120, 453210, 561210, 561990, 562119", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"142", "380 Stevens Avenue, Suite 213", "", "Solana Beach", "Cigi Oakley", "", "coakley@vcomptech.com", "760-487-5092", "Virtual Computing Technology, Inc.", "858-847-2000", "CA", "http://www.vcomptech.com", "2010", "92075-2069", "SC", "", "334111, 334112, 423430, 488310, 511210, 518210, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541618, 541620, 541690, 541990, 561110, 561210, 561621, 561622, 561990, 611430", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"143", "4835 Colt St Ste E", "", "Ventura", "Shawn Rohde", "", "shawn@kikisol.com", "612-233-0050", "Kikisol, LLC", "646-361-8471", "CA", "www.kikisol.com", "2009", "93003-7744", "LL", "", "315190, 424310, 541330, 541330, 541330, 541330, 541370, 541511, 541512, 541513, 541519, 541519, 541690, 541715, 541715, 541715", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"144", "941 COUNTY RD 260", "", "ALTURAS", "Amanda M Hoy", "", "ahoywhitebear@outlook.com", "530-233-4875", "WHITE BEAR CONSTRUCTION, INC.", "530-233-4875", "CA", "", "1999", "96101-7527", "SC", "Construction", "115310, 115310, 115310, 212319, 212321, 221310, 236220, 237110, 237310, 237990, 237990, 238110, 238210, 238910, 238990, 238990, 327991, 541330, 541330, 541330, 541330", "Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"145", "1545 Quadrille Ct", "", "Riverside", "Elaine M Blue", "", "e.m.blue@hotmail.com", "", "Blue, Elaine", "949-929-6515", "CA", "", "2013", "92503-7221", "", "Construction, Service", "237120, 237130, 238290, 238910", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"146", "3780 Market St", "", "Riverside", "Stacy

Cumberbatch", "", "stacy.cumberbatch@gmail.com", "", "BLENDED IMPACT
 INC.", "305-570-6913", "CA", "", "2019", "92501-3224", "SC", "Construction, Manufacturing, R and D,
 Service", "561790, 611430, 611699, 624229", "Black American, Other Minority Owned, Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "147", "10110 W Lilac Rd", "", "Escondido", "Elizabeth M Kellogg", "", "liz@tierradata.com", "", "TIERRA
 DATA, INC.", "760-749-2247", "CA", "http://
 tierradata.com", "1986", "92026-5309", "SC", "Service", "115112, 115310, 115310, 115310, 541370,
 541620, 541690, 541990", "Woman Owned"
 "148", "29429 Masters Dr", "", "Murrieta", "ROSEMARIE U
 KANEHE", "", "estimating@alohaconstructionsi.com", "760-736-4057", "Aloha Construction Services,
 Inc.", "760-708-9141", "CA", "http://
 www.alohaconstructionservices.com/", "2006", "92563-5856", "", "Construction, Service", "236220,
 237210, 237310, 237990, 237990, 238330, 238910, 238990, 238990, 484210, 493110, 532412, 561730,
 562219, 562910, 562910, 811310", "Native American, Other Minority Owned, Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "149", "3920 RIVIERA DRIVE UNIT D", "", "SAN DIEGO", "Tracy
 Judge", "", "tracy@soundingsconnect.com", "", "SOUNDINGS CONNECT
 LLC", "610-331-0183", "CA", "", "2018", "92109-5836", "LL", "", "561320, 561330", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "150", "23846 Sunnymead Blvd Ste 5", "", "Moreno Valley", "YRES LYN E
 BLOW", "", "yres@cebuanconstruction.com", "", "Cebuana Construction
 Inc.", "619-731-2358", "CA", "www.cebuanconstruction.com", "2016", "92553-7737", "SC", "Construction", "
 236210, 236220, 238130, 238210, 238320", "Asian Pacific American, Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Woman Owned"
 "151", "175 LUCAS PARK DR", "", "SAN RAFAEL", "Jessica
 Hamman", "", "jessica@gleaneducation.com", "", "GLEAN EDUCATION
 LLC", "312-833-0073", "CA", "www.gleaneducation.com", "2016", "94903-1716", "LL", "", "611430,
 611710", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "152", "2801 Camino Del Rio S Ste 318", "", "San Diego", "Yelena
 Gutermakher", "", "lena@opanalytx.com", "", "OpAnalytx
 LLC", "619-268-1192", "CA", "", "2018", "92108-3860", "LL", "", "541330, 541330, 541330, 541330, 541511,
 541512, 541519, 541519, 541618, 541690, 541990", "Self-Certified Small Disadvantaged Business,
 Woman Owned"
 "153", "2102 Business Center Dr # 508", "", "Irvine", "Keooudone
 Phravorachith", "", "don@neodesignconcepts.com", "", "Neo Design Concepts
 LLC", "949-682-8518", "CA", "https://

neodesignconcepts.com/","2010","92612-1001","LL","Service","423430, 423450, 423610, 423620, 423730, 424690, 541613","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

7g. Import for Data Queries

000153 RECORDS READ

.

000001 --PHONES BLANK
000000 --PHONES NOT FOUND
000152 --PHONES FOUND
000001 --PHONES MULTIPLE
000153 --PHONES PROCESSED

.

000000 --NAMES BLANK
000000 --NAMES NOT FOUND
000001 --NAMES FOUND
000000 --NAMES MULTIPLE
000001 --NAMES PROCESSED

.

000000 --ADDRS BLANK
000000 --ADDRS NOT FOUND
000000 --ADDRS FOUND
000000 --ADDRS MULTIPLE
000000 --ADDRS PROCESSED

.

000004 SUBS/ADVR PROF CHG
000000 ENTITY NOT CHANGED
000154 ENTITY CHANGED
000000 NEW ENTITY RECORDS

.

000001 NO CONTACT
000153 CONTACT FOUND
000000 CONTACT UPDATED
000000 NEW CONTACT RECORDS
000000 NEW HISTORY RECORDS
000040 NEW SKILL RECORDS
000161 UPDATED SKILL RCDS
000008 NEW CERT RECORDS
000000 UPDATED CERT RCDS
000145 NEW SOURCE RCDS
000000 UPDATED SOURCE RCDS

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7h. SBA DSBS Government Certified Woman Owned Small Business Download

"1","2140 EASTMAN AVE STE 109","","VENTURA","Ella Williams","Vice-President","ella.williams@aegir.com","805-765-4148","AEGIR SYSTEMS","805-765-4146","CA","http://www.aegir.com","1981","93003-7786","SC","Service","238210, 334118, 336411, 336611, 484210, 488510, 488510, 512199, 512290, 523130, 541330, 541330, 541330, 541330, 541340, 541420, 541490, 541512, 541513, 541519, 541519, 541611, 541613, 541618, 541930, 541990, 561110, 561210, 561499, 561612, 561621, 561990, 811213, 811219, 811310","Black American, Other Minority Owned, Woman Owned"

"2","634 Rock Springs Rd","","Escondido","Ashley Collins","","ashley@shoring-drilling.com","","Superior Shoring and Drilling","760-715-8051","CA","","2015","92025-1623","","","238190, 238910, 238990, 238990","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"3","2520 HOOVER AVE STE A","","NATIONAL CITY","Karen Sanchez","","ksanchez@ptcoat.com","","Prime Time Coatings, Inc.","619-495-9467","CA","","2017","91950-8400","SC","","336611","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"4","2857 Chapman St","","Oakland","Susan Frank","","susan@sumalandscape.com","","SUMA LANDSCAPING, INC.","510-421-8000","CA","","1977","94601-2128","SC","","561730","Self-Certified Small Disadvantaged Business, Woman Owned"

"5","2927 NEWBURY ST STE B","","BERKELEY","Sofia Zander","","sofia@sofiazander.com","","Sofia Zander","510-847-1491","CA","","2020","94703-2565","","Service","541320, 541430","Self-Certified Small Disadvantaged Business, Woman Owned"

"6","2639 BURNABY WAY","","SACRAMENTO","Julie A Knudsen","","julie@zapdesign.us","","Knudsen, Julie A.","916-431-4905","CA","","2018","95833-3909","","Service","813920","Woman Owned"

"7","1255 Parkhill Rd","","Santa Margarita","Kimberley Tull","","kmtwatertrucks@gmail.com","","KMT Water Truck Services, Inc.","805-459-0849","CA","","2018","93453-9627","SC","Service","115310, 115310, 115310, 221310, 484220","Self-Certified Small Disadvantaged Business, Woman Owned"

"8","7263 ENGINEER RD STE G","","SAN DIEGO","Kimberly Ashby","","kim@instrumentsinc.com","858-571-0188","INSTRUMENTS INCORPORATED","858-571-1111","CA","http://www.instrumentsinc.com","1941","92111-1493","SC","Manufacturing, Service","334220, 541330, 541330, 541330, 541330, 611430","Woman Owned"

"9","3920 RIVIERA DRIVE UNIT D","","SAN DIEGO","Tracy Judge","","tracy@soundingsconnect.com","","SOUNDINGS CONNECT LLC","610-331-0183","CA","","2018","92109-5836","LL","","561320, 561330","Self-Certified Small Disadvantaged Business, Woman Owned"

"10","8159 Engineer Rd ","","San Diego","DIANE MILLER","Sales & Marketing Manager","dianem@ectron.com","858-278-0372","Ectron Corporation ","858-278-0600","CA","http://www.ectron.com","1964","92111-1907","","Manufacturing, R and D, Service","334111, 334418, 334512, 334513, 334515, 334516, 334519, 335999, 423430, 423690, 541330, 541330, 541330, 541330, 541511, 541512, 541715, 541715, 541715, 541715","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"11","14447 ALTAMAR CT","","RANCHO SANTA FE","R..J. Vincent","Owner","contactus@vincent-enterprises.com","858-756-7541","RJ VINCENT ENTERPRISES LLC","858-756-7541","CA","http://www.vincent-enterprises.com/","2000","92067-0000","LL","R and D, Service","541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541611, 541613, 541618, 541690, 541715, 541715, 541715, 541715, 541910, 541990, 561110","Woman Owned"

"12","41386 BLUE BONNET CT","","MURRIETA","VIRGINIA EARL","Owner","earlvirginia@gmail.com","","Earl, Virginia","951-551-4566","CA","","1996","92562-2103","","R and D, Service","541930, 541990, 561410, 611630, 711510","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"13","4240 Main St","","Shasta Lake","Stacie Olson","","stacie@extremecoatings.us","509-545-0580","EXTREME COATINGS, INC.","509-545-0570","CA","","2000","96019-9672","","Construction, Service","236210, 236220, 237110, 238120, 238320, 238990, 238990, 562910, 562910","Self-Certified Small Disadvantaged Business, Woman Owned"

"14","447 43rd St","","Oakland","Deb Levine","","levinedeb@gmail.com","","Deborah Levine","415-215-6184","CA","","2017","94609-2139","","R and D, Service","541715, 541715, 541715, 541715, 541720","Self-Certified Small Disadvantaged Business, Woman Owned"

"15","2602 Transportation Ave Ste H","","National City","Juliet N Decadiz","","northgroup888@gmail.com","800-598-0117","Juliet Decadiz","619-254-3660","CA","www.northgroup.company","2018","91950-8535","","","315210, 315240, 325612, 424310, 424320, 424330, 424990, 453220, 453998","Woman Owned"

"16","2528 La Mesa Way","","Santa Monica","Heidi Hertel","","heidi@fitzframes.com","","Fitz Frames, Inc.","310-425-6929","CA","fitzframes.com","2017","90402-2305","","","339115, 423460, 446130, 454110","Woman Owned"

"17","1152 Missouri St","","San Diego","Lenore L Fraga","","lfraga@newwestsd.com","858-483-1176","NEW WEST ELECTRIC, INC.","619-787-1171","CA","newwestsd.com","1995","92109-2659","","","238210","Self-Certified Small Disadvantaged Business, Woman Owned"

"18","16603 MEADOWLARK DR","","SONORA","","","","","","NATES TREE SERVICE

INC", "", "CA", "", "2020", "95370-8403", "", "Service", "113310, 561730", "Woman Owned"
 "19", "4542 RUFFNER ST STE 320", "", "SAN DIEGO", "Julie
 Ferraro", "President", "jferraro@junotech.com", "858-256-0859", "JUNO TECHNOLOGIES,
 INC.", "949-922-5353", "CA", "http://www.junotech.com", "2002", "92111-2250", "SC", "R and D,
 Service", "334290, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519", "Woman
 Owned"
 "20", "4080 CENTRE ST STE 208", "", "SAN DIEGO", "Christina
 Sage", "", "tino@aeinternationalgroup.com", "", "Aoife Enterprises
 Inc.", "323-594-5136", "CA", "", "2015", "92103-2658", "", "", "423440", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "21", "2102 Business Center Dr # 508", "", "Irvine", "Keooudone
 Phravorachith", "", "don@neodesignconcepts.com", "", "Neo Design Concepts
 LLC", "949-682-8518", "CA", "https://
 neodesignconcepts.com/", "2010", "92612-1001", "LL", "Service", "423430, 423450, 423610, 423620,
 423730, 424690, 541613", "Asian Pacific American, Other Minority Owned, Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "22", "3006 LATHAM DR", "", "SACRAMENTO", "Ladan Ghobad", "", "lghobad@enerlite-
 consulting.com", "", "ENERlite Consulting, Inc.", "360-324-2941", "CA", "", "2020", "95864-5646", "SC", "R
 and D, Service", "541330, 541330, 541330, 541330, 541511, 541512, 541614, 541618, 541690,
 624229", "Other Minority Owned, Woman Owned"
 "23", "2107 TWISTED OAK LN", "", "ALPINE", "Tania
 Tischler", "", "tania@maximcci.com", "619-334-1880", "MAXIM CONSTRUCTION COMPANY,
 INC", "619-250-6369", "CA", "", "2014", "91901-3080", "SC", "Construction", "221310, 236220, 237110,
 237120, 237130, 237310, 237990, 237990, 238110, 238130, 238190, 238210, 238220, 238330, 238340,
 238350, 238390, 238990, 238990", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "24", "151 KALMUS DR STE J1", "", "COSTA MESA", "ARIANNE M
 McHugh", "", "contact@sdlback.com", "714-640-5298", "Saddleback Educational,
 Inc.", "714-640-5200", "CA", "http://www.sdlback.com", "1982", "92626-5973", "", "", "511130", "Self-
 Certified Small Disadvantaged Business, Woman Owned"
 "25", "5879 S FIGUEROA ST", "", "LOS ANGELES", "Sonya Park", "", "sonya@kleanops.com", "", "KLEANOPS
 LLC", "800-388-9430", "CA", "https://www.kleanops.com", "2020", "90003-1061", "LL", "", "325611,
 325612", "Asian Pacific American, Other Minority Owned, Woman Owned"
 "26", "550 DEEP VALLEY DR STE 147", "", "ROLLING HILLS ESTATES", "Nani
 Sumi", "", "nystudio@cox.net", "", "BIG ISLAND EATS AND SHAVE ICE
 LLC", "310-265-8194", "CA", "www.bigisland-eats.com", "2020", "90274-3696", "LL", "", "311991, 722320,
 722513", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged

Business, Woman Owned"

"27","1152 LANGLIE WAY","","RODEO","Luta Duncan","","glovesbylu@aol.com","415-366-1577","Duncan and Duncan Medical

Inc.,"510-799-0100","CA","www.duncanmeds.com","2010","94572-1942","SC","","423450, 424210","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"28","211 E OCEAN BLVD STE 510","","LONG BEACH","Gema

Barrios","","gemabarrios@movementcompany.com","","MOVEMENT COMPANY

LLC","626-824-9241","CA","https://movementcompany.com/","2018","90803-4848","LL","","423910, 541611, 611519, 611519, 611620, 621999, 713940, 721110, 812990","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"29","432 CULVER BLVD","","PLAYA DEL REY","Tricia

Converse","","tconverse@selbertperkins.com","310-822-5203","Selbert Perkins

Design","310-822-5223","CA","","1994","90293-7706","SC","","541430, 541490","Self-Certified Small Disadvantaged Business, Woman Owned"

"30","2801 Camino Del Rio S Ste 318","","San Diego","Yelena

Gutermakher","","lana@opanalytx.com","","OpAnalytx

LLC","619-268-1192","CA","","2018","92108-3860","LL","","541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541618, 541690, 541990","Self-Certified Small Disadvantaged Business, Woman Owned"

"31","3307 MORNING VIEW TERRACE","","FREMONT","Kent Laux","","kent@angkorfood.com","","APSARA FOODS LLC","510-209-3200","CA","AngkorFood.com","2012","94539-8078","","Manufacturing, R and D, Service","311422, 311942, 311991","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"32","1400 K ST STE 204","","SACRAMENTO","Maria Sigua","","maria@aurrerahealth.com","","AURRERA HEALTH GROUP, LLC","916-662-7930","CA","","2008","95814-3916","","","541611, 541618","Self-Certified Small Disadvantaged Business, Woman Owned"

"33","2109 Arnold Way","","Alpine","helen l horvath","","ilkatechnologies@gmail.com","","ILKA Technologies, Inc.,"619-249-1393","CA","www.ilka-technologies.com","2011","91901-2158","","R and D, Service","541611, 541612, 541613, 541618, 541715, 541715, 541715, 541715, 541720, 541910, 611430, 611699, 624310","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"34","268 E HAMILTON AVE STE B","","CAMPBELL","Sophia N Tyra","","styra@htkstudio.com","","HTK STUDIO, INC.,"916-812-1647","CA","https://www.htkstudio.com/","2019","95008-0239","","","541310, 541410, 541430","Self-Certified Small Disadvantaged Business, Woman Owned"

"35","159 MEADOWBROOK DR","","SAN FRANCISCO","Anya A'Hearn","","anya@datablick.com","","DATABLICK

Llc","415-713-3283","CA","http://www.datablick.com","2008","94132-1411","LL","Service","541611, 541690","Self-Certified Small Disadvantaged Business, Woman Owned"

"36","9909 Mira Mesa Blvd Ste 230","","San Diego","LAURA C CARRINGTON","","laura.carrington@epanalytics.com","","EP ANALYTICS, INC.,""858-775-5063","CA","www.epanalytics.com","2009","92131-3003","SC","","511210, 541511, 541512, 541690, 541715, 541715, 541715, 541715","Woman Owned"

"37","2251 VALLEY VIEW AVE","","NORCO","Mandy Smithley","","MANDYSCANDLES@ATT.NET","","LEADING EDGE SPLICING INC.,""714-269-5817","CA","","2018","92860-2622","SC","","238210","Woman Owned"

"38","445 S Figueroa St 31st Floor","","Los Angeles","Prasad S Yalamanchi","","sivaprasad@lotususainc.com","213-298-7100","Lotus Usa, Inc.,""213-298-7100","CA","","2014","90071-1602","SC","","238210, 334111, 334310, 334515, 423430, 423450, 484121, 511210, 517911, 517919, 532412, 532490, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541618, 561110, 561210, 561720, 561990, 611691, 621111, 621512, 811310, 812320","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"39","9519 E Rush St Ste A ","","South El Monte","Alexandra O Harada","","aharada@hogprinter.com","","HOG Inc. ",""626-279-5275","CA","www.hogprinter.com","1999","91733-1556","","","323111, 541430, 561910","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"40","2569 Knobcone Ln","","Lodi","Julie Myrah","","jmyrahenvironmental@gmail.com","","J Myrah Environmental, LLC","209-747-7994","CA","https://jmyrahenvironmental.com","2020","95242-8321","LL","Service","541620","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"41","21323 Pacific Coast Hwy Ste 101","","Malibu","KIMBERLY Devane","President","kim@divineimaging.com","310-579-4001","Divine Imaging Inc.,""310-579-4000","CA","http://www.divineimaging.com","2002","90265-5202","SC","Service","221330, 236210, 236220, 238220, 311920, 312112, 313210, 313230, 313310, 313320, 314110, 314120, 314910, 314999, 315110, 315190, 315210, 315220, 315240, 315280, 315990, 316210, 316998, 321920, 321999, 322121, 322211, 322212, 322219, 322220, 322230, 322291, 322299, 323111, 323113, 323120, 325130, 325211, 325611, 325612, 325910, 325992, 325998, 326111, 326112, 326113, 326121, 326122, 326130, 326140, 326150, 326160, 326191, 326199, 326220, 326299, 327110, 327212, 332215, 332216, 332510, 332613, 332618, 332994, 332999, 333112, 333120, 333241, 333243, 333244, 333249, 333314, 333316, 333318, 333413, 333414, 333415, 333514, 333515, 333517, 333519, 333912, 333921, 333924, 333991, 333992, 333993, 333994, 333997, 333999, 334111, 334112, 334118, 334210, 334220, 334290, 334310, 334416, 334418, 334419,

334510, 334512, 334516, 334613, 335121, 335122, 335129, 335210, 335220, 335311, 335312, 335931,
 335932, 335999, 336611, 336991, 336999, 337110, 337121, 337122, 337124, 337125, 337127, 337211,
 337212, 337214, 337215, 337910, 337920, 339112, 339113, 339114, 339115, 339116, 339920, 339940,
 339950, 339993, 339994, 339999, 423210, 423220, 423330, 423390, 423410, 423420, 423430, 423440,
 423450, 423610, 423620, 423690, 423710, 423720, 423730, 423740, 423830, 423840, 423850, 423910,
 423930, 423940, 423990, 424120, 424130, 424210, 424310, 424320, 424340, 424450, 424490, 424690,
 424950, 442110, 442210, 442291, 442299, 443141, 443142, 444130, 444190, 444210, 448110, 448190,
 448310, 448320, 451110, 452319, 453210, 453998, 484210, 493110, 511210, 532120, 532210, 532420,
 541511, 541512, 541519, 541519, 541990, 561210, 561720, 561990, 562111, 562112, 562119, 562211,
 562219, 562920, 611420, 722310, 811212, 811412", "Self-Certified Small Disadvantaged Business,
 Woman Owned"
 "42", "20834 MOONLAKE ST", "", "WALNUT", "Claire Bella", "", "customerservice@theuvcare.com", "", "TRIPLE
 N, LLC", "626-383-2680", "CA", "http://
 www.theuvcare.com", "2017", "91789-3123", "LL", "Manufacturing", "325612, 335220, 812990", "Asian
 Pacific American, Other Minority Owned, Woman Owned"
 "43", "2070 SAHARA WAY APT 5", "", "SANTA CLARA", "BRENDA
 BROWN", "", "BBELLBROWN01@HAMLINE.EDU", "", "PRESS &AND PLAY
 LLC", "612-222-8161", "CA", "", "2020", "95050-3544", "LL", "", "541840", "Asian Pacific American, Other
 Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "44", "9 Corporate Park Ste 100", "", "Irvine", "kathleen
 tetreault", "", "ktetreault@saddlebacksurveys.com", "949-215-8631", "Saddleback Surveys
 Inc.", "949-215-8630", "CA", "saddlebacksurveys.com", "2005", "92606-5171", "SC", "Construction,
 Service", "237210, 541340, 541370", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "45", "38075 VIA MAJORCA", "", "MURRIETA", "Jasmine Tang", "", "info@swissjasmine.com", "", "SWISS
 JASMINE LLC", "760-299-4918", "CA", "www.swissjasmine.com", "2020", "92562-8501", "LL", "", "339930,
 423920", "Asian Pacific American, Other Minority Owned, Woman Owned"
 "46", "1248 COOLIDGE AVE", "", "NATIONAL CITY", "Patricia I
 Romero", "President", "pat@pacwstbldrs.com", "619-325-0711", "PATRICIA I. ROMERO,
 INC.", "619-230-1904", "CA", "", "1986", "91950-4332", "SC", "Construction", "236210, 236220,
 561210", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "47", "11821 SLAUSON AVE", "", "SANTA FE SPRINGS", "Renee
 Dunstan", "", "RENEE@greensmetal.com", "562-464-0131", "Dunstan Enterprises,
 Inc.", "562-464-0125", "CA", "www.greensmetal.com", "2006", "90670-2219", "SC", "Manufacturing", "332510,
 332710, 332722, 332999", "Woman Owned"
 "48", "811 Palm St", "", "San Luis Obispo", "LAURA GOUGH", "", "laura@studio-2g.com", "", "Studio 2G
 Architects,

LLP","805-594-0771","CA","www.studio-2g.com","2005","93401-3238","","Service","236220, 541310, 541340, 541410","Self-Certified Small Disadvantaged Business, Woman Owned"

"49","4195 Bodega Ave ","","","Petaluma","DIXI DURHAM","","dixidurham@gmail.com","707-736-8416","CM TAYLOR ELECTRICAL CONTRACTORS, INC."

","707-490-8725","CA","","2010","94952-1201","","Construction","238210","Self-Certified Small Disadvantaged Business, Woman Owned"

"50","33265 Delaney Rd","","Barstow","Jacqueline Benavidez","","alexistrucking1@gmail.com","760-307-5253","W & J LAZARO, INC.","760-577-8696","CA","","2008","92311-9757","SC","","484220, 484230","Hispanic American, Other Minority Owned, Woman Owned"

"51","4665 MACARTHUR CT STE 200","","NEWPORT BEACH","Robin Wright","","rwright@wrightlegal.net","949-608-9142","Commercial Default Services, LLC","949-477-5050","CA","www.commercialdefault.com","2017","92660-1811","LL","","531390","Woman Owned"

"52","4000 Long Beach Blvd Ste 201","","Long Beach","Terry L Gray","","tgray@PeopleSolutionsHCS.com","562-427-4263","Peoplesolutions Healthcare Staffing, Inc.","562-988-8139","CA","www.PeopleSolutionsHCS.com","2011","90807-2617","SC","Service","561320","Service-Disabled Veteran, Veteran, Woman Owned"

"53","49950 JEFFERSON ST","","INDIO","Sheila A. House","","shouse@logichouse.com","760-875-6997","LOGIC HOUSE LTD.","310-871-2790","CA","www.logichouse.com","1990","92201-8810","SC","","541511, 541512, 541513, 541519, 541519, 541611","Woman Owned"

"54","1128 OLIVEWOOD DR","","MERCED","ROSELIN D CHARITAR","","rcharitar@yahoo.com","209-381-0480","Charitar, Roselin","209-564-8184","CA","www.charitarrealty.com","2006","95348-1210","","Service","531190, 531190, 531210, 531311, 531320, 531390, 541620, 561210, 561612, 561720, 561730, 561740, 561790, 562111, 562112, 562119, 562998","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"55","33157 Camino Capistrano Ste B","","San Juan Capistrano","Damaris Reyes","","Dreyes@vfrimportexport.com","","VFR Import Export Inc.","949-481-6631","CA","https://vfrimportexport.com","2011","92675-4828","SC","Manufacturing, Service","423450, 423840, 424990, 425120, 446191","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"56","24 BOSWORTH ST","","SAN FRANCISCO","Karena A Feng","","afengre@gmail.com","","FENG RE, INC.","650-350-9088","CA","http://myfengre.com","2013","94112-1002","","Service","339112, 423450","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged

Business, Woman Owned"

"57","1204 Yosemite Dr","","Lake Arrowhead","Heather Langle","","Made4shadedesigns@gmail.com","","Heather Langle","909-255-5044","CA","","2010","92352-0000","","","238190, 238990, 238990, 332323, 332999, 337124, 337215, 337920, 339950, 541410, 541490, 711510, 811310","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"58","4025 Hancock St Suite 100","","San Diego","Susan Stone","Sales Manager","sstone@bluetech.com","619-497-6070","Blue Tech Inc.","619-497-6060","CA","http://www.bluetech.com","1984","92110-5167","","Manufacturing, Service","333244, 333414, 334111, 334112, 334118, 334210, 334220, 334290, 334310, 334412, 334417, 334418, 335929, 423410, 423420, 423430, 423440, 423490, 423610, 423620, 517911, 519130, 541519","Woman Owned"

"59","309 Agate St","","Laguna Beach","Mallory McCamant","","mallory@lagunagreenworks.com","","Laguna Greenworks LLC","949-371-3310","CA","www.lagunagreenworks.com","2009","92651-3211","LL","","238290, 423220, 423440, 423610, 423720","Woman Owned"

"60","1290 N MILLER ST","","ANAHEIM","MICHELLE LEDBETTER","Vise President","MLEDBETTER@CMIAERO.COM","","CALIFORNIA MANUFACTURING, INC.","714-666-1557","CA","www.californiamanufacturinginc.com","2001","92806-1933","SC","Manufacturing","332710, 332721, 332999","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"61","12130 Lomica Dr","","San Diego","Linda Rosenberg","","heavymetalsteelco@gmail.com","858-815-7004","Heavy Metal Steel Company, Inc.","760-522-7969","CA","www.heavymetalsteel.com","2014","92128-2716","","Construction","236220, 238120, 331110, 332312, 423510","Self-Certified Small Disadvantaged Business, Woman Owned"

"62","211 Dupont St Ste 105","","Corona","Mary Wilson","","wtconstructionbw@gmail.com","","WT Construction Services, Inc.","951-738-9249","CA","","2008","92879-6019","","","236116, 236220, 624230","Self-Certified Small Disadvantaged Business, Woman Owned"

"63","1045 W AVENUE 37","","LOS ANGELES","Jennifer Grappone","","info@yourseoplan.com","","GRAVITY SEARCH MARKETING, LLC","323-223-0803","CA","https://www.yourseoplan.com","2006","90065-3220","LL","","541613, 541810, 541820, 541830, 541990","Woman Owned"

"64","4245 Irving Pl","","Culver City","Beate Chelette","","bc@beatechelette.com","310-558-0402","Chelette Enterprises, Inc.","310-558-4248","CA","www.BeateChelette.com","2009","90232-2813","SC","Service","541611, 541612, 541618, 611430, 611699","Self-Certified Small Disadvantaged Business, Woman Owned"

"65","609 N Encina St","","Visalia","Karen MacKenzie","","evab@vetconconstruction.com","","Vet

Con, LLC", "559-627-5601", "CA", "", "2016", "93291-3603", "LL", "Construction, Service", "236210, 236220, 237110, 237130, 237310, 237990, 237990, 238120, 238140, 238160, 238190, 238210, 238220, 238310, 238320, 238330, 238390, 238910, 238990, 238990, 335122, 423450, 541310, 541320, 541330, 541330, 541330, 541360, 541370, 541410, 541620, 561730", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"66", "6319 CHORLITO ST", "", "CARLSBAD", "Jayanthy Haripriyan", "", "jay@jhtechllc.com", "", "JH TECH LLC", "858-353-5203", "CA", "jhtechllc.com", "2020", "92009-4409", "LL", "", "541511, 541512, 541513, 541519, 541519", "Other Minority Owned, Subcontinent Asian American, Woman Owned"

"67", "350 10th Ave Ste 1000", "", "San Diego", "ANIA

KAMINSKA", "", "ania@worksters.com", "408-280-7881", "Worksters Inc", "415-948-4731", "CA", "https://www.worksters.com", "2011", "92101-8705", "SC", "Service", "423430, 541219, 541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541611, 541690, 541990, 561110, 561320", "Self-Certified Small Disadvantaged Business, Woman Owned"

"68", "2173 Salk Ave Ste 250", "", "Carlsbad", "Lovie Edwards", "", "lovie@caeteris.net", "", "Caeteris Paribus LLC", "619-449-9925", "CA", "", "2019", "92008-7383", "LL", "Service", "541213, 541214, 541219", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"69", "1807 Navy Dr Ste 7", "", "Stockton", "Maya

Griffin", "", "agpaintingservices1@gmail.com", "", "Maya

Griffin", "209-594-2429", "CA", "", "2011", "95206-1128", "", "Construction, Service", "236118, 238150, 238310, 238320, 238390, 238910, 238990, 238990, 561720, 562910, 562910", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"70", "5 SHELTER POINT CT", "", "SACRAMENTO", "Donna Huntingdale", "", "busdev@building-rx.com", "", "BUILDING RX", "530-867-1971", "CA", "http://building-rx.com", "2011", "95831-1415", "SC", "Service", "236210, 236220, 541310, 541330, 541330, 541330, 541330, 541611, 541990", "Self-Certified Small Disadvantaged Business, Woman Owned"

"71", "2207 Garnet Ave, Suite N", "", "San Diego", "Sydney

Cody", "", "scody@vanguardpacificllc.com", "", "Vanguard Pacific

LLC", "251-424-2858", "CA", "", "2006", "92109-3713", "LL", "Construction, Service", "237110, 237310, 237990, 237990, 238110, 238120, 238160, 238190, 238210, 238290, 238310, 238320, 238330, 238390, 238910, 238990, 238990, 541330, 541330, 541330, 541330, 541370, 541611, 561210, 561720, 561730, 611430", "Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"72", "388 W 15th St", "", "San Pedro", "Leilani

Lacusong", "", "leila24f@aol.com", "213-402-8445", "Lacusong, Leilani", "213-949-4240", "CA", "http://

www.leis-consulting-group.com","2015","90731-4806","","Construction, Service","236220, 237110, 237310, 238130, 238140, 238160, 238210, 238220, 238320, 238990, 238990, 532412, 541219, 541310, 541320, 541611, 541618, 561210, 561320, 561720, 562910, 562910, 611430, 624120, 624221, 624229","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "73","201 University Ave","","Berkeley","Dan Augustine","","dan@baygreen.com","866-519-4460","BAYGREEN, INC.","415-621-1393","CA","www.baygreen.com","2009","94710-1618","SC","Service","336611, 336612, 488390, 488999, 541990, 562111, 562211, 562219, 562910, 562910, 562991","Self-Certified Small Disadvantaged Business, Woman Owned"
 "74","1012 3RD ST APT 208","","SANTA MONICA","Brittany Rosenthal","","brose@brittconnects.com","","BRITT CONNECTS LLC","309-631-1105","CA","https://www.brittconnects.com/","2019","90403-3728","LL","","541612, 541618, 561311","Woman Owned"
 "75","3733 E Pacific Ave","","Sacramento","Elizabeth Bagwell","","bbagwell@pinonheritage.com","","Pinon Heritage Solutions LLC","916-926-2736","CA","https://pinonheritage.com/","2018","95820-1010","LL","Service","541620, 541690, 541720, 611430","Self-Certified Small Disadvantaged Business, Woman Owned"
 "76","12734 Branford St Unit 12","","Arleta","Stephanie K Allen","","stephanie@alziebler.com","818-899-1754","Alziebler Incorporated","818-896-9833","CA","","1959","91331-6828","","332710, 332721, 336412, 336413","Self-Certified Small Disadvantaged Business, Woman Owned"
 "77","6597 SANDY LN","","RIVERSIDE","DAVID ROSENTHAL","","rosenthalranch@sbcglobal.net","951-343-2953","TD GENERAL CONTRACTING INC.","951-741-2252","CA","","2007","92505-2027","CP","","236115, 236118, 236210, 236220, 238110, 238130, 238160, 238190, 238320, 238390, 238990","Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business"
 "78","160 W Island Avenue","","San Diego","Celia Hunter","Principal","celia@hunterpacificgroup.com","619-789-0007","Hunter Pacific Group","619-232-2321","CA","http://www.hunterpacificgroup.com","1999","92101-6704","SC","Service","221114, 221115, 221122, 221310, 221320, 237110, 237130, 238210, 238220, 238290, 532111, 532120, 532412, 532490, 541330, 541330, 541330, 541380, 541511, 541512, 541513, 541519, 541519, 541611, 541612, 541614, 541618, 541620, 541690, 541810, 541820, 541830, 541840, 541850, 541860, 541870, 541890, 541910, 541990, 561210, 561320, 562112","Self-Certified Small Disadvantaged Business, Woman Owned"
 "79","1901 AVENUE OF THE STARS STE 294","","LOS ANGELES","Tiauna

Jackson", "", "tj@tja.agency", "", "JACKSON AGENCY LLC,
 THE", "818-538-5305", "CA", "", "2015", "90067-6001", "", "", "541613, 561499, 711410", "Black American,
 Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran,
 Veteran, Woman Owned"
 "80", "1070 Perkins Way", "", "Sacramento", "Margaret Scantlebury", "", "meg@dogtrot-
 historical.com", "", "Dogtrot Historical Consulting
 LLC", "916-995-3868", "CA", "", "2019", "95818-3639", "LL", "", "541620, 712120", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "81", "4909 Tidewater Ave", "", "Oakland", "Mary E Glynn", "", "mglynn@mgcontainer.com", "", "MG
 Container Services, LLC.", "415-298-2880", "CA", "", "2018", "94601-4914", "SC", "Manufacturing,
 Service", "332216, 332439, 423840, 484110", "Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "82", "1012 W WASHINGTON ST", "", "San Diego", "KELLEY
 SVOBODA", "", "kelley.svoboda@consultartemis.com", "619-923-5050", "Artemis Consulting,
 LLC", "619-379-9974", "CA", "http://
 www.consultartemis.com", "2005", "92103-1808", "LL", "Service", "541219, 541330, 541330, 541330,
 541330, 541611, 541618, 541990, 561499, 611430", "Woman Owned"
 "83", "251 S mission rd", "", "LOS ANGELES", "Mia Lehrer", "", "mia@studio-mla.com", "213-384-3833", "MLA
 Green, Inc.", "213-384-3844", "CA", "http://www.studio-
 mla.com", "1997", "90033-3235", "SC", "Service", "541320, 541611", "Hispanic American, Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "84", "1932 Siesta Calle", "", "El Cajon", "Maura Westphall", "", "maura@brainpan.com", "", "Brainpan,
 Inc.", "619-672-9423", "CA", "www.brainpan.com", "2015", "92019-1168", "SC", "Service", "511210, 518210,
 541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 611420", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "85", "2759 Maria St", "", "Pleasanton", "Tasveer Kour", "", "baycitycleaners@yahoo.com", "", "BAY CITY
 CLEANERS", "510-432-4282", "CA", "", "2010", "94588-8439", "", "", "561720, 561740", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "86", "1595 Archer Rd", "", "San Marcos", "Ramona
 Probasco", "", "Ramona@inshieldwiper.com", "", "Inshield Wiper,
 LLC", "858-945-1112", "CA", "www.inShieldWiper.com", "2006", "92078-1005", "LL", "", "325612, 339994,
 423120, 423860, 424690, 811192", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "87", "1246 Mesa Rd", "", "Nipomo", "Laura Cole", "", "laura@terravas.com", "", "Laura
 Cole", "831-444-5915", "CA", "www.terravas.com", "2017", "93444-9326", "", "Service", "327999, 424930,
 444220, 453998, 561730, 812220", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "88", "13432 WENTWORTH ST", "", "PACOIMA", "Virginia

Cespedes","Secretary","iec@iectrees.com","818-997-0938","INTERNATIONAL ENVIRONMENTAL CORPORATION","818-892-9341","CA","https://www.iectrees.com","1973","91331-6347","SC","Service","561730","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "89","1342 CREEKSIDE DR","","","WALNUT CREEK","Debie A Montana","","dmontana@sequoiaeco.com","","SEQUOIA ECOLOGICAL CONSULTING, INC.,""925-989-7011","CA","www.sequoiaeco.com","2011","94596-5732","SC","Service","115310, 115310, 115310, 541620, 541690, 541990, 813312","Self-Certified Small Disadvantaged Business, Woman Owned"
 "90","36806 Pebley Ct","","","Winchester","Leah S West","","leah@digwithair.com","951-223-3636","Ultra Engineering Contractors, Inc.,""951-223-3552","CA","","2012","92596-8928","SC","Construction, Service","561990","Self-Certified Small Disadvantaged Business, Woman Owned"
 "91","2615 Auto Park Way","","","Escondido","Sherry R Kirkpatrick","","skirkpatrick@srkeng.com","","SRK Engineering Inc.,""760-294-4012","CA","www.srkengineering.com","2014","92029-2089","SC","Construction, R and D","237110, 237310, 237990, 237990, 541330, 541330, 541330","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "92","681 ROCKDALE DR","","","SAN FRANCISCO","Patricia Farnam","","prf@loft-ad.com","","LOFT ARCHITECTURE + DESIGN, INC.,""415-848-9009","CA","loft-ad.com","2019","94127-1719","SC","Service","541310","Self-Certified Small Disadvantaged Business, Woman Owned"
 "93","29780 PARK CITY AVE","","","MENIFEE","Angela B Nevin","","angel@arplumbingsystems.com","951-639-8020","AR PLUMBING SYSTEMS","951-442-5427","CA","","2018","92584-8621","","","236118, 236210, 237110, 237310, 237990, 237990, 238220","Self-Certified Small Disadvantaged Business, Woman Owned"
 "94","985 S CARMELINA AVE","","","LOS ANGELES","Margot Garber","","margot@shellhermansearch.com","","SHELLI HERMAN & ASSOCIATES INC","800-396-0595","CA","","2010","90049-5807","SC","Service","541990","Woman Owned"
 "95","3032 GREENVIEW PL","","","FULLERTON","Krystal Allen","","burkalleninc@gmail.com","","BURK ALLEN, INC.,""714-606-8876","CA","","2019","92835-3112","SC","","238990, 238990","Self-Certified Small Disadvantaged Business, Woman Owned"
 "96","5 LILAC","","","IRVINE","Sheryl Cotner","","Blisiful@gmail.com","","BLISIFUL, LLC","949-385-0211","CA","www.blisiful.com","2020","92618-6908","","","541618","Self-Certified Small Disadvantaged Business, Woman Owned"
 "97","102 S FLOWER HILL ST","","","BREA","Lan Knudtson","","lanknudtson@gmail.com","","EXSOULLENT

LLC","714-345-0290","CA","www.exsoulent.com","2018","92821-4750","LL","","446199, 454110","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "98","2400 FENTON ST STE 204","","CHULA VISTA","Pam Baker","","pam@vantageid.com","619-482-3168","VANTAGE ID APPLICATIONS","619-678-0154","CA","http://www.vantageid.com","1992","91914-3501","SC","","322299, 323120, 333244, 334111, 334118, 334290, 335122, 423430, 423450, 423840, 518210, 541511, 541512, 541519, 541519, 561621, 561910, 561990","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "99","1034 S Plymouth Blvd","","Los Angeles","Elizabeth Liang","","acsoloshow@gmail.com","","Liang, Elizabeth C","213-804-8866","CA","","2013","90019-6823","","Service","541990, 711510","Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "100","300 E State St # 506","","Redlands","David Mendoza","","dmendoza@leadershipdimensionsinc.com","","Leadership Dimensions Inc.","951-444-7405","CA","www.theldigroup.com","2012","92373-5235","","","541611, 541612, 541613, 541614, 541618, 541690","Hispanic American, Self-Certified Small Disadvantaged Business, Woman Owned"
 "101","16250 HOMECOMING DR UNIT 1473","","CHINO","Warwin Davis","","globaldirect11@gmail.com","","GLOBAL DIRECT ENTERPRISES LIMITED LIABILITY CO.","949-287-3439","CA","","2020","91708-8857","","","236210, 236220, 452311, 531311, 561210, 561720, 561730","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "102","6790 EMBARCADERO LN STE 100","","CARLSBAD","Amy Rowland","","amy@pangeabiological.com","","Okapi Environmental Group, Inc.","760-468-7065","CA","","2013","92011-3278","SC","","541370, 541620, 541690, 541990, 611430","Self-Certified Small Disadvantaged Business, Woman Owned"
 "103","543 N MCCADDEN PL","","LOS ANGELES","Brian Rouso","","brian@bfourproducts.com","","B FOUR, LLC","323-533-8459","CA","","2020","90004-1027","LL","","315190, 315210, 315220, 315240, 315280, 315990, 339112, 339113, 423450","Woman Owned"
 "104","1000 DETROIT AVE STE J","","CONCORD","wei huang","","walnutbird29@gmail.com","","ZEN TOOLWORKS, INC.","925-818-2027","CA","","2013","94518-2427","","","332216, 333249, 333517, 335312, 335991, 518210","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "105","541 S SPRING STREET STE 104","","LOS ANGELES","Ulviyya Nasibova","","uli@gelateriauli.com","","GELATERIA ULI LLC","323-337-2036","CA","www.gelateriauli.com","2012","90013-1973","LL","","311520,

722515","Woman Owned"
 "106","5620 PASEO DEL NORTE","","CARLSBAD","LIZA
 CHAVEZ","Owner","uasales@msn.com","775-414-6457","LIZA CHAVEZ","760-696-8826","CA","https://
 www.universalaircraft.net","1996","92008-4444","SL","Service","336411, 423860, 441229, 481219,
 488190, 532411, 811420","Hispanic American, Woman Owned"
 "107","6874 Arverne Ct ","","San Diego","Elizabeth Bowe","","elizabeth.i.bowe@gmail.com","","32
 North Solutions, Inc. ","520-603-0862","CA","http://www.
 32northsolutions.com/","2015","92111-3309","SC","R and D, Service","541330, 541330, 541330,
 541330, 541512, 541611, 541990, 561990","Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "108","1633 BAYSHORE HWY STE 220","","BURLINGAME","Kelly L.
 Monroe","","kmonroe@fersblueprint.com","","MONROE TEAM, INC,
 THE","650-576-3349","CA","www.fersblueprint.com","2010","94010-1535","SC","Service","541611,
 541612, 541618, 611430, 611699, 611710","Woman Owned"
 "109","600 KELMORE ST","","MOSS BEACH","Carolyn Gerin","","carolyn@subsetllc.com","","SUBSET
 CREATIVE LLC","415-570-3879","CA","http://
 www.subsetllc.com","2020","94038-9709","LL","Service","323120, 541430, 541490, 541611, 541613,
 541614, 541618, 541810, 541820, 541830, 541840, 541850, 541860, 541870, 541890, 541910, 541921,
 541922","Self-Certified Small Disadvantaged Business, Woman Owned"
 "110","22134 Sherman Way ","","Canoga Park","Fawzia
 Dabiri","","fawzia@aed.md","818-227-2724","National Advanced Endoscopy Devices, Inc.
 ","818-227-2720","CA","http://www.aed.md","1992","91303-1136","","Manufacturing,
 Service","339112, 339113, 423450, 511210, 518210, 541990, 811219, 811310","Asian Pacific
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "111","2215 21st St","","Sacramento","ANNE C
 Staines","","anne@sagentmarketing.com","916-283-4025","Proprose LLC","916-359-8316","CA","http://
 www.sagentmarketing.com","2004","95818-1709","LL","Service","541613, 541810, 541820, 541890,
 541910","Woman Owned"
 "112","1200 LAKESHORE AVE APT 7B","","OAKLAND","MYNEIKA WHITE","PRESIDENT/
 CEO","MYNEIKAB@BEATTYS2.com","201-880-0717","BEATTY'S SERVICES,
 INC.","800-878-9658","CA","https://
 www.beattysservices.com","1989","94606-1620","","Service","238320, 238350, 485320, 485991,
 541199, 541219, 561311, 561320, 561410, 561421, 561720, 722320, 812112","Black American,
 Community Development Corporation Owned Firm, Other Minority Owned, Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "113","2050 Fair Park Ave Apt 211","","Los Angeles","April N

Hiller", "", "april@corgicreativeconsulting.com", "", "CORGI CREATIVE CONSULTING LLC", "773-729-7675", "CA", "http://www.corgicreativeconsultingllc.com", "2019", "90041-1984", "LL", "Service", "541310, 541330, 541330, 541330, 541330, 541611, 541618", "Self-Certified Small Disadvantaged Business, Woman Owned" "114", "16401 San Pablo Ave Spc 439", "", "San Pablo", "DANA F BREWER", "", "dana@cisnetworks.net", "510-255-2950", "Computer Information Station Inc.", "510-255-2950", "CA", "http://www.cisnetworks.net", "2011", "94806-1329", "SC", "Service", "518210, 541511, 541512, 541519, 541519, 811212", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "115", "1704 S Vineyard Ave", "", "Ontario", "Tina Richter", "", "tina@trimedatech.com", "", "Trimeda Tech, Inc.", "909-731-4236", "CA", "www.trimedatech.com", "2020", "91761-7746", "SC", "", "326199, 333511, 339112", "Self-Certified Small Disadvantaged Business, Woman Owned" "116", "75 Aero Camino Ste 103", "", "Goleta", "Kelly Jensen", "President", "kelly@jensenav.com", "805-963-2543", "JAV, Inc.", "805-962-0110", "CA", "http://www.jensenav.com", "1997", "93117-3195", "", "", "238210, 334290, 334310, 443142, 453998, 541990", "Woman Owned" "117", "730 Garrett Ln", "", "Arroyo Grande", "JADE CHANG", "", "jade@gideonusa.com", "866-827-8062", "GIDEON CONTRACTING, LIMITED LIABILITY COMPANY", "210-372-3090", "CA", "", "2005", "93420-9619", "LL", "Construction, Service", "236210, 236220, 237110, 237120, 237310, 237990, 237990, 238120, 238130, 238140, 238160, 238210, 238220, 238310, 238320, 238910, 238990, 238990", "Asian Pacific American, Woman Owned" "118", "343 E Main St Ste 710", "", "Stockton", "Ginger A Sepulveda", "", "ginger@gcjinc.com", "209-244-7332", "Gcj Inc.", "209-229-5444", "CA", "www.gcjinc.com", "2008", "95202-2977", "", "Construction", "236210, 236220, 237110, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "119", "1589 Michael Ln", "", "Pacific Palisades", "Nancy Forman", "", "nancy@languageliasion.com", "", "Forman, Nancy", "310-922-7271", "CA", "http://www.languageliasion.com/", "1988", "90272-2025", "", "", "541720, 541930, 611630, 611710", "Self-Certified Small Disadvantaged Business, Woman Owned" "120", "10734 Dabney Dr Apt 62", "", "San Diego", "Shizue Teshima", "", "Shizue@wecleansandiego.com", "", "Takeuchi Commercial Cleaning Services, LLC", "858-472-3142", "CA", "www.Wecleansandiego.com", "2016", "92126-2649", "LL", "Service", "311991, 541611, 561110, 561210, 561720, 561740, 561990", "Other Minority Owned, Self-Certified Small

Disadvantaged Business, Woman Owned"

"121","3739 Haines St","","San Diego","Greenfield Nguyen","","greenfield@educational-resources.org","","Nguyen, Greenfield","858-208-7353","CA","www.educational-resources.org","2011","92109-6621","","Service","611710","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"122","510 S HEWITT ST, UNIT 408","","LOS ANGELES","VIVIAN RUTHERFORD","","vivian@roninllc.com","818-973-7193","RONIN STAFFING LLC","818-973-7135","CA","","2008","90013-1659","SC","","541214, 541219, 541330, 541340, 541420, 541430, 541490, 541511, 541512, 541611, 541612, 541613, 541614, 541618, 541620, 541690, 541711, 541712, 541720, 541910, 541930, 541990, 561210, 561311, 561320, 561612","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"123","65 N RAYMOND AVE STE 235","","PASADENA","KEN BATCHELOR","","kbatchelor@dmimusic.com","","Disc Marketing, LLC","626-304-1628","CA","http://www.dmimusic.com","1997","91103-4522","LL","","541613, 541890, 711320","Other Minority Owned, Woman Owned"

"124","29429 Masters Dr","","Murrieta","ROSEMARIE U KANEHE","","estimating@alohaconstructions.com","760-736-4057","Aloha Construction Services, Inc.","760-708-9141","CA","http://www.alohaconstructionservices.com/","2006","92563-5856","","Construction, Service","236220, 237210, 237310, 237990, 237990, 238330, 238910, 238990, 238990, 484210, 493110, 532412, 561730, 562219, 562910, 562910, 811310","Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"125","2759 Maria St","","Pleasanton","Tasveer Kour","","baycitycleaners@gmail.com","","Tasveer Kour","510-432-4282","CA","www.baycitycleaners.com","2010","94588-8439","","","561720, 561740","Woman Owned"

"126","517 Walnut Ave","","Redlands","Bethany Sloan","","operations@popsbirding.com","909-797-2575","Pop's Birding Co, LLC","909-790-2411","CA","www.PopsBirding.com","2010","92373-6728","LL","Manufacturing","423990","Woman Owned"

"127","1452 CAMELOT DR","","CORONA","NANCY ARZATE","","NANCY@GCTLOGISTICSINC.COM","","GCT LOGISTICS, INC.","951-422-3030","CA","","2020","92882-4723","","","488510, 488510","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"128","13618 VALLEYHEART DR N","","SHERMAN OAKS","Andrew Brecker","","andrew.speakeasy@gmail.com","","SPEAKEASY LLC","323-793-9772","CA","","2018","91423-3126","","","512110","Self-Certified Small Disadvantaged Business, Woman Owned"

"129","795 E Washington Blvd ","","Los Angeles","Bahar Kamjoo","","mack@essentialcares.com","","Essential Cares Supplies, Inc.",
 ", "213-743-1402", "CA", "www.essentialcares.com", "2002", "90021-3043", "", "", "339113, 423450", "Woman Owned"

"130","2620 FINANCIAL CT # 101", "", "SAN DIEGO", "Dana Kerrigan", "", "dana@destinationconcepts.com", "", "Destination Concepts, Inc.", "858-795-3147", "CA", "", "1998", "92117-3459", "", "", "561599", "Woman Owned"

"131","34 W Santa Clara St", "", "San Jose", "Mukemmel Sarimsakci", "", "mike.sarimsakci@alterraworldwide.com", "", "MCKEAGAN BUILDING, LLC", "650-515-2245", "CA", "", "2007", "95113-1806", "LL", "", "423450", "Woman Owned"

"132","770 L ST STE 950", "", "SACRAMENTO", "Noelani Bailey", "", "noebailey2@gmail.com", "", "NCB GROUP LLC", "916-509-3549", "CA", "", "2016", "95814-3361", "LL", "", "511210, 541690, 541910, 541990", "Self-Certified Small Disadvantaged Business, Woman Owned"

"133","9678 LEWIS AVE", "", "CALIFORNIA CITY", "Lori E Wilkens", "", "lori.wilkens@inquillc.com", "760-517-9023", "INQU, LLC", "760-517-8824", "CA", "http://www.inquillc.com", "2010", "93505-6202", "LL", "Service", "335122, 336411, 541330, 541330, 541330, 541511, 541512, 541513, 541611, 541618, 541690, 541715, 541715, 541715, 541715, 561210", "Service-Disabled Veteran, Veteran, Woman Owned"

"134","1041 W Main St Ste 130", "", "Barstow", "Marilupe Chavez", "", "marilupe@jcjchavez.com", "760-371-2496", "JCJ Chavez Construction Incorporated", "760-375-2802", "CA", "www.jcjchavez.com", "2017", "92311-2670", "SC", "Construction, Manufacturing", "236118, 236220, 237990, 237990, 238110, 238130, 238210, 238220, 238350, 238910, 238990, 238990, 541340", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"135","504 Park Ln", "", "Corona", "Trielle Hart", "", "info@kdzbrands.com", "951-393-0019", "KDZ BRANDS, TRANSPORT & LOGISTICS, INC", "951-393-0019", "CA", "", "2020", "92879-2540", "", "Manufacturing, Service", "424330, 442110, 448120, 448130, 448190, 448210, 484110, 484121, 484122, 492110, 492210", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"136","2000 E 30TH ST APT 12", "", "OAKLAND", "Sarah Wong", "", "info@metamorphosis101.me", "", "SARAH'S CONSULTING SERVICES LLC", "510-825-8055", "CA", "", "2020", "94606-3444", "LL", "Service", "446199, 541612, 611710, 624310, 812990", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"137","231 Travis Ct", "", "Suisun City", "KERLITA HACKER", "", "k.hacker@shmechanicalinc.com", "", "SH Mechanical Inc.", "707-450-7808", "CA", "", "2010", "94585-2441", "", "Construction, Service", "236118, 236220, 238210, 238220, 238290, 238390, 238990, 238990, 333415, 541350, 561210, 561730,

811310", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "138", "7736 Marker Rd", "", "San Diego", "ROBERTSTEMLER MEDIA", "", "becky@robertstemlermedia.com", "", "ROBERTSTEMLER MEDIA LLC", "858-780-2550", "CA", "", "2004", "92130-5617", "LL", "", "541830", "Woman Owned"
 "139", "7008 LA CUESTA CT", "", "VENTURA", "GITA Murthy", "", "gmurthy@roreinc.com", "858-404-7395", "RORE, INC.", "858-404-7393", "CA", "", "2003", "93003-1453", "SC", "Construction, Service", "236210, 236220, 237110, 237120, 237310, 237990, 237990, 238160, 238210, 238910, 238990, 532412, 541330, 541330, 541330, 541330, 541620, 562910, 562910", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"
 "140", "804 Pierview Way Ste 212 ", "", "Oceanside", "REBECCA R. Rubin", "", "rrr@marstel-day.com", "540-371-3323", "MARSTEL-DAY, LLC", "703-839-5512", "CA", "", "2002", "92054-2863", "LL", "", "541330, 541330, 541330, 541330, 541611, 541618, 541620, 541690, 541720, 541820, 541990, 562910, 562910, 813312", "Woman Owned"
 "141", "11533 W PICO BLVD", "", "Los Angeles", "Toni Lewis", "", "toni@lewisschoeplein.com", "310-231-0333", "Lewis & Schoeplein Architects", "310-231-0300", "CA", "lewisschoeplein.com", "1998", "90064-1519", "", "", "541310, 541320, 541410", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "142", "101 JEFFERSON DR FL 1", "", "Menlo Park", "Melanie Jacobson", "", "melanie@integrateddesign360.com", "", "INTEGRATED DESIGN 360, LLC", "415-350-1116", "CA", "www.integrateddesign360.com", "2011", "94025-1114", "LL", "", "541618, 541620", "Woman Owned"
 "143", "1101 Pike Ln", "", "Oceano", "Kailey Sohn", "", "rbakerinc@outlook.com", "805-489-1653", "R Baker, Inc", "805-489-8711", "CA", "", "1978", "93445-9403", "", "Construction, Service", "221310, 221320, 237110, 237210, 562219", "Woman Owned"
 "144", "10435 MONTEREY ROAD", "", "GILROY", "ANTOINETTE SCHREDER", "", "antoinette@101buildersinc.com", "", "101 BUILDERS, INC.", "408-842-3355", "CA", "", "2018", "95020-9606", "", "", "236220", "Woman Owned"
 "145", "10511 RESEDA BLVD", "", "PORTER RANCH", "roya saberzadeh", "", "roya@rochiesinc.com", "", "Rochie's Inc.", "818-612-5425", "CA", "www.rochiesinc.com", "1989", "91326-3128", "SC", "Manufacturing, Service", "314999, 315210, 315220, 315240, 315280, 315990, 323113, 424310, 425120, 451130, 541430, 541490, 541613, 541810, 541890", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "146", "3610 CENTRAL AVE STE 400", "", "RIVERSIDE", "Cindy Lincicome", "", "cindy@tliconstruction.net", "", "TLI CONSTRUCTION,

Hiller", "", "april@corgicreativeconsulting.com", "", "CORGI CREATIVE CONSULTING LLC", "773-729-7675", "CA", "http://www.corgicreativeconsultingllc.com", "2019", "90041-1984", "LL", "Service", "541310, 541330, 541330, 541330, 541330, 541611, 541618", "Self-Certified Small Disadvantaged Business, Woman Owned" "114", "16401 San Pablo Ave Spc 439", "", "San Pablo", "DANA F BREWER", "", "dana@cisnetworks.net", "510-255-2950", "Computer Information Station Inc.", "510-255-2950", "CA", "http://www.cisnetworks.net", "2011", "94806-1329", "SC", "Service", "518210, 541511, 541512, 541519, 541519, 811212", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "115", "1704 S Vineyard Ave", "", "Ontario", "Tina Richter", "", "tina@trimedatech.com", "", "Trimeda Tech, Inc.", "909-731-4236", "CA", "www.trimedatech.com", "2020", "91761-7746", "SC", "", "326199, 333511, 339112", "Self-Certified Small Disadvantaged Business, Woman Owned" "116", "75 Aero Camino Ste 103", "", "Goleta", "Kelly Jensen", "President", "kelly@jensenav.com", "805-963-2543", "JAV, Inc.", "805-962-0110", "CA", "http://www.jensenav.com", "1997", "93117-3195", "", "", "238210, 334290, 334310, 443142, 453998, 541990", "Woman Owned" "117", "730 Garrett Ln", "", "Arroyo Grande", "JADE CHANG", "", "jade@gideonusa.com", "866-827-8062", "GIDEON CONTRACTING, LIMITED LIABILITY COMPANY", "210-372-3090", "CA", "", "2005", "93420-9619", "LL", "Construction, Service", "236210, 236220, 237110, 237120, 237310, 237990, 237990, 238120, 238130, 238140, 238160, 238210, 238220, 238310, 238320, 238910, 238990, 238990", "Asian Pacific American, Woman Owned" "118", "343 E Main St Ste 710", "", "Stockton", "Ginger A Sepulveda", "", "ginger@gcjinc.com", "209-244-7332", "Gcj Inc.", "209-229-5444", "CA", "www.gcjinc.com", "2008", "95202-2977", "", "Construction", "236210, 236220, 237110, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned" "119", "1589 Michael Ln", "", "Pacific Palisades", "Nancy Forman", "", "nancy@languageliasion.com", "", "Forman, Nancy", "310-922-7271", "CA", "http://www.languageliasion.com/", "1988", "90272-2025", "", "", "541720, 541930, 611630, 611710", "Self-Certified Small Disadvantaged Business, Woman Owned" "120", "10734 Dabney Dr Apt 62", "", "San Diego", "Shizue Teshima", "", "Shizue@wecleansandiego.com", "", "Takeuchi Commercial Cleaning Services, LLC", "858-472-3142", "CA", "www.Wecleansandiego.com", "2016", "92126-2649", "LL", "Service", "311991, 541611, 561110, 561210, 561720, 561740, 561990", "Other Minority Owned, Self-Certified Small

Disadvantaged Business, Woman Owned"

"121","3739 Haines St","","San Diego","Greenfield Nguyen","","greenfield@educational-resources.org","","Nguyen, Greenfield","858-208-7353","CA","www.educational-resources.org","2011","92109-6621","","Service","611710","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"122","510 S HEWITT ST, UNIT 408","","LOS ANGELES","VIVIAN RUTHERFORD","","vivian@roninllc.com","818-973-7193","RONIN STAFFING LLC","818-973-7135","CA","","2008","90013-1659","SC","","541214, 541219, 541330, 541340, 541420, 541430, 541490, 541511, 541512, 541611, 541612, 541613, 541614, 541618, 541620, 541690, 541711, 541712, 541720, 541910, 541930, 541990, 561210, 561311, 561320, 561612","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"123","65 N RAYMOND AVE STE 235","","PASADENA","KEN BATCHELOR","","kbatchelor@dmimusic.com","","Disc Marketing, LLC","626-304-1628","CA","http://www.dmimusic.com","1997","91103-4522","LL","","541613, 541890, 711320","Other Minority Owned, Woman Owned"

"124","29429 Masters Dr","","Murrieta","ROSEMARIE U KANEHE","","estimating@alohaconstructionsi.com","760-736-4057","Aloha Construction Services, Inc.","760-708-9141","CA","http://www.alohaconstructionservices.com/","2006","92563-5856","","Construction, Service","236220, 237210, 237310, 237990, 237990, 238330, 238910, 238990, 238990, 484210, 493110, 532412, 561730, 562219, 562910, 562910, 811310","Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"125","2759 Maria St","","Pleasanton","Tasveer Kour","","baycitycleaners@gmail.com","","Tasveer Kour","510-432-4282","CA","www.baycitycleaners.com","2010","94588-8439","","","561720, 561740","Woman Owned"

"126","517 Walnut Ave","","Redlands","Bethany Sloan","","operations@popsbirding.com","909-797-2575","Pop's Birding Co, LLC","909-790-2411","CA","www.PopsBirding.com","2010","92373-6728","LL","Manufacturing","423990","Woman Owned"

"127","1452 CAMELOT DR","","CORONA","NANCY ARZATE","","NANCY@GCTLOGISTICSINC.COM","","GCT LOGISTICS, INC.","951-422-3030","CA","","2020","92882-4723","","","488510, 488510","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"128","13618 VALLEYHEART DR N","","SHERMAN OAKS","Andrew Brecker","","andrew.speakeasy@gmail.com","","SPEAKEASY LLC","323-793-9772","CA","","2018","91423-3126","","","512110","Self-Certified Small Disadvantaged Business, Woman Owned"

"129","795 E Washington Blvd ","","Los Angeles","Bahar Kamjoo","","mack@essentialcares.com","","Essential Cares Supplies, Inc.",
 ", "213-743-1402", "CA", "www.essentialcares.com", "2002", "90021-3043", "", "", "339113, 423450", "Woman Owned"

"130","2620 FINANCIAL CT # 101", "", "SAN DIEGO", "Dana Kerrigan", "", "dana@destinationconcepts.com", "", "Destination Concepts, Inc.", "858-795-3147", "CA", "", "1998", "92117-3459", "", "", "561599", "Woman Owned"

"131","34 W Santa Clara St", "", "San Jose", "Mukemmel Sarimsakci", "", "mike.sarimsakci@alterraworldwide.com", "", "MCKEAGAN BUILDING, LLC", "650-515-2245", "CA", "", "2007", "95113-1806", "LL", "", "423450", "Woman Owned"

"132","770 L ST STE 950", "", "SACRAMENTO", "Noelani Bailey", "", "noebailey2@gmail.com", "", "NCB GROUP LLC", "916-509-3549", "CA", "", "2016", "95814-3361", "LL", "", "511210, 541690, 541910, 541990", "Self-Certified Small Disadvantaged Business, Woman Owned"

"133","9678 LEWIS AVE", "", "CALIFORNIA CITY", "Lori E Wilkens", "", "lori.wilkens@inquillc.com", "760-517-9023", "INQU, LLC", "760-517-8824", "CA", "http://www.inquillc.com", "2010", "93505-6202", "LL", "Service", "335122, 336411, 541330, 541330, 541330, 541511, 541512, 541513, 541611, 541618, 541690, 541715, 541715, 541715, 541715, 561210", "Service-Disabled Veteran, Veteran, Woman Owned"

"134","1041 W Main St Ste 130", "", "Barstow", "Marilupe Chavez", "", "marilupe@jcjchavez.com", "760-371-2496", "JCJ Chavez Construction Incorporated", "760-375-2802", "CA", "www.jcjchavez.com", "2017", "92311-2670", "SC", "Construction, Manufacturing", "236118, 236220, 237990, 237990, 238110, 238130, 238210, 238220, 238350, 238910, 238990, 238990, 541340", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"135","504 Park Ln", "", "Corona", "Trielle Hart", "", "info@kdzbrands.com", "951-393-0019", "KDZ BRANDS, TRANSPORT & LOGISTICS, INC", "951-393-0019", "CA", "", "2020", "92879-2540", "", "Manufacturing, Service", "424330, 442110, 448120, 448130, 448190, 448210, 484110, 484121, 484122, 492110, 492210", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"136","2000 E 30TH ST APT 12", "", "OAKLAND", "Sarah Wong", "", "info@metamorphosis101.me", "", "SARAH'S CONSULTING SERVICES LLC", "510-825-8055", "CA", "", "2020", "94606-3444", "LL", "Service", "446199, 541612, 611710, 624310, 812990", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"137","231 Travis Ct", "", "Suisun City", "KERLITA HACKER", "", "k.hacker@shmechanicalinc.com", "", "SH Mechanical Inc.", "707-450-7808", "CA", "", "2010", "94585-2441", "", "Construction, Service", "236118, 236220, 238210, 238220, 238290, 238390, 238990, 238990, 333415, 541350, 561210, 561730,

811310","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"138","7736 Marker Rd","","San Diego","ROBERTSTEMLER MEDIA","","becky@robertstemlermedia.com","","ROBERTSTEMLER MEDIA LLC","858-780-2550","CA","","2004","92130-5617","LL","","541830","Woman Owned"

"139","7008 LA CUESTA CT","","VENTURA","GITA Murthy","","gmurthy@roreinc.com","858-404-7395","RORE, INC.,""858-404-7393","CA","","2003","93003-1453","SC","Construction, Service","236210, 236220, 237110, 237120, 237310, 237990, 237990, 238160, 238210, 238910, 238990, 532412, 541330, 541330, 541330, 541330, 541620, 562910, 562910","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"140","804 Pierview Way Ste 212","","Oceanside","REBECCA R. Rubin","","rrr@marstel-day.com","540-371-3323","MARSTEL-DAY, LLC",,"703-839-5512","CA","","2002","92054-2863","LL","","541330, 541330, 541330, 541330, 541611, 541618, 541620, 541690, 541720, 541820, 541990, 562910, 562910, 813312","Woman Owned"

"141","11533 W PICO BLVD","","Los Angeles","Toni Lewis","","toni@lewisschoeplein.com","310-231-0333","Lewis & Schoeplein Architects","310-231-0300","CA","lewisschoeplein.com","1998","90064-1519","","","541310, 541320, 541410","Self-Certified Small Disadvantaged Business, Woman Owned"

"142","101 JEFFERSON DR FL 1","","Menlo Park","Melanie Jacobson","","melanie@integrateddesign360.com","","INTEGRATED DESIGN 360, LLC","415-350-1116","CA","www.integrateddesign360.com","2011","94025-1114","LL","","541618, 541620","Woman Owned"

"143","1101 Pike Ln","","Oceano","Kailey Sohn","","rbakerinc@outlook.com","805-489-1653","R Baker, Inc","805-489-8711","CA","","1978","93445-9403","","","Construction, Service","221310, 221320, 237110, 237210, 562219","Woman Owned"

"144","10435 MONTEREY ROAD","","GILROY","ANTOINETTE SCHREDER","","antoinette@101buildersinc.com","","101 BUILDERS, INC.,""408-842-3355","CA","","2018","95020-9606","","","236220","Woman Owned"

"145","10511 RESEDA BLVD","","PORTER RANCH","roya saberzadeh","","roya@rochiesinc.com","","Rochie's Inc.,""818-612-5425","CA","www.rochiesinc.com","1989","91326-3128","SC","Manufacturing, Service","314999, 315210, 315220, 315240, 315280, 315990, 323113, 424310, 425120, 451130, 541430, 541490, 541613, 541810, 541890","Self-Certified Small Disadvantaged Business, Woman Owned"

"146","3610 CENTRAL AVE STE 400","","RIVERSIDE","Cindy Lincicome","","cindy@tliconstruction.net","","TLI CONSTRUCTION,

INC.", "951-289-4495", "CA", "", "2007", "92506-5907", "", "", "236220, 237110, 237310, 237990, 237990, 238110, 238130, 238190, 238210, 238220, 238330, 238350, 238390, 238990, 238990", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"147", "6940 Sepulveda Blvd Apt 208", "", "Van Nuys", "sabine henderson", "", "sabine.henderson89@gmail.com", "", "Sabine Henderson", "678-256-4019", "CA", "", "2018", "91405-5428", "", "", "325620", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"148", "24426 YSIDRO DR", "", "RAMONA", "Yvonne M Dier", "", "ydier@dierassoc.com", "", "DIER ASSOCIATES, LLC", "619-517-7624", "CA", "www.dierassoc.com", "2005", "92065-4048", "LL", "", "541613, 813910, 813920", "Self-Certified Small Disadvantaged Business, Woman Owned"

"149", "2036 Broadway", "", "Santa Monica", "Yvonne Yaffe", "", "yvonne@cosmostreet.com", "310-828-0930", "COSMO STREET EDITORIAL, INC.", "310-828-6666", "CA", "http://www.cosmostreet.com", "1994", "90404-2910", "SC", "", "512191", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"150", "2325 Fieldstone Dr", "", "Placerville", "Brenda L Oakes", "", "brenda.oakes@amplesupplyinc.com", "", "Ample Supply, Inc.", "916-403-7898", "CA", "https://www.amplesupplyinc.com/", "2019", "95667-5224", "SC", "", "322211, 322212, 423450, 423490, 423610, 423690, 423710, 423720, 423730, 423740, 423840, 423850, 423990, 424110, 424130, 424690", "Self-Certified Small Disadvantaged Business, Woman Owned"

"151", "7400 E Slauson Ave Ste 3W", "", "Commerce", "Carolina Alvarez", "", "calvarez@jsbminc.com", "", "J & S Building Maintenance, Inc.", "562-714-4033", "CA", "https://jsbminc.com/", "2017", "90040-3308", "", "Service", "238990, 238990, 561720, 561740", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"152", "400 IDAHO MARYLAND RD", "", "GRASS VALLEY", "Mardie Caldwell Christensen", "", "billing@lifetimeadoption.com", "530-432-7382", "LIFETIME ADOPTION CENTER, LLC", "530-271-1740", "CA", "www.foothillsevents.com", "1998", "95945-5958", "LL", "Service", "531120, 531120, 561920, 721110", "Self-Certified Small Disadvantaged Business, Woman Owned"

"153", "1850 Gateway Blvd Ste 1030", "", "Concord", "Shavila Singh", "Manager", "shavila@zerowastesolutions.com", "925-270-3633", "Zero Waste Solutions, Inc.", "925-270-3339", "CA", "http://www.zerowastesolutions.com", "2002", "94520-8463", "SC", "Service", "236220, 541620, 561210, 561720, 562111, 562212", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"154", "4002 DYER RD", "", "LIVERMORE", "Kristine Kemper", "", "kkemper@tkk.llc", "", "TKK

LLC","925-872-4700","CA","","","2015","94551-7489","LL","","","541330, 541330, 541330, 541330, 541611","Woman Owned"
 "155","21362 Dockside Cir","","","Huntington Beach","Cecelia Brown","","","mbrown@brown-grp.com","","","Cecelia A Brown","714-655-3246","CA","www.brown-grp.com","2016","92646-7218","","","Service","541611, 561621","Self-Certified Small Disadvantaged Business, Woman Owned"
 "156","13352 ANAWOOD WAY","","","WESTMINSTER","Charlene Downey","","","info@seeworthycoaching.com","","","SEEWORTHY COACHING & CONSULTING LLC","757-617-5036","CA","","","2019","92683-1709","LL","Service","541611, 541612, 541618, 611430","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"
 "157","2020 L St Ste 110","","","Sacramento","Mica Heilmann","","","mheilmann@landiq.com","","","Land IQ, LLC","916-517-2483","CA","www.landiq.com","2012","95811-4260","LL","","","541370, 541620, 541690","Self-Certified Small Disadvantaged Business, Woman Owned"
 "158","4053 Azurita Ct","","","Yorba Linda","Melissa Priest","","","melissa.priest@alexandrettaconsulting.com","","","Alexandretta Transportation Consulting, Inc.,""714-777-3377","CA","https://alexandrettaconsulting.com/","2017","92886-8654","SC","Service","541614","Woman Owned"
 "159","1505 N Miramonte Ave","","","Ontario","Joi Nichols","","","contact@ourblueidentity.com","","","Our Blue Identity Strategies LLC","626-536-8457","CA","","","2020","91764-1830","LL","","","541611, 611430","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "160","1545 Quadrille Ct","","","Riverside","Elaine M Blue","","","e.m.blue@hotmail.com","","","Blue, Elaine","949-929-6515","CA","","","2013","92503-7221","","","Construction, Service","237120, 237130, 238290, 238910","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "161","1790 TERMINAL ST","","","WEST SACRAMENTO","","","","","ANTHONY AND SONS INC","","","CA","www.asigeneralcontractors.com","1976","95691-3822","","","Construction, Service","236220","Self-Certified Small Disadvantaged Business"
 "162","20845 CANADA RD","","","LAKE FOREST","Zara Abdollahi","","","zara@camalicorp.com","","","CAMALI DATA CENTERS LLC","949-580-0250","CA","","","2021","92630-7747","LL","","","541513","Woman Owned"
 "163","250 NEWPORT CENTER DR STE M104","","","NEWPORT BEACH","joohyun her","","","june@jh2architects.com","","","joohyun Her","949-554-8264","CA","WWW.JH2ARCHITECTS.COM","2014","92660-7516","","","","541310","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "164","9324 Miko Cir","","","Elk Grove","Cynthia Sampson","","","candkus.llc@gmail.com","","","C AND K

UNITED SERVICES LLC","832-724-6669","CA","","","2020","95624-5025","LL","","","484110, 484121, 484122, 488510, 488510","Woman Owned"

"165","9638 SAN CARLOS AVE","","","SOUTH GATE","MONICA M REYES","","","monicar@cmelandscapecorp.com","","","CME Landscape Corp","562-419-2758","CA","www.cmelandscapecorp.com","2020","90280-4712","","","236220, 561730, 624229, 811411","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"166","7618 Jellico Ave","","","Northridge","Fran Amkraut","","","office@technioncontractors.com","","","Technion Contractors TCI, Inc.,""818-345-0540","CA","http://www.technioncontractors.com","2004","91325-4509","SC","Construction","236115, 236116, 236117, 236118, 236210, 236220, 237110, 237120, 237130, 237210, 237310, 237990, 237990, 238110, 238120, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990","Woman Owned"

"167","6248 Main Ave Ste C","","","Orangevale","Becky Rozumowicz-Kodsuntie","","","becky@areawest.net","","","Area West Environmental, Inc.,""916-987-3362","CA","","","2007","95662-4345","SC","Service","541611, 541620, 541690, 541720, 541990, 561110, 712120, 813319","Self-Certified Small Disadvantaged Business, Woman Owned"

"168","10722 ARROW RTE STE 104","","","RANCHO CUCAMONGA","Krystal Duhaney","","","Krystal@milky-mama.com","","","Milky Mama, LLC","951-347-8730","CA","www.milky-mama.com","2016","91730-4809","LL","","","446191","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"169","2098 Reliez Valley Rd","","","Lafayette","Tiffany Jain","","","tiffany@matsciedits.com","","","Jain, Tiffany","510-701-2515","CA","http://www.matsciedits.com","2015","94549-1808","","","561410","Self-Certified Small Disadvantaged Business, Woman Owned"

"170","6633 Mountain Side Dr","","","Igo","Rachael Brady","","","rachael.brady@theanalyticalmoose.com","","","Analytical Moose LLC, The","530-276-8512","CA","theanalyticalmoose.com","2020","96047-9724","LL","Service","541370","Woman Owned"

"171","222 W 6th St Ste 400","","","San Pedro","Debra A Hunter","","","debrahunter@idcinc.net","310-707-2501","Information Design Consultants, Inc.,""310-707-2532","CA","http://www.idcinc.net","2002","90731-3345","","","Service","485112, 518210, 541214, 541219, 541330, 541330, 541330, 541330, 541512, 541519, 541519, 541611, 541613, 541614, 541618, 541620, 541690, 541990, 561110, 561410, 561499, 561990","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"172","3216 Keats St","","Alhambra","Michele AL Villagran","","michele.villagran@culturalco.com","","CulturalCo, LLC","626-703-1903","CA","","2017","91801-2911","LL","","541611, 611430","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"173","8812 ARROWHEAD CT","","SANTEE","Brigitte R Peters","","brigitte@bpsignco.com","","BRIGITTE PETERS","562-313-6101","CA","https://www.bpsignco.com","2020","92071-2431","","Manufacturing","339950","Self-Certified Small Disadvantaged Business, Veteran, Woman Owned"

"174","5720 RIVER OAK WAY","","CARMICHAEL","Eileen Newhall","","enewhall@newhallconsulting.com","","EILEEN NEWHALL CONSULTING LLC","916-666-0314","CA","","2021","95608-5560","LL","","541611, 541990","Woman Owned"

"175","228 Hamilton Ave Fl 3","","Palo Alto","Christina Prentice","","christina@koderspedia.com","","Christina Prentice","833-456-3377","CA","https://www.koderspedia.com","2020","94301-2583","","Service","511210, 541511, 541519, 541519, 813910","Self-Certified Small Disadvantaged Business, Woman Owned"

"176","12526 High Bluff Dr Ste 300","","San Diego","Gerrit Van Glabbeek","","gvan@infotechsvp.com","","INFOTECHSVP, LLC","760-519-5831","CA","","2016","92130-2067","LL","","517410, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541690, 561621","Woman Owned"

"177","313 Judah Street, Ste 5","","Roseville","Trina Decker","","trina@landologyinc.com","","Landology, Inc","916-768-6478","CA","","2015","95678-2651","","Construction","115112, 221310, 236220, 237990, 237990, 541620, 541690, 561730, 562910, 562910","Self-Certified Small Disadvantaged Business, Woman Owned"

"178","450 NORTH PALORA AVE.","","YUBA CITY","ROBERT HORTON","","rhorton@syix.com","530-751-7961","NORTH VALLEY BARRICADE INC","530-751-7961","CA","","1985","95991-4712","SC","","332999, 421610, 422320, 453998","Service-Disabled Veteran, Veteran"

"179","1722 Fuerte Valley Dr","","El Cajon","Alycia M Huston","","alycia@alyciahuston.com","619-334-8090","LeadHERship Adventures, LLC","619-490-8058","CA","https://www.alyciahuston.com","2017","92019-3771","SC","","541611, 541618, 611430","Black American, Woman Owned"

"180","2192 LIVE OAK BLVD","","YUBA CITY","Jill M Patrick","","jill.patrick1@gmail.com","","NORTH VALLEY BARRICADE INC","530-713-3829","CA","","2000","95991-8801","SC","","423840","Self-Certified Small Disadvantaged Business, Woman Owned"

"181","214 S MARENGO AVE","","PASADENA","Leeanna Gantt","","leeanna@tooktake.com","","TOOKTAKE

LLC","818-267-7419","CA","www.tooktake.com","2019","91101-2720","LL","","323111","Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "182","7305 CARIBOU COURT","","SAN DIEGO","Sharon
 Zammit","","sharon@superlanet.com","","SUPERLANET
 INC","858-213-7057","CA","www.superlanet.com","2017","92129-4666","SC","","541512, 561330","Other
 Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "183","3990 Old Town Ave Ste A-112","","San Diego","ROBIN LIPKA","Director, Sales and
 Marketing","rlipka@themarlinalliance.com","619-450-1775","MARLIN ALLIANCE, INC.,
 THE","619-450-1717","CA","http://
 www.themarlinalliance.com","2002","92110-2902","","Service","518210, 541330, 541330, 541330,
 541330, 541430, 541511, 541512, 541513, 541611, 541612, 541613, 541614, 541618, 541690, 541720,
 541990, 561110, 561499, 611420, 611430, 611699","Woman Owned"
 "184","1747 Oakwood St","","Pasadena","Keri
 Ohlrich","","keri.ohlrich@abbraccigroup.com","","Abbracci Group,
 LLC","312-848-5147","CA","www.abbraccigroup.com","2017","91104-1511","LL","","541612","Woman
 Owned"
 "185","2279 W 29th St","","Los Angeles","Julia
 Contaldo","","contaldo@wefasarchitecture.com","310-882-4650","WEFAS ARCHITECTURE,
 INC.","310-882-6810","CA","www.wefasarchitecture.com","2019","90018-2535","SC","Service","541310,
 541340, 541410, 541430","Self-Certified Small Disadvantaged Business, Woman Owned"
 "186","5716 Corsa Ave Ste 110","","Westlake Village","Punitma
 Malhotra","","punitma@blueastral.com","","BLUE ASTRAL LLC","408-768-5264","CA","https://
 blueastral.com","2015","91362-7354","LL","R and D, Service","511210, 518210, 519190, 541330,
 541330, 541330, 541330, 541430, 541511, 541512, 541519, 541519, 541611, 541612, 541613, 541614,
 541618, 541690, 541720, 541810, 541990, 561110, 611430","Other Minority Owned, Self-Certified
 Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"
 "187","232 Anacapa St Ste 2c","","SANTA BARBARA","Sarah Carmona
 Zink","","sarah@renotahoerealtygroup.com","","RENO/TAHOE REALTY GROUP,
 LLC","775-473-8899","CA","","2009","93101-1841","LL","Construction, Service","236115, 236116,
 236117, 236118, 236210, 236220, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190,
 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990,
 518210, 519190, 522292, 522294, 522320, 522390, 525920, 531110, 531110, 531120, 531120, 531190,
 531190, 531210, 531311, 531312, 531320, 531390, 541191, 541199, 541211, 541219, 541330, 541330,
 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541690, 541990, 561110, 561210,
 561410, 611430","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged
 Business, Woman Owned"

"188","23187 La Cadena, Ste 102","","Laguna Hills","Cynthia E Mason","","cindy.mason@cynergy.pro","949-354-5517","Cynergy Professional Systems LLC","949-340-0149","CA","www.cynergy.pro","2009","92653-1481","LL","Manufacturing, Service","334111, 334112, 334118, 334210, 334220, 334290, 334310, 334511, 335999, 339113, 423430, 423450, 423620, 423690, 423710, 517911, 541519","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"189","595 NEWHALL ST","","SAN FRANCISCO","Rodney Metcalf","","Rodney@jrmequipment.com","","JRM EQUIPMENT LLC","415-525-2601","CA","","2008","94124-1451","LL","","532412, 532490","Self-Certified Small Disadvantaged Business, Woman Owned"

"190","7400 Slauson Ave","","Commerce","Katia Hernandez","","Katia@solmarinc.com","","Solmar Solutions, Inc.","407-914-7886","CA","https://solmarinc.com/","2013","90040-3308","","Service","423450, 621511, 811219, 811412","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"191","3965 Ceanothus Pl Apt P","","Calabasas","Katina Sawyer","","katina@workrbeeing.com","","Workr Beeing","215-850-9861","CA","","2017","91302-2913","","","541611, 541612","Self-Certified Small Disadvantaged Business, Woman Owned"

"192","4835 Colt St Ste E","","Ventura","Shawn Rohde","","shawn@kikisol.com","612-233-0050","Kikisol, LLC","646-361-8471","CA","www.kikisol.com","2009","93003-7744","LL","","315190, 424310, 541330, 541330, 541330, 541370, 541511, 541512, 541513, 541519, 541519, 541690, 541715, 541715, 541715","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"193","3910 CYPRESS DR","","PETALUMA","BELINDA GUADARRAMA","PRESIDENT/CEO","bg@gcmicro.com","707-789-0700","G.C.MICRO CORPORATION","707-789-0600","CA","http://WWW.GCMICRO.COM","1986","94954-5694","","","333244, 333316, 334111, 334112, 334118, 334210, 334220, 334290, 334310, 334413, 334417, 334418, 334419, 334511, 334515, 334613, 334614, 423430, 423620, 423690, 517911, 519130, 541519","Woman Owned"

"194","216 W WALNUT AVE","","LOMPOC","ARLENE DOTZLER","","arlened@impulse.net","805-740-1727","DOTZLER CONSTRUCTION, INC.","805-740-1227","CA","","1997","93436-6750","SC","Construction","237110, 237120, 237130, 237210, 237310, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990","Woman Owned"

"195","1220 N Las Palmas Ave","","Los Angeles","Sarah

Stallman", "", "sarah@sarahstallman.com", "", "Sarah
 Stallman", "515-491-7103", "CA", "", "2020", "90038-1200", "", "", "711130, 711510", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "196", "5151 SHOREHAM PL STE 260", "", "SAN DIEGO", "GITA Murthy", "President &
 CEO", "gmurthy@roreinc.com", "858-404-7395", "RORE, INC.", "858-404-7393", "CA", "http://
 www.roreinc.com", "2003", "92122-5962", "SC", "Construction, Service", "213112, 236210, 236220,
 237110, 237120, 237130, 237310, 237990", "Self-Certified Small Disadvantaged Business,
 Subcontinent Asian American, Woman Owned"
 "197", "5145 Barnard St", "", "Simi Valley", "Margaret
 Townsend", "", "mtownsend@myaipm.com", "805-791-3998", "Animal & Insect Pest Management
 Inc.", "805-499-5050", "CA", "www.myaipm.com", "2006", "93063-2413", "SC", "Service", "561710", "Self-
 Certified Small Disadvantaged Business, Woman Owned"
 "198", "3339 N Township Rd", "", "Yuba City", "Lauren
 Roach", "", "lauren.m.roach@outlook.com", "530-755-4116", "FIVEWAY
 INC", "530-671-9519", "CA", "", "2013", "95993-9610", "SC", "Construction, Service", "115112, 115113,
 484110, 484220", "Woman Owned"
 "199", "689 PATRICIA LN", "", "EL CAJON", "Shanna R Powell-
 Mayhue", "", "admin@procoatpaintingsandiego.com", "619-323-1077", "PROCOAT PROFESSIONAL COATINGS
 INC.", "619-259-6706", "CA", "www.procoatpaintingsandiego.com", "2002", "92020-4927", "", "Construction"
 ", "238320, 238390", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "200", "12328 South St Ste C", "", "Artesia", "MARIE C
 FIMBRES", "", "Team@ModernRealtyCo.com", "562-361-5904", "REO Modern Realty
 Corp.", "562-860-2626", "CA", "http://www.ModernRealtyCo.com", "1983", "90701-7021", "SC", "", "531210,
 531311, 531312, 531390", "Asian Pacific American, Other Minority Owned, Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "201", "440 N BARRANCA AVE", "", "COVINA", "DENNIS
 KARATZIAS", "", "dennis@airbalanceco.com", "626-339-7381", "Air Balance Co.,
 Inc.", "626-339-4700", "CA", "http://
 www.airbalanceco.com", "1965", "91723-1722", "", "Construction", "238220", "Hispanic American, Other
 Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "202", "19320 S VAN NESS AVE", "", "TORRANCE", "JUDITH RAE
 WALKER", "PRESIDENT", "projects@axiommed.com", "310-533-8127", "AXIOM MEDICAL,
 INCORPORATED", "310-533-9020", "CA", "http://
 www.AxiomMed.com", "1976", "90501-1103", "", "Manufacturing, R and D", "326220, 326291, 339112,
 339113", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "203", "1000 Broadway Suite 320", "", "Oakland", "Debra L

Kaye","President","dkaye@vaengineering.com","510-903-6601","V & A Consulting Engineers, Inc.,""510-903-6600","CA","https://www.vaengineering.com/","1979","94607-4090","SC","Service","237990, 237990, 541330, 541330, 541330, 541330, 541611, 541618, 541990","Self-Certified Small Disadvantaged Business, Woman Owned"

"204","9107 Wilshire Blvd Suite 450","","Beverly Hills","CECILIA ZAVALA","","CECILIA@BESOCIALPRODUCTIONS.COM","","Be Social Productions, LLC","310-902-2895","CA","www.besocialproductions.com","2016","90210-5535","SC","Service","561920, 711320, 722320, 812990","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"205","9 COPRA LN","","PACIFIC PALISADES","Rita Ciolek","","rita@kaziaproductions.com","","KAZIA PRODUCTIONS, LLC","773-456-9986","CA","www.kaziaproductions.com","2015","90272-4644","LL","","512110, 541490","Self-Certified Small Disadvantaged Business, Woman Owned"

"206","1500 W Katella Ave","","Orange","Carol Winell","","carol@georemco.com","714-637-2460","Good Earthkeeping Organization, Inc.,""714-283-1682","CA","http://www.georemco.com","1989","92867-3411","","","541330, 541330, 541330, 541330, 541620, 562910, 562910","Woman Owned"

"207","505 6 ST STE E","","MARYSVILLE","Jenifer Kwasniewski","","jkwasniewski@ayudacompanies.com","303-999-2099","AYUDA MANAGEMENT CORPORATION","720-237-7403","CA","http://www.ayudacompanies.com","2002","95901-5450","","","221310, 236210, 236220, 237110, 237310, 237990, 237990, 541330, 541330, 541330, 561210, 561621, 562119, 562211, 562219, 562910, 562910","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"208","1727 Fair Ave","","Simi Valley","merrily mellin","","merrily@eazyhold.com","","Mellin Works LLC","805-522-4457","CA","","2014","93063-3227","LL","Service","339112, 339999, 423450, 446199","Self-Certified Small Disadvantaged Business, Woman Owned"

"209","16441 MAGNOLIA ST STE B","","WESTMINSTER","Kellie Nguyen","","cs@westframes.com","714-793-6906","WEST FRAMES, INC.,""714-843-5751","CA","https://westframes.com/","2007","92683-7869","SC","","442299","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"210","818 18TH STREET UNIT C","","SANTA MONICA","Camille Childs","","camiestelle@gmail.com","","OFUNLO INC.,""213-840-2160","CA","https://gameonfamily.com/","2013","90403-1935","SC","","423920, 511130","Woman Owned"

"211","6009 Loynes Dr","","Long Beach","Carmela Roth","","carmela.roth@redcompany.com","","Roth

Event-full Design Company,
 Inc.", "562-498-1270", "CA", "www.redcompany.com", "2007", "90803-2330", "", "", "423220, 423450, 424130, 453220, 541890, 561599, 561920, 711320, 812990", "Woman Owned"
 "212", "24881 Railroad Ave Ste 201", "", "Newhall", "", "", "", "", "Connie Sparks", "", "CA", "", "2020", "91321-4169", "", "", "423450, 424320, 424330, 424990, 541611, 611430, 812331", "Black American, Other Minority Owned, Woman Owned"
 "213", "1104 Corporate Way", "", "Sacramento", "Deana L Donohue", "", "deana.donohue@myriadeng.com", "", "Myriad Engineering, Inc", "916-799-0754", "CA", "myriadeng.com", "2017", "95831-3875", "SC", "Service", "541330, 541330, 541330, 541340", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "214", "25350 Magic Mountain Pkwy Ste 330", "", "Valencia", "NIELLE A COOK", "", "avery@avercomvs.com", "", "AVERCOM VIRTUAL SOLUTIONS LLC", "888-365-8849", "CA", "https://avercomvs.com/", "2011", "91355-1151", "LL", "", "541430, 541511, 541512, 541513, 541519, 541519, 541611, 541613, 541618, 541690, 541810, 541890, 541990, 611420, 611430", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "215", "11522 W WASH BLVD", "", "LOS ANGELES", "TONI LEWIS", "", "toni@lewisschoeplein.com", "310-397-1633", "LEWIS SCHOEPLEIN ARCHITECTS", "310-397-1600", "CA", "", "1998", "90066-5914", "PS", "", "541310, 541410", "Woman Owned"
 "216", "16619 S BROADWAY", "", "GARDENA", "Natasha Perazzolo", "", "natasha@eliteengineering.net", "", "ELITE ENGINEERING CONTRACTORS, INC.", "310-773-2800", "CA", "www.eliteengineering.net", "2016", "90248-2715", "", "Construction", "238910, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "217", "10015 Cinderella Ave", "", "Bakersfield", "Charmene M Vega", "", "cvega@mamavega.com", "", "Mama Vega Enterprises", "813-765-2548", "CA", "www.mamavega.com", "2002", "93311-2994", "SC", "", "311421, 311942, 311991, 311999, 621399", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "218", "1074 S Alfred St", "", "Los Angeles", "Flora Zomorodi", "", "drflorazomorodi@gmail.com", "310-861-5060", "Flora Zomorodi", "310-435-1941", "CA", "www.drflorazomorodi.com", "1982", "90035-2502", "", "", "621112", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "219", "733 N MAIN ST", "", "ORANGE", "Patricia Ensing", "", "Tricia@madsystems.com", "714-259-9001", "CREATIVE MAD SYSTEMS, INC.", "714-259-9000", "CA", "http://www.madsystems.com", "2002", "92868-1105", "SC", "", "236220, 238210, 334310, 541330, 541330, 541330, 541512", "Self-Certified Small Disadvantaged Business, Woman Owned"

"220","1414 E 6th St","","Corona","MICHELLE D VOSS","","m.voss@frsenvironmental.com","951-279-4250","F.r.s. Environmental, Inc.,""951-898-1888","CA","","1996","92879-1713","SC","Service","325998, 333318, 333912, 532490, 562112, 562211, 562219, 562910, 562910, 562998, 811310","Self-Certified Small Disadvantaged Business, Woman Owned"

"221","1904 FRANKLIN ST STE 310","","Oakland","Lisa Wai","","lisa@shelterwerk.com","","Shelterwerk","510-595-3836","CA","shelterwerk.com","2017","946 12-2921","","","541310, 541410","Asian Pacific American, Other Minority Owned, Woman Owned"

"222","5246 Graytree Way","","Antelope","Sheila Bennett","","sbennett@ERManage.com","916-313-0836","CPMS SERVICES, LLC","916-752-9432","CA","www.ERManage.com","2014","95843-4696","LL","","238320, 238330, 238390, 238910, 339116, 423450, 493110, 493190, 512110, 518210, 519190, 531210, 531312, 531320, 531390, 541110, 541191, 541199, 541430, 541490, 541511, 541512, 541513, 541519, 541519, 541611, 541612, 541613, 541614, 541618, 541690, 541820, 541860, 541870, 541921, 541922, 541990, 561110, 561210, 561320, 561410, 561499, 561622, 561710, 561720, 561730, 561740, 561920, 561990, 562111, 562998, 611420, 611430, 611710","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"223","121 Abbeywood Ln","","Aliso Viejo","Nancy Bell","","globalnumber1management@gmail.com","","GLOBAL 1 MANAGEMENT MEDICAL GROUP","949-607-6793","CA","","2018","92656-2911","","","541612, 541618, 611430","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"224","2214 CAPITOL AVE APT 2","","SACRAMENTO","Sarah Pearson","","spearso87@gmail.com","","SARAH PEARSON","408-250-2163","CA","","2018","95816-5751","","Service","541690","Self-Certified Small Disadvantaged Business, Woman Owned"

"225","4061 Seaport Blvd","","West Sacramento","Rico Petrini","","rpetrini@asigc.com","","Asi-Anthony & Sons General Contractors, Inc.,""916-416-8668","CA","www.asigc.com","1976","95691-3416","","Construction","236210, 236220, 238130, 238310","Woman Owned"

"226","5685 Redwood Dr Ste 100 ","","Rohnert Park","GITA MURTHY","","gmurthy@roreinc.com","858-404-7395","Rore, Inc. ","858-404-7393","CA","","2003","94928-2065","SC","Construction, Service","236210, 236220, 237110, 237120, 237130, 237310, 237990, 237990, 238210, 238910, 238990, 532412, 541330, 541330, 541330, 541330, 541620, 562910, 562910","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"227","7367 EL CAJON BLVD APT 23","","LA MESA","Jasmine Graves","","gravesgroup1120@gmail.com","","GRAVES GROUP LLC,

THE","404-759-4535","CA","","2020","91942-7471","LL","","488510, 488510","","
 "228","804 Pier View Way Ste 206","","Oceanside","Sean Donahoe","","sd@marstel-
 day.com","","MARSTEL-DAY, LLC","703-839-5513","CA","","2002","92054-0000","LL","","115310,
 115310, 519190, 541330, 541330, 541330, 541330, 541370, 541512, 541611, 541618, 541620, 541690,
 541715, 541715, 541715, 541715, 541720, 541810, 541820, 541990, 561210, 562910, 562910, 611430,
 813312","","
 "229","2702 SOUTHPORT WAY STE F","","NATIONAL CITY","Rachel
 Gorken","","contracting@gmsindustrialsupply.com","","Gms Industrial Supply,
 Inc","757-473-1467","CA","","2017","91950-0000","","","325510, 325520, 325611, 325612, 325998,
 332510, 333515, 339999","Woman Owned"
 "230","1608 E. Jefferson Ave.","","Fresno","ARMINDA L.
 DUNLAP","","lucia@ durablecoolroofs.com","559-439-8627","Durable Cool Roofs,
 Inc.","559-439-8626","CA","http://
 www.durablecoolroofs.com","2009","93725-9504","SC","Construction, Service","236220, 238160,
 238320, 238990, 238990","Hispanic American, Other Minority Owned, Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "231","208 Kinsella Ct","","Roseville","Tiffany
 Martin","","tiffany@tkmartinconsulting.com","","Tiffany
 Martin","646-575-8200","CA","tkmartinconsulting.com","2020","95747-9173","","","541512, 541611,
 541614","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "232","1777 WEST WARDLOW RD","","LONG BEACH","FIONA C ROCHE
 LUCE","","OASISFUELS@YAHOO.COM","310-549-3610","OASIS FUELS,
 INC","310-549-3161","CA","","2004","90810-2033","SC","Service","424720, 425120, 447190,
 484220","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman
 Owned"
 "233","899 Pine St Apt 207","","San Francisco","CHRISTINA WATTS
 ALVAREZ","","cwattsalvarez@icloud.com","","I AM EVENT MANAGEMENT AND CONSULTING
 LLC","415-385-6799","CA","","2019","94108-3038","","","561920","Black American, Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "234","2221 OCEAN AVE APT 104","","SANTA MONICA","Christina
 Robilotto","","trobilotto@gmail.com","","GENTLE WATER CREMATION
 LLC","646-431-0210","CA","","2020","90405-2237","LL","","812210, 812220","Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "235","613 W 9TH ST","","SAN PEDRO","Christi Daniels","","theluxlnk21@gmail.com","","LUX LNK LLC,
 THE","310-908-7898","CA","www.theluxlnk.com","2021","90731-3107","LL","","323111, 531311,

541611, 541613, 541618, 541690, 561499, 611430, 711320, 812990", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"236", "8145 Heartland Cir", "", "Oak Hills", "Emily Mendoza", "", "emily@srboulder.com", "", "Southern Rock & Boulder, Inc.", "760-987-6586", "CA", "", "2020", "92344-9478", "SC", "", "212312, 212313, 212321, 236210, 236220, 238160, 238170, 423320, 423330, 423520, 423840, 425120, 484220", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"237", "785 S Goldfinch Way", "", "Anaheim", "Dunya Tarar", "", "contact@scegsolutions.com", "", "Standard Clean Energy Group, LLC", "714-585-7999", "CA", "", "2021", "92807-4439", "LL", "Manufacturing, R and D, Service", "334111, 334413, 335911, 423430, 518210, 519190, 541430, 541511, 541512, 541513, 541519, 541519, 541990, 561311", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"238", "318 E Citron St", "", "Corona", "Hannah N Bagh", "", "hannahbagh@gmail.com", "", "Gt Wholesale, LLC", "714-204-1402", "CA", "", "2015", "92879-2701", "", "", "484110", "Self-Certified Small Disadvantaged Business, Woman Owned"

"239", "524 W CALLE PRIMERA STE 1005", "", "SAN YSIDRO", "Liliana Bustamante", "", "liliana@executiveofficesforlease.com", "", "LILIANA BUSTAMANTE", "619-690-5920", "CA", "www.yourexecutiveoffices.com", "1988", "92173-2836", "", "", "531190, 531190, 561110", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"240", "1300 Clay St Ste 600", "", "Oakland", "Jean Murrell-Adams", "", "jmmurrelladams@adamsesq.com", "510-832-3099", "Adams ESQ, A Professional Corporation", "707-567-3269", "CA", "https://adamsesq.com/", "2002", "94612-1427", "", "Service", "541110", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"241", "222 S Jackson Ave, Gate 3", "", "San Jose", "Maria Duran", "", "maria.duran@durancg.com", "408-254-4488", "Duran Construction Group", "408-254-4304", "CA", "", "2012", "95116-0000", "SC", "Construction", "237310, 238110, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"242", "1320 WILLOW PASS RD STE 628", "", "CONCORD", "Francheska Yamsuan", "", "frankie@coconutgirlbrands.com", "", "Coconut Girl, Inc.", "310-592-0589", "CA", "https://www.coconutgirlbrands.com", "2019", "94520-5232", "SC", "Manufacturing, R and D", "311412, 311520, 311813, 311999, 315220, 315240, 315990", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"243", "711 E. Wardlow Rd, Suite 203", "", "Long Beach", "Robin S

Thorne", "", "robin@ctienviro.com", "562-394-9501", "CTI Environmental, Inc.", "562-608-8401", "CA", "http://www.ctienviro.com", "2009", "90807-4650", "SC", "Construction, Service", "115310, 115310, 115310, 237310, 237990, 237990, 238910, 541330, 541330, 541330, 541330, 541618, 541620, 541690, 541990, 562119, 562910, 562910", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"244", "1734 Sonoma Ave", "", "Berkeley", "Johanna Buurman", "", "johanna@buurman.com", "", "IDEA-SCOUT LLC", "510-589-6285", "CA", "", "2021", "94707-2550", "LL", "", "541611, 541613, 541618, 541690", "Woman Owned"

"245", "23 ORCHARD STE 150", "", "LAKE FOREST", "Tarane Rahmani", "", "taraner@studio-195.com", "", "STUDIO-195, INC.", "949-677-4585", "CA", "", "2017", "92630-9300", "SC", "Service", "236118, 541310, 541410", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"246", "126 HARSIN LN", "", "SANTA MARIA", "Kristin E. Ruprecht", "", "kristin@ruprechtconstruction.com", "805-728-9147", "RUPRECHT CONSTRUCTION, INC.", "805-757-1935", "CA", "www.ruprechtconstruction.com", "1993", "93455-2633", "", "Construction", "21310, 236118, 236210, 236220, 237110, 237130, 237310, 237990, 237990, 238110, 238130, 238140, 238150, 238160, 238190, 238210, 238220, 238290, 238310, 238320, 238350, 238390, 238910, 238990, 238990, 561730", "Self-Certified Small Disadvantaged Business, Woman Owned"

"247", "22595 Thrush St", "", "Grand Terrace", "Michelle Kimbro", "", "michelle@NorthStarPPE.com", "", "Northstar PPE Solutions LLC", "888-314-8433", "CA", "www.NorthStarPPE.com", "2020", "92313-5737", "LL", "Service", "339113, 423450, 423840, 424120, 541611", "Woman Owned"

"248", "3371 Glendale Blvd Ste 101", "", "Los Angeles", "Jennifer J. Walker", "", "sales@watearth.com", "800-519-3774", "Watearth, Inc", "213-248-4554", "CA", "http://www.watearth.com", "2008", "90039-1856", "SC", "", "541320, 541330, 541330, 541330, 541330, 541620, 541690, 541990, 562910, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"

"249", "201 IRONWOOD CT", "", "PLEASANT HILL", "NANCY BRINKERHOFF", "", "nbrinkerhoff@ironwoodcb.com", "925-609-8357", "Ironwood Commercial Builders, Inc.", "925-609-8356", "CA", "http://www.ironwoodcommercialbuilders.com/", "2007", "94523-1162", "SC", "Construction", "221114, 221118, 221122, 221210, 221310, 236210, 236220, 237110, 237120, 237130, 237310, 237990, 237990, 484210, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"

"250", "2150 PORTOLA AVE # D144", "", "LIVERMORE", "Tara Godoy", "", "Tara@godoymedical.net", "", "UNIVERSITY PARK LEGAL NURSE CONSULTING, INC.", "925-425-7192", "CA", "http://godoymedical.net/", "2009", "94551-1784", "", "", "541199", "Woman Owned"

"251","4314 Don Arellanes Dr","","Los Angeles","Michele Perry","","michele@theforwardproject.co","","FORWARD PROJECT LLC, THE","424-258-0706","CA","www.theforwardproject.co","2020","90008-0000","","Service","541611, 541618, 541990, 611430","Asian Pacific American, Other Minority Owned, Woman Owned"

"252","3702 PARK PL","","MONTROSE","Heather Jeffcoat","","heather@fusionwellnesspt.com","818-647-0363","PILATES PT PHYSICAL THERAPY INC, THE","818-877-6910","CA","www.fusionwellnesspt.com","2009","91020-1623","SC","R and D, Service","611430, 621340, 624190, 813311","Self-Certified Small Disadvantaged Business, Woman Owned"

"253","27840 Del Rio Rd","","Temecula","Cassandra Reed","","imajoy@aol.com","","Reed and Reed LLC","928-580-0049","CA","","2021","92590-2625","LL","","236220","Self-Certified Small Disadvantaged Business, Woman Owned"

"254","1001 Shary Cir Ste 1","","Concord","LISA Benson","","Lisa@creationnetworks.net","","Creation Networks, Inc.","925-212-8444","CA","www.creationnetworks.net","2006","94518-2419","","Construction, Service","238210, 334111, 334220, 334290, 334310, 339992, 423610, 443142, 512110, 517911, 518210, 541511, 541512, 541513, 541519, 541519, 561621, 811213, 811219","Self-Certified Small Disadvantaged Business, Woman Owned"

"255","3921 Ampudia St","","San Diego","Lisa Carman","","LCarman@t3w.com","619-298-5888","T3W Business Solutions, Inc.","619-298-0888","CA","http://www.T3W.com","2004","92110-2813","SC","Service","336413, 511210, 518210, 519130, 541211, 541219, 541330, 541330, 541330, 541330, 541360, 541370, 541511, 541512, 541513, 541519, 541519, 541611, 541612, 541613, 541614, 541618, 541620, 541690, 541715, 541715, 541715, 541715, 541820, 541910, 541990, 561210, 561320, 561450, 561499, 561990, 562112, 562910, 562910, 611430, 611710, 621999","Woman Owned"

"256","555 E Clark Ave Ste D","","Santa Maria","Tiffany D Amezcua","","tiffany@mxconc.org","805-723-5205","MX Construction, Inc.","805-723-5201","CA","","2013","93455-5237","","","221114, 221122, 221310, 236118, 236210, 236220, 237110, 237120, 237130, 237210, 237310, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238190, 238210, 238220, 238290, 238320, 238330, 238350, 238910, 238990, 238990, 321918, 332322, 333997, 334112, 334210, 335312, 336510, 423390, 511210, 532490, 541330, 541330, 541330, 541330, 561210, 561730, 561790, 561990, 562991, 811219, 811310","Self-Certified Small Disadvantaged Business, Woman Owned"

"257","4986 San Jacinto Cir E","","Fallbrook","Marilupe Chavez","","marilupe@jcjchavez.com","760-371-2496","JCJ Chavez Construction Incorporated","760-375-2802","CA","www.jcjchavez.com","2017","92028-8866","SC","Construction,

Manufacturing","236220, 237110, 237990, 237990, 238110, 238130, 238150, 238160, 238190, 238210, 238220, 238290, 238310, 238320, 238340, 238350, 238910, 238990, 238990, 321992, 332311, 337110, 541430, 561210","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"258","4177 CARLSON CT","","SHINGLE SPRINGS","Janelle Brewer","","janelle@rcgroupmedical.com","","RC GROUP MEDICAL INTERIORS","530-306-2144","CA","","2018","95682-8742","SC","Construction, Service","238350, 337212, 423310, 423450","Self-Certified Small Disadvantaged Business, Woman Owned"

"259","820 Los Vallecitos Blvd Ste A-C","","San Marcos","Kailynn Bowling","","kailynn@chicblvd.com","","CHIC BLVD INC","760-509-5257","CA","http://www.chicblvd.com","2007","92069-1434","SC","","541613, 541810, 541820, 541830","Woman Owned"

"260","39874 GOLFERS DRIVE","","PALMDALE","CHARIT M.C SELICO","","AFRICAJUNLLC@GMAIL.COM","","AFRICAJUN LLC","310-403-1673","CA","http://africajun.com","2017","93551-2982","LL","","484122, 488999, 512110, 621399, 621610, 621999","Self-Certified Small Disadvantaged Business, Woman Owned"

"261","2020 PORT BRISTOL CIR","","NEWPORT BEACH","Jeffrey Goffman","","jeffg@aspisshield.com","","AMERICAN SAFETY & PROTECTION INDIVIDUAL SHIELD, LLC","949-413-0557","CA","www.aspisshield.com","2020","92660-5413","LL","","323111, 323113, 325211, 325611, 325612, 326199, 333511, 336390, 336413, 339112, 339113, 339950, 423120, 423450, 423490, 423840, 423860, 424610, 541430, 541850","Hispanic American, Other Minority Owned, Woman Owned"

"262","16603 Meadow Lark Dr","","Sonora","Todd Goranso","","tgoranso@natestree.com","","Nate's Tree Service, Inc.","209-768-0480","CA","","2005","95370-8403","","","113110, 113210, 113310, 115310, 115310, 562119","Self-Certified Small Disadvantaged Business, Woman Owned"

"263","18406 CHELMSFORD DR","","CUPERTINO","Abirami Kamath","","abi@helprack.com","","HELPRACK LLC","408-910-8470","CA","https://www.helprack.com","2020","95014-6405","LL","","511210, 541511, 541512, 541513, 541519, 541519, 541611, 541614, 541618, 541690, 541990","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"264","29022 MODJESKA PEAK LN","","TRABUCO CANYON","Elizabeth Greenwood","","bethgreenwood67@gmail.com","","Blue Peter, LLC","858-610-5072","CA","","2015","92679-1026","SC","R and D, Service","238210, 334210, 334310, 515120, 515210, 517311, 517911, 517919, 518210, 541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 811211, 811213","Woman Owned"

"265","21515 HAWTHORNE BLVD Ste 800","","TORRANCE","lisa collinson","","lisa.collinson@cdiglaw.com","","COLLINSON LAW, A PROFESSIONAL CORPORATION","424-212-7777","CA","","2010","90503-6517","","","541110","Self-Certified Small

Disadvantaged Business, Woman Owned"

"266","1530 S LEWIS ST","","ANAHEIM","Gina M Brinegaar","","gina@webbfds.com","","Webb Foodservice Design Consultants, Inc.", "714-508-1880", "CA", "http://www.webbfoodservicedesign.com/", "1992", "92805-6423", "SC", "Service", "541310, 541340, 541410", "Woman Owned"

"267","7347 Sedgefield Ave","","San Ramon","Tracy N Wilson", "twilson@aptoslogistics.com", "Aptos Logistics, Inc.", "510-269-3818", "CA", "www.aptoslogistics.com", "2021", "94583-3563", "SC", "325412, 325413, 334510, 334516, 339112, 339113, 423430, 423440, 423450, 423460, 423490, 423620, 423850, 423910, 424210", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"268","1750 W. Cameron Ave Ste 110","","West Covina","KIN00 SINGH", "KIN00.SINGH@DILTEXINC.COM", "626-956-0615", "Diltex, Inc.", "626-960-1314", "CA", "HTTP://WWW.DILTEXINC.COM", "1995", "91790-2723", "SC", "322121, 325992, 333316, 334111, 334112, 334118, 334210, 334310, 334614, 335999, 339940, 423410, 423420, 423430, 423490, 423620, 423690, 424120, 443142, 453210, 511210, 541519, 541519", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"269","610 LACHMAN LANE","","PACIFIC PALISADES","Khadijeh Kamyab", "kkamyab@verizon.net", "RPN VENTURES LLC", "310-666-4713", "CA", "2018", "90272-2801", "LL", "523920, 525110, 541611, 541618", "Self-Certified Small Disadvantaged Business, Woman Owned"

"270","453 W San Carlos St # 116","","San Jose","Olga Buchonina", "olga@myactionspace.com", "WorkNow, LLC", "650-619-8904", "CA", "https://www.dlt2b.com/", "2019", "95110-2626", "LL", "541511, 541512, 611420", "Woman Owned"

"271","11622 El Camino Real Ste 100","","San Diego","Lita Shon-Roy", "info@techcet.com", "Techcet CA, LLC", "480-382-8336", "CA", "2011", "92130-2051", "LL", "541618, 541690, 541910", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"272","770 Van Ness Ave. #201 ","","San Francisco","Irene Jung", "irene@connexushub.com", "Connexus Hub Inc.", "949-413-5943", "CA", "2014", "94102-8200", "541512, 541519, 541519, 541618", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"273","455 Market St Ste 970","","San Francisco","Paula S Behmke", "paula.behmke@behmke.com", "415-597-5606", "Behmke Reporting and Video Services, Inc.", "415-597-5600", "CA", "http://www.behmke.com", "1989", "94105-2475", "SC", "Service", "541922, 561320, 561492", "Woman Owned"

"274","14223 Mcadams Creek Rd","","","Fort Jones","Leah M Easley","","leahmeasley@gmail.com","","Leah M Easley","530-468-5363","CA","","2021","96032-9769","","Service","115310, 115310, 115310, 561990","Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"275","11137 Roeding Road","","","Denair","ELIZABETH Beck","","elizabeth@specialservicesgroup.us","","Special Services Group, LLC","209-682-5026","CA","https://www.specialservicesgroup.us/","2008","95316-9739","LL","","333314, 333316, 334220, 334290, 334310, 334419, 334511, 334515, 423410, 423430, 423610, 423690, 517312, 517911, 517919, 541490, 541990, 611699","Woman Owned"

"276","6355 Topanga Canyon Blvd Ste 345","","","WOODLAND HILLS","Kathy Jo McCloskey","","kathy@westconeng.com","","WESTCON ENGINEERING, INC.,""818-226-0444","CA","http://www.westconeng.com/","1996","91367-2113","","","812930, 812990, 813110, 813410, 813910, 813920","Self-Certified Small Disadvantaged Business, Woman Owned"

"277","5425 MISSION RD","","","BONSALL","Paramjyoti Kakileti","","pkakileti@vnuit.com","","VNuit LLC","760-576-6214","CA","www.vnuit.com","2012","92003-3601","LL","Service","423430, 511210, 519190, 541330, 541330, 541330, 541330, 541370, 541511, 541512, 541513, 541519, 541519, 541611, 541614, 541618, 541620, 541690, 541990, 561210, 561320, 561410, 561990, 611420","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"278","991 Sunnyhills Rd","","","Oakland","Anna Kantor","","annie@modmetaldesigns.com","","AJK DESIGN STUDIO, INC.,""510-516-7713","CA","","2015","94610-2452","","","332323","Woman Owned"

"279","9148 JORDAN AVE","","","CHATSWORTH","CHRISTINA C. Hagle","Vice President","christina@jjemetal.com","818-772-8598","JIM JAMES ENTERPRISES INC","818-772-8595","CA","http://www.jjemetal.com","1974","91311-5707","","Manufacturing","332999","Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"280","157 MAR VISTA DR","","","MONTEREY","Romina L Marazzato Sparano","","romilisms@gmail.com","","PLAIN LANGUAGE INTERNATIONAL INC.,""831-595-7779","CA","claritywithstyle.com","2020","93940-6031","","","541611, 541690, 541720, 541890, 541930, 541990, 561410, 611430, 611630, 611699, 611710","Self-Certified Small Disadvantaged Business, Woman Owned"

"281","1100 Lincoln Ave Ste 206","","","Napa","Kim Patz","","kimberlypatz@adanta-inc.com","707-736-8368","Adanta, Inc.,""707-709-8894","CA","www.adanta-inc.com","2008","94558-4956","","Service","236220, 238910, 532490, 541330, 541330, 541330, 541330, 541380, 541618, 541620, 541690, 541820, 541990, 561110, 561210, 561311, 561320, 562111,

562112, 562211, 562219, 562910, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"

"282", "735 Sunrise Ave Ste 200", "", "Roseville", "Scott M Ransdell", "MARKETING COORDINATOR", "sransdell@jrconkey.com", "916-783-8820", "J. R. Conkey & Associates, Inc.", "916-783-3277", "CA", "http://www.jrconkey.com", "1980", "95661-4596", "SC", "Construction, Service", "221114, 221118, 221122, 236220, 237110, 237130, 237990, 237990, 541720, 561210", "Asian Pacific American, Other Minority Owned, Service-Disabled Veteran, Veteran, Woman Owned"

"283", "1023 3rd Ave", "", "Chula Vista", "Irma T. Bumpas", "", "tandbpainting@yahoo.com", "619-476-0957", "Irma T Bumpas", "619-476-8631", "CA", "", "2007", "91911-2008", "", "Construction, Service", "221310, 221330, 236115, 236116, 236117, 236118, 236210, 236220, 237120, 237130, 237310, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 321992, 331513, 332322, 332323, 337212, 541310, 541410, 561210, 561790", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"284", "20380 Big Rock Dr", "", "Malibu", "Mariana Danilovic", "", "mariana@infiom.com", "310-456-1757", "Infiom, LLC", "310-997-2192", "CA", "www.infiom.com", "2019", "90265-5306", "LL", "", "519130, 541613, 541618, 541690, 541990, 561920, 611430, 611620, 812191, 813910, 813920", "Self-Certified Small Disadvantaged Business, Woman Owned"

"285", "4655 Cass St Ste 300", "", "San Diego", "Amber Lopez", "", "amber@aclopez.com", "", "AC Lopez Construction, Inc.", "858-263-4197", "CA", "", "2015", "92109-2811", "SC", "Construction", "115310, 115310, 115310, 236220, 237110, 237130, 237310, 237990, 237990, 238160, 238210, 238220, 238320, 238330, 238390, 238910, 238990, 238990, 314110, 337127, 423210, 442210, 561621, 561720, 561730", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"286", "44 Montgomery St FL 3", "", "San Francisco", "Amy Bradac", "", "amy@bradac.co", "", "Bradac Co", "415-935-1560", "CA", "", "2013", "94104-4618", "SC", "Service", "541611", "Self-Certified Small Disadvantaged Business, Woman Owned"

"287", "880 N Park View Dr", "", "El Segundo", "MARDI NORMAN", "President & CFO", "mardi.norman@dynamicssystemsin.com", "310-347-4480", "Dynamic Systems, Inc.", "310-337-4400", "CA", "https://www.DynamicSystemsInc.com", "1991", "90245-4914", "", "Service", "334111, 334112, 334118, 334220, 334290, 334310, 334418, 334613, 334614, 423430, 423710, 517911, 541519", "Woman Owned"

"288", "3624 ENCINAL AVE", "", "LA CRESCENTA", "Dorothy N Cooperson", "", "dorothy@cooperson.com", "", "COOPERSON COMMUNICATIONS

LLC","213-500-3091","CA","www.cooperson.com","2005","91214-2415","LL","Service","541611, 541613, 541618, 541690","Asian Pacific American, Other Minority Owned, Woman Owned"
 "289","552 BARBARA WORTH RD","","CALEXICO","JAN
 CESPEDES","","iec@iectrees.com","818-997-0938","INTERNATIONAL ENVIROMENTAL
 CORPORATION","818-892-9341","CA","","1973","92231-9630","SC","","561730","Hispanic American"
 "290","6100 N McCall Ave","","Clovis","MIRANDA
 JOHNSON","","mjohnson@granitechemical.com","","GRANITE CHEMICAL SERVICES
 LLC","559-285-9165","CA","","2009","93619-9046","LL","Service","311999","Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "291","500 N Brand Blvd Ste 625","","Glendale","Vivian K
 Rutherford","","vivian@roninllc.com","818-303-1341","Ronin Staffing
 LLC","818-973-7135","CA","http://www.roninllc.com","2008","91203-3390","SC","R and D,
 Service","236220, 334511, 335999, 336211, 336212, 336213, 336214, 336414, 488190, 541214, 541219,
 541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541611, 541612, 541618, 541620,
 541690, 541990, 561210, 561311, 561320","Asian Pacific American, Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Woman Owned"
 "292","5531 Silver Lode Dr","","Placerville","Ashley Harpine","","aharpine@tsutrees.com","","TSU/
 Tree Service Unlimited, Inc.","530-919-3119","CA","","1984","95667-9725","","","113310,
 561730","Service-Disabled Veteran, Veteran, Woman Owned"
 "293","4445 Eastgate Mall Ste 200 ","","San Diego","ERIKA
 FLORA","","erika.flora@beyond20.com","","CREATIVE ENTERPRISE SOLUTIONS, L.L.C.
 ","858-324-1727","CA","http://www.beyond20.com","2007","92121-1979","LL","","541511, 541512,
 541519, 541519, 541614, 611420, 611430","Hispanic American, Other Minority Owned, Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "294","4450 SHOPPING LN # B","","SIMI VALLEY","Maria
 Alvarez","","mary@innovativepromotions.com","","Maria Alvarez","805-864-9315","CA","http://
 www.innovativepromotions.com","1985","93063-3451","","","541890","Hispanic American, Other
 Minority Owned, Self-Certified Small Disadvantaged Business"
 "295","380 Stevens Avenue, Suite 213","","Solana Beach","Cigi
 Oakley","","coakley@vcomptech.com","760-487-5092","Virtual Computing Technology,
 Inc.","858-847-2000","CA","http://www.vcomptech.com","2010","92075-2069","SC","","334111, 334112,
 423430, 488310, 511210, 518210, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519,
 541519, 541611, 541618, 541620, 541690, 541990, 561110, 561210, 561621, 561622, 561990,
 611430","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "296","950 E Orangethorpe Ave, Ste M ","","Anaheim","Tony

Ellassal", "", "tony@ejmmoldandmachine.com", "", "EJM Mold and Machine, Inc.
 ", "714-447-4000", "CA", "", "2011", "92801-0000", "", "", "332710, 333511, 336413", "Other Minority
 Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "297", "1330 Broadway, Suite 1111 ", "", "Oakland", "Lark R Hilliard", "CFO and Director of
 Marketing", "lhilliard@HilliardArchitects.com", "415-989-3056", "Hilliard Architects Inc
 ", "415-989-6400", "CA", "https://
 www.HilliardArchitects.com", "1988", "94612-2503", "SC", "Service", "541310, 541330, 541330, 541330,
 541330, 541340, 541350, 541410", "Woman Owned"
 "298", "20731 Elaine Ave Apt 1", "", "Lakewood", "Akilah
 Peters", "", "akilah@winwithinthetrapy.com", "", "WIN WITHIN THERAPY SERVICES
 LLC", "562-208-0001", "CA", "", "2020", "90715-1750", "LL", "", "541611, 561110, 611710, 621330,
 624190", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "299", "2410 CAMINO RAMON STE 183", "", "SAN RAMON", "Shabana
 Siraj", "", "shabana@tridentconsultinginc.com", "", "Trident
 Consulting", "925-352-3885", "CA", "https://
 www.tridentconsultinginc.com/", "2005", "94583-4323", "", "Service", "541511, 541512, 541519, 541519,
 541611, 541612, 541613, 541618, 541990, 561320", "Other Minority Owned, Subcontinent Asian
 American, Woman Owned"
 "300", "1900 Camden Ave Ste 205-2", "", "San Jose", "Kristy
 Morrissey", "", "kristy.morrissey@lewisbass.com", "", "Lewis Bass International Engineering Services,
 Inc.", "408-942-8000", "CA", "http://www.lewisbass.com", "2009", "95124-2942", "", "", "541330, 541330,
 541330, 541330", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "301", "6768 Crosby Ct", "", "San Jose", "Rachael
 Keish", "", "rachael@keishenv.com", "408-477-2249", "Keish Environmental,
 PC", "408-592-0223", "CA", "www.keishenv.com", "2014", "95129-2818", "SC", "Service", "541330, 541330,
 541330, 541330, 541370, 541618, 541620, 541715, 541715, 541715, 541715, 611430", "Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "302", "8 Mocha Ln", "", "Ladera Ranch", "Linda
 Gattis", "", "Linda@carriersolutionsgroup.com", "", "CARRIER SOLUTIONS GROUP,
 LLC", "949-388-3730", "CA", "carriersolutionsgroup.com", "2007", "92694-1308", "LL", "", "517311, 517919,
 518210, 541618, 541690", "Woman Owned"
 "303", "1492 Almaden Rd Ste A", "", "San Jose", "Thuy Do", "", "tdskitchen@yahoo.com", "", "BENTO N SNAX
 LLC", "408-679-3293", "CA", "", "2019", "95125-6539", "", "", "722320, 722513", "Asian Pacific American,
 Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "304", "7310 Parkway Dr Apt 310", "", "La Mesa", "Kelly

Twichel", "", "kelly@accesstraxsd.com", "", "Access Trax, LLC", "619-997-3783", "CA", "accesstraxsd.com", "2018", "91942-1828", "LL", "Manufacturing, R and D, Service", "238990, 238990, 326199", "Self-Certified Small Disadvantaged Business, Woman Owned" "305", "4313 Resmar Rd", "", "La Mesa", "Amy Biliunas", "", "amy@drvmodular.com", "619-670-8040", "DRV MODULAR CONTRACTORS, INC.", "619-670-9818", "CA", "www.drvmodular.com", "1993", "91941-6920", "SC", "Construction", "236210, 236220, 238110, 238190, 238350, 238390, 238910, 238990, 238990, 321991, 332311, 423390, 444190, 453930", "Self-Certified Small Disadvantaged Business, Woman Owned" "306", "780 N 4TH ST", "", "SAN JOSE", "Melanie Espino", "", "m.espino@actionablellc.com", "", "ACTIONABLE INSIGHTS, LLC", "408-384-4955", "CA", "http://actionablellc.com/", "2016", "95112-5014", "LL", "R and D, Service", "541720", "Woman Owned" "307", "10160 Regan St", "", "San Jose", "Pamela Elzie", "", "pamela@bayhlth.com", "", "Elzie, Pamela", "415-728-8879", "CA", "", "2012", "95127-4136", "", "", "611430, 611710", "Black American, Other Minority Owned, Woman Owned" "308", "3612 Bayview Pl", "", "Carlsbad", "Julianne E Ogilvie", "", "jogilvie@artemis-environmental.com", "", "Artemis Environmental Services, Inc.", "510-364-7285", "CA", "www.artemis-environmental.com", "2016", "92010-6599", "SC", "Service", "115310, 115310, 115310, 541320, 541330, 541330, 541330, 541370, 541620, 541690, 813312", "Self-Certified Small Disadvantaged Business, Woman Owned" "309", "7705 El Cajon Blvd Unit 1", "", "La Mesa", "Wendy L. Tinsley Becker", "", "wendy@urbanapreservation.com", "", "Urbana Preservation & Planning, LLC", "844-872-2623", "CA", "http://www.urbanapreservation.com", "2005", "91942-6981", "LL", "Service", "541310, 541330, 541330, 541330, 541330, 541490, 541620, 541690, 541720, 541990, 561790, 712120", "Self-Certified Small Disadvantaged Business, Woman Owned" "310", "770 THE CITY DR S STE 5300", "", "ORANGE", "Leslie Roop", "President", "LESLIE.R00P@CBTECHINC.COM", "714-748-7752", "Cb Technologies, Inc.", "714-573-7733", "CA", "http://www.cbtechinc.com", "2001", "92868-4929", "SC", "Service", "334111, 334112, 334118, 334419, 423430, 423690, 541519", "Woman Owned" "311", "19612 TEMESCAL CANYON RD", "", "CORONA", "Jessica M Bersano", "", "jessica.fabconstruction@yahoo.com", "", "F A B CONSTRUCTION INC.", "951-356-4126", "CA", "", "2012", "92881-5653", "SC", "Construction", "238160, 238210", "Self-Certified Small Disadvantaged Business, Woman Owned" "312", "5201 GREAT AMERICA PKWY STE 320", "", "SANTA CLARA", "Juhi Aswani", "", "juhi@mobilematics.net", "408-904-5379", "Mobilematics,

Inc.", "408-205-3623", "CA", "", "2012", "95054-1140", "", "", "423430", "Other Minority Owned, Subcontinent Asian American, Woman Owned"

"313", "158 E SAINT JOHN ST APT 516", "", "SAN JOSE", "Kathryn A Hedges", "", "biolartist@gmail.com", "", "Kathryn Hedges", "408-634-2246", "CA", "www.splendidcolors.com", "2011", "95112-5594", "", "", "321999, 326199, 424990, 453220", "Self-Certified Small Disadvantaged Business, Woman Owned"

"314", "1625 SHATTUCK AVE STE 200", "", "BERKELEY", "Tzu-Ying Chen", "", "dchen@vegaeconomics.com", "", "VEGA ECONOMIC & FINANCIAL CONSULTING, INC.", "510-280-5520", "CA", "vegaeconomics.com", "2019", "94709-1668", "", "", "541690, 541720, 541990", "Asian Pacific American, Other Minority Owned, Woman Owned"

"315", "3521 Trinity St", "", "Eureka", "Jennifer Wilson", "", "jwilson@sixriversgeosciences.com", "", "Wilson, Jennifer", "707-267-0963", "CA", "https://www.sixriversgeosciences.com/", "2019", "02740", "", "Service", "541330, 541330, 541330, 541330, 541620, 541720", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"316", "401 E ALONDRA BLVD", "", "GARDENA", "Rachelle Pickens", "", "RACHELLE@ALLWAYSMETAL.COM", "", "ALL-WAYS METAL, INC.", "310-217-1177", "CA", "http://www.allwaysmetal.com", "1983", "90248-2901", "SC", "Manufacturing", "332313, 332322, 332323, 332410, 332420, 332439, 332999, 333517, 811310", "Woman Owned"

"317", "111 West Ocean Boulevard Fourth Floor ", "", "Long Beach", "Anne Tolles", "", "atolles@advimmuno.com", "562-494-3776", "Advanced Immunochemical Services", "562-434-4676", "CA", "http://www.advimmuno.com", "1986", "90802-4622", "SC", "", "325413", "Woman Owned"

"318", "3662 West Rd", "", "Lafayette", "Jerlin R Hurtado", "", "jerlinh@gmail.com", "", "H&S Data Group LLC", "407-394-5007", "CA", "www.hsdatagroup.com", "2020", "94549-3705", "LL", "", "541618", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"319", "677 Anita St B", "", "Chula Vista", "Jacqueline Suarez", "", "jacqueline@bioplusk.com", "", "BIOPLUSK INC.", "619-394-8955", "CA", "", "2020", "91911-4661", "", "", "339113", "Hispanic American, Other Minority Owned, Woman Owned"

"320", "4600 Ashe Rd Ste 311", "", "Bakersfield", "Tasneem Katabji", "", "tasneem@bhinternational.biz", "", "B & H International LLC", "661-735-8591", "CA", "", "2014", "93313-2041", "", "", "212111, 221310, 221330, 237310, 238220, 238310, 313320, 315280, 315990, 321113, 321213, 321912, 321992, 321999, 322219, 322220, 322291, 325520, 326122, 326130, 326199, 326220, 326299, 327212, 327390, 331110, 331221, 331513, 332311, 332312, 332439, 332510, 332618, 332710, 332812, 332911, 332999, 333120, 333249, 333314, 333316,

333318, 333413, 333415, 333515, 333517, 333613, 333618, 333912, 333914, 333922, 333923, 333924, 333995, 333999, 334111, 334220, 334310, 334418, 334419, 334512, 334513, 334514, 334515, 334516, 334519, 335122, 335311, 335312, 335313, 335314, 335931, 336112, 336212, 336214, 336413, 336611, 337127, 337214, 337215, 339113, 339115, 339991, 339992, 339999, 423410, 423610, 423690, 423710, 423720, 423730, 423740, 423830, 423840, 441228, 448190, 451140, 493110, 511210, 811310", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"321", "17282 BLUE SPRUCE LN", "", "YORBA LINDA", "Madlin Mahdawi", "", "madlin@indprealty.com", "", "INDEPENDENT REALTY INC", "714-628-6220", "CA", "", "2016", "92886-1864", "", "", "531210", "Woman Owned"

"322", "2100 BOYER DR", "", "CARMICHAEL", "Mirtha Villarreal", "", "mirthavy@agile-aci.com", "", "AGILE CONSTRUCTION, INC.", "916-995-2996", "CA", "http://agile-aci.com", "2015", "95608-5522", "", "Construction", "236210, 236220, 237130, 237310", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"323", "1014 N MARKET BLVD STE 50", "", "SACRAMENTO", "Yvonne M Pire", "Vice President", "contracts@trofholz.com", "855-532-2838", "Trofholz Technologies, Inc.", "916-577-1903", "CA", "http://www.trofholz.com", "2001", "95834-1986", "SC", "Construction, Service", "236220, 237990, 237990, 238210, 332510, 333316, 334111, 334112, 334118, 334210, 334220, 334290, 334310, 334511, 335921, 335999, 423410, 423420, 423430, 423440, 423490, 511210, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 561621", "Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"324", "3780 Market St", "", "Riverside", "Stacy Cumberbatch", "", "stacy.cumberbatch@gmail.com", "", "BLENDED IMPACT INC.", "305-570-6913", "CA", "", "2019", "92501-3224", "SC", "Construction, Manufacturing, R and D, Service", "561790, 611430, 611699, 624229", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"325", "1104 CORPORATE WAY STE 228", "", "SACRAMENTO", "Maria de los Angeles Casarez", "", "angel@wclawcorp.com", "", "WINTERSTEEN CASAREZ, A PROFESSIONAL LAW CORPORATION", "510-457-6697", "CA", "", "2020", "95831-3875", "", "", "541110", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"326", "7730 LEXINGTON AVE APT 101", "", "WEST HOLLYWOOD", "Nicole Snell", "", "nicole@girlsfightback.com", "", "EMPOWERED JOURNEYS, INC.", "562-397-8761", "CA", "www.nicolesnell.com", "2020", "90046-6262", "", "", "611430, 611699, 611710, 624110, 711510, 813319", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"327","1565 Creek St Ste 103","","San Marcos","Rikki Ghai","CEO or
 PRESIDENT","rikki@mcpgov.com","760-471-9691","MCP Computer Products
 Inc.,"760-471-5383","CA","HTTP://WWW.MCPGOV.COM","1998","92078-2426","","R and D,
 Service","332311, 334111, 334112, 334118, 334290, 423430, 443142, 541519","Asian Pacific
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "328","870 Market St Ste 566","","San Francisco","Andrea M
 Crawford","","andrea@amcrawfordinc.com","","A.M. Crawford, Inc.,"415-361-2981","CA","http://
 amcrawfordinc.com/","2005","94102-3016","SC","Service","541611, 541690, 541990, 561410, 561499,
 711510","Self-Certified Small Disadvantaged Business, Woman Owned"
 "329","3667 WACO ST","","SAN DIEGO","Martha Rodgers","","martha@bayparkds.com","","BAY PARK DATA
 SOLUTIONS
 LLC","619-884-0246","CA","www.bayparkdatasolutions.com","2020","92117-5859","LL","Service","54137
 0, 541511, 611420","Self-Certified Small Disadvantaged Business, Woman Owned"
 "330","2677 SUNSET RD","","BISHOP","Delanie J
 Delmas","","delanie_eastsideiron@yahoo.com","","Eastside Iron
 Co.,"760-920-2130","CA","","2018","93514-3037","SC","Construction, Service","115310, 115310,
 115310, 238910, 532412, 562119, 624230","Service-Disabled Veteran, Veteran, Woman Owned"
 "331","255 N LINCOLN AVE STE 103","","CORONA","TOM
 MCGETRICK","","twolittleindians@ymail.com","","TWO LITTLE INDIANS CONSTRUCTION,
 INC.,"909-322-2550","CA","","2007","92882-1851","CP","","236118, 236210, 238110, 238120, 238130,
 238140, 238190, 238290, 238310, 238320, 238330, 238350, 238390, 238990",""
 "332","45120 HIGHWAY 79 # 717","","AGUANGA","Kathryn J
 Peterson","","kpeterson@kjpeteresonconsulting.com","","Kathryn
 Peterson","909-630-8279","CA","www.kjpeteresonconsulting.com/","2012","92536-9706","","Service","5
 41611, 541620","Woman Owned"
 "333","2345 WARING DR","","AGOURA HILLS","Nancy
 Hasi","","nancy.hasi@hasiglobalsourcing.com","","HASI GLOBAL
 SOURCING","562-241-0120","CA","","2019","91301-3018","SC","Service","315210, 423450, 423610,
 423840","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged
 Business, Woman Owned"
 "334","442 San Marin Dr","","NOVATO","Jennifer Hute","","jen@synthesisplanning.com","","SYNTHESIS
 PLANNING","415-328-9850","CA","","2014","94945-1346","SC","","541690","Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "335","210 West Bradley Ave C-2","","El Cajon","Jan Kettle","","jan.kettle@qmfsi.com","","QUALITY
 MOBILE FLEET SERVICES
 INC.,"619-900-6030","CA","www.qualitymobilefleetservices.com","2019","92020-1220","SC","Service"

, "336111, 423110, 441310, 811111, 811112, 811113, 811118, 811121, 811191, 811198, 811310", "Veteran, Woman Owned"

"336", "3910 Olympiad Dr", "", "View Park", "Gia Rutledge", "", "gia.rutledge@levelyourplayingfield.com", "", "ProEVAL Insights LLC", "323-309-8580", "CA", "", "2018", "90043-1132", "", "", "561410, 611430", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"337", "8100 E Service Rd", "", "Hughson", "Brenda Lindenberg", "PRESIDENT", "brenda@newerasalesteam.com", "253-272-4212", "New ERA Contract Sales, Inc.", "253-272-3553", "CA", "www.newerasalesteam.com", "1988", "95326-9735", "SC", "Service", "326299, 333318, 333414, 334220, 336413, 336999, 339991, 423440, 423840", "Woman Owned"

"338", "852 16th St", "", "San Diego", "Laurie Lamson", "", "laurie@jazzymae.com", "", "Lamson, Laurie", "310-447-1789", "CA", "https://jazzymaemedia.com", "1999", "92101-6611", "", "Service", "512110, 541613, 541890, 611710, 711510", "Self-Certified Small Disadvantaged Business, Woman Owned"

"339", "2581 PIONEER AVE STE A", "", "VISTA", "Angela Nelson", "", "accounting@stageslearning.com", "", "Stages Publishing, Inc.", "530-892-1112", "CA", "", "2001", "92081-8414", "SC", "", "423210, 423490, 611710", "Self-Certified Small Disadvantaged Business, Woman Owned"

"340", "1539 Sawtelle Blvd Ste 6", "", "Los Angeles", "Jan Baron Shames", "", "jan@zenithrugs.com", "", "ZENITH RUGS, LLC", "310-268-8230", "CA", "www.zenithrugs.com", "2014", "90025-3273", "SC", "", "423990", "Woman Owned"

"341", "1535 GOLD FINCH CT", "", "GILROY", "jennifer mackie", "", "jen@sixthandharbor.com", "", "Jennifer Mackie", "415-302-5272", "CA", "", "2020", "95020-8307", "", "Service", "541611, 541612, 561312, 611430, 611710", "Woman Owned"

"342", "5656 HEATHERDALE DR", "", "LOS ANGELES", "Jamar L Dotson", "", "info@tjdtrucking.com", "", "TJD TRUCKING", "323-447-5977", "CA", "www.tjdtrucking.com", "2019", "90043-2712", "", "", "484110, 484121, 484122, 484220, 484230", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"343", "2901 Bryce Street", "", "Sacramento", "Nazia J Iqbal", "", "info@indusgeneral.com", "916-550-2112", "Indus General Inc.", "916-550-1082", "CA", "www.indusgeneral.com", "2014", "95821-4710", "SC", "Construction, Service", "236210, 236220, 237110, 237130, 238160, 238220, 238910, 423610, 541620, 562910, 562910, 624230", "Community Development Corporation Owned Firm, Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"344", "19215 CASTLEBAY LANE", "", "NORTHRIDGE", "KATHRYN Humphrey", "", "Kathryn@KRiseEnterprises.com", "", "K-RISE ENTERPRISES, INC.", "818-641-8615", "CA", "www.KRiseEnterprises.com", "2011", "91326-1008", "SC", "", "541330, 541330,

541330, 541330, 541611, 541690, 541990, 611430, 624230", "Woman Owned"
 "345", "19800 Macarthur Blvd Ste 300", "", "Irvine", "DIANE LANDAU", "", "di@global-resources.com", "949-721-0336", "Global Resources, Inc.", "949-721-0323", "CA", "www.global-resources.com", "1991", "92612-2479", "SC", "Service", "221121, 221122, 517312, 517410, 517919, 519130, 522293, 541611, 541614, 541618, 541690, 561110", "Woman Owned"
 "346", "183 Rockfellow Dr", "", "Mount Shasta", "Melanie Findling", "", "findling.quercus@gmail.com", "", "Quercus Consultants, Inc.", "530-926-4176", "CA", "http://www.quercus-consultants.com", "2007", "96067-2046", "SC", "R and D, Service", "115310, 115310, 115310, 541370, 541620, 541720, 541990", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "347", "450 Sutter St Rm 1215", "", "San Francisco", "Lashanda Beatty", "", "memployment@beattys2.com", "", "Beatty's Services, Inc.", "800-878-9658", "CA", "www.beattyservices.com", "1989", "94108-4001", "", "", "236220, 238320, 238350, 561320, 561720", "Black American, Community Development Corporation Owned Firm, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "348", "8211 Bruceville Rd Ste 130", "", "Sacramento", "ZORITHA THOMPSON", "", "zorithasellsreo@gmail.com", "916-897-8639", "Goree And Thompson Real Estate, Inc.", "916-897-8548", "CA", "http://www.goreeandthompson.com", "1996", "95823-2309", "SC", "", "531210, 531311, 531312, 531390, 541611, 541613, 561210, 561720", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "349", "241 W 35th St Ste L", "", "National City", "Karla Frese", "", "Karla@mkgencontractors.com", "619-271-0629", "M & K General Contractors Inc", "619-778-2360", "CA", "", "2013", "91950-7920", "SC", "Construction", "236220, 238110, 238130, 238210, 238220, 238290, 238310, 238320, 238330, 238350, 238910, 238990, 238990", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "350", "1864 DAVIDSON CT", "", "RIPON", "Cindy Delgado", "", "cindy@fullforcesolutions.com", "", "Full Force Solutions, LLC", "505-366-8607", "CA", "", "2012", "95366-9327", "LL", "", "611430", "Woman Owned"
 "351", "114 W Colorado Blvd", "", "Monrovia", "Robyn Coates", "", "robyn@thecmsolution.com", "626-301-4425", "Quest Project Controls, Inc.", "626-893-2643", "CA", "www.thecmsolution.com", "2002", "91016-2806", "SC", "", "236210, 237110, 237120, 237130, 237990, 237990, 541330, 541330, 541330, 541330, 541611, 541618, 561110", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "352", "4647 Coldwater Canyon Ave Apt 4", "", "Studio City", "Robin Kierstein", "", "robin@accesscontrolproducts.com", "", "ACCESS CONTROL PRODUCTS LLC", "206-619-0971", "CA", "", "2020", "91604-1092", "LL", "", "423440, 423610, 423690, 423710", "Woman Owned"

"353","20361 Hermana Cir","","Lake Forest","Daniel Slinger","","dslinger@naturesimage.net","949-680-4450","Natures Image, Inc.,""949-680-4414","CA","http://www.naturesimage.net","1995","92630-8701","SC","Construction, Service","113310, 115112, 115310, 115310, 115310, 238910, 238990, 238990, 541620, 541690, 561730, 562910, 562910, 813312","Woman Owned"

"354","29025 BIG CEDAR COVE","","LAKE ARROWHEAD","Jeri Ann Wenger Johnson","","jeri@wengerandassociates.com","","WENGER & ASSOCIATES, LLC","909-292-8612","CA","wengerandassociates.com","2011","92352-0000","LL","","611110","Woman Owned"

"355","1370 Valley Vista Dr Ste 238","","Diamond Bar","Mary K Schneider","","mary.schneider@inyainc.com","909-396-1936","Inya, Inc.,""909-782-8545","CA","www.inyainc.com","2012","91765-3921","SC","Service","541320, 541330, 541330, 541330, 541330, 541611, 541618, 541620, 541690, 561110, 561210, 562910, 562910","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"356","6550 FEDERAL BLVD","","LEMON GROVE","MELINDA DICHARRY","","melinda@pmccontracting.com","619-456-4754","PARADIGM MECHANICAL CORP.,""619-456-4562","CA","www.PMCcontracting.com","2010","91945-1311","SC","Construction, Service","236115, 236118, 236220, 237110, 237310, 237990, 237990, 238110, 238130, 238140, 238210, 238220, 238320, 238330, 238910, 238990, 238990, 332311, 332321, 339950, 561720","Woman Owned"

"357","5018 Sienna Ln","","Sacramento","Vadim Johnson","","vadim@jnvvp.com","","JNV Group","916-412-5495","CA","","2016","95835-2058","SC","Construction, Service","221310, 236210, 236220, 237110, 237120, 237130, 237210, 237310, 237990, 237990, 238160, 238210, 238220, 238290, 238910, 238990, 238990, 314110, 324191, 333999, 334290, 334515, 335313, 336320, 337124, 337127, 339112, 339113, 423450, 423690, 423930, 424690, 424710, 424720, 484220, 484230, 493190, 541310, 541330, 541330, 541330, 541330, 541350, 541511, 541611, 541614, 541618, 541620, 541690, 541990, 561210, 561621, 561730, 561790, 562112, 562119, 562211, 562219, 562910, 562910, 562920, 562998, 621512, 713990, 811219, 811310","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"358","1 DONNA MARIA WAY","","ORINDA","Heejung Ho","","helloaporia@gmail.com","","APORIA INTERNATIONAL LLC","646-828-7892","CA","www.aporiashop.com","2020","94563-4111","LL","Manufacturing","322219, 326111, 326199, 335999, 424130, 454110","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"359","10439 ROSELLE ST STE A","","SAN DIEGO","araunaud teo","","Ari@meisw.com","928-244-7162","MAC GC-ELECTRIC, INC.,""928-503-1555","CA","www.meisw.com","2005","92121-1544","SC","Construction,

Service","221122, 236115, 236116, 236117, 236118, 236210, 236220, 237110, 237120, 237130, 237210, 237310, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 332311, 423860","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"360","412 3RD ST","","CORNING","Terri Jamison","","tjamison45@gmail.com","","T. JAMISON PROPERTIES, INC.,""530-824-2900","CA","","2019","96021-2501","SC","","531190, 531190, 531210","Self-Certified Small Disadvantaged Business, Woman Owned"

"361","5601 Van Fleet Ave","","Richmond","Shelley N. Facente","","shelley@facenteconsulting.com","","Facente Consulting, LLC","415-999-1310","CA","www.facenteconsulting.com","2009","94804-5931","LL","R and D","541611","Woman Owned"

"362","1732 Fremont Blvd Ste 200F","","Seaside","Sarah E Carmona Zink","","sarah@renotahoerealtygroup.com","","Reno Tahoe Realty Group LLC","775-473-8899","CA","","2009","93955-3623","LL","","236210, 236220, 237210, 238110, 238120, 238130, 238140, 238150, 238160, 238210, 238220, 238910, 238990, 238990, 518210, 519190, 522292, 522294, 522298, 523991, 524127, 525990, 531110, 531110, 531120, 531120, 531130, 531130, 531190, 531190, 531210, 531311, 531312, 531320, 531390, 541211, 541219, 541330, 541330, 541330, 541330, 541370, 541511, 541512, 541513, 541519, 541519, 541611, 541620, 541690, 541990, 561210, 561410, 561611, 561730, 611430, 624229, 813910, 813920","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"363","6422 STANLEY AVE","","SAN DIEGO","TYLA M SOYLU","","tyla@ekolojikconsulting.com","","EKOLOJIK, INC.,""619-243-9293","CA","","2015","92115-4147","SC","Service","236220, 237310, 541330, 541330, 541330, 541330, 541620, 562219","Self-Certified Small Disadvantaged Business, Woman Owned"

"364","4015 LOUISIANA ST UNIT 3","","SAN DIEGO","Anne-Marie Shafer","","alphamikesierra@gmail.com","","LIMONES LA GUERA","858-449-2786","CA","","2021","92104-2434","SC","","424480","Woman Owned"

"365","5601 Memory Way","","Fair Oaks","Andrea Fredrickson","","A.Fredrickson@naedra.com","","Naedra Technology, Inc.,""916-530-0974","CA","naedra.com","2021","95628-2936","SC","","541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541614, 541618, 541690, 611420, 611430, 811219, 811310","Woman Owned"

"366","2403 S Gaffey St","","San Pedro","Marie B Gremaud","","contactbatista@gmail.com","","Marie-Baptiste Gremaud","310-645-9756","CA","https://www.drfitnessint.com","2006","90731-5823","","812990","Self-Certified Small Disadvantaged

Business, Woman Owned"

"367","2670 Piantino Cir","","San Diego","Liza Porterfield","","lizaporterfield@live.com","","Elite Manufacturing LLC","760-696-8826","CA","","2020","92108-4713","LL","Manufacturing, R and D, Service","488510, 488510, 541330, 541330, 541330, 541330, 541340, 541511, 541512, 541611, 541614, 541715, 541715, 541715, 541715","Native American, Other Minority Owned, Service-Disabled Veteran, Veteran, Woman Owned"

"368","85 TAMALPAIS AVE","","MILL VALLEY","Shannon Nguyen","","Shannon.nguyen@seedif.com","","Seedif, Inc.","408-930-3446","CA","Seedif.com","2017","94941-1033","SC","","561311, 561312, 561320, 561330","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"369","1348 Knoll Dr","","Oceanside","Kimberly L. DAVIS","President","kdavis@extsi.com","760-301-0304","Expeditionary Technical Solutions, Incorporated","760-828-7803","CA","","1999","92054-5768","SC","Service","541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541690, 561410","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"370","9275 Tesla Rd","","Livermore","Sandy Thomson","","wdt_esq@sbcglobal.net","","Harris Blade Rental","925-447-2267","CA","","2005","94550-9324","SC","","532412","Woman Owned"

"371","637 3rd Ave Ste B and C","","Chula Vista","Patricia I Alvarez de los Cobos","","patricia.alvarez@xewt12.TV","","Energy Communications Corporation","619-585-9398","CA","www.xewt12.com","1989","91910-5707","","Service","512110, 512191, 519130, 541430, 541613, 541810, 541830, 541840, 541922, 541930, 711510","Hispanic American, Self-Certified Small Disadvantaged Business, Woman Owned"

"372","5963 LA PLACE CT STE 306","","CARLSBAD","CYNTHIA P TARLE","","CPTarle@tarlelaw.com","760-476-2804","TARLE LAW, P.C.","760-683-8030","CA","tarlelaw.com","2011","92008-8823","","","541110","Self-Certified Small Disadvantaged Business, Woman Owned"

"373","802 GAVIOTA AVE","","LONG BEACH","Christina Hong","","christina@lucerent.com","","LUCERENT SOLUTIONS LLC","562-350-1909","CA","www.lucerent.com","2020","90813-5024","LL","","511210, 518210, 541511, 541519, 541519, 541611, 541612, 541690, 541715, 541715, 541715, 541715, 541720, 541990, 611420, 611430","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"374","1650 Borel Pl Ste 216","","San Mateo","Carolyn OLeary","Vp","carolyn@movecenter.com","650-548-9070","Move Management Center, The","650-548-9000","CA","http://www.movecenter.com","1963","94402-3508","","R and D,

Service","484210, 488510, 488510, 488991, 488999, 531110, 531110, 531210, 531311, 531390, 541219, 541611, 541612, 541613, 541614, 541618, 561110","Woman Owned"
 "375","6007 EL DORADO AVENUE","","EL CERRITO","Lydia M Hughes-Evans","","lydia@puremomentumconsulting.com","","PURE MOMENTUM CONSULTING, LLC","510-277-2973","CA","https://www.puremomentumconsulting.com/","2017","94530-3531","LL","Service","541611, 541990, 611430","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "376","415 Conklin Creek Rd","","Petroliia","Elizabeth Webb","","lizstefanik@hotmail.com","916-670-1602","Mattole Valley Construction Inc.","707-629-3556","CA","","2018","95558-0000","","Construction, Service","115310, 115310, 115310, 236118, 237310, 237990, 237990, 238910, 444220, 484110, 484220","Self-Certified Small Disadvantaged Business, Woman Owned"
 "377","55195 Pahuma Ln","","North Fork","Bonnie L Bladen","","Bonnie@Pahumanursery.com","","Bonnie Bladen","559-765-7756","CA","","2020","93643-9426","","Manufacturing","113210, 561730, 561990, 812990","Self-Certified Small Disadvantaged Business, Woman Owned"
 "378","59 Acorn Rdg","","Rancho Santa Margarita","Sharon X Wang","","sharon.wang@jbhealthtech.com","","JB Healthtech, Inc.","847-997-8618","CA","","2018","92688-5508","","","339112","Asian Pacific American, Self-Certified Small Disadvantaged Business, Woman Owned"
 "379","29 Camomile Pl","","Aliso Viejo","Victoria Hoke","","victoria@myeasyfoods.com","","My Easy Foods LLC","310-904-9749","CA","www.myeasyfoods.com","2020","92656-3304","LL","Manufacturing","311230, 311423, 311821, 311919, 311920","Self-Certified Small Disadvantaged Business, Woman Owned"
 "380","301 MISSION AVENUE, SUITE 208","","OCEANSIDE","MARIE JINKY A WILLIS","","MWILLIS@MWSERVICES.COM","951-693-5751","MW SERVICES INC.","951-693-5750","CA","http://www.mwservices.com","2008","92054-2591","SC","Construction, Service","236210, 236220","Asian Pacific American, Other Minority Owned, Woman Owned"
 "381","981 HOWARD ST","","SAN FRANCISCO","CARMEN BRUSCHERA","PRESIDENT","carmen@tricoconstruction.com","415-543-2106","GALLIERA, INC.","415-543-2100","CA","http://www.tricoconstruction.com","1973","94103-4108","","Construction","236118, 236210, 236220, 238190, 238350, 238390, 561210","Woman Owned"
 "382","125 MERCURY CIRCLE","","POMONA","Karrie Roarick","","Karrie@floortechamerica.com","909-598-6125","FLOOR TECH AMERICA,

INC.", "909-598-6328", "CA", "", "2004", "91768-3211", "SC", "Construction", "221210, 221310, 236210, 236220, 237110, 237120, 237130, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 314110, 423730, 561720", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"383", "7677 Oakport St Ste 230", "", "Oakland", "Shonda Y Scott", "", "shonda@360tcpr.com", "", "360 Total Concept Consulting, Inc.", "510-836-0360", "CA", "", "2006", "94621-1976", "SC", "", "512110, 518210, 541214, 541219, 541511, 541611, 541612, 541613, 541614, 541618, 541810, 541820, 541930, 561110, 561210, 561440, 561499, 611430, 722310", "Black American, Self-Certified Small Disadvantaged Business, Woman Owned"

"384", "14252 Culver Dr Ste 257", "", "Irvine", "Dan Jung", "", "dan@connexushub.com", "", "Connexus Hub Inc.", "949-415-4364", "CA", "www.connexushub.com", "2014", "92604-0317", "", "Service", "541199, 541330, 541330, 541330, 541512, 541513, 541519, 541519, 541611, 541612, 541613, 541618, 541990, 561110, 561499, 561621, 611430, 611710", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"385", "1385 Mission St Ste 300", "", "San Francisco", "Natasa Kordic", "", "nkordic@emendatalc.com", "", "Emendata, LLC", "650-297-6090", "CA", "www.emendatalc.com", "2017", "94103-2634", "LL", "", "541611, 541690, 541720, 611430", "Woman Owned"

"386", "1501 Estuary Ct", "", "West Sacramento", "Azadeh Mohandessi-Fares", "", "azadeh95@gmail.com", "", "ADROIT GOVERNMENT, INC.", "916-524-8880", "CA", "", "2017", "95691-5069", "SC", "Service", "541611", "Other Minority Owned, Woman Owned"

"387", "2950 NEILSON WAY UNIT 507", "", "SANTA MONICA", "JOAN YANG", "President", "joan.y@randjones.com", "716-626-1214", "RAND & JONES ENTERPRISES COMPANY, INC.", "716-830-9666", "CA", "", "1985", "90405-5364", "SC", "Construction, Manufacturing, Service", "236115, 236116, 236117, 236118, 236210, 236220, 237110, 237120, 237130, 237210, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990, 333923, 334220, 423510, 423610, 444190, 484110, 561730, 562910, 562910", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"388", "919 Main St Apt 210", "", "El Segundo", "Stacie Speaker", "", "stacie@readynowlead.com", "", "Stacie Speaker Coaching And Consulting, Inc.", "310-648-8477", "CA", "", "2018", "90245-5209", "", "Service", "541611, 541612, 541618, 561110, 611430", "Self-Certified Small Disadvantaged Business, Woman Owned"

"389", "33008 Joshua Ave", "", "Acton", "Miriam Jones", "", "accounting@aardovatech.com", "", "Aardova

Tech, LLC", "209-305-4666", "CA", "", "2020", "93510-1845", "LL", "", "511210, 541511, 541512, 541513, 541519, 541519", "Woman Owned"

"390", "4225 Executive Sq Ste 600", "", "La Jolla", "Lynn
 Xa", "", "tammy@nctsolution.com", "866-237-5403", "New Century Technologies
 Inc.", "800-457-4313", "CA", "http://www.nctsolution.com", "2006", "92037-1484", "SC", "", "311999,
 315990, 322230, 322291, 322299, 325611, 325612, 332510, 333249, 333314, 333415, 333924, 334111,
 334112, 334118, 334220, 334290, 334310, 337127, 337211, 337214, 337215, 339112, 339920, 339940,
 339994, 423210, 423420, 423430, 423440, 423450, 423610, 423710, 423840, 424120, 444130, 453210,
 511210, 541519, 541519, 541612, 561110", "Asian Pacific American, Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Woman Owned"

"391", "4112 Stanley Blvd", "", "Pleasanton", "CAMMY
 TICKNOR", "President", "cammy@ccite.net", "925-275-2493", "Ticknor, Cammy
 C", "925-275-2492", "CA", "http://www.ccite.net", "1997", "94566-6246", "", "Service", "238210, 334310,
 337214, 423210, 519190, 541214, 541219, 541310, 541330, 541330, 541330, 541330, 541430, 541511,
 541512, 541513, 541519, 541519, 541611, 541612, 541620, 561110, 561210, 561320, 561410, 562910,
 562910, 611420, 611430, 611710, 621111, 621399, 621498, 621999, 624190, 811213, 813312", "Asian
 Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"392", "390 Diablo Rd Ste 220", "", "Danville", "Tiffany F
 Stuart", "", "biz@go2dynamic.com", "925-855-3609", "Tiffany Stuart Solutions,
 Inc.", "925-855-3600", "CA", "www.go2dynamic.com", "1997", "94526-3432", "SC", "Construction, R and D,
 Service", "561311, 561320", "Woman Owned"

"393", "3121 Driscoll Dr", "", "San Diego", "Rebecca R
 Akst", "", "rebecca@southswelltech.com", "", "South Swell Technology Solutions,
 LLC", "408-781-0157", "CA", "http://www.southswelltech.com", "2018", "92117-4419", "LL", "", "238210,
 334112, 334220, 334290, 334310, 334511, 337214, 423430, 517911, 541330, 541330, 541330, 541330,
 541511, 541512, 541513, 541519, 541519, 541990", "Hispanic American, Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Woman Owned"

"394", "438 1ST ST FL 4", "", "SANTA ROSA", "Linda Daube", "", "ldaube@daubelaw.com", "", "LINDA L.
 DAUBE, A PROFESSIONAL
 CORPORATION", "707-249-0189", "CA", "", "1998", "95401-6390", "SC", "", "541110", "Woman Owned"

"395", "10805 Rancho Bernardo Rd Ste 260", "", "San Diego", "Sally A
 DeCorse", "", "sdecorse@navaide.com", "", "Red River Resources,
 LLC", "619-415-0038", "CA", "www.navaide.com", "2016", "92127-5713", "LL", "R and D, Service", "213112,
 221112, 221210, 324110, 324191, 324199, 325998, 424710, 424720, 454310, 486210, 486910, 519190,
 541211, 541219, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611,
 541612, 541614, 541690, 541990, 561110, 561210, 561320, 561330, 611420, 611430, 611710,

722310","Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"396","11300 Warner Ave #F210","","Fountain Valley","Diana Bagh","","dbagh@usgvsource.com","714-333-4592","USGVSource, LLC","714-300-9262","CA","","2016","92708-4152","LL","","313310, 314910, 314999, 339920, 488410, 561612, 561613, 561730, 561740, 561790, 561910, 621511, 621610, 722310, 722330, 722410, 811310, 811411, 811420, 811430, 812111, 812199, 812331, 812990, 813990","Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"397","1148 Pioneer Way","","El Cajon","Dorothy Meskimen","","dee@waterdogproducts.com","619-441-1923","Waterdog Products, Inc.","619-441-9688","CA","https://www.waterdogproducts.com/","1988","92020-1925","SC","","326199","Woman Owned"

"398","1461 ALICE ST UNIT 403","","OAKLAND","JENNIFER J. WALKER","","jwalker@watearth.com","18005193774","WATEARTH, INC.","510-529-5552","CA","http://www.watearth.com","2008","94612-4041","SC","","541330, 541620, 541690, 541990","Self-Certified Small Disadvantaged Business, Woman Owned"

"399","2613 1/2 E CESAR E CHAVEZ AVE","","LOS ANGELES","Kausar Mohammed","","team@shiftingculture.co","","SHIFT CONSULTING LLC","323-238-9217","CA","","2019","90033-3005","SC","","611430","Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"400","3741 BUSINESS DR STE 100","","SACRAMENTO","Coreen U Cecil","","ccecil@cecilinc.com","888-832-6641","Cecil & Cecil Enterprises, Inc.","916-519-7466","CA","www.cecilinc.com","2006","95820-2178","SC","Construction, Service","115310, 115310, 115310, 221114, 221115, 221121, 221122, 236210, 236220, 237110, 237130, 237310, 237990, 237990, 238110, 238210, 238290, 423940, 423990, 448190, 451110, 453998, 541330, 541330, 541330, 541340","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"401","20 CEDAR RDG","","IRVINE","Sharmila Tankha","","sharmila@starqdesign.com","","STARQ DESIGN INC.","949-610-5655","CA","www.starqdesign.com","2020","92603-3610","SC","","541310","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"402","2626 GEE LN","","VALLEY SPRINGS","SHEA CANDACE Keesey","","candace@CandacesCleaning.com","209-772-9769","Keesey, Shea Candace","209-598-1467","CA","http://www.candacescleaning.com","2006","95252-9686","","Service","561720, 561790","Woman Owned"

"403","912 11th St Ste 201-4","","Modesto","Cheryl Brandt","","cbrandt@supplyingsolutions.com","","SUPPLYING SOLUTIONS, INC","831-717-7556","CA","www.supplyingsolutions.com","2014","95354-2382","","Service","236210, 236220, 237110, 237120, 237310, 237990, 237990, 238910, 238990, 238990, 423390, 531210, 531312, 541310, 541320, 541330, 541330, 541330, 541330, 541350, 541380, 541611, 541618, 541620, 541990, 561720, 561730, 561990, 562910, 562910, 624230, 812990","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"404","2321 ROSECRANS AVENUE SUITE 2225","","EL SEGUNDO","TRACI BRITTON","President","tbritton@advantagesci.com","310-943-2351","ADVANTAGE SCI, LLC","310-536-9876","CA","","2000","90245-4903","LL","Service","511210, 519190, 541519, 541611, 541612, 541618, 541690, 561110, 561611, 561621, 611430, 611699","Hispanic American, Service-Disabled Veteran, Veteran, Woman Owned"

"405","5039-400 Robert J Mathews Pkwy","","EL DORADO HILLS","Lourdes S Malaekheh","","lmalaekheh@z2construction.com","916-358-9286","Z SQUARED BUILDERS INC.","916-358-9056","CA","http://www.z2construction.com","2008","95762-5752","SC","Construction","236115, 236116, 236118, 236210, 236220, 237110, 237130, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"406","1001 PORTER ST APT 305","","VALLEJO","simone willis","","egyptbnai@gmail.com","","EGYPT-WILLIS COMPANY LLC","202-909-6563","CA","","2020","94590-7746","LL","","561720","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"407","2823 ASHBY AVE","","BERKELEY","Rose Barrett","","rose@barrettactuarial.com","","BARRETT ACTUARIAL CONSULTING LLC","415-307-0778","CA","","2020","94705-2305","LL","","524298","Woman Owned"

"408","346 Chapalita Dr","","Encinitas","Lisa Ferson","","lferson@panamarinc.com","","PANAMAR, INC.","619-921-0318","CA","www.panamarinc.com","2015","92024-4809","","Manufacturing, Service","238310, 238320, 238390, 327390, 332311, 332999, 423310, 442210, 444120, 541330, 541330, 541330","Woman Owned"

"409","3900 Kilroy Airportway Ste 240","","Long Beach","Veronica Cobian","","vcobian@tldlaw.com","","Tredway, Lumsdaine, & Doyle L.L.P","562-923-0971","CA","https://www.tldlaw.com","1961","90806-6817","","","541110, 541199","Woman Owned"

"410","501 W Olympic Blvd Apt 1434","","Los Angeles","Laura Keenan","","laura@keenanno.com","","Laura

Keenan", "760-343-6113", "CA", "", "2021", "90015-1453", "", "", "512240, 512290", "Woman Owned"
 "411", "7828 HAVEN AVE", "", "RANCHO CUCAMONGA", "stephanie
 harkey", "", "info@stephanieharkey.com", "", "COLLEGE PLANNING PROFESSIONALS,
 LLC", "909-210-7049", "CA", "www.collegeplanningprofessionals.com", "2006", "91730-3049", "LL", "", "6117
 10", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "412", "12793 Golden Leaf Dr", "", "Rancho Cucamonga", "Patricia C Linn", "", "patricia@lista-
 design.com", "909-899-6411", "Lista Design Studio, Inc.", "909-238-5516", "CA", "http://www.lista-
 design.com/", "2007", "91739-8009", "SC", "Service", "315220, 511199, 541430, 541490, 541611, 541613,
 541618, 541810, 541820, 541850, 541860, 541870, 541890, 541930, 541990, 561110, 561920,
 561990", "Hispanic American, Other Minority Owned, Woman Owned"
 "413", "11417 W Bernardo Ct Ste H", "", "San Diego", "Radhika Sandra", "", "rs@nomobo.co", "", "NoMoBo
 Inc.", "619-405-2448", "CA", "https://nomobo.co", "2021", "92127-1639", "", "", "519130, 541511, 541512,
 541519, 541519", "Other Minority Owned, Subcontinent Asian American, Woman Owned"
 "414", "435 E Carmel St", "", "San Marcos", "LILY
 Aragon", "", "LILY.ARAGON@KROSWISE.COM", "619-215-5062", "Kros-
 Wise", "619-223-1980", "CA", "", "2004", "92078-4362", "", "", "325211, 332710, 332999, 336414, 336415,
 336419, 336611, 511210, 517911, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519,
 541519, 541611, 541612, 541618, 541690, 541715, 541715, 541715, 541715, 561210, 561320", "Hispanic
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "415", "39 Quail Ct Ste 200D", "", "Walnut Creek", "GITA
 MURTHY", "", "gmurthy@roreinc.com", "858-404-7395", "Rore, Inc.", "858-404-7393", "CA", "http://
 www.roreinc.com", "2003", "94596-5569", "SC", "Construction, Service", "236210, 236220, 237110,
 237120, 237310, 237990, 532412, 541330, 541330, 541330, 562910", "Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"
 "416", "110 E CLAREMONT ST", "", "PASADENA", "Andrea E.
 Davis", "", "andrea@theresiliencyinitiative.com", "", "RESILIENCY INITIATIVE, INC.,
 THE", "818-239-2228", "CA", "https://
 theresiliencyinitiative.com/", "2019", "91103-2636", "", "Service", "541611, 541618, 561499,
 611430", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "417", "236 Sandy Neck Way", "", "Vallejo", "LISA
 BISHOP", "", "lisab@thebishopconcept.com", "", "Bishop,
 Lisa", "707-342-1115", "CA", "", "2009", "94591-7850", "", "Service", "541611, 541612, 541613, 541618,
 541620, 541690, 541820, 561920, 611430", "Black American, Community Development Corporation Owned
 Firm, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "418", "1510 Fayette St", "", "El Cajon", "Elizabeth

722310","Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"396","11300 Warner Ave #F210","","Fountain Valley","Diana Bagh","","dbagh@usgvsource.com","714-333-4592","USGVSource, LLC","714-300-9262","CA","","2016","92708-4152","LL","","313310, 314910, 314999, 339920, 488410, 561612, 561613, 561730, 561740, 561790, 561910, 621511, 621610, 722310, 722330, 722410, 811310, 811411, 811420, 811430, 812111, 812199, 812331, 812990, 813990","Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"397","1148 Pioneer Way","","El Cajon","Dorothy Meskimen","","dee@waterdogproducts.com","619-441-1923","Waterdog Products, Inc.","619-441-9688","CA","https://www.waterdogproducts.com/","1988","92020-1925","SC","","326199","Woman Owned"

"398","1461 ALICE ST UNIT 403","","OAKLAND","JENNIFER J. WALKER","","jwalker@watearth.com","18005193774","WATEARTH, INC.","510-529-5552","CA","http://www.watearth.com","2008","94612-4041","SC","","541330, 541620, 541690, 541990","Self-Certified Small Disadvantaged Business, Woman Owned"

"399","2613 1/2 E CESAR E CHAVEZ AVE","","LOS ANGELES","Kausar Mohammed","","team@shiftingculture.co","","SHIFT CONSULTING LLC","323-238-9217","CA","","2019","90033-3005","SC","","611430","Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"400","3741 BUSINESS DR STE 100","","SACRAMENTO","Coreen U Cecil","","ccecil@cecilinc.com","888-832-6641","Cecil & Cecil Enterprises, Inc.","916-519-7466","CA","www.cecilinc.com","2006","95820-2178","SC","Construction, Service","115310, 115310, 115310, 221114, 221115, 221121, 221122, 236210, 236220, 237110, 237130, 237310, 237990, 237990, 238110, 238210, 238290, 423940, 423990, 448190, 451110, 453998, 541330, 541330, 541330, 541340","Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"401","20 CEDAR RDG","","IRVINE","Sharmila Tankha","","sharmila@starqdesign.com","","STARQ DESIGN INC.","949-610-5655","CA","www.starqdesign.com","2020","92603-3610","SC","","541310","Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"402","2626 GEE LN","","VALLEY SPRINGS","SHEA CANDACE Keesey","","candace@CandacesCleaning.com","209-772-9769","Keesey, Shea Candace","209-598-1467","CA","http://www.candacescleaning.com","2006","95252-9686","","Service","561720, 561790","Woman Owned"

"403","912 11th St Ste 201-4","","Modesto","Cheryl Brandt","","cbrandt@supplyingsolutions.com","","SUPPLYING SOLUTIONS, INC","831-717-7556","CA","www.supplyingsolutions.com","2014","95354-2382","","Service","236210, 236220, 237110, 237120, 237310, 237990, 237990, 238910, 238990, 238990, 423390, 531210, 531312, 541310, 541320, 541330, 541330, 541330, 541330, 541350, 541380, 541611, 541618, 541620, 541990, 561720, 561730, 561990, 562910, 562910, 624230, 812990","Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"404","2321 ROSECRANS AVENUE SUITE 2225","","EL SEGUNDO","TRACI BRITTON","President","tbritton@advantagesci.com","310-943-2351","ADVANTAGE SCI, LLC","310-536-9876","CA","","2000","90245-4903","LL","Service","511210, 519190, 541519, 541611, 541612, 541618, 541690, 561110, 561611, 561621, 611430, 611699","Hispanic American, Service-Disabled Veteran, Veteran, Woman Owned"

"405","5039-400 Robert J Mathews Pkwy","","EL DORADO HILLS","Lourdes S Malaekheh","","lmalaekheh@z2construction.com","916-358-9286","Z SQUARED BUILDERS INC","916-358-9056","CA","http://www.z2construction.com","2008","95762-5752","SC","Construction","236115, 236116, 236118, 236210, 236220, 237110, 237130, 237990, 237990, 238110, 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320, 238330, 238340, 238350, 238390, 238910, 238990, 238990","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"406","1001 PORTER ST APT 305","","VALLEJO","simone willis","","egyptbnai@gmail.com","","EGYPT-WILLIS COMPANY LLC","202-909-6563","CA","","2020","94590-7746","LL","","561720","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"407","2823 ASHBY AVE","","BERKELEY","Rose Barrett","","rose@barrettactuarial.com","","BARRETT ACTUARIAL CONSULTING LLC","415-307-0778","CA","","2020","94705-2305","LL","","524298","Woman Owned"

"408","346 Chapalita Dr","","Encinitas","Lisa Ferson","","lferson@panamarinc.com","","PANAMAR, INC","619-921-0318","CA","www.panamarinc.com","2015","92024-4809","","Manufacturing, Service","238310, 238320, 238390, 327390, 332311, 332999, 423310, 442210, 444120, 541330, 541330, 541330","Woman Owned"

"409","3900 Kilroy Airportway Ste 240","","Long Beach","Veronica Cobian","","vcobian@tldlaw.com","","Tredway, Lumsdaine, & Doyle L.L.P","562-923-0971","CA","https://www.tldlaw.com","1961","90806-6817","","","541110, 541199","Woman Owned"

"410","501 W Olympic Blvd Apt 1434","","Los Angeles","Laura Keenan","","laura@keenanno.com","","Laura

Keenan", "760-343-6113", "CA", "", "2021", "90015-1453", "", "", "512240, 512290", "Woman Owned"
 "411", "7828 HAVEN AVE", "", "RANCHO CUCAMONGA", "stephanie
 harkey", "", "info@stephanieharkey.com", "", "COLLEGE PLANNING PROFESSIONALS,
 LLC", "909-210-7049", "CA", "www.collegeplanningprofessionals.com", "2006", "91730-3049", "LL", "", "6117
 10", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "412", "12793 Golden Leaf Dr", "", "Rancho Cucamonga", "Patricia C Linn", "", "patricia@lista-
 design.com", "909-899-6411", "Lista Design Studio, Inc.", "909-238-5516", "CA", "http://www.lista-
 design.com/", "2007", "91739-8009", "SC", "Service", "315220, 511199, 541430, 541490, 541611, 541613,
 541618, 541810, 541820, 541850, 541860, 541870, 541890, 541930, 541990, 561110, 561920,
 561990", "Hispanic American, Other Minority Owned, Woman Owned"
 "413", "11417 W Bernardo Ct Ste H", "", "San Diego", "Radhika Sandra", "", "rs@nomobo.co", "", "NoMoBo
 Inc.", "619-405-2448", "CA", "https://nomobo.co", "2021", "92127-1639", "", "", "519130, 541511, 541512,
 541519, 541519", "Other Minority Owned, Subcontinent Asian American, Woman Owned"
 "414", "435 E Carmel St", "", "San Marcos", "LILY
 Aragon", "", "LILY.ARAGON@KROSWISE.COM", "619-215-5062", "Kros-
 Wise", "619-223-1980", "CA", "", "2004", "92078-4362", "", "", "325211, 332710, 332999, 336414, 336415,
 336419, 336611, 511210, 517911, 541330, 541330, 541330, 541330, 541511, 541512, 541513, 541519,
 541519, 541611, 541612, 541618, 541690, 541715, 541715, 541715, 541715, 561210, 561320", "Hispanic
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "415", "39 Quail Ct Ste 200D", "", "Walnut Creek", "GITA
 MURTHY", "", "gmurthy@roreinc.com", "858-404-7395", "Rore, Inc.", "858-404-7393", "CA", "http://
 www.roreinc.com", "2003", "94596-5569", "SC", "Construction, Service", "236210, 236220, 237110,
 237120, 237310, 237990, 532412, 541330, 541330, 541330, 562910", "Other Minority Owned, Self-
 Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"
 "416", "110 E CLAREMONT ST", "", "PASADENA", "Andrea E.
 Davis", "", "andrea@theresiliencyinitiative.com", "", "RESILIENCY INITIATIVE, INC.,
 THE", "818-239-2228", "CA", "https://
 theresiliencyinitiative.com/", "2019", "91103-2636", "", "Service", "541611, 541618, 561499,
 611430", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "417", "236 Sandy Neck Way", "", "Vallejo", "LISA
 BISHOP", "", "lisab@thebishopconcept.com", "", "Bishop,
 Lisa", "707-342-1115", "CA", "", "2009", "94591-7850", "", "Service", "541611, 541612, 541613, 541618,
 541620, 541690, 541820, 561920, 611430", "Black American, Community Development Corporation Owned
 Firm, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "418", "1510 Fayette St", "", "El Cajon", "Elizabeth

White", "", "elizabeth@xtremeglasscompany.com", "", "VELOCITY XTREME
 LLC", "619-449-9288", "CA", "", "2020", "92020-1527", "", "", "238150", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "419", "2195 Railroad Ave ", "", "Pittsburg", "S.E.
 Underwood", "", "sunderwood@rrccml.com", "925-392-0430", "Railroad Cleaners
 ", "925-392-0430", "CA", "http://www.rrccml.com", "2009", "94565-4940", "SC", "", "315990, 561740,
 812310, 812320, 812331, 812332, 812990", "Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "420", "531 SAINT JOHN ST", "", "PLEASANTON", "Mahboob M Tehranian", "", "info@colo-
 resources.com", "", "COLO-RESOURCES LLC", "925-640-2737", "CA", "www.colo-
 resources.com", "2019", "94566-6534", "SC", "", "812930, 813312, 813910, 813920", "Asian Pacific
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "421", "2711 Ponce Ave", "", "Belmont", "Betty Till", "", "betty@lifeworksolutions.com", "", "Elizabeth
 Till", "650-704-0405", "CA", "", "2003", "94002-1542", "", "", "541612, 611430", ""
 "422", "2403 S Gaffey St", "", "San Pedro", "Marie B Gremaud", "", "batista@drfitnessusa.com", "", "Marie
 Baptiste Gremaud", "310-645-9756", "CA", "https://
 www.drfitnessint.com", "2006", "90731-5823", "", "", "812990", "Self-Certified Small Disadvantaged
 Business, Woman Owned"
 "423", "3604 28TH ST", "", "SAN DIEGO", "Erin Passons", "", "Erin@PassonsConsulting.com", "", "PASSONS
 CONSULTING,
 LLC", "619-847-7770", "CA", "www.PassonsConsulting.com", "2014", "92104-3502", "LL", "Service", "611430",
 "Self-Certified Small Disadvantaged Business, Woman Owned"
 "424", "138 Elsie St", "", "SAN FRANCISCO", "Laurel
 Chambless", "", "GGPI@COMCAST.NET", "415-661-1919", "Golden Gate Perfusion,
 Inc.", "415-566-6808", "CA", "", "1985", "94110-5149", "", "", "621399, 621999", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "425", "42840 CHRISTY ST STE 234", "", "FREMONT", "Girish
 Avantsa", "", "girish@popcornapps.com", "", "PopcornApps
 Inc.", "510-709-7827", "CA", "", "2011", "94538-3194", "", "", "511210, 518210, 541330, 541330, 541330,
 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541618, 541690, 541990, 561320,
 611420", "Woman Owned"
 "426", "2000 UNIVERSITY AVE STE 601", "", "EAST PALO ALTO", "Lori
 Laub", "", "finance@trucentive.com", "", "Trucentive,
 Inc.", "415-386-8600", "CA", "", "2018", "94303-2292", "", "", "561990", "Woman Owned"
 "427", "5013 AQUEDUCT AVENUE", "", "ENCINO", "Rinat Arinos", "", "rinat@pinksharkmusic.com", "", "PINK
 SHARK MUSIC

LLC","310-497-5466","CA","www.pinksharkmusic.com","2017","91436-1504","","","512230","Self-Certified Small Disadvantaged Business, Woman Owned"
 "428","16 Corfu","","","Laguna Niguel","Barbara A. Eljenholm","","","byline7pr@gmail.com","","","Eljenholm, Barbara Ann","949-500-6814","CA","http://byline7pr.com/","2015","92677-8612","","","R and D, Service","541320, 541613, 541620, 541690, 541810, 541820, 541890, 561920, 711510, 813312","Woman Owned"
 "429","118 HILLSIDE DR","","","WOODSIDE","Stacia Garr","","","stacia@redthreadresearch.com","","","REDTHREAD RESEARCH, INC.","202-957-4130","CA","https://redthreadresearch.com/","2018","94062-3521","","","519190","","430","19108 PARSONS AVE","","","CASTRO VALLEY","Anjanette Scott","","","anjanettescott@yahoo.com","","","ANJANETTE SCOTT LLC","510-717-9471","CA","","","2020","94546-3011","LL","","","522292, 541611","Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "431","9837 Belmont St","","","Bellflower","Joohi R Sood","","","joohi@polytechenv.com","","","Polytechnique Environmental, Inc.","562-716-8346","CA","www.polytechenv.com","2014","90706-5404","SC","","","541330, 541330, 541330, 541330, 541620","Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"
 "432","11558 Canton Dr","","","Studio City","Priscila R Martinez Gonzalez","","","priscila@thebrand-agency.com","","","BRAND AGENCY LLC, THE","310-498-2636","CA","","","2016","91604-4160","LL","","","541613, 541810, 541820, 541850, 541870, 541910, 561920, 611430, 722310","Hispanic American, Other Minority Owned, Woman Owned"
 "433","819 Cowan Rd Ste C","","","Burlingame","Margarita Riskin","Director of Marketing/owner","care@americancarequest.com","415-885-9107","American Carequest, Inc.","415-885-9101","CA","http://www.americancarequest.com","2002","94010-1220","","","Service","561320, 621112, 621330, 621399, 621420, 621610, 621999, 622110, 622210, 623110, 623210, 623220, 623990, 624110, 624120, 624190, 624229","Self-Certified Small Disadvantaged Business, Woman Owned"
 "434","5070 ROBERT J MATHEWS PKWY","","","EL DORADO HILLS","CINDY G. Schreier","","","CSCHREIER@PRIMAENVIRONMENTAL.COM","916-939-7398","PRIMA ENVIRONMENTAL INC.","916-939-7300","CA","WWW.PRIMAENVIRONMENTAL.COM","1998","95762-5767","SC","Service","541380, 541620","Woman Owned"
 "435","115 S Gold Canyon St","","","Ridgecrest","Marilupe Chavez","","","marilupe@jcjchavez.com","","","JCJ Chavez Construction Incorporated","760-375-2802","CA","www.jcjchavez.com","2010","93555-4121","SC","Construction, Service","236118, 236220, 237110, 237310, 237990, 237990, 238110, 238130, 238150, 238160, 238190,

238210, 238220, 238290, 238310, 238320, 238340, 238350, 238910, 238990, 238990, 321992, 332311, 337110, 541310, 561210", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"436", "5318 RIDGEVIEW CIR UNIT 8", "", "EL SOBRANTE", "Janee Wafer", "", "janee.wafer@gmail.com", "", "JW STRATEGIC SOLUTIONS LLC", "510-965-7977", "CA", "", "2020", "94803-3448", "LL", "Service", "541611, 541612", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"437", "601 N ISABEL ST APT 104", "", "GLENDALE", "Stephanie McGreevy", "", "smcgreevy@openenergyalliance.com", "", "OPEN ENERGY ALLIANCE LLC", "949-290-3032", "CA", "www.openenergyalliance.com", "2020", "91206-5334", "LL", "", "221114, 221117, 221122, 237130, 325120, 335999, 423140, 423610, 423690, 423720, 423730, 423850", "Woman Owned"

"438", "2100 E Grand Ave Ste 520", "", "El Segundo", "SUNG H Ho", "", "sungho@iesesolutions.com", "888-807-7840", "IESE SOLUTIONS", "310-982-0302", "CA", "http://www.iesesolutions.com", "2011", "90245-5055", "", "R and D, Service", "541330, 541330, 541330, 541330, 541511, 541512, 541519, 541519, 541611, 541614, 541618, 541690, 541715, 541715, 541715, 541715, 541990", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"439", "390 OAK AVE STE J", "", "CARLSBAD", "Joshua Berlin", "", "joshb@hardtofindint.com", "760-231-8051", "Hard To Find International, Inc.", "760-457-7711", "CA", "http://www.hardtofindint.com", "2009", "92008-2968", "", "Service", "423430, 423610, 423620, 423690, 423840, 425110, 425120, 443142", "Self-Certified Small Disadvantaged Business, Woman Owned"

"440", "11147 RUTHELEN ST", "", "LOS ANGELES", "Nola Veazie", "", "veazie.volutions@gmail.com", "", "V-SOLUTIONS CONSULTING, LLC", "310-560-5153", "CA", "www.volutionsconsulting.com", "2004", "90047-4722", "LL", "Service", "541930, 611430, 621420, 623210, 624190", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Service-Disabled Veteran, Veteran, Woman Owned"

"441", "43189 Caminata Dr", "", "Temecula", "Jodi Silbermann", "", "justcalljodiinc@gmail.com", "", "Just Call Jodi Incorporated", "951-240-8369", "CA", "www.justcalljodi.org", "2018", "92592-2807", "SC", "", "541110, 541199, 541519, 541519, 541611, 541612, 541618, 541990, 561110, 561312, 561320, 561410, 561421, 561422, 561499, 561599, 813319", "Self-Certified Small Disadvantaged Business, Woman Owned"

"442", "11901 SANTA MONICA BLVD STE 112", "", "LOS ANGELES", "JEFF SEVERIN", "", "jseverin@dmsutah.com", "801-487-4069", "DIVERSIFIED MAINTENANCE SYSTEMS, INC.", "801-487-4043", "CA", "", "1996", "90025-2758", "CP", "", "236115, 236116, 236210, 236220, 321920,

484210, 561210", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "443", "4319 RAILROAD AVE STE B", "", "PLEASANTON", "Kathleen
 Butler", "", "kbutler@stonegroupinc.com", "925-846-2767", "Stone Group Inc.,
 The", "925-846-4432", "CA", "http://
 www.stonegroupinc.com/", "2000", "94566-6686", "", "Service", "541430, 541511, 541613, 541810, 541820,
 541840, 541850, 541890, 711510", "Woman Owned"
 "444", "959 LAKE MENDOCINO DR", "", "UKIAH", "Arlene C
 McIntyre", "", "aceceliamckeown@gmail.com", "", "MCINTYRE,
 ARLENE", "707-513-6958", "CA", "", "1978", "95482-9436", "", "", "561720, 561730", "Woman Owned"
 "445", "3814 CONNIE WAY", "", "SANTA BARBARA", "Nicole Costa", "", "nicki@154tech.llc", "", "154 TECH
 LLC", "571-366-0542", "CA", "", "2020", "93110-1523", "LL", "Service", "541330, 541330, 541330, 541330,
 541611, 541618, 541690, 541990", "Asian Pacific American, Self-Certified Small Disadvantaged
 Business, Woman Owned"
 "446", "325 Cordova St Ste 150", "", "Pasadena", "Talin
 Garibekian", "", "tgaribekian@transpacifictech.com", "818-759-7171", "Transpacific Technologies,
 Inc.", "626-825-8204", "CA", "http://www.transpacifictech.com", "2007", "91101-5805", "", "R and D,
 Service", "541330, 541330, 541330, 541330, 541350, 541511, 541512, 541513, 541519, 541519, 541611,
 541614, 541618, 541620, 541690, 541715, 541715, 541715, 541715, 541720, 541990, 561110, 561210,
 561421, 611710", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "447", "4401 Atlantic Ave Ste 200", "", "Long Beach", "Ebitari I Larsen", "", "elarsen@dds-
 llc.com", "562-243-6552", "Delta Data Services LLC", "562-366-4774", "CA", "www.dds-
 llc.com", "2009", "90807-2264", "LL", "Service", "541430, 541512, 541611, 541618, 611420,
 611430", "Black American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman
 Owned"
 "448", "21241 Hillsdale Ln", "", "Huntington Beach", "RACHEL E.
 RAMIREZ", "President", "rramirez@performexcel.com", "714-374-1120", "Performance Excellence Partners,
 LLC", "714-374-1140", "CA", "https://performexcel.com/", "2000", "92646-7239", "LL", "R and D,
 Service", "453220, 541330, 541330, 541330, 541330, 541611, 541612, 541613, 541614, 541618, 541620,
 541690, 541720, 541990, 561110, 561311, 561320, 561499, 561920, 561990, 562910, 562910, 611430,
 611710", "Hispanic American, Other Minority Owned, Self-Certified Small Disadvantaged Business,
 Woman Owned"
 "449", "13366 Russet Leaf Ln", "", "San Diego", "Kimberly G
 DeMartino", "", "kimberly.demartino@kdpmconsulting.com", "", "KDPM CONSULTING
 INC", "858-243-4612", "CA", "http://
 www.kdpmconsulting.com/", "2016", "92129-2386", "SC", "Service", "541330, 541330, 541330, 541330,
 541511, 541512, 541513, 541519, 541519, 541611, 541618, 541690, 541990, 561110", "Black American,

Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"450","12393 DOHERTY ST","","RIVERSIDE","Yumi S Charlebois","","contact@primesupply1.com","888-847-7756","YMSC, INC.,""866-452-4525","CA","www.primesupply1.com","2018","92503-4842","","","321113, 321114, 321999, 325311, 332911, 339999, 423390, 423510, 423840, 423990, 424610, 424910, 444190, 454390","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"451","1816 Brooks Ave","","Los Angeles","Hannah M Kallaoun","","hannah@assembly-required.com","","Assembly RQD LLC","770-842-3949","CA","www.assembly-required.com","2020","90012-1025","LL","","512110","Self-Certified Small Disadvantaged Business, Woman Owned"

"452","450 NORTH PALORA AVE.,"","YUBA CITY","ROBERT HORTON","President","rhorton@syix.com","530-751-7961","NORTH VALLEY BARRICADE INC.,""530-301-5091","CA","","1985","95991-4712","SC","","237310, 315211, 315228, 316999, 332999, 334519, 421610, 422320, 423390, 423610, 423990, 424950, 453998","Service-Disabled Veteran, Veteran"

"453","301 N Lake Ave Ste 420","","PASADENA","Mercy Steenwyk","","gov@forensisgroup.com","","FORENSISGROUP, INC.,""626-795-5000","CA","","1991","91101-5119","","Service","541199, 541330, 541330, 541330, 541330, 541512, 541611, 541612, 541614, 541620, 541690","Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"454","3241 KERNER BLVD STE 23","","SAN RAFAEL","Eileen Lang","","eileen@deliciouscatering.com","","DELICIOUS, INC.,""415-453-3710","CA","","1975","94901-4863","","","722320","Woman Owned"

"455","941 COUNTY RD 260","","ALTURAS","Amanda M Hoy","","ahoywhitebear@outlook.com","530-233-4875","WHITE BEAR CONSTRUCTION, INC.,""530-233-4875","CA","","1999","96101-7527","SC","Construction","115310, 115310, 115310, 212319, 212321, 221310, 236220, 237110, 237310, 237990, 237990, 238110, 238210, 238910, 238990, 238990, 327991, 541330, 541330, 541330, 541330","Native American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"456","845 E EASY ST STE 104","","SIMI VALLEY","Jeff Hillman","","jeff@simicomponents.com","805-581-1151","Simi Components, Inc.,""805-581-1101","CA","http://WWW.SIMICOMPONENTS.COM","2001","93065-1814","","Service","332119, 332439, 332510, 332710, 332722, 332991, 334413, 334416, 334417, 334418, 335314, 335931, 339991, 423610, 423690","Woman Owned"

"457","321 ALTA VISTA AVE","","ROSEVILLE","Glenda

Hay", "", "glenda@atwoodhay.com", "530-788-7715", "Atwood Hay
 Incorporated", "916-257-2747", "CA", "www.atwoodhay.com", "2005", "95678-1701", "SC", "Construction, R
 and D, Service", "236210, 236220, 237110, 237120, 237130, 237990, 237990, 238160, 238210, 238220,
 238320, 238330, 238910, 334220, 335312, 541990", "Self-Certified Small Disadvantaged Business,
 Woman Owned"
 "458", "2283 WALTONIA DR UNIT 106", "", "MONTROSE", "Armine
 Arakelian", "", "amy@proflooringcorp.com", "818-701-0785", "PRO FLOORING
 CORPORATION", "818-857-8272", "CA", "", "2017", "91020-1261", "", "", "238330", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "459", "1736 Franklin Ste 500", "", "Oakland", "Rebecca R Rubin", "", "rrr@marstel-
 day.com", "", "MARSTEL-DAY, LLC", "703-839-5512", "CA", "http://www.marstel-
 day.com", "2002", "94612-3422", "LL", "", "541330, 541330, 541330, 541330, 541611, 541618, 541620,
 541720, 541820, 541990, 562910, 562910", "Woman Owned"
 "460", "312 Sutter St Ste 606", "", "San Francisco", "EU-JEANIA
 HWANG", "", "ehwang@enterprisehorizon.com", "413-208-6909", "Enterprise Horizon Consulting
 Group", "917-208-6907", "CA", "http://
 www.enterprisehorizon.com", "2005", "94108-4323", "SC", "Service", "334111, 334112, 541219, 541330,
 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541614, 541618, 541690,
 541714, 541715, 541715, 541715, 541715, 561110, 561210, 561320, 561990, 611430", "Asian Pacific
 American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "461", "3281 Avenida De Sueno", "", "Carlsbad", "DEBORAH
 WOOLDRIDGE", "", "debbie.wooldridge@ttcinnovations.com", "866-611-0202", "Dw Training And
 Development, Inc.", "913-268-4400", "CA", "http://
 ttcinnovations.com", "2001", "92009-9539", "SC", "Service", "561320, 611430", "Woman Owned"
 "462", "5022 W Avenue N Ste 102-200", "", "Palmdale", "Maggie
 Hernandez", "", "maggie@sagebrushelectric.com", "", "SAGEBRUSH CONSTRUCTION,
 INC.", "661-816-9820", "CA", "", "2016", "93551-5757", "SC", "Construction", "238210", "Self-Certified
 Small Disadvantaged Business, Woman Owned"
 "463", "42208 REMINGTON AVE", "", "TEMECULA", "Marie A
 Willis", "President", "mwillis@mwservices.com", "951-693-5751", "MW SERVICES
 INC.", "951-693-5750", "CA", "http://www.mwservices.com", "2000", "92590-2549", "SC", "Construction,
 Service", "221310, 236118, 236210, 236220, 237110, 237120, 237130, 237310, 237990, 237990, 238110,
 238120, 238130, 238140, 238150, 238160, 238170, 238190, 238210, 238220, 238290, 238310, 238320,
 238330, 238340, 238350, 238390, 238910, 238990, 238990, 314999, 333415, 561210, 561710", "Asian
 Pacific American, Other Minority Owned, Woman Owned"
 "464", "411 Main St", "", "Colusa", "CARRIE A Schmidt", "CF0", "cs@bcschmidt.com", "530-473-2749", "B.C.

Schmidt Construction, Inc.", "530-473-5423", "CA", "http://www.bcschmidt.com", "1998", "95932-2453", "", "Construction, Service", "113310, 115310, 115310, 115310, 221320, 236210, 236220, 237110, 237130, 237210, 237310, 237990, 237990, 238110, 238120, 238140, 238160, 238210, 238220, 238320, 238330, 238910, 238990, 238990, 314110, 314999, 321113, 321114, 321213, 321912, 321999, 322299, 331110, 331221, 332311, 332312, 332321, 332439, 334513, 335311, 335912, 335932, 335999, 423320, 423510, 444190, 488119, 493110, 493130, 493190, 531120, 531120, 531190, 531190, 532120, 541330, 541330, 541330, 541330, 541614, 541620, 541690, 561210, 561320, 561730, 561790, 562910, 562910, 562991, 624221, 624230, 811219, 811310", "Self-Certified Small Disadvantaged Business, Woman Owned"

"465", "147 Wiggins Ct", "", "Pleasant Hill", "Jennifer R Pearce", "", "jennifer@plainlanguagehealth.com", "", "Pearce, Jennifer R", "925-348-0352", "CA", "www.plainlanguagehealth.com", "2017", "94523-2026", "", "", "541618", "Woman Owned"

"466", "11385 LINARES STREET", "", "SAN DIEGO", "Nina Awad", "", "hi@tnbcreative.com", "", "NEW BLACK CREATIVE, LLC, THE", "858-740-8317", "CA", "www.tnbcreative.com", "2017", "92129-1021", "LL", "", "541922, 541990", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged Business, Woman Owned"

"467", "208 Technology Dr Ste P", "", "Irvine", "Frances Chiang", "Owner", "francesc@northstar-technology.com", "949-788-0657", "NORTHSTAR TECHNOLOGY CORP.", "949-788-0738", "CA", "http://www.northstar-technology.com", "2002", "92618-2483", "SC", "Service", "484210, 518210, 541330, 541330, 541330, 541511, 541512, 541513, 541519, 541519, 541611, 541612, 541613, 541614, 541618, 541690, 541990, 561210, 561320, 561621, 561720, 562111, 722310, 813920", "Asian Pacific American, Self-Certified Small Disadvantaged Business, Woman Owned"

"468", "193 Blue Ravine Rd Ste 250", "", "Folsom", "SHOBHA MALLARAPU", "", "shobha@anvayasolutions.com", "916-405-4445", "Anvaya Solutions, Inc.", "916-673-9300", "CA", "http://www.anvayasolutions.com", "2003", "95630-4760", "SC", "Service", "334111, 511210, 518210, 519190, 541330, 541330, 541330, 541330, 541380, 541511, 541512, 541513, 541519, 541519, 541611, 541618, 541690, 541990, 561621", "Other Minority Owned, Self-Certified Small Disadvantaged Business, Subcontinent Asian American, Woman Owned"

"469", "2048 Aldergrove Ave Ste F", "", "Escondido", "Mandy Irvine", "", "mirvine@hoop5.net", "", "Hoop5 Networks", "619-259-5549", "CA", "www.hoop5.net", "2014", "92029-1903", "SC", "Service", "541512, 541513, 541519, 541519", "Self-Certified Small Disadvantaged Business, Woman Owned"

"470", "74565 TESLA DR", "", "Palm Desert", "Jennifer Page", "", "jennifer@vendihealth.com", "", "VENDI HEALTH LLC", "949-573-1534", "CA", "www.vendihealth.com", "2019", "92211-5741", "LL", "", "315210,

325212, 339113, 423450", "Woman Owned"
 "471", "4627 S CHESTNUT", "", "FRESNO", "Joyce L
 Kroeker", "", "joycek@kroekerinc.com", "559-268-3366", "KROEKER, INC.", "559-237-3764", "CA", "https://
 www.kroekerinc.com", "1991", "93725-9238", "", "Construction, Manufacturing, Service", "237990,
 237990, 562112, 562119, 562910", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "472", "3465 Torrance Blvd Ste T", "", "Torrance", "Iris
 Cheng", "", "icheng@jcacpas.com", "310-316-2749", "Jc Accountancy
 Corporation", "310-947-9341", "CA", "www.jcacpas.com", "2018", "90503-5804", "SC", "", "541211,
 541213", "Asian Pacific American, Other Minority Owned, Self-Certified Small Disadvantaged
 Business, Woman Owned"
 "473", "2800 Neilson Way Apt 1702", "", "Santa Monica", "Carly
 Greenberg", "", "info@zippytoons.com", "", "Zippy Toons LLC", "310-666-4673", "CA", "http://
 www.zippytoons.com/songwritinglessons", "2020", "90405-4050", "LL", "Service", "611610, 611699,
 611710", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "474", "12213 Carmel Vista Rd Unit 238", "", "San Diego", "Lisa
 Kaczmarczyk", "", "lisa@lisakacz.com", "", "Lisa Kaczmarczyk PhD Consulting,
 LLC", "858-344-3902", "CA", "www.lisakaczmarczyk.com", "2016", "92130-2528", "LL", "Service", "541990,
 611710", "Woman Owned"
 "475", "1271 WASHINGTON AVE STE 732", "", "SAN LEANDRO", "SHARRONDA
 WHEAT", "", "Sharronda@soiguards.com", "817-887-5254", "SECURITY OFFICERS & INVESTIGATIONS,
 LLC", "817-386-6947", "CA", "", "2006", "94577-3646", "LL", "", "561612", "Black American, Other Minority
 Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "476", "562 29TH ST", "", "Oakland", "Hilary Nevis", "", "hilary.nevis.cbe.env@gmail.com", "", "CBE
 ENVIRONMENTAL", "408-314-6078", "CA", "", "2020", "94609-3513", "SC", "Service", "541611, 541618, 541620,
 541690, 562910, 562910, 624230", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "477", "3940 Hancock St Ste 212", "", "San Diego", "Arminda L.
 Dunlap", "", "lucia@durablecoolroofs.com", "", "Durable Cool Roofs,
 Inc.", "619-223-3677", "CA", "Durablecoolroofs.com", "2009", "92110-6258", "", "Construction", "236116,
 236220, 238160, 238170, 238190, 238320, 238390, 238990, 238990", "Hispanic American, Other
 Minority Owned, Woman Owned"
 "478", "4365 E Lowell St Ste E", "", "Ontario", "Christine Moore", "", "christine.moore@9-
 delta.com", "", "9 Delta Analytical, LLC", "909-308-4150", "CA", "www.9-
 delta.com", "2020", "91761-2226", "LL", "R and D, Service", "541380", "Woman Owned"
 "479", "33 C COMMERCE PLACE STE B", "", "VACAVILLE", "Patricia
 Romero", "", "pat@pacwstbldrs.com", "619-325-0711", "PATRICIA I. ROMERO,
 INC.", "619-230-1904", "CA", "", "1986", "95687-4103", "SC", "Construction", "236210, 236220, 237110,

238110, 238120, 238130, 238190, 238350, 238910, 238990, 238990", "Self-Certified Small
 Disadvantaged Business, Woman Owned"
 "480", "24881 Railroad Ave Ste 201", "", "Newhall", "Connie
 Sparks", "", "csparks@wadecobusinesscenter.com", "", "Sparks,
 Connie", "661-753-3379", "CA", "", "2019", "91321-4169", "", "", "611430", "Black American, Other Minority
 Owned, Self-Certified Small Disadvantaged Business, Woman Owned"
 "481", "1452 Fayette St", "", "El Cajon", "Melissa Clare", "", "melissa@sequoia-
 industries.com", "", "Sequoia Industries
 LLC", "619-890-6684", "CA", "", "2021", "92020-1515", "LL", "", "337212", "Woman Owned"
 "482", "4849 W 134TH PL", "", "HAWTHORNE", "Rachel Pittock", "", "info@taptruckbeachcities.com", "", "TAP
 TRUCK BEACH CITIES LLC", "310-848-4285", "CA", "", "2020", "90250-5615", "LL", "", "722320", "Woman Owned"
 "483", "450 JASMINE ST", "", "LAGUNA BEACH", "Amberlea Sparks", "", "amber@bluelatitudes.org", "", "BLUE
 LATITUDES, LLC", "949-280-3041", "CA", "www.rig2reefexploration.org", "2015", "92651-1616", "LL", "R and
 D, Service", "213112, 541620, 541690", "Self-Certified Small Disadvantaged Business, Woman Owned"
 "484", "501 Channel Island Ste 207", "", "Port Hueneme", "Jade
 Chang", "", "jade@gideonusa.com", "866-827-8062", "Gideon Contracting
 LLC", "210-372-3090", "CA", "", "2005", "93041-2126", "LL", "Construction", "236210, 236220, 237110,
 237120, 237310, 237990", "Asian Pacific American, Self-Certified Small Disadvantaged Business,
 Woman Owned"
 "485", "234 W 3rd St Ste D", "", "Chico", "Jaime Cochran", "", "jaime@jcoengineering.com", "", "Cochran,
 Jaime", "530-715-0892", "CA", "www.jcoengineering.com", "2018", "95928-5348", "", "Construction,
 Service", "237310, 237990, 237990, 238110, 238320, 238910, 541611", "Self-Certified Small
 Disadvantaged Business, Woman Owned"

7i. Import for Data Queries

SBA DSBS CA Government Certified Woman Owned Small Import April 16
2022

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000485 RECORDS READ

.

000003 --PHONES BLANK
000012 --PHONES NOT FOUND
000470 --PHONES FOUND
000007 --PHONES MULTIPLE
000474 --PHONES PROCESSED

.

000000 --NAMES BLANK
000006 --NAMES NOT FOUND
000010 --NAMES FOUND
000000 --NAMES MULTIPLE
000009 --NAMES PROCESSED

.

000000 --ADDRS BLANK
000000 --ADDRS NOT FOUND
000000 --ADDRS FOUND
000000 --ADDRS MULTIPLE
000000 --ADDRS PROCESSED

.

000008 SUBS/ADVR PROF CHG
000000 ENTITY NOT CHANGED
000483 ENTITY CHANGED
000006 NEW ENTITY RECORDS

.

000003 NO CONTACT
000479 CONTACT FOUND
000000 CONTACT UPDATED
000007 NEW CONTACT RECORDS
000000 NEW HISTORY RECORDS
000226 NEW SKILL RECORDS
002341 UPDATED SKILL RCDS
000027 NEW CERT RECORDS
000000 UPDATED CERT RCDS
000470 NEW SOURCE RCDS
000000 UPDATED SOURCE RCDS

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2	As of 4/30/2022 12:15:49 PM									
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5										
6	Company Name	DBA Name	Owner First	Owner Last	Physical Address	City	State	Zip	Phone	Fax
7	(W)right On Communications Inc.		Julie	Wright	402 W. Broadway, Suite 2700	San Diego	CA	92101	858-886-7900	
8	1-800-BOLLARD, Inc.		Jodi	Seidenberg	23392 Madero Road, Suite L	Mission Viejo	CA	92691	800-265-5273	949-528-6012
9	10 Forward, Inc		Synthia	Sherrill	8 Elmhurst Street	Ladera Ranch	CA	92694	949-544-1628	
10	10/6 Professional Services		Angel	Lance	320 7th Street	Petaluma	CA	94952	415-609-6131	707-578-1488
11	101 TRUCKING INC		Mandeep	Athwal	9317 RODEO DR	GILROY	CA	95020	408-206-9845	408-842-6957
12	16th & G Agency, Corp	The ROW Company	Michael	Romo	1130 E. Green St.	Pasadena	CA	91106	909-754-6310	
13	1A Ewing Carpeting and Supplies		Phillip	Ewing	1118 Ironwood st	Plumas Lake	CA	95961	530-300-1557	
14	1of1 Custom LLC		Dennis	Lee	130 El Camino Real	Millbrae	CA	94030	646-559-5642	
15	1PLUS 1 TECHNOLOGY INC	1 1 TECHNOLOGY	Joseph	Tinker	39 California Ave., Suite 206	Pleasanton	CA	94566	408-310-2116	
16	1st Choice DVBE		Murray	Peters	8649 Vane Court	Granite Bay	CA	95746	916-765-9111	
17	1st Choice Fertilizer, Inc		Bright	Omoruyi	1515 Aurora Drive, Ste 103b	San Leandro	CA	94577	510-200-3524	
18	1st Choice Utility Construction, LLC		Robert	Harrison	1715 Scott St	Little Rock	AR	72206	501-779-6525	
19	1st Class Manufacturing LLC		Antwon	Webster	508 Alumrock Drive	Antioch	CA	94509	925-204-5482	
20	1st Jon Inc		Dorie	Schneider	7320 Pierce Ave	Whittier	CA	90602	562-464-6931	562-907-4080
21	2-D Stage Lighting Electric		Denise	DeMent	2203 Verus Street	San Diego	CA	92154	619-299-2300	619-299-0058
22	2002 MPH DIVERSIFIED		DAVID	LONGLEY	11708 S. Manhattan PL	Los Angeles	CA	90047	310-748-6819	
23	2010 Office Furniture, Inc.		Keeneth	Chang	2227 N. Merced Ave.	South El Monte	CA	91733	626-444-2010	626-444-2011
24	2020vet, Inc.		Erica	Courtney	512 Pilarcitos Ave.	Half Moon Bay	CA	94019	315-489-1456	
25	21TECH LLC		Azhar	Mahmood	1330 Broadway, Suite 1530	Oakland	CA	94612	415-355-9090	888-490-7621
26	227 INFOSEC INC		Lamar	Clapham	11884 PASEO LUCIDO UNIT 2081	SAN DIEGO	CA	92128	619-962-6182	619-962-6182
27	24/7 CONCRETE INC		Nathan	Pintos	898 CANOAS CREEK CIRCLE	SAN JOSE	CA	95136	408-898-8722	408-267-1443

	A	B	C	D	E	F	G	H	I	J
28	24/7 Trucking, Inc.		Kevin	Gillam	180 Woodman St	San Diego	CA	92114	619-262-5171	619-264-3826
29	27th Street Bakery Shop Inc		Jeanette	Bolden-Pickens	2700 S. Central Ave	Los Angeles	CA	90011	310-387-1182	
30	2N1 Services, LLC		Amanda	Dandy	255 N D Street Ste 200V	San Bernardino	CA	92401	909-402-4073	909-653-1855
31	2N1 Services, LLC		Amanda	Dandy	255 N D Street Ste 200V	San Bernardino	CA	92401	909-402-4073	909-653-1855
32	2nd Nature LLC		Nicole	Beck	500 Seabright Ave #205	Santa Cruz	CA	95062	831-426-9119	831-426-7092
33	2Plus3, LLC	WITH/agency	Blair	Brady	3525 Piedmont Rd NE, Bldg 5; Suite 210	Atlanta	GA	30305	678-983-9393	
34	2Seventy Consulting LLC		Erik	Westmoreland	680 Lighthouse Ave, #315	Pacific Grove	CA	93950	831-760-1130	
35	3 ECHO BUILDERS INC		John	Holt	1534 VIA BRIZA CT	PASO ROBLES	CA	93446	805-591-9685	

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CA PUC Clearinghouse Import April 30 2022
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008021 RECORDS READ

·
000000 --PHONES BLANK
000202 --PHONES NOT FOUND
007819 --PHONES FOUND
000161 --PHONES MULTIPLE
007899 --PHONES PROCESSED

·
000000 --NAMES BLANK
000130 --NAMES NOT FOUND
000088 --NAMES FOUND
000011 --NAMES MULTIPLE
000096 --NAMES PROCESSED

·
000000 --ADDRS BLANK
000000 --ADDRS NOT FOUND
000000 --ADDRS FOUND
000000 --ADDRS MULTIPLE
000000 --ADDRS PROCESSED

·
000110 SUBS/ADVR PROF CHG

000008 ENTITY NOT CHANGED
007987 ENTITY CHANGED
000119 NEW ENTITY RECORDS

·
000000 NO CONTACT
007977 CONTACT FOUND
000000 CONTACT UPDATED
000137 NEW CONTACT RECORDS
000000 NEW HISTORY RECORDS
001280 NEW SKILL RECORDS
020086 UPDATED SKILL RCDS
008006 NEW CERT RECORDS
000051 UPDATED CERT RCDS
006614 NEW SOURCE RCDS
000000 UPDATED SOURCE RCDS

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6	Company Name	DBA Name	Owner First	Owner Last	Physical Address	City	State	Zip	Phone	Fax
7	Stellar Assist, Inc. DBA Stellar Business Management Group	Stellar Business Management Group	Jennifer	Tokuhara	25876 The Old Road #318	Stevenson Ranch	CA	91381	818-446-1555	818-446-1575
8	1 Cerberus Security & Patrol		Muhammad	Rafique	4140 Irvington Ave Apt 47	Fremont	CA	94538	510-707-8422	800-460-8571
9	1 Cerberus Security & Patrol		Muhammad	Rafique	4140 Irvington Ave Apt 47	Fremont	CA	94538	510-707-8422	800-460-8571
10	1 STOP CONTRACTORS		KEVIN MYEONG	CHO	8580 SPECTRUM LANE SUITE 3	SAN DIEGO	CA	92121	858-964-2323	858-876-1683
11	1 STOP TRUCKING		FREDRICK	TRIPLETT	1976 SOUTH LA CIENEGA BLVD, SUITE 445	LOS ANGELES	CA	90034	323-712-3483	323-792-4445
12	100% Healthier Foods		Shawntee	Cotright	15414 82nd Ave NW	Gig Harbor	WA	98329	888-991-4471	
13	101 TRUCKING INC		Mandeep	Athwal	9317 RODEO DR	GILROY	CA	95020	408-206-9845	408-842-6957
14	123 ENGINEERING, INC		KYUNG S	CHANG	2480 GENOVA ST., UNIT 3	WEST SACRAMENTO	CA	95691	916-933-0069	
15	14 Goals, Inc.		Lori	Cantu	315 Brunswick Drive	Vallejo	CA	94591	707-246-5599	
16	16th & G Agency, Corp	The ROW Company	Michael	Romo	1130 E Green St	Pasadena	CA	91106	909-754-6310	909-754-6310
17	1CYBER SECURITY RESOURCES (CSR) INC	1CSR, Inc., or 1CSR	Carmen	Parada	751 S Weir Canyon Rd #157, #220	Anaheim, CA	CA	92808	626-388-0978	
18	1ST CHOICE DBE, INC		SANFORD DS	WONG	9212 ROCK OAK LANE	FAIR OAKS	CA	95628	916-989-1815	
19	1st Choice, LLC	1st Choice Staffing, LLC	Michelle	Bell	8121 Georgia Avenue, Suite 203	Silver Spring	MD	20910	240-331-5509	301-593-8443
20	1ST RESOURCE SOLUTIONS LLC		Daryl	Sanders	1811 N. DUMONT DRIVE	MARION	IN	46952	765-618-8800	888-499-1527
21	2002 MPH Diversified		DAVID	LONGLEY	11708 S. MANHATTAN PLACE	LOS ANGELES	CA	90047	310-748-6819	
22	22 MILES, INC.		JOEY	ZHAO	1595 MCCARTHY BLVD	MILPITAS	CA	95035	408-933-3000	408-933-6116
23	24/7 TRUCKING INC		Kevin	Gillam	180 WOODMAN ST	SAN DIEGO	CA	92114	619-262-5171	619-264-3826
24	2nd Nature LLC		Nicole	Beck	500 SEABRIGHT AVE, SUITE 205	SANTA CRUZ	CA	95062	831-426-9119	831-426-7092
25	2Tigers LLC		Lin	Luo	18720 Celtic St	Los Angeles	CA	91326	617-877-8444	
26	3531 Trucking		Miguel	Miranda	1239 BONNIE COVE	GLENORA	CA	91740	626-644-6221	
27	360 BC GROUP, INC.		NANCY	GONZALEZ	1845 W Orangewood Ave	Orange	CA	92868	949-916-9120	949-608-3663
28	360 Total Concept Consulting, Inc	360 TOTAL CONCEPT	SHONDA	SCOTT	ATTENTION SHONDA SCOTT, 360 GRAND AVENUE, SUITE 270	OAKLAND	CA	94610	510-836-0360	510-567-3790
29	360PSM		CATALINA	FERRETO	19024 FIELDSTONE COURT	SALINAS	CA	93908	831-500-1263	
30	3COTECH, Inc.		Kat	Janowicz	5848 Naples Plaza, Suite 204	Long Beach	CA	90803	310-853-1646	310-853-1646
31	3D INFUSION, INC		Vijay	Deodhar	3758 NW BRONSON CREST LOOP	PORTLAND	OR	97225	503-296-6644	503-296-6645
32	3D Networks		Ann M.	D'Amato	550 S. Hope Street, Suite 1835	LOS ANGELES	CA	90071	310-963-2981	
33	3DI, INC.		RAJIV	DESAI	3 POINTE DRIVE, SUITE 307	BREA	CA	92821	714-257-1100	714-577-8592
34	3I'SVIEW, INC		KAMLESH	DOSHI	111 DEERWOOD ROAD, SUITE 200	SAN RAMON	CA	94583	925-855-3217	925-855-3218
35	3P Construction, Inc.	3P Landscaping	Nayeli	Pelayo	28782 Goetz Rd	Menifee	CA	92587	909-569-9197	

	A	B	C	D	E	F	G	H	I	J
1	Certified Directory									
2	As of 4/25/2022 8:30:41 AM									
3										
4	The information provided in this file is not to be used for unsolicited advertising, spam, or any other unauthorized use.									
5										
6	Company Name	DBA Name	Owner First	Owner Last	Physical Address	City	State	Zip	Phone	Fax
7	Stellar Assist, Inc. DBA Stellar Business Management Group	Stellar Business Management Group	Jennifer	Tokuhara	25876 The Old Road #318	Stevenson Ranch	CA	91381	818-446-1555	818-446-1575
8	1 Cerberus Security & Patrol		Muhammad	Rafique	4140 Irvington Ave Apt 47	Fremont	CA	94538	510-707-8422	800-460-8571
9	1 Cerberus Security & Patrol		Muhammad	Rafique	4140 Irvington Ave Apt 47	Fremont	CA	94538	510-707-8422	800-460-8571
10	1 STOP CONTRACTORS		KEVIN MYEONG	CHO	8580 SPECTRUM LANE SUITE 3	SAN DIEGO	CA	92121	858-964-2323	858-876-1683
11	1 STOP TRUCKING		FREDRICK	TRIPLETT	1976 SOUTH LA CIENEGA BLVD, SUITE 445	LOS ANGELES	CA	90034	323-712-3483	323-792-4445
12	100% Healthier Foods		Shawntee	Cotright	15414 82nd Ave NW	Gig Harbor	WA	98329	888-991-4471	
13	101 TRUCKING INC		Mandeep	Athwal	9317 RODEO DR	GILROY	CA	95020	408-206-9845	408-842-6957
14	123 ENGINEERING, INC		KYUNG S	CHANG	2480 GENOVA ST., UNIT 3	WEST SACRAMENTO	CA	95691	916-933-0069	
15	14 Goals, Inc.		Lori	Cantu	315 Brunswick Drive	Vallejo	CA	94591	707-246-5599	
16	16th & G Agency, Corp	The ROW Company	Michael	Romo	1130 E Green St	Pasadena	CA	91106	909-754-6310	909-754-6310
17	1CYBER SECURITY RESOURCES (CSR) INC	1CSR, Inc., or 1CSR	Carmen	Parada	751 S Weir Canyon Rd #157, #220	Anaheim, CA	CA	92808	626-388-0978	
18	1ST CHOICE DBE, INC		SANFORD DS	WONG	9212 ROCK OAK LANE	FAIR OAKS	CA	95628	916-989-1815	
19	1st Choice, LLC	1st Choice Staffing, LLC	Michelle	Bell	8121 Georgia Avenue, Suite 203	Silver Spring	MD	20910	240-331-5509	301-593-8443
20	1ST RESOURCE SOLUTIONS LLC		Daryl	Sanders	1811 N. DUMONT DRIVE	MARION	IN	46952	765-618-8800	888-499-1527
21	2002 MPH Diversified		DAVID	LONGLEY	11708 S. MANHATTAN PLACE	LOS ANGELES	CA	90047	310-748-6819	
22	22 MILES, INC.		JOEY	ZHAO	1595 MCCARTHY BLVD	MILPITAS	CA	95035	408-933-3000	408-933-6116
23	24/7 TRUCKING INC		Kevin	Gillam	180 WOODMAN ST	SAN DIEGO	CA	92114	619-262-5171	619-264-3826
24	2nd Nature LLC		Nicole	Beck	500 SEABRIGHT AVE, SUITE 205	SANTA CRUZ	CA	95062	831-426-9119	831-426-7092
25	2Tigers LLC		Lin	Luo	18720 Celtic St	Los Angeles	CA	91326	617-877-8444	
26	3531 Trucking		Miguel	Miranda	1239 BONNIE COVE	GLENDDORA	CA	91740	626-644-6221	
27	360 BC GROUP, INC.		NANCY	GONZALEZ	1845 W Orangewood Ave	Orange	CA	92868	949-916-9120	949-608-3663
28	360 Total Concept Consulting, Inc	360 TOTAL CONCEPT	SHONDA	SCOTT	ATTENTION SHONDA SCOTT, 360 GRAND AVENUE, SUITE 270	OAKLAND	CA	94610	510-836-0360	510-567-3790
29	360PSM		CATALINA	FERRETO	19024 FIELDSTONE COURT	SALINAS	CA	93908	831-500-1263	
30	3COTECH, Inc.		Kat	Janowicz	5848 Naples Plaza, Suite 204	Long Beach	CA	90803	310-853-1646	310-853-1646
31	3D INFUSION, INC		Vijay	Deodhar	3758 NW BRONSON CREST LOOP	PORTLAND	OR	97225	503-296-6644	503-296-6645
32	3D Networks		Ann M.	D'Amato	550 S. Hope Street, Suite 1835	LOS ANGELES	CA	90071	310-963-2981	
33	3DI, INC.		RAJIV	DESAI	3 POINTE DRIVE, SUITE 307	BREA	CA	92821	714-257-1100	714-577-8592
34	3I'SVIEW, INC		KAMLESH	DOSHI	111 DEERWOOD ROAD, SUITE 200	SAN RAMON	CA	94583	925-855-3217	925-855-3218
35	3P Construction, Inc.	3P Landscaping	Nayeli	Pelayo	28782 Goetz Rd	Menifee	CA	92587	909-569-9197	

7m. Import for Data Queries

CA DOT UCP Import April 25 2022
Download April 25 2022

UPDATE OF ENTITY DATA BASE
005968 RECORDS READ

·
000114 --PHONES BLANK
000034 --PHONES NOT FOUND
005820 --PHONES FOUND
000176 --PHONES MULTIPLE
005888 --PHONES PROCESSED

·
000000 --NAMES BLANK
000070 --NAMES NOT FOUND
000100 --NAMES FOUND
000008 --NAMES MULTIPLE
000096 --NAMES PROCESSED

·
000000 --ADDRS BLANK
000000 --ADDRS NOT FOUND
000000 --ADDRS FOUND
000000 --ADDRS MULTIPLE
000000 --ADDRS PROCESSED

·
000088 SUBS/ADVR PROF CHG
000011 ENTITY NOT CHANGED
005973 ENTITY CHANGED
000062 NEW ENTITY RECORDS

·
000000 NO CONTACT
005981 CONTACT FOUND
000000 CONTACT UPDATED
000065 NEW CONTACT RECORDS
000000 NEW HISTORY RECORDS
000391 NEW SKILL RECORDS
039299 UPDATED SKILL RCDS
000077 NEW CERT RECORDS
000000 UPDATED CERT RCDS
005704 NEW SOURCE RCDS
000000 UPDATED SOURCE RCDS

7n. DBEs, MBEs, WBEs Solicited with Contact Information_Work Items_Certifications

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	BUSINESS SOLICITED	Address Line 1	City	St	Zip	Phone#	Fax#	Email Address	Primary Contact	Work Item	Type	Code	Code Description
2											CRT=Certification		
3	Anderson Barker Architects In	5901 W Century Blvd #822	Los Angeles	CA	90045	310-261-3419	323-935-5459	michael@anderson-barker.com	MICHAEL ANDERSON	ARCHITECTURE	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
4						310-261-3419	323-935-5459	michael@anderson-barker.com	MICHAEL ANDERSON	ARCHITECTURE	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
5	Archimorphic Inc	2917 W TEMPLE ST #101	Los Angeles	CA	90026	213-537-0252	213-537-0252	ltu@archimorphic.com	LUOYA TU	ARCHITECTURE	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
6						213-537-0252	213-537-0252	ltu@archimorphic.com	LUOYA TU	ARCHITECTURE	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
7	Arrow Engineering Services Inc	42140 10TH ST WEST	Lancaster	CA	9353	661-940-0043	661-949-9775	aesi@aesi-consulting.com	Jim Schroeter	GEOTECHNICAL SERVICES	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
8	Athena Engineering Inc	456 East Foothill Blvd	San Dimas	CA	91773	909-971-8439	909-293-0108	amc@athenaengineering.com	Ms. Sally Gonzalez	ENGINEERING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
9						909-971-8439	909-293-0108	amc@athenaengineering.com	Ms. Sally Gonzalez	ENGINEERING	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
10	Atienza Engineering Inc	19641 HIAWATHA ST	Chatsworth	CA	91311	818-554-2517		joseph.atienza@aeincorp.com	JOSEPH ATIENZA	ENGINEERING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
11	ADHAMI ENGINEERING GROUP	700 RIM RD	Pasadena	CA	91107	626-255-4592		ManoocheHR@Adhami-AEG.com	Maryam E Adhami	CIVIL SCOPES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
12	ADVANTEC CONSULTING ENGINEERS	21700 Copley Dr #350	Diamond Bar	CA	91765	949-861-4999	949-502-5522	LeoLee@advantec-usa.com	Pauline Yip	TRAFFIC DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
13	AEIO LLC	3415 South Sepulveda Blvd #110	Los Angeles	CA	90034	202-449-9535	866-854-6619	dword@aeioonline.com	Dionne Word	UNDERGROUND UTILITY LOCATION	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
14	AGA Design Group	2100 N SEPULVEDA BLVD #44	Manhattan Beach	CA	90266	310-546-5550	310-546-9250	aga@agarchitecture.com	Mr. Goitom Tekletsion	DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
15	AKIMA CONSULTING, LLC	645 West 9th St	Los Angeles	CA	90015	213-816-8895		akima@akimaconsulting.com	Akima Cornell	PERMITTING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
16	ASCEND ENGINEERING INC (DBA: A	1540 ELLSMERE AVE	Los Angeles	CA	90019	310-963-0817	323-938-6527	tteferi@ascendeng.net	Tadese Teferi	CIVIL SCOPES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
17	BA INC	555 W 5th St	Los Angeles	CA	90013	213-622-2100	213-224-7892	hbullock@baincorp.com (For Construction)	Mr. Hope Bullock	ENGINEERING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
18	BOBBY KNOX AIA ARCHITECTS I	2950 LOS FELIZ BLVD #202	Los Angeles	CA	90039	323-663-5174	323-663-1584	bknnoxarchitectsinc@earthlink.net	Mr. Bobby Knox	ARCHITECTURE	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
19	Cadstar Inc	1907 PERRY AVE #B	Redondo Beach	CA	90278	310-374-2923	310-536-0685	stella.samples@cadstarinc.com	Stella W. Samples	DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
20	Crystallogly Consulting Inc	555 S Flower St 51st Flr #28	Los Angeles	CA	90071	310-383-5133	-	cxie@crystallogly.com	Crystal Xie	ENGINEERING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
21						310-383-5133	-	cxie@crystallogly.com	Crystal Xie	ENGINEERING	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
22	Crystallogly Consulting Inc	680 E Colorado Blvd #180	Pasadena	CA	91101	626-699-8133		cxie@crystallogly.com	Crystal Xie	GEOTECHNICAL SERVICES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification

	A	B	C	D	E	F	G	H	I	J	K	L	M
23	CASAMARG GROUP LLC	23335 ALAMOS LN	Newhall	CA	91321	661-254-2373	661-253-0549	kgarcia@casamargroup.com	JOE J. GARCIA	PERMITTING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
24						661-254-2373	661-253-0549	kgarcia@casamargroup.com	JOE J. GARCIA	PERMITTING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
25	CEJ ENGINEERS INC	18800 Amar Rd #B13	Walnut	CA	91789	626-667-8675	626-960-9002	jcervantes@cej-eng.com	Joaquin Cervantes	ENGINEERING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
26	D'LEON CONSULTING ENGINEERS CO	3605 LONG BEACH BLVD #235	Long Beach	CA	90807	562-989-4500	562-989-4509	borja.leon@dleonengineers.com	Domingo F Leon	TRAFFIC DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
27	DASH ENGINEERING SOLUTIONS INC	801 S Grand Ave	Los Angeles	CA	90017	424-274-1516		ASizar@Dash.Engineer	Abbas Sizar	CIVIL SCOPES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
28	DC ENGINEERING GROUP	10755 FOREST ST	Santa Fe Springs	CA	90670	213-628-3023	213-628-3024	mdelpasand@DCEngineeringGroup.com	Morteza Delpasand	TRAFFIC DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
29	DEANGELUS DESIGN	933 4TH ST #3	Santa Monica	CA	90403	310-720-2931		jean@deangelusdesign.com	JEAN MALANAPHY	DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
30	D3 ARCHITECTURE	5027 E ALMADEN DR	Los Angeles	CA	90042	310-995-1941	310-943-1745	arminda@d3architecture.com	Ms. Arminda Diaz	ARCHITECTURE	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
31	Enovative Group Inc	736 Monterey Pass Rd	Monterey Park	CA	9175	800-346-6160	866-244-8639	gabea@enovative.com	Brian Cizmar	PERMITTING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
32	EW CONSULTING INC	2131 CRESCENT DR	Altadena	CA	91001	626-689-9992		elizajane@ewconsultinginc.net	ELIZA JANE WHITMAN	GEOTECHNICAL SERVICES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
33	FLASH TRAFFIC INC	14338 ALDERWOOD RD	Lake Hughes	CA	93532	661-262-6003	661-262-6099	flashwbe@outlook.com	Natalie Vasquez	TRAFFIC DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
34	Global Energy Services Inc	23341 GOLDEN SPRINGS DR #208	Diamond Bar	CA	91	909-860-5300	909-860-5353	Basu@gesusa.org	Mr. BASU MUKHERJEE	GEOTECHNICAL SERVICES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
35						909-860-5300	909-860-5353	Basu@gesusa.org	Mr. BASU MUKHERJEE	GEOTECHNICAL SERVICES	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
36	GOLD CONSTRUCTION SERVICES LLC	11557 POEMA PL #102	Chatsworth	CA	91311	818-960-4007		gldconserv@gmail.com	NADINE GOLD	UNDERGROUND UTILITY LOCATION	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
37	HYBRID DATA LLC	333 South Grand Ave #3310	Los Angeles	CA	9007	626-327-5840		CJ@Hybridata.US	Chijioke Ejimuda	ENGINEERING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
38						626-327-5840		CJ@Hybridata.US	Chijioke Ejimuda	ENGINEERING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
39	Infrastructure Factor Consulti	2361 Rosecrans Ave #386	El Segundo	CA	9024	310-725-1500	310-725-0215	office.admin@ifactor.com	Jun Yang	CIVIL SCOPES	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
40	INTEGRATED CONSULTANTS INC (DB	4000 W Valley Blvd	Walnut	CA	91789	909-444-1800	909-444-1807	joe.ablay@iciengineers.com	Joe Ablay	PERMITTING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
41	Lewis & Schoeplein Architects	11533 W Pico Blvd	Los Angeles	CA	90064-1519	310-231-0300	310-231-0333	toni@lewisschoeplein.com	TONI LEWIS	ARCHITECTURE	CRT	FE-SBAWOSB	SBA Certified Woman Owned Small Business
42	Morgner Technology Management	1880 Century Park E #1402	Los Angeles	CA	90067	323-900-0030	646-412-5517	mmorgner@morgnerco.com	Monique Morgner Lukeman	PERMITTING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
43						323-900-0030	646-412-5517	mmorgner@morgnerco.com	Monique Morgner Lukeman	PERMITTING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
44						323-900-0030	646-412-5517	mmorgner@morgnerco.com	Monique Morgner Lukeman	PERMITTING	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses

	A	B	C	D	E	F	G	H	I	J	K	L	M
45	MARTINEZ DESIGN GROUP INC	8731 PIONEER BLVD #150	Santa Fe Springs	CA	90670	714-505-5945	714-505-5954	sm@martinezdsn.com	STEVE MARTINEZ	DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
46	MY Engineering Inc	1543 W Garvey Ave North #210	West Covina	CA	91790	626-337-1965	626-337-1902	accounting@myengineeringinc.com	Joseph L. McDowell	ENGINEERING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
47						626-337-1965	626-337-1902	accounting@myengineeringinc.com	Joseph L. McDowell	ENGINEERING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
48						626-337-1965	626-337-1902	accounting@myengineeringinc.com	Joseph L. McDowell	ENGINEERING	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
49	Okapi Architecture Inc	1019 Green Ln	La Canada	CA	910	818-952-6238		chin@okapiarchitecture.com	Ying Wang	ARCHITECTURE	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
50						818-952-6238		chin@okapiarchitecture.com	Ying Wang	ARCHITECTURE	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
51	One Call Construction Services	9550 Firestone Blvd #105	Downey	CA	9024	562-745-2300	562-745-2341	mtapanes@meruelogroup.com	Alex Meruelo	UNDERGROUND UTILITY LOCATION	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
52	OKAPI ARCHITECTURE INC	1019 GREEN LN	La Canada	CA	91011	818-952-6328	818-279-0570	chin@okapiarchitecture.com	Ying Wang	CIVIL SCOPES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
53	Quest Project Controls Inc	114 W COLORADO BLVD	Monrovia	CA	910	626-639-2813	626-301-4425	joe@thecmsolution.com	Ms. ROBYN COATES	UNDERGROUND UTILITY LOCATION	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
54						626-639-2813	626-301-4425	joe@thecmsolution.com	Ms. ROBYN COATES	UNDERGROUND UTILITY LOCATION	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
55	Suenram & Associates Inc	445 S Figueroa St FL 31	Los Angeles	CA	90071	213-297-7050		info@suenramassoc.com	Kathleen Suenram	GEOTECHNICAL SERVICES	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
56						213-297-7050		info@suenramassoc.com	Kathleen Suenram	GEOTECHNICAL SERVICES	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
57	SAFEPROBE INC	3303 WILSHIRE BLVD	Los Angeles	CA	90010	213-251-5960	213-251-5966	mpoyaoan@abratique.com	Mauro Poyaoen	TRAFFIC DESIGN	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
58	SUMMIT CONSULTING & ENGINEERIN	300 NORTH LAKE AVE 12TH FLR	Pasadena	CA	91101	626-449-9052	626-584-0151	mg@summit-engineers.com	MICHELLE GASTELUM	ENGINEERING	CRT	ST-CDOT_DB	CA DOT UCP DBE Certification
59						626-449-9052	626-584-0151	mg@summit-engineers.com	MICHELLE GASTELUM	ENGINEERING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
60						626-449-9052	626-584-0151	mg@summit-engineers.com	MICHELLE GASTELUM	ENGINEERING	CRT	ST-CPUC_W	CA PUC WBE Certified Businesses
61	SWA Architects	48 East Holly St	Pasadena	CA	91103	626-793-9805	626-793-9807	business@swaarch.com	STEPHEN WEN	CIVIL SCOPES	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
62	The Converse Professional Grou	717 S Myrtle Ave	Monrovia	CA	910	626-930-1200	626-903-1212	rromero@converseconsultants.com	Ms. Mamta Madaan	PERMITTING	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses
63	Tridant Solutions Inc	453 N LAKE AVE	Pasadena	CA	91101-1215	626-614-9581	626-229-9381	annette.palazuelos@tridantsolutions.com	ANNETTE PALAZUELOS	UNDERGROUND UTILITY LOCATION	CRT	FE-SBAEDWO	SBA Certified Economically Disadvantaged Woman Owned Small Business
64						626-614-9581	626-229-9381	annette.palazuelos@tridantsolutions.com	ANNETTE PALAZUELOS	UNDERGROUND UTILITY LOCATION	CRT	FE-SBAWOSB	SBA Certified Woman Owned Small Business
65	Utility Traffic Services LLC	2845 E Spring St	Long Beach	CA	90	888-353-4390	562-612-7736		Christophe Spano	UNDERGROUND UTILITY LOCATION	CRT	ST-CPUC_M	CA PUC MBE Certified Businesses

[illegible]

FACTOR (Weight = points)	
negotiating in accordance with the contract	
<p>Provide a list of all subcontractors including DBEs, MBEs, WBEs, and OBEs that negotiations were conducted with in good faith. As documentation, the bidder shall complete the tables below for all sub bidders for each portion of work solicited. Bidders shall also submit documentation of correspondence regarding subcontract bids from interested subcontractors including, but not limited to:</p> <ul style="list-style-type: none">a. Requests by bidder to obtain subcontract bids from enterprises of pressing interest.b. Responding letters of interest, subcontract bids, or declinations to offer a bid.c. Acceptance by bidder of subcontract bids.d. Selections of subcontractor bids including explanations for non selection. <p>Selected subcontractors shall be listed in the form titled Subcontractor Utilization Form.</p>	

WORK AREA						
Proposed to	Entity (if any)	Certification DBE/MBE/WBE	Estimated Amount	Certifying Agency	Selected (if any)	Reason for selection or non selection
DR Consultants	Yes - see email	SBE/EBE/DBE/WBE/MBE/LBE	\$4,364,064	City of Los Angeles, DGS, CUCP	Yes	Qualification based

WORK ORDER A						
Proposer	Interested Party (Yes/No)	Certification DBE/MBE/WBE	Estimated Amount	Certifying Agency	Interested Party (Yes/No)	Reason for Selection or Rejection
Bayez & Patel	Yes - see email	EBE/SBE/MBE/DBE	\$473,507	City of Los Angeles, DGS, CUCP, & SCH, DOT, SBA	Yes	Qualification based
Ninya & Moore	Yes - see email	MBE/LBE	\$162,500	City of Los Angeles	Yes	Qualification based

WORK ORDER A						
Proposer	Interested Party (Yes/No)	Certification DBE/MBE/WBE	Estimated Amount	Certifying Agency	Interested Party (Yes/No)	Reason for Selection or Rejection
N/A	N/A	N/A	N/A	N/A	N/A	N/A

W O R A R A						
e o o t e n t i o n t t o	e n t e t t e (e s o)	<u>C e t i i t i o n</u> D B E / M B E / W B E	s t i t e o A o n t	C e t i i n g A g e n	e e t e (e s o)	R e s o n o e e t i o n o o n s e e t i o n
N/A	N/A	N/A	N/A	N/A	N/A	N/A

WORK AREA 4						
Proposer	Entity (Firm)	Certification DBE/MBE/WBE	State Amount	Certifying Agency	Entity (Firm)	Reason for Exclusion
N/A	N/A	N/A	N/A	N/A	N/A	N/A

WORK AREA 5						
Proposer	Entity (Firm)	Certification DBE/MBE/WBE	State Amount	Certifying Agency	Entity (Firm)	Reason for Exclusion
WES Inc. (Wagner Engineering & Survey)	Yes - see email	EBE/SBE/LBE/DBE/WBE/VSBE	\$130,000	City of LA	Yes	Qualifications Based

Bidders are advised to print extra copies of this page if additional subcontractors are to be listed.

WORK AREA #6:

Proposer	Interested (Yes/No)	Certification DBE/MBE/WBE	Estimated Amount	Certifying Agency	Interested (Yes/No)	Reason for Exclusion or Selection
Nuvis	Yes - seem email	DBE/SBE	\$100,340	City of LA, CUCP, Metro	Yes	Qualifications Based

WORK AREA #7:

Proposer	Interested (Yes/No)	Certification DBE/MBE/WBE	Estimated Amount	Certifying Agency	Interested (Yes/No)	Reason for Exclusion or Selection
V&A	Yes - seem email	WBE/SB/WOSB/DBE/ Self Certified Small Disadvantaged Business/ Economically Disadvantaged Women Business/Woman Owned Small Business/ Woman Owned Business	\$172,261	DGS, SCH/ SAM.GOV/ DOT	Yes	Qualifications Based
Bayez & Patel	Yes - seem email	EBE/SBE/MBE/DBE	\$473,507	City of Los Angeles, DGS, CUCP, & SCH, DOT, SBA	Yes	Qualifications Based

Bidders are advised to print extra copies of this page if additional subcontractors are to be listed.

From: [Ebersold, David](#)
To: [Subhash Patel](#)
Cc: [Megan Krause](#); [Rooker, Erin N.](#); [Master, Sameet](#)
Subject: LADWP Fairmont Sedimentation Plant Bridge
Date: Wednesday, April 27, 2022 5:58:03 PM
Attachments: [image001.png](#)
[Exhibits Part 3.pdf](#)

Hi Subhash,

Good to talk with you today.

As discussed, we'd like to include B&P on our team for this opportunity to evaluate the existing bridge over the aqueduct. Since Megan was on the call today, I think she already has the RFP (which is a 28mb file). But if not, let me know. The Preliminary Design Report is smaller, I have attached.

But, very briefly, the task is as follows: (from p 18 of RFP).



In the PDR, I have not seen any meaningful discussion of the bridge, but the location maps will be important for you to understand location and other project factors.

Finally, and I'm remiss for not asking, do you have experience in the evaluation of reservoir liners like the existing Fairmont Reservoir Liner? Please take a look at that too, and let me know if you have any questions.

Thank you!

-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Gus Malkoun](#)
To: [Ebersold, David](#)
Cc: [Master, Sameet](#); [Rooker, Erin N.](#); [Wanda Martinez](#)
Subject: Re: Fairmont
Date: Thursday, April 21, 2022 10:55:34 AM
Attachments: [Outlook-kclvziyh.png](#)

Hi David

Good to hear from you and thanks for the introduction. We look forward to start coordinating with Sameet and Erin. Most likely we will set up a kickoff meeting with your team to establish the basis of preparing the estimates.

Many thanks and have a great day.

Gus Malkoun, P.E.

Practice Leader
Water / Wastewater Group
M. (310) 227 - 3630
gmalkoun@drcdinc.com



D R Consultants & Designers, Inc.

915 Wilshire Boulevard, Suite 712, Los Angeles, California 90017
(213) 687-1130
www.drcdinc.com [drcdinc.com]

From: Ebersold, David <EbersoldDB@cdmsmith.com>
Sent: Thursday, April 21, 2022 10:36 AM
To: Wanda Martinez <wanda@drcdinc.com>; Gus Malkoun <gmalkoun@drcdinc.com>
Cc: Master, Sameet <masters@cdmsmith.com>; Rooker, Erin N. <rookeren@cdmsmith.com>
Subject: Fairmont

Good morning Wanda and Gus,
With this email, I'd like to introduce you to Sameet Master and Erin Rooker. Sameet is the point person on our Phase 1 design cost estimate and Erin is our marketing writer. Based on our meeting last Friday, we are looking forward to DR Consultants participating as an engineering partner and leading the road improvements, site civil and drainage, sewage disposal, and wet utilities. I'm confident that there are other areas of support, but these are the areas where we'd like you to lead.

It would be most helpful, if you have not already, to consider any innovative ideas/issues/concerns with the roadways and the civil package. It would be good to get an idea of what you're thinking for that scope of work, how much base, grading, do we need geo grid, etc...

Sameet will be in touch with required format for your design cost estimate and Erin will coordinate on any contact information, required forms, etc.

Thank you very much, and please let me know if there are any questions!

-Dave

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From: [Ebersold, David](#)
To: [Rooker, Erin N.](#); [Master, Sameet](#)
Cc: [Yang, Hong](#); [Visosky, Thomas A.](#)
Subject: Ninyo & Moore
Date: Friday, April 29, 2022 9:13:04 AM

Hi Erin,

Ninyo and Moore will be on team for Geotech. Please reach out to them with RFI.

Sameet, they will try to have pricing to us by 5/6.

Contact: Michael Putt mputt@ninyoandmoore.com

Thank you

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Ebersold, David](#)
To: [Perry Cardoza](#)
Cc: [Rooker, Erin N.](#); [Almanzar, Leonel I.](#); [Master, Sameet](#)
Subject: Fairmont Sedimentation Plant Landscape Architecture
Date: Tuesday, May 10, 2022 10:23:45 AM
Attachments: [image001.png](#)
[Exhibits Part 3.pdf](#)

Hi Perry, as part of a JV with McCarthy Builders, CDM Smith is pursuing the progressive design build of a new water treatment plant for LADWP. The first element of the project will be to advance the current level of design from about 30% to 60%, so that that a guaranteed maximum price for construction can be determined and negotiated with LADWP. While that GMP is being negotiated, we would continue the advancement of the design to final for construction. The preliminary design report states the following with respect to landscape.



I have attached the preliminary design report so that you can see the location of the facility (in the Antelope Valley) and the preliminary site layout.

Two questions, are you interested in participating exclusively on our team and 2) can you prepare a cost estimate to advance the landscape design first to 60% and then to completion.

Thank you for your consideration, and please let me know if you have any questions.

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Master, Sameet](#)
To: [Brian Briones](#); [Almanzar, Leonel I.](#); [Glenn Willson](#); [Ebersold, David](#)
Cc: [Rooker, Erin N.](#); [Debra Kaye](#); [Maria Camareno](#)
Subject: RE: LADWP Fairmont Sedimentation Plant
Date: Friday, April 22, 2022 11:14:36 AM
Attachments: [RFP No. 90678 reduced.pdf](#)

Hi, Brian.

Attached is the RFP. There are several exhibits to it that are separate, and large, files, so I will work on a way to get the appropriate exhibits to you.

Attached is the WBS we developed so you can see how we're breaking down the scope.

Best,
Sameet

From: Brian Briones <BBriones@vaengineering.com>
Sent: Friday, April 22, 2022 10:24 AM
To: Almanzar, Leonel I. <almanzarli@cdmsmith.com>; Glenn Willson <gwillson@vaengineering.com>; Ebersold, David <EbersoldDB@cdmsmith.com>; Master, Sameet <masters@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: RE: LADWP Fairmont Sedimentation Plant

Hi Sameet,

Please send the RFP to me. I will review and give you a call to discuss tasks that should be included in V&A's scope and fee.

Thanks,

Brian Briones • V&A
Direct 858.779.0339 • Cell 619-322-1272
www.vaengineering.com

From: Almanzar, Leonel I. <almanzarli@cdmsmith.com>
Sent: Thursday, April 21, 2022 10:03 PM
To: Glenn Willson <gwillson@vaengineering.com>; Ebersold, David <EbersoldDB@cdmsmith.com>; Master, Sameet <masters@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Brian Briones <BBriones@vaengineering.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: Re: LADWP Fairmont Sedimentation Plant

Thank you Glenn

I am adding Sameet who will be in contact for cost estimate and SOW

Get [Outlook for iOS](#)

From: Glenn Willson <gwillson@vaengineering.com>
Sent: Thursday, April 21, 2022 7:12:44 PM
To: Ebersold, David <EbersoldDB@cdmsmith.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Almanzar, Leonel I. <almanzarli@cdmsmith.com>; Brian Briones <BBriones@vaengineering.com>; Debra Kaye <dkaye@vaengineering.com>; Maria Camareno <mcamareno@vaengineering.com>
Subject: Re: LADWP Fairmont Sedimentation Plant

Dave,

Thank you for inviting V&A to be on your team. Please let us know what materials you need.

Glenn H. Willson, P.E.
V&A Consulting Engineers

From: Ebersold, David <EbersoldDB@cdmsmith.com>
Sent: Thursday, April 21, 2022 6:38 PM
To: Glenn Willson <gwillson@vaengineering.com>
Cc: Rooker, Erin N. <rookeren@cdmsmith.com>; Almanzar, Leonel I. <almanzarli@cdmsmith.com>
Subject: LADWP Fairmont Sedimentation Plant

Hi Glenn,
CDM Smith is proposing on LADWP's progressive design build for the Fairmont Sedimentation Plant. I'm not sure if you're familiar with the opportunity or not. It is for the construction of a new treatment plant that will serve as pretreatment to LADWP's existing aqueduct filtration plant. This will necessitate realignment of the first and second Los Angeles Aqueducts at the site to combine their flows into a new inlet structure to the plant, among many other things. We'd be pleased to have V&A join our team for corrosion-related evaluations. Is this something that you're interested in? I'd be please to discuss by phone if you'd rather.
Thank you in advance!
-Dave

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com

From: [Ebersold, David](#)
To: stephaniew@wesinc.org
Cc: [Rooker, Erin N.](#); [Master, Sameet](#)
Subject: LADWP Fairmont Sedimentation Plant
Date: Tuesday, April 26, 2022 3:48:05 PM
Attachments: [Exhibits Part 3.pdf](#)
[Exhibit 16 - WETS Design Guidelines.pdf](#)

Hi Stephanie,

It was very nice to talk with you on the phone. Following up on our conversation, we would like to get a cost proposal to provide surveying services to support the design for this new water treatment plant and access road improvements. I have attached the preliminary design report (Exhibits Part 3).

Also attached are the LADWP design guidelines that they attached to the RFP. It has some limited information on survey requirements associated with their mainline replacement program – I would view these as minimums based on our phone call. I believe it should provide all of the information that you need, but please do ask if there are any other questions. I understand that your week is quite busy so if we could look for end of day Monday to get your proposal, that would be fine. Again, please ask if questions come up along the way – no point in wasting time spinning your wheels on something we may already have an answer to.

Thank you very much!

Sincerely,

David B. Ebersold | Vice President | CDM Smith | 600 Wilshire Blvd., Suite 750, Los Angeles, CA 90017 | T: 213.457.2139 | C: 626.437.3746 | F: 213.627.8295 | ebersolddb@cdmsmith.com | www.cdmsmith.com



Disadvantaged Business Enterprise (DBE) Program
DBE Subcontractor Performance Form

This form is intended to capture the DBE¹ subcontractor's² description of work to be performed and the price of the work submitted to the prime contractor. A Financial Assistance Agreement Recipient must require its prime contractor to have its DBE subcontractors complete this form and include all completed forms in the prime contractor's bid or proposal package.

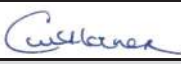
Subcontractor Name Beyaz & Patel, Inc.		Project Name D-B Fairmont Sedimentation Plant	
Bid / Proposal No. 90678	Assistance Agreement ID No. (if known)	Point of Contact Patrick Evans	
Address 10920 Via Frontera, Suite 210, San Diego, CA 92127			
Telephone No. 858.451.0374		Email Address spatel@beyazpatel.com	
Prime Contractor Name McCarthy CDM Smith		Issuing/Funding Entity LADWP	

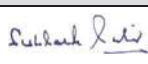
Contract Item Number	Description of Work Submitted from the Prime Contractor Involving Construction, Services, Equipment or Supplies	Price of Work Submitted to the Prime Contractor
	Bridge over the SWP Fairmont No. 2 Reservoir Relining	\$473,507
DBE Certified By: <input checked="" type="checkbox"/> DOT <input checked="" type="checkbox"/> SBA <input checked="" type="checkbox"/> Other: <u>City of Los Angeles</u>		Meets/exceeds EPA certification standards? YES NO <input checked="" type="checkbox"/> Unknown

¹ A DBE is a Disadvantaged, Minority, or Woman Business Enterprise that has been certified by an entity from which EPA accepts certifications as described in 40 CFR 33.204-33.2015 or certified by EPA. EPA accepts certifications from entities that meet or exceed EPA certification standards as described in 40 CFR 33.202.

² Subcontractor is defined as a company, firm, joint venture, or individual who enters into an agreement with a contractor to provide services pursuant to an award of financial assistance.

I certify under penalty of perjury that the forgoing statements are true and correct. Signing this form does not signify a commitment to utilize the subcontractors above. I am aware that in the event of a replacement of a subcontractor, I will adhere to the replacement requirements set forth in 40 CFR Part 33 Section 33.302 (c).

Prime Contractor Signature	Print Name
	Curtis Horner
Title	Date
Chairman of the Management Committee	05/24/2022

Subcontractor Signature	Print Name
	Subhash Patel
Title	Date
President	May 9, 2022

The public reporting and record keeping burden for this collection of information is estimated to average three (3) hours per response. Send comments on the Agency's need for this information, the accuracy of the provided burden estimates, and any suggested methods for minimizing respondent burden, including through the use of automated collection techniques to the Director, Collection Strategies Division, U.S. Environmental Protection Agency (2822T), 1200 Pennsylvania Ave., NW, Washington, D.C. 20460. Do not send the completed form to this address.



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Subcontractor Name D R Consultants & Designers, Inc.		Project Name Progressive Design-Build Services for Fairmont Sedimentation Plant	
Bid / Proposal No. 90678	Assistance Agreement ID No. (if known)	Point of Contact Wanda M. Martinez	
Address 915 Wilshire Boulevard, 7th Floor, Los Angeles, CA 90017			
Telephone No. 213-687-0372 or 213-280-3553		Email Address wanda@drcdinc.com	
Prime Contractor Name McCarthy CDM Smith		Issuing/Funding Entity LADWP	

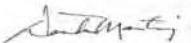
Contract Item Number	Description of Work Submitted from the Prime Contractor Involving Construction, Services, Equipment or Supplies	Price of Work Submitted to the Prime Contractor
	<ul style="list-style-type: none">• Utilities (temporary, permanent, 3rd party coordination)• Roadway design & alignment• Access road design & alignment• Drainage• Hydrology & hydraulics• CADD	\$4,364,064
DBE Certified By: <u>DOT</u> <u>SBA</u> <input checked="" type="checkbox"/> Other: <u>California Unified Certification Program</u>		Meets/exceeds EPA certification standards? YES NO <input checked="" type="checkbox"/> Unknown

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Prime Contractor Signature	Print Name
	Curtis Horner
Title	Date
Chairman of the Management Committee	05/24/2022

Subcontractor Signature	Print Name
	Wanda M. Martinez
Title	Date
President & Chief Executive Officer	April 28, 2022

The public reporting and record keeping burden for this collection of information is estimated to average three (3) hours per response. Send comments on the Agency's need for this information, the accuracy of the provided burden estimates, and any suggested methods for minimizing respondent burden, including through the use of automated collection techniques to the Director, Collection Strategies Division, U.S. Environmental Protection Agency (2822T), 1200 Pennsylvania Ave., NW, Washington, D.C. 20460. Do not send the completed form to this address.



Disadvantaged Business Enterprise (DBE) Program
DBE Subcontractor Performance Form

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Subcontractor Name Ninyo & Moore Geotechnical & Environmental Sciences Consultants		Project Name LADWP/Fairmont Sedimentation Plant	
Bid / Proposal No. 90678	Assistance Agreement ID No. (if known)	Point of Contact Michael Putt	
Address 475 Goddard, Ste. 200, Irvine, CA			
Telephone No. 949.753.7070		Email Address mputt@ninyoandmoore.com	
Prime Contractor Name McCarthy CDM Smith		Issuing/Funding Entity	

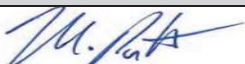
Contract Item Number	Description of Work Submitted from the Prime Contractor Involving Construction, Services, Equipment or Supplies	Price of Work Submitted to the Prime Contractor
	Geotechnical Consulting Services	\$162,500
DBE Certified By: <input type="checkbox"/> DOT <input type="checkbox"/> SBA Other: _____		Meets/exceeds EPA certification standards? YES NO Unknown

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Prime Contractor Signature	Print Name
	Curtis Horner
Title	Date
Chairman of the Management Committee	05/24/2022

Subcontractor Signature	Print Name
	Michael L. Putt
Title	Date
Principal Geologist	May 9, 2022

The public reporting and record keeping burden for this collection of information is estimated to average three (3) hours per response. Send comments on the Agency's need for this information, the accuracy of the provided burden estimates, and any suggested methods for minimizing respondent burden, including through the use of automated collection techniques to the Director, Collection Strategies Division, U.S. Environmental Protection Agency (2822T), 1200 Pennsylvania Ave., NW, Washington, D.C. 20460. Do not send the completed form to this address.



Disadvantaged Business Enterprise (DBE) Program
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Subcontractor Name NUVIS		Project Name Fairmont Sedimentation Plant	
Bid / Proposal No. 90678	Assistance Agreement ID No. (if known)	Point of Contact Perry A. Cardoza, PLA	
Address 20250 SW Acacia Street Suite 260, Newport Beach, CA 92660			
Telephone No. 714-754-7311		Email Address pcardoza@nuvis.net	
Prime Contractor Name McCarthy CDM Smith		Issuing/Funding Entity LADWP	

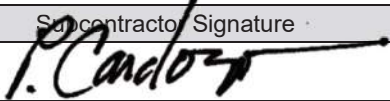
Contract Item Number	Description of Work Submitted from the Prime Contractor Involving Construction, Services, Equipment or Supplies	Price of Work Submitted to the Prime Contractor
	Landscape Architecture	\$100,340
DBE Certified By: <input type="checkbox"/> DOT <input type="checkbox"/> SBA <input checked="" type="checkbox"/> Other: <u>MTA/CUCP</u>		Meets/exceeds EPA certification standards? YES NO <input checked="" type="checkbox"/> Unknown

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I certify under penalty of perjury that the forgoing statements are true and correct. Signing this form does not signify a commitment to utilize the subcontractors above. I am aware that in the event of a replacement of a subcontractor, I will adhere to the replacement requirements set forth in 40 CFR Part 33 Section 33.302 (c).

Prime Contractor Signature	Print Name
	Curtis Horner
Title	Date
Chairman of the Management Committee	05/24/2022

Subcontractor Signature	Print Name
	Perry A. Cardoza, PLA
Title	Date
President	5/12/2022

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Disadvantaged Business Enterprise (DBE) Program
DBE Subcontractor Performance Form

This form is intended to capture the DBE¹ subcontractor's² description of work to be performed and the price of the work submitted to the prime contractor. A Financial Assistance Agreement Recipient must require its prime contractor to have its DBE subcontractors complete this form and include all completed forms in the prime contractor's bid or proposal package.


Subcontractor Name V&A Consulting Engineers, Inc.		Project Name Progressive Design-Build Services for Fairmont Sedimentation Plant	
Bid / Proposal No. 90678	Assistance Agreement ID No. (if known)	Point of Contact Brian Briones, P.E.	
Address 11011 Via Frontera, Suite C San Diego, CA 92127			
Telephone No. 858.576.0226		Email Address bbriones@vaengineering.com	
Prime Contractor Name McCarthy CDM Smith		Issuing/Funding Entity City of Los Angeles Department of Water & Power	

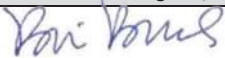
Contract Item Number	Description of Work Submitted from the Prime Contractor Involving Construction, Services, Equipment or Supplies	Price of Work Submitted to the Prime Contractor
	Corrosion Engineering and Evaluations	\$175,261
DBE Certified By: <input checked="" type="checkbox"/> DOT <input checked="" type="checkbox"/> SBA Other: _____		Meets/exceeds EPA certification standards? <input checked="" type="checkbox"/> YES NO Unknown

¹ A DBE is a Disadvantaged, Minority, or Woman Business Enterprise that has been certified by an entity from which EPA accepts certifications as described in 40 CFR 33.204-33.2015 or certified by EPA. EPA accepts certifications from entities that meet or exceed EPA certification standards as described in 40 CFR 33.202.

² Subcontractor is defined as a company, firm, joint venture, or individual who enters into an agreement with a contractor to provide services pursuant to an award of financial assistance.

I certify under penalty of perjury that the forgoing statements are true and correct. Signing this form does not signify a commitment to utilize the subcontractors above. I am aware that in the event of a replacement of a subcontractor, I will adhere to the replacement requirements set forth in 40 CFR Part 33 Section 33.302 (c).

Prime Contractor Signature	Print Name
	Curtis Horner
Title	Date
Chairman of the Management Committee	05/24/2022

Subcontractor Signature	Print Name
	Brian Briones
Title	Date
Project Manager	5/10/2022

The public reporting and record keeping burden for this collection of information is estimated to average three (3) hours per response. Send comments on the Agency's need for this information, the accuracy of the provided burden estimates, and any suggested methods for minimizing respondent burden, including through the use of automated collection techniques to the Director, Collection Strategies Division, U.S. Environmental Protection Agency (2822T), 1200 Pennsylvania Ave., NW, Washington, D.C. 20460. Do not send the completed form to this address.



Disadvantaged Business Enterprise (DBE) Program

DBE Subcontractor Performance Form

This form is intended to capture the DBE¹ subcontractor's² description of work to be performed and the price of the work submitted to the prime contractor. A Financial Assistance Agreement Recipient must require its prime contractor to have its DBE subcontractors complete this form and include all completed forms in the prime contractor's bid or proposal package.


Subcontractor Name Wagner Engineering & Survey, Inc.		Project Name RFP Design-Build Fairmont Sedimentation Plant	
Bid / Proposal No. 90678	Assistance Agreement ID No. (if known)	Point of Contact Stephanie Wagner	
Address 17134 Devonshire Street, Suite 200, Northridge, CA 91325			
Telephone No. 818-892-6565		Email Address stepaniew@wesinc.org	
Prime Contractor Name McCarthy CDM Smith		Issuing/Funding Entity City of Los Angeles DWP	

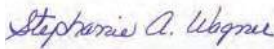
Contract Item Number	Description of Work Submitted from the Prime Contractor Involving Construction, Services, Equipment or Supplies	Price of Work Submitted to the Prime Contractor
TBD	Land Surveying, Mapping, Aerial Mapping	\$130,000
DBE Certified By: <input type="checkbox"/> DOT <input type="checkbox"/> SBA <input checked="" type="checkbox"/> Other: <u>City of Los Angeles</u>		Meets/exceeds EPA certification standards? <div style="display: flex; justify-content: space-around;"> YES NO Unknown </div>

¹ A DBE is a Disadvantaged, Minority, or Woman Business Enterprise that has been certified by an entity from which EPA accepts certifications as described in 40 CFR 33.204-33.2015 or certified by EPA. EPA accepts certifications from entities that meet or exceed EPA certification standards as described in 40 CFR 33.202.

² Subcontractor is defined as a company, firm, joint venture, or individual who enters into an agreement with a contractor to provide services pursuant to an award of financial assistance.

I certify under penalty of perjury that the forgoing statements are true and correct. Signing this form does not signify a commitment to utilize the subcontractors above. I am aware that in the event of a replacement of a subcontractor, I will adhere to the replacement requirements set forth in 40 CFR Part 33 Section 33.302 (c).

Prime Contractor Signature	Print Name
	Curtis Horner
Title	Date
Chairman of the Management Committee	05/24/2022

Subcontractor Signature	Print Name
	Stephanie A. Wagner
Title	Date
President	May 12, 2022

The public reporting and record keeping burden for this collection of information is estimated to average three (3) hours per response. Send comments on the Agency's need for this information, the accuracy of the provided burden estimates, and any suggested methods for minimizing respondent burden, including through the use of automated collection techniques to the Director, Collection Strategies Division, U.S. Environmental Protection Agency (2822T), 1200 Pennsylvania Ave., NW, Washington, D.C. 20460. Do not send the completed form to this address.



Disadvantaged Business Enterprise (DBE) Program DBE Subcontractor Utilization Form

This form is intended to capture the prime contractor's actual and/or anticipated use of identified certified DBE¹ subcontractor's² and the estimated dollar amount of each subcontract. A Financial Assistance Agreement Recipient must require its prime contractors to complete this form and include it in the bid or proposal package. Prime contractors should also maintain a copy of this form on file.


Prime Contractor Name McCarthy / CDM Smith		Project Name Fairmont Sedimentation Plant	
Bid / Proposal No. RFP 90678	Assistance Agreement ID No. (if known)	Point of Contact Curtis Horner	
Address 515 S Flower St., Suite 3600 Los Angeles, CA 90071			
Telephone No. 623-202-5083		Email Address chorner@mccarthy.com	
Issuing/Funding Entity Los Angeles Department of Water and Power (LADWP)			

I have identified potential DBE certified subcontractors. <input checked="" type="radio"/> YES <input type="radio"/> NO If yes, please complete the table below. If no, please explain:			
Subcontractor Name/ Company Name	Company Address / Phone / Email	Estimated Dollar Amount	Currently DBE Certified?
Bayez & Patel	10920 Via Frontera Suite 210 San Diego, CA 92127 (858) 451-0374 spatel@beyazpatel.com	\$473,507	Yes
DR Consultants	915 Wilshire, 7th Floor Los Angeles, CA 90017 (213) 687-1130 wanda@drcdinc.com	\$4,364,064	Yes
Ninyo & Moore	5710 Ruffin Road San Diego, CA 92123 (858) 576-1000 mputt@ninyoandmoore.com	\$162,500	Yes
NUVIS	20250 SW Acacia St, Newport Beach, CA 92660 (714) 754-7311 pcardoza@nuvis.net	\$100,340	Yes
V&A	1000 Broadway Suite 320, Oakland, CA 94607 (510) 903-6600 bbriones@vaengineering.com	\$175,261	Yes
WES Inc	17134 Devonshire St #200, Northridge, CA 91325 (818) 892-6565 stephaniew@wesinc.org	\$130,000	Yes

¹ A DBE is a Disadvantaged, Minority, or Woman Business Enterprise that has been certified by an entity from which EPA accepts certifications as described in 40 CFR 33.204-33.2015 or certified by EPA. EPA accepts certifications from entities that meet or exceed EPA certification standards as described in 40 CFR 33.202.

² Subcontractor is defined as a company, firm, joint venture, or individual who enters into an agreement with a contractor to provide services pursuant to an award of financial assistance.

I certify under penalty of perjury that the forgoing statements are true and correct. Signing this form does not signify a commitment to utilize the subcontractors above. I am aware that in the event of a replacement of a subcontractor, I will adhere to the replacement requirements set forth in 40 CFR Part 33 Section 33.302 (c).

Prime Contractor Signature	Print Name
	Curtis Horner
Title	Date
Chairman of the Management Committee	05/24/2022

On the following pages, please find certifications or confirmation of certifications for our listed subcontractors.

The public reporting and record keeping burden for this collection of information is estimated to average three (3) hours per response. Send comments on the Agency's need for this information, the accuracy of the provided burden estimates, and any suggested methods for minimizing respondent burden, including through the use of automated collection techniques to the Director, Collection Strategies Division, U.S. Environmental Protection Agency (2822T), 1200 Pennsylvania Ave., NW, Washington, D.C. 20460. Do not send the completed form to this address.

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For any questions regarding certifications please contact the Bureau of Contract Administration, Office of Contract Compliance at bca.certifications@lacity.org

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Company Information

ID

3813

Name

Bayez & Patel, Inc.

Address

10920 Via Frontera Suite 230
San Diego, CA 92127

City of Los Angeles Certifications

Certificate	Certifying Agency	Status	Add Date	Add By	Cert Date	Cert Number	Expiration Date
EBE: EMERGING BUSINESS ENTERPRISE	Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)	Verified	4/12/2022	Selena Garcia	2021-11-29	22490	11/30/2023
SBE: SMALL BUSINESS ENTERPRISE (LOS ANGELES)	Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)	Verified	4/12/2022	Selena Garcia	2021-11-29	22490	11/30/2023
SBE: SMALL BUSINESS ENTERPRISE (PROPRIETARY)	State of California Department of General Services (DOS) as a Small Business (SB)	Verified	4/12/2022	Hegan Krause	2021-11-29	22490	11/30/2023
HBE: MINORITY OWNED BUSINESS ENTERPRISE	California Unified Certification Program (CUCP) as a Disadvantage Business Enterprise (DBE) (CUCP)	Verified	4/21/2021	Adri Siriwandana	2015-09-14	41751	
DBE: DISADVANTAGED BUSINESS ENTERPRISE	California Department of Transportation	Verified	4/21/2021	Adri Siriwandana	2014-09-05	41751	

Harbor Certifications

Certificate	Certifying Agency	Status	Add Date	Add By	Cert Date	Cert Number	Expiration Date
VSBE: VERY SMALL BUSINESS ENTERPRISE (HARBOR)	Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)	Verified	4/13/2022	RAMP Service	2022-04-13	22490	11/30/2023

Request for Certifications

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Available Certifications

Select a Certification

This is not an on-line application. You **MUST** already be certified to add the following to your RAMP profile.

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City of Los Angeles

Mayor's Office of Eric Garcetti

Open Data

Bond Assistance Program

Building Permits

BUSINESS SERVICES

Business Source Centers

Business Tax Resources

Minority Business Development Agency

Office of Small Business

City of Los Angeles Green Business Program

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INNOVATION & PERFORMANCE COMMISSION

INNOVATE

CITY OF LA

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DR Consultants

Company Certifications

rampla.org/s/company-certifications

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MICHAEL GR...

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For any questions regarding certifications please contact the Bureau of Contract Administration, Office of Contract Compliance at bca.certifications@lacity.org

View Expired Certifications

Company Information

ID: 233

Name: DR Consultants & Designers, Inc.

Address: 915 Wilshire, 7th Floor
Los Angeles, CA 90017

City of Los Angeles Certifications

Certificate	Certifying Agency	Status	Add Date	Add By	Cert Date	Cert Number	Expiration Date
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62°F 11:31 AM 4/27/2022

Company Certifications

rampla.org/s/company-certifications

City of Los Angeles Certifications

Certificate	Certifying Agency	Status	Add Date	Add By	Cert Date	Cert Number	Expiration Date
SBE: SMALL BUSINESS ENTERPRISE (LOS ANGELES)	Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)	Verified	4/21/2021	Asiri Sriwardenage	2021-12-13	19768	12/31/2023
EBE: EMERGING BUSINESS ENTERPRISE	Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)	Verified	4/21/2021	Asiri Sriwardenage	2021-12-13	19768	12/31/2023
SBE: SMALL BUSINESS ENTERPRISE (PROPRIETARY)	L.A. County Metropolitan Authority (METRO) as a Small Business Enterprise (SBE)	Verified	4/21/2021	Asiri Sriwardenage	2021-11-16	2390	11/16/2026
DBE: DISADVANTAGED BUSINESS ENTERPRISE	City of Los Angeles	Verified	4/21/2021	Asiri Sriwardenage	2009-04-28	7507	
WBE: WOMEN-OWNED BUSINESS ENTERPRISE	City of Los Angeles	Verified	4/21/2021	Asiri Sriwardenage	2009-04-28	7507	
MBE: MINORITY OWNED BUSINESS ENTERPRISE	City of Los Angeles	Verified	4/21/2021	Asiri Sriwardenage	2009-04-28	7507	
LBE: LOCAL BUSINESS ENTERPRISE (LOS ANGELES)	City of Los Angeles	Verified	4/21/2021	Asiri Sriwardenage	2018-04-10		4/10/2023

Type here to search

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Ninyo & Moore

Supplier Clearinghouse Certified Directory

As of 5/19/2022 11:58:22 AM

Results filtered by search parameters

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Company Name	DBA Name	Owner First	Owner Last	Physical Address
Ninyo & Moore Geotechnical and Environmental Sciences Consultants		Avram	Ninyo	5710 Ruffin Road

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City	State	Zip	Mailing Address	City	State	Zip	Phone	Fax
San Diego	CA	92123	5710 Ruffin Road	San Diego	CA	92123	858-576-1000	858-576-9600

Website	Agency	Certification Type	Ethnicity	Gender
http://www.ninyoandmoore.com	SCH	MBE	Hispanic American	Male

Expiration	Capability	VON Number
11/6/2022	Geotechnical, Environmental Consulting, Materials Testing and Special Inspection Services	90CS0160

Commodity Codes
541330 - Engineering services; 541360 - Geophysical Surveying and Mapping Services; 541380 - Geotechnical testing laboratories or services; 541380 - Laboratory testing (except medical, veterinary) services; 541620 - Environmental consulting services; 541990 - All Other Professional, Scientific, and Technical Services; 561210 - Facilities Support Services; 562910 - Remediation Services; 8711 - Engineering Services; 8713 - Geophysical Surveying Services; 8734 - Testing Laboratories; 8744 - Facilities Support Management Services; 8999 - Environmental Consultants; 8999 - Services, NEC

From: [Avisare](#)
To: [Alicia Taylor](#)
Subject: Congrats! Your Community Business Enterprise - Disadvantaged Business Enterprise just got approved!
Date: Friday, February 11, 2022 5:03:13 PM

96



Dear Alicia taylor

Congratulations! Your firm has been certified as a participant in the Community Business Enterprise - Disadvantaged Business Enterprise program by Los Angeles County. This certification is valid from 02-12-2022 until 02-12-2024.

The County of Los Angeles Department of Consumer and Business Affairs (DCBA) reserves the right to request additional information and conduct an on-site visit at any time to verify any documentation submitted by the applicant. If there are any changes that would impact your status during this certification period, you are required to notify DCBA immediately.

If you have any questions, please call our office at (855) 230-6430.

Thank you,

Department of Consumer and Business Affairs
Los Angeles County



***SUPPLIER CLEARINGHOUSE
CERTIFICATE OF ELIGIBILITY***



CERTIFICATION EXPIRATION DATE: **December 27, 2024**

The Supplier Clearinghouse for the Utility Supplier Diversity Program of the California Public Utilities Commission hereby certifies that it has audited and verified the eligibility of:

***V&A Consulting Engineers, Inc.
Women Business Enterprise (WBE)***

pursuant to Commission General Order 156, and the terms and conditions stipulated in the Verification Application Package. This Certificate shall be valid only with the Clearinghouse seal affixed hereto.

Eligibility must be maintained at all times, and renewed within 30 days of any changes in ownership or control. Failure to comply may result in a denial of eligibility. The Clearinghouse may reconsider certification if it is determined that such status was obtained by false, misleading or incorrect information. Decertification may occur if any verification criterion under which eligibility was awarded later becomes invalid due to Commission ruling. The Clearinghouse may request additional information or conduct on- site visits during the term of verification to verify eligibility.

This certification is valid only for the period that the above firm remains eligible as determined by the Clearinghouse. Utility companies may direct inquiries concerning this Certificate to the Clearinghouse at (800) 359-7998.

VON: 10110025

DETERMINATION DATE: December 27, 2021

WAGNER ENGINEERING & SURVEY, INC.
CITY OF LOS ANGELES - CERTIFICATIONS

No. 13107

Name: **EBE**: EMERGING BUSINESS ENTERPRISE

Agency: Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)

Status: Verified

Expiration Date: 3/31/2024

No. 13107

Name: **SBE**: SMALL BUSINESS ENTERPRISE (LOS ANGELES)

Agency: Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)

Status: Verified

Expiration Date: 3/31/2024

No. 13107

Name: **SBE**: SMALL BUSINESS ENTERPRISE (PROPRIETARY)

Agency: Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)

Status: Verified

Expiration Date: 3/31/2024

Name: **LBE**: LOCAL BUSINESS ENTERPRISE (LOS ANGELES)

Agency: Legacy Agency

Status: Verified

Expiration Date: 9/10/2024

No. 9094

Name: **DBE**: DISADVANTAGED BUSINESS ENTERPRISE

Agency: City of Los Angeles

Status: Verified (April 2022)

No. 4031

Name: **WBE**: WOMEN-OWNED BUSINESS ENTERPRISE

Agency: City of Los Angeles

Status: Verified (April 2022)

No. 13107

Name: **VSBE**: VERY SMALL BUSINESS ENTERPRISE (HARBOR)

Agency: Department of General Services Office of Small Business & Veterans Business Enterprise Services (OSDS)

Status: Verified

Expiration Date: 3/31/2024

Name: **LBE**: LOCAL BUSINESS ENTERPRISE (HARBOR)

Agency: City of Los Angeles

Status: Verified (April 2022)

EXHIBIT J
INSURANCE

For Contractors, Service Providers, Vendors, and Tenants

Agreement/Activity/Operation: PPS - Design Build - Fairmont Sedimentation Plant (Engineering & Construction)
Reference/Agreement: REQ #125548 (PO 47778 3)- CERTIFICATE ACCEPTABLE(w/scheduled endorsements)
Term of Agreement: _____
Contract Administrator and Phone: Priscilla Gonzalez
Buyer and Phone Number: Patrick Evans (213) 367-0113

- o Contract-required types and amounts of insurance as indicated below by checkmark are the minimum which must be maintained. All limits are Combined Single Limit (Bodily Injury/Property Damage) unless otherwise indicated.
- o Firm 30 day Notice of Cancellation required.
- o All required scheduled endorsements must be physically attached to all requested certificates of insurance and not substituted by referring to such coverage on the certificate of insurance.

PER OCCURRENCE LIMITS

- () WORKERS' COMPENSATION(Stat. Limits)/Employer's Liability: (\$1,000,000.00)
 (✓) CA / All States Endorsement () US L&H (Longshore and Harbor Workers)
 () Jones Act (Maritime Employment) () Outer Continental Shelf
 (✓) Waiver of Subrogation () Black Lung (Coal Mine Health and Safety)
 () Other: _____ () Other: _____
- (✓) AUTOMOBILE LIABILITY: (\$5,000,000.00)
 (✓) Owned Autos () Any Auto
 (✓) Hired Autos (✓) Non-Owned Auto
 () Contractual Liability (✓) Additional Insured
 () MCS-90 (US DOT) () Trucker's Form
 () Waiver of Subrogation () Other: _____
- (✓) GENERAL LIABILITY: () Limit Specific to Project () Per Project Aggregate (\$10,000,000.00)
 (✓) Property Damage (✓) Contractual Liability (✓) Personal Injury
 (✓) Premises and Operations (✓) Products/Completed Ops. (✓) Independent Contractors
 () Fire Legal Liability () Garagekeepers Legal Liab. () Child Abuse/Molestation
 () Corporal Punishment () Collapse/Underground () Explosion Hazard
 () Watercraft Liability (✓) Pollution (✓) Additional Insured Status
 () Waiver of Subrogation () Airport Premises () Hangarkeepers Legal Liab.
 () Marine Contractors Liability () Other: _____ (✓) Other: Primary/Excess Acceptable
- (✓) PROFESSIONAL LIABILITY: (\$5,000,000.00)
 () Contractual Liability () Waiver of Subrogation (✓) 3 Year Discovery Tail
 () Additional Insured () Vicarious Liability Endt. (✓) Other: E & O
- () AIRCRAFT LIABILITY: () _____
 () Passenger Per Seat Liability () Contractual Liability () Hull Waiver of Subrogation
 () Pollution () Additional Insured () Other: _____
- (✓) PROPERTY DAMAGE: () Loss Payable Status (AOIMA) () _____
 (✓) Replacement Value () Actual Cash Value () Agreed Amount
 () All Risk Form () Named Perils Form (✓) Earthquake: _____
 (✓) Builder's Risk:\$ VALUE in \$ () Boiler and Machinery (✓) Flood: _____
 () Transportation Floater:\$ _____ () Contractors Equipment\$ _____ () Loss of Rental Income: _____
 () Scheduled Locations/Propt. (✓) Other: Complete Project Value (✓) Other: BR:with Flood/EQ sublimit
- () WATERCRAFT: () _____
 () Protection and Indemnity () Pollution () Additional Insured
 () Waiver of Subrogation () Other: _____ () Other: _____
- (✓) POLLUTION: (\$5,000,000.00)
 () Incipient/Long Term () Sudden and Accidental (✓) Additional Insured
 () Waiver of Subrogation (✓) Contractor's Pollution () Other: _____
- () CRIME: () Joint Loss Payable Status () Additional Insured () _____
 () Fidelity Bond () Financial Institution Bond () Loss of Monies/Securities
 () Employee Dishonesty () In Transit Coverage () Wire Transfer Fraud
 () Computer Fraud () Commercial Crime () Forgery/Alteration of Docs.
 () Other: _____ () Other: _____
- () ASBESTOS LIABILITY: () Additional Insured () _____

EXHIBIT K
PROJECT LABOR AGREEMENT (PLA)

CITY OF LOS ANGELES
DEPARTMENT OF WATER & POWER

PROJECT LABOR AGREEMENT (PLA)



WITH

**LOS ANGELES/ORANGE COUNTIES
BUILDING AND CONSTRUCTION TRADES COUNCIL**
Affiliated with the Building & Construction Trades Department (AFL/CIO)
Craft International Unions and any other craft labor Unions signatory to this
Agreement

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Attachment "E" – List of Covered Projects	

**PROJECT LABOR AGREEMENT
CITY OF LOS ANGELES: LOS ANGELES DEPARTMENT OF WATER AND POWER**

INTRODUCTION AND FINDINGS

The purpose of this Project Labor Agreement ("Agreement") is to promote efficiency of construction operations during the construction of the various projects within the Los Angeles Department of Water and Power Capital Improvement Program (CIP) and provide for orderly settlement of labor disputes and grievances without strikes or lockouts, thereby promoting the public interest in assuring the timely and economical completion of the Covered Project(s).

WHEREAS, the Los Angeles Department of Water and Power (LADWP) is responsible for construction, renovation, maintenance and operation of LADWP facilities and infrastructure, including capital improvement projects for major public facilities and systems throughout the City; and

WHEREAS, the successful completion of these Project(s) with a trained workforce is of the utmost importance to the City of Los Angeles and its constituents; and

WHEREAS, large numbers of workers of various skills will be required in the performance of the construction work, including those to be represented by the Unions affiliated with the Los Angeles/Orange Counties Building and Construction Trades Council and any other craft labor organization which is signatory to this Agreement, employed by Contractors and subcontractors who are signatory to agreements with said labor organizations; and

WHEREAS, it is recognized that on project(s) of this magnitude with multiple C/S/Es and bargaining units on the job site at the same time over an extended period of time, the potential for work disruption is substantial without an overriding commitment to

maintain continuity of work; and

WHEREAS, the interests of the general public, the City of Los Angeles, LADWP, the Unions and Contractors, Subcontractors, Employers and Workers would be best served if the construction work proceeded in an orderly manner without disruption because of strikes, sympathy strikes, work stoppages, picketing, lockouts, slowdowns or other interferences with work; and

WHEREAS, the C/S/Es and the Unions desire to mutually establish and stabilize wages, hours and working conditions for the workers employed on the Covered Project(s) by the C/S/Es, and further, to encourage close cooperation among the C/S/Es, and the Unions to the end that a satisfactory, continuous and harmonious relationship will exist among the Parties to this Agreement; and

WHEREAS, this Agreement is not intended to replace, interfere with, abrogate, diminish, or modify existing local or national collective bargaining agreements in effect during the duration of this Agreement, insofar as a legally binding agreement exists between the C/S/Es and the affected unions, except to the extent that the provisions of this Agreement are inconsistent with said collective bargaining agreements, in which event, the provisions of this Agreement shall prevail; and further, it is understood that C/S/Es are bound and shall remain bound, for the duration of this Agreement, by the terms of this Agreement and the applicable local and national collective bargaining agreements for the craft work performed, established between the signatory Unions and C/S/Es, in effect and covering the area of these Projects; and

WHEREAS, the C/S/Es for the construction of the Projects will be awarded in accordance with the applicable provisions of the LADWP's Administrative Policies and Procedures; and

WHEREAS, the Agreement is not intended to have an adverse impact on the policy of the City of Los Angeles to maximize business opportunities for minority

and women businesses in City contracts; and

WHEREAS, increasing access to employment opportunities with prevailing wages is one way for the City to directly combat poverty and stimulate economic reinvestment; and

WHEREAS, the City and LADWP have adopted this Agreement which will provide construction employment and training opportunities in ways calculated to mitigate the harms caused by poverty, unemployment and underemployment; and

WHEREAS, this Agreement reflects a commitment by all parties to the diversity in the workforce hiring that reflect levels of minority, women and other worker utilization at levels which are representative of the relevant workforce of these groups in the Greater Los Angeles Areas as determined by the U.S. Census Bureau; and

WHEREAS, the Parties signatory to this Agreement pledge their full good faith and trust to work towards a mutually satisfactory completion of Projects;

NOW, THEREFORE, IT IS AGREED BETWEEN AND AMONG THE PARTIES HERETO, AS FOLLOWS:

ARTICLE I

DEFINITIONS

- 1.1 "Agreement" is defined as this Los Angeles Department of Water and Power Project Labor Agreement and its applicability to all projects.
- 1.2 "Apprentice" is defined as any worker who is indentured in a bona fide Labor/Management construction apprenticeship program, registered and approved by the State of California Department of Industrial Relations (DIR) Division of Apprenticeship Standards (DAS) or in the case of Projects with Federal funding, indentured in a bona fide Labor/Management construction apprenticeship program, approved by the US Department of Labor (DOL) and California DAS.
- 1.3 "Apprentice Program" is defined as any Labor/Management Construction apprenticeship program certified and approved by the California DAS or in the case of Projects with Federal funding, approved by the US DOL and California DAS.
- 1.4 "Awarding Authority" is defined as the board or commission of the Los Angeles Department of Water and Power, or any employee or officer that is authorized to award or enter into any contract on behalf of the Board.
- 1.5 "Bureau of Contract Administration" (BCA) is defined as the designated bureau within the City to serve as the Designated Administrative Agency for this Agreement, and is responsible for Administering this Agreement.
- 1.6 "Construction Contract" is defined as a LADWP contract involving construction that is awarded by the Awarding Authority and is necessary to complete the LADWP Project.
- 1.7 "Contractor/Subcontractor/Employer(s)" (C/S/E) is defined as any individual firm, partnership, owner operator, or corporation, or combination thereof, including

joint ventures, which is an independent business enterprise, and which is properly licensed for the work intended, and has entered into a contract covered under this Agreement or any of its contractors or subcontractors/owner operators of any tier, with respect to the construction of any part of a project incorporated within this Agreement.

- 1.8 "Core Worker" is defined as a verifiable member of the C/S/E's core workforce for the purpose of this Agreement if the worker's name appears on the C/S/E's active payroll for 60 of the 100 working days immediately prior to the award of the construction contract and meets all standards required by applicable local, state, or federal law or regulation.
- 1.9 "Covered Projects" is defined as development projects subject to this Agreement as described in Article II.
- 1.10 "Designated Administrative Agency" (DAA) is defined as the Department of Public Works, Bureau of Contract Administration, which shall bear administrative, enforcement and monitoring responsibilities for this Agreement.
- 1.11 "Employment Hiring Plan" (EHP) is defined as a C/S/E's detailed hiring plan.
- 1.12 "FHWA Project" is defined as a covered Project that is funded in part by the Federal Highway Administration (FHWA).
- 1.13 "Joint Administrative Committee" (JAC) is defined as described in Article XII of this Agreement.
- 1.14 "Jobs Coordinator" is defined as the Prime Contractor's or Developer's designated person, agent, or agency that will facilitate the local hire referral process for the established requirements pursuant to this Agreement with the C/S/E, Unions and other referral organizations. The Jobs Coordinator must be able to demonstrate or document to the DAA that it has the requisite qualification and/or experience to fulfill the duties and responsibilities.

- 1.15** "LA/OCBTC" (Trades Council) is defined as the Los Angeles/Orange Counties Building and Construction Trades Council.
- 1.16** "Letter of Assent" is defined as the document that each C/S/E (of any tier) must sign and submit to the DAA, which formally binds them to adherence to all the forms, requirements and conditions of this Agreement.
- 1.17** "Local Resident" means either: (i) an individual whose primary place of residence is within the City and is within the zip code having at least two census tracts (or portions thereof) in which the median annual household income is less than the County of Los Angeles' median annual household income and/or at least two census tracts (or portions thereof) where the rate of unemployment exceeds 100 percent of the County of Los Angeles' unemployment rate as reported by the most recent U.S. Census Bureau data; or (ii) an individual whose primary place of residence is within the City and is within a zip code having at least two census tracts (or portions thereof) in which the median annual household income is less than 50 percent of the County of Los Angeles' median annual household income, and/or at least two census tracts (or portions thereof) where the rate of unemployment exceeds 200 percent of the County of Los Angeles' unemployment rate as reported by the most recent U.S. Census Bureau data; or (iii) as agreed upon, on an individual project basis, an individual whose primary place of residence is in a zip code within a specific radius surrounding a covered project's location.
- 1.18** "Los Angeles Department of Water and Power" (LADWP) is defined as the Awarding Authority for this Agreement.
- 1.19** "Long-Term Unemployment" is defined by the Bureau of Labor Statistics as being jobless for 27 weeks or more, or as defined.
- 1.20** "Master Labor Agreement" (MLA) is defined as the local area collective

bargaining agreements negotiated and executed from time to time by (i) the applicable employer associations and (ii) Local Unions having jurisdiction over Covered Projects.

- 1.21** "Plan" is defined as the Plan for the Settlement of Jurisdictional Disputes in the Construction Industry as described in Article XIV of this Agreement.
- 1.22** "Subscription Agreement" is defined as the contract between a C/S/E and a Union's Labor/Management Trust Fund(s) that allows the C/S/E to make the appropriate fringe benefit contributions with the terms of the contract.
- 1.23** "Tier 1" means the zip codes identified in Article 7.4 of this Agreement, having at least two (2) census tracts (or portions thereof) in which the median household income is less than 50% of the County of Los Angeles' median annual household income, and/or where the unemployment rate exceeds 200% of the County of Los Angeles' unemployment rate as reported by the most recent available U.S. Census Bureau data.
- 1.24** "Tier 2" means the zip codes within the City, identified in Article 7.5 of this Agreement, that includes at least two (2) census tracts (or a portion thereof) in which the median annual household income is less than the County of Los Angeles' median annual household income, and/or the unemployment rate exceeds 100% of the County of Los Angeles' unemployment rate as reported by the most recent available U.S. Census Bureau data.
- 1.25** "Tier 3" means the zip codes within a specific radius surrounding the project's location, as agreed upon on an individual project basis, containing qualified workers, as identified in Article 7.6 of this Agreement.
- 1.26** "Transitional Worker" means any individual whose primary place of residence is within the City of Los Angeles, and who prior to commencing work on a Project has been certified as satisfying at least one of the following Criteria (1): having

Veteran status; having a documented history of involvement with the criminal justice system; being homeless. If the Jobs Coordinator or Employer is not able to identify anyone using Criteria (1), Criteria (2) may be used. Criteria (2) is an individual that is either a graduate of an LA/OCBTC approved MC3 pre-apprenticeship program or facing two or more of the following barriers to employment: having a household income less than 50% of Los Angeles County's median annual household income, receiving public assistance, lacking a GED or high school diploma, being a custodial single parent, suffering from long term unemployment, being emancipated from the foster care system, , or being an apprentice with less than 15% of the apprenticeship hours required to graduate to journey level in a program described in Section 1.3.

- 1.27** "Union(s)" or "Signatory Unions" is defined as the Los Angeles/Orange Counties Building and Construction Trades Council affiliated with the Building & Construction Trades Department (AFL/CIO) Craft International Unions and any other craft labor organization signatory to this Agreement, acting in their own behalf and on behalf of their respective affiliates and member organizations whose names are subscribed hereto and who have through their officers executed this Agreement.

ARTICLE II

SCOPE OF AGREEMENT

- 2.1** Parties: The Agreement shall apply and is limited to the City, LADWP, all C/S/Es performing construction on Covered Projects and the Unions.
- 2.2** Project Description: The Agreement shall apply to all Covered Projects and construction contracts approved by the Awarding Authority listed in Attachment "E" hereto, and as may be added by the Awarding Authority during the term of

this Agreement. The Awarding Authority has the absolute right to combine, consolidate or cancel contracts or portions of contracts identified as part of the Covered Project. Should the Awarding Authority remove any contract from the Covered Project and thereafter authorize that construction work be commenced on the contract, the contract may, at the election of the Awarding Authority, be performed under the terms of the Agreement.

- 2.3** Project Labor Disputes: The provisions of this Agreement, including the Master Labor Agreements ("MLA"), (which are the local collective bargaining agreements of the signatory Unions having jurisdiction over the work on the Project, as such may be changed from time-to-time and which are incorporated herein by reference) shall apply to the work covered by this Agreement. It is understood that this is a self-contained, stand alone, Agreement and that by virtue of having become bound to this Project Agreement, neither the Prime Contractor, Employer, nor the Subcontractor (of any tier) or owner-operator will be obligated to sign any other local, area, or national agreement, except as provided in section 8.2, below. It is further agreed that, where there is conflict, the terms and conditions of this Agreement shall supersede and override terms and conditions of any MLA and all other national, area, or local collective bargaining agreements except for all work performed under the NTL Articles of Agreement, the National Stack/Chimney Agreement, the National Cooling Tower Agreement, all instrument calibration work and loop checking shall be performed under the terms of the UA/IBEW Joint National Agreement for Instrument and control systems Technicians, and the National Agreement of the International Union of Elevator Constructors, with the exception of Article IV (Work Stoppages, Strikes, Sympathy Strikes and Lockouts), Article XIII (Grievance and Arbitration Procedure) and Article XIV (Jurisdictional Disputes) of this Agreement, which

shall apply to such work. All disputes relating to the interpretation or application of this Agreement shall be subject to resolution by the grievance arbitration procedure set forth in Article XIII of this Agreement, except for those disputes exempted from the grievance procedure pursuant to Section 13.1. Where a subject is covered by a provision in a MLA and not covered by this Agreement, the provision of the MLA shall prevail. Any dispute as to the applicable source between this Agreement and any MLA for determining the wages, hours of working conditions of employees on this Covered Project shall be resolved under the grievance procedures established in this Agreement.

2.4 Exclusions:

- (1) This Agreement shall not apply to any construction services for the replacement of poles, underground cables, conduits and substructures under the LADWP Power System Reliability Program.
- (2) This Agreement shall be limited to construction work on a Project which is approved by the Awarding Authority, and is not intended to, and shall not apply to any construction work commenced at any time prior to the effective date, or after the expiration or termination of the Agreement, or on other LADWP projects, except that any Covered Project awarded during the term of this Agreement shall continue to be covered hereunder, until completion of the Project.
- (3) This Agreement is not intended to, and shall not, affect or govern the award of contracts by the Awarding Authority, which are outside the approved scope of the Covered Project(s).
- (4) This Agreement is not intended to, and shall not, affect the operation or maintenance of any facilities whether related or not to Projects.
- (5) This Agreement shall not apply to a C/S/E's executives, managerial

employees, engineering employees, supervisors (except those covered by the MLAs), office and clerical employees, or any other employee not performing construction craftwork.

- (6) Notwithstanding the foregoing, it is understood and agreed that Building/Construction Inspector and Field Soils and Material Testers (inspectors) are a covered craft under this Agreement. This inclusion applies to the scope of work defined in the State of California Wage Determination for that Craft. This shall not cover quality assurance work performed by or on behalf of LADWP. Every Inspector performing under the wage classification of Building/Construction Inspector and Field Soils and Material Tester under a professional services agreement or a construction contract shall be bound to all applicable requirements of this Agreement. Notwithstanding the provisions of this sub-section, the Awarding Authority may engage consultants for limited periods of time in the event of an urgent need for specialized inspection services. The Awarding Authority must provide prior notice to the Trades Council that despite good faith efforts, it is unable to obtain qualified inspector(s) under the provisions of this Agreement. Such engagement shall be only to meet immediate and limited needs until such qualified inspectors working under the Agreement are available.
- (7) The Agreement shall not apply to material suppliers or delivery by any means of material, supplies, or equipment required to any point of delivery.
- (8) The Agreement shall not apply to City or LADWP employees.
- (9) The Agreement shall not apply to the work of persons, firms and other entities that perform consulting, planning, scheduling, management or

other supervisory services on Covered Projects provided such entities do not perform craft employee construction work with their own employees or to customer service work performed post completion by an entity other than the C/S/E that performed the original construction work.

- (10) The Agreement shall not apply to LADWP construction contracts or Projects, if such Project has federal funding and the federal funding source has established provisions or rules that forbid the inclusion of a Project Labor Agreement.
- (11) For FHWA Projects, this Agreement shall apply to the covered project, in accord with the policies and conditions under which the FHWA funds are received from the U.S. Department of Transportation.
- (12) Out-of-State Workers: with the exception of those residing in a Tier 3 project specific radius zip code, hours worked by residents of states other than California shall not be included in calculation of total hours of Project work for purposes of the percentage requirements set forth by the Agreement.
- (13) Notwithstanding the foregoing, demolition and asbestos abatement shall constitute work covered by the Project Labor Agreement when such work is part of a Covered Project.

2.5 The Awarding Authority and/or the C/S/Es, as appropriate, have the absolute right to award contracts or subcontracts on a Covered Project to any C/S/E notwithstanding the existence or non-existence of any agreements between such C/S/E and any Union parties, provided only that such C/S/E is ready, willing and able to execute and comply with this Agreement should such C/S/E be awarded work covered by this Agreement.

ARTICLE III

EFFECT OF AGREEMENT

- 3.1 By executing the Agreement, the Unions, Awarding Authority and DAA agree to be bound by each and all of the provisions of the Agreement.
- 3.2 By accepting the award of a construction contract for a Project, each C/S/E agrees to be bound by each and every provision of the Agreement.
- 3.3 At the time that any C/S/E enters into a subcontract with any subcontractor of any tier providing for the performance of construction for a Covered Project, the C/S/E shall provide a copy of this Agreement to said subcontractor and shall require the subcontractor as a part of accepting the award of a construction subcontract to agree in writing in the form of a Letter of Assent to be bound by each and every provision of this Agreement prior to the commencement of work. See Attachment "A" for a sample Letter of Assent. Each C/S/Es must submit its Letter of Assent and its Employment Hiring Plan to BCA or its designee prior to performing work on the Project. Additionally, it shall be the responsibility of the Prime Contractor to have each of its subcontractors sign such Subscription Agreement with the appropriate Craft Union prior to the subcontractor beginning work on the Covered Project.
- 3.4 This Agreement shall only be binding on the signatory C/S/E's hereto and shall not apply to the parents, affiliates, subsidiaries, or other ventures of any construction Contract prior to the execution of this Agreement.

ARTICLE IV

WORK STOPPAGES, STRIKES, SYMPATHY STRIKES AND LOCKOUTS

- 4.1 The Unions, Awarding Authority and C/S/Es agree:
- (1) During the existence of this Agreement, there shall be no strike,

sympathy strike, picketing, hand billing, slowdown, withholding of work, refusal to work, lockout, sick-out, walk-off, sit-down, stand-in, wobble, boycott, or other work stoppage, disruption, advising the public that a labor dispute exists, or other impairment of any kind for any reason by the Unions or employees employed on the Project, at the job site of the Project, or at any other project site or facility of the HHH because of a dispute on this Project.

- (2) As to employees employed on the Covered Project, there shall be no lockout of any kind by any C/S/E(s) covered by this Agreement. The C/S/E(s) may lay off employees for lack of work or delay of work on the Project.
- (3) The Unions agree that they will not sanction in any way any picket line or other impairment of the work on the Covered Project and will affirmatively take all measures necessary to effectively induce their respective members to cross any and all picket lines and report for work as scheduled and that responsible representatives of the Unions who are employed on the Covered Project will also do so themselves.
- (4) The Unions agree that they shall not sanction, aid, abet, encourage or continue any work stoppage, strike, picketing or other disruptive activity at the Project site or C/S/E's business site that will economically and/or materially affect the completion of the Project. Any such costs that economically and/or materially harm the LADWP shall be borne by the affected Union and made payable to the LADWP.
- (5) Notwithstanding any provision of this Agreement to the contrary, it shall not be a violation of this Agreement for any Union to withhold the services of its members (but not the right to picket) from a particular C/S/E who:

- (i) fails to timely pay its weekly payroll; or
- (ii) fails to make timely payments to the Union's Labor/Management Trust Funds in accordance with the provisions of the applicable MLA. Prior to withholding its members services for the C/S/E's failure to make timely payments to the Union's Labor/Management Trust Funds, the Union shall give at least ten (10) days (unless a lesser period of time is provided in the Union's MLA, but in no event less than forty-eight (48) hours) written notice of such failure to pay by registered or certified mail, return receipt requested, and by facsimile transmission to the involved Contractor, prime contractor and the BCA. Union will meet within the ten (10) day period to attempt to resolve the dispute.
- (iii) Upon the payment of the delinquent C/S/E of all monies due and then owing for wages and/or fringe benefit contributions, the Union shall direct its members to return to work; the C/S/E shall return all such members back to work.

4.2 Expiration of Local Agreements: If the MLA, or any local, regional, and other applicable collective bargaining agreements expire during the term of the Covered Project, the Union(s) agree that there shall be no work disruption of any kind as described in Section 4.1 above as a result of the expiration of any such agreement(s) having application on this Covered Project and/or failure of the involved Parties to that agreement to reach a new contract. For C/S/Es which are not independently signatory to an MLA, the terms and conditions of employment established and set for purposes of prevailing wage requirements under this Agreement at the time of bid shall remain established and set. Otherwise to the extent that such agreement does expire and the Parties to that agreement have

failed to reach concurrence on a new contract, work will continue on the Covered Project on one of the following two (2) options, both of which will be offered by the Unions involved to the C/S/Es affected:

- (1) Each of the Unions with a contract expiring must offer to continue working on the Covered Project under interim agreements that retain all the terms of the expiring contract, except that the Unions involved in such expiring contract may each propose wage rates and employer contribution rates to employee benefit funds established under the prior contract different from what those wage rates and employer contributions rates were under the expiring contracts. The terms of the Union's interim agreement offered to C/S/Es will be no less favorable than the terms offered by the Union to any other employer or group of employers covering the same type of construction work in Los Angeles County.
- (2) Each of the Unions with a contract expiring must offer to continue working on the Project under all the terms of the expiring contract, including the wage rates and employer contribution rates to the employee benefit funds, if the C/S/E affected by that expiring contract agrees to the following retroactivity provisions: if a new MLA, local, regional or other applicable labor agreement for the industry having application at the Covered Project is ratified and signed during the term of this Agreement and if such new labor agreement provides for retroactive wage increases, then each affected C/S/E shall pay to its employees who performed work covered by this Agreement at the Project during the hiatus between the effective dates of such expired and new labor agreements, an amount equal to any such retroactive wage increase established by such new labor agreement, retroactive to whatever date is provided by the new labor agreement for

such increase to go into effect, for each employee's hours worked on the Project during the retroactive period. All Parties agree that such affected C/S/E's shall be solely responsible for any retroactive payment to its employees and that neither the Awarding Authority, nor the Awarding Authority's designee, nor any other C/S/E has any obligation, responsibility or liability whatsoever for any such retroactive payments or collection of any such retroactive payments, from any such C/S/E.

- (3) Some C/S/E's may elect to continue to work on the Project under the terms of the interim agreement option offered under paragraph (1) above and other C/S/E's may elect to continue to work on the Project under the retroactivity option offered under paragraph (2) above. To decide between the two options, C/S/E's will be given one week after the particular labor agreement has expired or one week after the Union has personally delivered to the C/S/E's in writing its specific offer of terms of the interim agreement pursuant to paragraph (1) above, whichever date is later. If the C/S/E fails to timely select one of the above options, the C/S/E will be deemed to have selected paragraph (2) above.

4.3 Expedited Arbitration will be utilized for all work stoppages and lockouts. In lieu of or in addition to any other action at law or equity, any party may institute the following procedure when a breach or violation of Section 4.1 is alleged to have occurred:

- (1) The party invoking this procedure shall notify the permanent arbitrator next in sequence from the following list:
 1. Joseph Gentile
 2. Michael Rappaport

3. Walter Daugherty
4. Paul Greenberg
5. Lou Zigman

The Parties agree these shall be the five permanent Arbitrators under this procedure. In the event that none of the five permanent Arbitrators are available for a hearing within 24 hours, the party invoking the procedure shall have the option of delaying until one of the five permanent Arbitrators is available or of asking the permanent Arbitrator that would normally hear the matter to designate an arbitrator to sit as a substitute Arbitrator for this dispute. If any of the permanent Arbitrators ask to be relieved from their status as a permanent Arbitrator, the Parties shall mutually select a new permanent Arbitrator from the following list of arbitrators:

1. John Kagel
2. Fred Horowitz
3. Wayne Estes

The selection of a new permanent Arbitrator shall be made by each party alternately striking from the foregoing list until one name remains who shall be the replacement permanent Arbitrator. Expenses incurred in arbitration shall be borne equally by the Union and the Contractor involved and the decision of the Arbitrator shall be final and binding on both Parties, provided, however, that the Arbitrator shall not have the authority to alter or amend or add to or delete from the provisions of this Agreement in any way. Notice to the Arbitrator shall be by the most expeditious means available, including by telephone and by facsimile or e-mail to the party alleged to be in violation and to the Trades Council and involved local Union if a Union is alleged to be in violation.

- (2) Upon receipt of said notice, the Arbitrator shall convene a hearing within twenty-four (24) hours if it is contended that the violation still exists.
- (3) The Arbitrator shall notify the Parties to the Arbitration by telephone and by facsimile or email of the place and time for the hearing. Notice shall be given to the individual Unions alleged to be involved. Said hearing shall be completed in one session, which, with appropriate recesses at the Arbitrator's discretion, shall not exceed twenty-four (24) hours unless otherwise agreed upon by all Parties. A failure of any party to attend said hearings shall not delay the hearing of evidence or the issuance of any decision by the Arbitrator.
- (4) The sole issue at the hearing shall be whether or not a violation of Sections 4.1 or 4.2 of this Article IV has in fact occurred. The Arbitrator shall have no authority to consider any matter of justification, explanation or mitigation of such violation or to award damages, which issue is reserved for court proceedings, if any. The decision shall be issued in writing within three (3) hours after the close of the hearing, and may be issued without a written opinion. If any party desires a written opinion, one shall be issued within fifteen (15) days, but its issuance shall not delay compliance with or enforcement of the decision. The Arbitrator may order cessation of the violation of this Article and other appropriate relief and such decision shall be served on all Parties by hand or registered mail upon issuance.
- (5) Such decision may be enforced by any Court of competent jurisdiction upon the filing of this Agreement and all other relevant documents referred to above in the following manner. Written notice of the filing of such enforcement proceedings shall be given to the other party. In the

proceeding to obtain a temporary order enforcing the Arbitrator's decision as issued under Section 4.2(3) of this Article, all Parties waive the right to a hearing and agree that such proceedings may be ex parte. Such agreement does not waive any party's right to participate in a hearing for a final order of enforcement. The Court's order or orders enforcing the Arbitrator's decision shall be served on all Parties by hand or delivered by registered mail.

- (6) Any rights created by statute or law governing arbitration proceedings inconsistent with the above procedure or which interfere with compliance therewith are hereby waived by the Parties to whom they accrue.
- (7) The fees and expenses incurred in arbitration shall be divided equally by the parties (the applicable Union and Contractor) to the arbitration.

4.4 The procedures contained in this Section 4.3 shall be applicable to alleged violations of Article IV to the extent any conduct, described in Sections 4.1 or 4.2 occurs on the Project. Disputes alleging violation of any other provision of this Agreement's other provision(s), including any underlying disputes alleged to be in justification, explanation, or mitigation of any violation of Section 4.1 of Article IV shall be resolved under the applicable grievance adjudication procedures for these other Articles.

ARTICLE V

NO DISCRIMINATION

5.1 The C/S/E's and Unions agree not to engage in any form of discrimination, including in the hiring and dispatching of workers, on the grounds of, or because of, race, religion, national origin, ancestry, sex, sexual orientation, age, physical handicap, domestic partner status, medical condition, political affiliation,

membership in a labor organization, being a party to a collective bargaining agreement, color, or disability.

ARTICLE VI

UNION SECURITY

- 6.1** The C/S/Es recognize the Unions as the respective sole bargaining representative for all craft employees working within the scope of this Agreement.
- 6.2** No employee covered by this Agreement shall be required to join any Union as a condition of being employed, or remaining employed, for the completion of Project Work; provided, however, that any employee who is a member of the referring Union at the time of referral shall maintain that membership in good standing while employed under this Agreement. All employees shall, however, be required to comply with the Union security provisions for the period during which they are performing on-site Project Work to the extent, as permitted by law, of rendering payment of the applicable monthly window and working dues.

ARTICLE VII

REFERRAL

- 7.1** The Union(s) shall be the primary source of all craft labor employed on the Project(s) and will exert their best efforts to recruit and identify individuals, particularly residents of the City residing in the Tier 1 or Tier 2 zip code areas, or when applicable, residents of the Tier 3 specific project location radius zip code area, as well as those referred by the Jobs Coordinator, for entrance into joining labor/management apprenticeship programs, and to assist individuals in qualifying and becoming eligible for such programs. In the event that the C/S/E has it's own Core Worker(s), and wishes to employ such workers to perform covered work, the C/S/E shall employ such workers in accord with the provisions

of this Article VII. The following process shall govern the employment of core workers at the Project:

- (1) A worker shall be considered a member of a C/S/E's core workforce for the purposes of this Article if the worker's name appears on the C/S/E's active payroll for 60 of the 100 working days immediately before award of the construction contract to the C/S/E and meets the required definition stated in Section 1.8 of this Agreement. The C/S/E shall identify Core Workers in their Employment Hiring Plan and shall provide payroll records evidencing the worker's qualification as a Core Worker upon request by the DAA or LADWP. Prior to each C/S/E, which utilizes any core employees, performing any work on Covered Project(s), each such C/S/E shall provide a list of its core employees to the DAA and the Trades Council. Failure to do so will prohibit the C/S/E from using any core employees. The number of Core Workers on Covered Project(s) shall be governed by the following procedure: one Core Worker shall be selected and one worker from the hiring hall of the affected trade or craft and this process shall repeat until such C/S/E's requirements are met or until such C/S/E has hired five (5) such Core Workers for that craft, whichever occurs first. Thereafter, all additional employees in the affected trade or craft shall first be requisitioned from the hiring hall in accordance with other provisions in Article VII.
- (2) In the event of a reduction-in-force or layoff, such will take place in a manner to assure that the number of Core Workers in the affected craft does not exceed, at any time, the number of others working in that craft who were employed pursuant to other procedures available to the C/S/E

under this Agreement. This provision applies only to C/S/E/s which are not independently signatory to a current MLA for the craft workers under their employ and is not intended to limit the transfer provisions of the MLAs of any Union.

7.2 The C/S/E's shall be bound by and utilize the registration facilities and referral systems established or authorized by the signatory Unions for all job site craft employee(s) before such employee(s) begin work, when such procedures are not in violation of Federal or State law or in conflict with provisions set forth in this Agreement.

7.3 In the event that the referral facilities maintained by the Unions are unable to fill the requisition of a C/S/E for Local Residents and/or Transitional Workers within a forty-eight (48) hour period after such requisition is made by the C/S/E (Saturdays, Sundays and holidays excepted), the C/S/E shall be free to obtain Local Residents and/or Transitional Workers from any source. However, for all other requisitions by a C/S/E for non-Local Residents or non-Transitional Workers, only after a forty eight (48) hour period (Saturdays, Sundays and holidays excepted) after such requisition is made by the C/S/E, shall the C/S/E be free to obtain work persons from any source if the Unions are unable to fill the requisition. However, the C/S/E is still responsible for complying with conditions and requirements of this Agreement.

(1) The C/S/E must document, from the applicable Tiers, all efforts made to comply with the targeted hiring process to locate and hire Local Residents and/or Transitional Workers. The C/S/E may employ Local Residents and/or Transitional Workers referred by the Jobs Coordinator. However, in the event the Jobs Coordinator is unable to fill the requisition of a C/S/E

for Local Residents and/or Transitional Workers, the C/S/E may utilize any organization to assist them in satisfying the requirements of this Agreement.

- (2) The C/S/E shall inform the Unions, Job Coordinator and DAA of the name, address, worker craft classification and social security number of any worker hired from other sources upon their employment on the Project(s).
- (3) No Local Resident and/or Transitional Worker, having been pre-screened and/or pre-qualified by the Jobs Coordinator, and employed by the C/S/E to work on the Project(s), shall be required to participate in any Joint Labor/Management "boot camp" or pre-apprentice program that will unnecessarily delay the Local Resident and/or Transitional Worker's start of work or cause said worker's termination due to having to participate in such "boot camps" or pre-apprentice programs.
- (4) Any work person hired under this Section 7.3, as well as all other workers hired under this Article VII, shall be obligated to register with the appropriate Union hiring hall, within five (5) working days of their first day of employment on the Project and comply with the Union Security provisions of this Agreement.

7.4 The Unions will exert their best efforts to refer/recruit sufficient numbers of skilled craft Local Residents and Transitional Workers to fulfill the requirements of the C/S/E(s). In recognition of the fact that the communities both within the boundaries of the City and surrounding non-City located LADWP covered projects will be impacted by the construction of Project(s), the Parties agree to support the development and graduation of Transitional construction apprentices and workers from residents within the Tier 1, Tier 2 or Tier 3 zip code areas.

Towards that end, the Unions agree to encourage and provide referrals and utilization of qualified workers residing within the Tier 1 zip code areas surrounding the project's location, where either the annual household income or the qualified worker's annual household income is less than the County of Los Angeles' median annual household income.

Tier 1 Zip Codes

90001	90012	90023	90043	90089	91411
90002	90013	90024	90044	90731	91605
90003	90014	90026	90047	90744	91606
90004	90015	90027	90057	91331	
90005	90016	90028	90058	91342	
90006	90017	90029	90059	91343	
90007	90018	90031	90061	91401	
90008	90019	90033	90062	91402	
90010	90020	90037	90063	91405	
90011	90021	90038	90065	91406	

- 7.5** Wherein the Unions cannot provide the C/S/Es, having documented their efforts in the attainment of Local Residents and/or Transitional Workers within the Tier 1 zip code areas as listed in Article 7.4 above, the Unions will exert their best efforts to recruit and identify Local Residents and/or Transitional Workers within Tier 2 zip code areas identified in the following and Transitional Workers in the remaining zip code areas of the City:

Tier 2 Zip Codes

90025	90048	90305	91042	91340	91601
90032	90064	90405	91302	91344	91602
90034	90066	90501	91303	91345	91604
90035	90068	90502	91304	91352	91607
90036	90230	90710	91306	91356	
90039	90232	90717	91311	91364	
90041	90247	90745	91316	91367	
90042	90248	90810	91324	91403	
90045	90265	90813	91325	91423	
90046	90272	91040	91335	91505	

The Unions will exert their best efforts to recruit and identify Local Residents and/or Transitional Workers of the City and assist individuals in qualifying and becoming eligible for such apprenticeship programs.

7.6 Wherein the Unions cannot provide the C/S/Es, having documented their efforts in the attainment of Local Residents and/or Transitional Workers within the Tier 2 zip code areas as listed in Article 7.5 above, if applicable, on an individual project basis, as agreed upon, the Unions will exert their best efforts to recruit, identify and provide referrals and utilization of qualified Local Residents and/or Transitional Workers residing within the Tier 3 specific project location radius of zip codes surrounding the project's location.

7.7 The Prime Contractor is responsible for ensuring compliance with the targeted hiring process for the Project(s) to achieve the following anticipated levels of participation:

(1) The following percentages shall be the targeted hiring for the Project:

(a) At least 30% of total work hours performed on the Project shall be performed by Local Residents residing within Tier 1 described in Article 7.4 of this Agreement. If the 30% local hire is not attained utilizing the Tier 1, the outreach shall first expand to the Tier 2 as described in Article 7.5. If applicable on an individual project basis, where the 30% local hire is not attained utilizing Tier 2, the outreach shall then expand to the Tier 3 as described in Article 7.6.

(b) At least 10% of total work hours performed on the Project shall be performed by Transitional Workers residing within the Tier 1, Tier 2 zip code areas described in Articles 7.4, 7.5 and 7.6, respectively and the remaining zip code areas within the City of Los Angeles.

These hours shall be applied towards the 30% Local Resident targeted hiring.

- (c) Apprentices must be employed on each project in accordance with the requirements mandated by Section 1777.5 of the California Labor Code. The Parties agree that residents in the Tier 1, Tier 2 or Tier 3 zip code areas will perform 50% of all apprenticeship hours worked on Covered Project(s). An apprentice who begins his/her period of apprenticeship as a City resident in either Tier 1 or Tier 2 zip code areas, or as a resident in the Tier 3 zip code area will retain that status for the entire apprenticeship, regardless of any changes in the apprentice's residence provided the Unions submit to the DAA the necessary identifying information to enable the tracking of such apprentices, if requested by the DAA.
 - (d) The C/S/Es shall document their compliance efforts through the utilization of the Craft Request Form, hiring hall procedures, Jobs Coordinator or any other organization/agency that can assist the C/S/E in meeting this requirement.
- (2) The employer retains authority in making individual hiring decisions.
 - (3) Hours worked by residents of states other than California shall not be included in calculation of total hours of Project work for purposes of the percentage requirements set forth above.
 - (4) The above referenced targeted hiring shall apply to federally funded projects in accord with the policies and conditions under which the funds are received from the Federal Housing Administration or Housing and Urban Development.

7.8 The Transitional Workers may be referred to the Unions from the Jobs Coordinator or Employer. The Jobs Coordinator or Employer shall pre-screen and/or pre-qualify any applicant prior to referral to the Unions. Drug screening will be a prerequisite to employment. The following criteria will be used to identify the Transitional Worker, with first priority given to Group 1:

(1) Satisfies one of the following barriers of employment criteria:

- a. Being a Veteran;
- b. Having a documented history of involvement with the justice system;
- c. Being homeless; or

(2) Is an LA/OCBTC approved MC3 pre-apprenticeship program graduate

OR

Faces at least two of the following barriers to employment:

- a. Having household income below 50% of the Los Angeles County's median annual household income;
- b. Emancipated from the foster care system;
- c. Receiving public assistance;
- d. Lacking a GED or high school diploma;
- e. Being an apprentice with less than 15% of the apprenticeship hours required to graduate to journey level within a program as described in Section 1.3;
- f. Being a custodial single parent;
- g. Suffering from long-term unemployment;

To qualify under this section, the Jobs Coordinator shall verify and certify that the individual's primary place of residence is either within the City, or Tier 3 zip code

area, except that an apprentice with less than 15% of the apprenticeship hours required to graduate to journey level within a program as described in Section 1.3 shall not be required to maintain his/her residence within the City or Tier 3 zip code area, and that such individual satisfies the criteria set forth above.

- 7.9** The C/S/Es and the Unions recognize a desire to facilitate the entry into the building and construction trades of veterans who are interested in careers in the building and construction industry. The C/S/Es and Unions agree to utilize the services of the Center for Military Recruitment, Assessment and Veterans Employment (hereinafter "Center") and the Center's "Helmets to Hardhats" program to serve as a resource for preliminary orientation, assessment of construction aptitude, referral to apprenticeship programs or hiring halls, counseling and mentoring, support network, employment opportunities and other needs as identified by the Parties.
- 7.10** The Unions and C/S/Es agree to coordinate with the Center to create and maintain an integrated database of veterans interested in working on a Project and of apprenticeship and employment opportunities for a Project. To the extent permitted by law, the Unions will give credit to such veterans for bona fide, provable past experience.
- 7.11** The C/S/E's shall use the Craft Request Form (See Attachment C) and the procedures written therein to request any and all workers from Unions with a concurrent transmittal of such request to the Jobs Coordinator, including workers qualified as Local Residents, Transitional Workers, and/or general dispatch.
- (1) When Local Residents and/or Transitional Workers are requested by the C/S/E's, the Unions will refer such workers regardless of their place in the Unions' hiring halls' list and normal referral procedures.

- (2) In the event that a C/S/E, having not achieved its targeted hiring participation levels, requests a Local Resident and/or Transitional Worker from the Union hiring facility, and is referred a worker who is not a Local Resident and/or Transitional Worker, the C/S/E is under no obligation to hire the referred worker for the Project work and shall notify the Union hiring facility and the Jobs Coordinator.
- (3) The C/S/Es, Unions and Jobs Coordinator agree to maintain copies of all Craft Request Forms used on the Project submitted or received including transmission verification reports that are date/time imprinted. All Craft Request Forms and transmission verification reports shall be available for inspection and copies provided, upon request by the DAA or LADWP representative, as described in Article XI of this Agreement.

7.12 Apprentices

- (1) The Parties recognize the need to maintain continuing support of the programs designed to develop adequate numbers of competent workers in the construction industry, the obligation to capitalize on the availability of the City's local work force, and the opportunities to provide continuing work for Projects covered by this Agreement. To these ends, the Parties shall facilitate, encourage, and assist Local Residents and/or Transitional Workers within the Tier 1, Tier 2, or Tier 3 zip code areas to commence and progress in Labor/Management apprenticeship and/or training programs in the construction industry leading to participation in such apprenticeship programs. The City, LADWP, Jobs Coordinator, Work Source Centers, other non-profit entities, organizations and the Unions, will work cooperatively to identify, or establish and maintain effective

programs and procedures for persons interested in entering the construction industry and which will help prepare them for the formal joint Labor/Management apprenticeship programs maintained by the signatory unions.

- (2) Unions shall track retention of Apprentices hired through this program for so long as those Apprentices participate in a joint Labor/Management apprenticeship program. The DAA shall provide a list of all Apprentices who have worked on Covered Projects to the apprenticeship coordinators of the signatory unions on a quarterly basis. In turn, the signatory unions shall collect and compile information on the retention of these Apprentices and submit this information to the DAA on a quarterly basis. The DAA will use the information provided to generate a quarterly report on retention of Apprentices on the Covered Projects.
- (3) All apprentices shall work under the direct supervision of a journeyman from the trade in which the apprentice is indentured. A journeyman shall be defined as set forth in the California Code of Regulations, Title 8 [apprenticeship] section 205, which defines a journeyman as a person who has either completed an accredited apprenticeship in his or her craft, or has completed the equivalent of an apprenticeship in length and content of work experience and all other requirements in the craft which has workers classified as journeyman in the apprenticeable occupation. Should a question arise as to a journeyman's qualification under this subsection, the C/S/E shall provide adequate proof evidencing the worker's qualification as a journeyman.

ARTICLE VIII

WAGES & BENEFITS

8.1 Wages.

All employees covered by this Agreement shall be classified in accordance with work performed and paid the hourly wage rates for those classifications in compliance with the higher of the applicable prevailing wage rate determination established pursuant to the California Labor Code by the Department of Industrial Relations or as established by the US DOL if applicable. If a prevailing rate increases during the term of this Agreement under State or Federal law, the Contractor shall pay the rate as of its effective date under the applicable law. The C/S/E(s) directly signatory to one or more MLAs are required to pay all wages set forth in those MLAs without reference to the forgoing. If the prevailing wage laws are repealed during the term of this Agreement, the contractor shall pay the wage rates established under the MLAs, except as otherwise provided in this Agreement.

8.2 Benefits.

- (a) All C/S/Es not signatory to the established Labor/Management Trust Fund Agreements, as specified in the MLAs for the craft workers in their employ, shall sign a "Subscription Agreement" with the appropriate Labor/Management Trust Fund covering the work performed under this agreement.
- (b) The C/S/Es shall pay contributions to the established employee benefit funds on behalf of all employees performing Project work under this Agreement in the amounts designated in the appropriate MLA and make all employee-authorized deductions in the amounts designated in the appropriate MLA; provided, however, that such contributions shall not

exceed the contribution amounts set forth in the applicable prevailing wage determination. The C/S/E's directly signatory to one or more of the MLAs are required to make all contributions set forth in those MLAs without reference to the forgoing. Bona fide jointly-trusted benefit plans or authorized employee deductions programs established or negotiated under the applicable MLA or by the Parties to this Agreement during the life of this Agreement may be added, provided that the contributions do not exceed the amounts set forth in the applicable prevailing wage determination.

- (c) The C/S/E adopts and agrees to be bound by the written terms of the applicable, legally established, trust agreement(s) specifying the detailed basis on which payments are to be made into, and benefits paid out of, such trust funds for its employees. The C/S/E authorizes the Parties to such trust funds to appoint trustees and successor trustees to administer the trust funds and hereby ratifies and accepts the trustees so appointed as if made by the C/S/E.

ARTICLE IX

EMPLOYEE GRIEVANCE PROCEDURE

- 9.1** Should a grievance arise regarding the imposition of discipline of an employee, or the dismissal of an employee, working on Project Work, all such grievance(s) shall be processed, exclusively, under the grievance procedure contained in the applicable MLA for the craft Union representing such employee(s) and not under the provisions of the Grievance and Arbitration provisions of Article XIII.
- 9.2** The C/S/Es shall not discipline or dismiss its employees except for good cause.

ARTICLE X

DEPARTMENT POLICIES AND PROCEDURES

10.1 All construction contracts identified by the Awarding Authority as part of the Projects shall include the following provisions. Such provisions include, but are not limited to:

- (1) All persons who perform labor in the execution of a construction contract shall be paid the prevailing rate of wages applicable to the classification as provided in Article III, Section 377 of the Los Angeles City Charter.
- (2) All C/S/Es shall provide information concerning their experience, financial qualifications, including proof of a current State Contractor's License, Business Tax Registration Certificate, and ability to perform said contract or subcontract.

10.2 In addition to the above requirements, the C/S/Es and Unions understand and agree that all construction contracts shall be awarded in accordance with other applicable provisions of the Los Angeles City Charter ("Charter") (effective July 1, 2000), and the Los Angeles Administrative Code ("Administrative Code") (and any future amendments applicable thereto), including but not limited to:

- (1) Los Angeles City Charter Article III, Section 371 (award of construction contracts to the lowest responsible bidder);
- (2) Administrative Code Sections, 10.8-1 0.13 (prohibition of discrimination); and Mayor's Executive Directive No. 14 (City of Los Angeles Business Inclusion Program)

ARTICLE XI

COMPLIANCE

- 11.1** It shall be the responsibility of the C/S/Es and Unions to investigate and monitor compliance with the provisions of the Agreement contained in Article VIII (Wages & Benefits). The DAA shall investigate and monitor compliance with Article VIII, the applicable provisions of the Charter and the Administrative Code, including, but not limited to, the prevailing wage requirements of the Charter, Local Residents and Transitional Worker hiring compliance, and the affirmative action provisions of the Administrative Code, and to recommend to the Awarding Authority or designee enforcement measures to ensure the C/S/E's compliance with the general conditions of a construction contract. At the conclusion of any six-month period, the Parties to this Agreement shall report to the Awarding Authority with a status update on the Agreement with regard to that Covered Project, including a description of any obstacles or barriers faced. The provisions of this Article shall not substitute for or preclude any employee or Union from filing a grievance under the provisions of Grievance Arbitration Procedure of Article XIII.
- 11.2** Each C/S/E shall cooperate fully and promptly with any inquiry or investigation the LADWP or DAA deems necessary in order to monitor compliance with the provisions in this Agreement.

ARTICLE XII

JOINT ADMINISTRATIVE COMMITTEE

- 12.1** The Parties to this Agreement shall establish six-person Joint Administrative Committee (JAC). This JAC shall be comprised of one (1) representative of the Awarding Authority; one (1) representative from the DAA; one (1) representative

of the prime contractor; and three (3) representatives of the signatory Unions to be appointed by the Trades Council, to be chaired jointly by a representative of the DAA and Council, respectively. Each representative shall designate an alternate who shall serve in his or her absence for any purpose contemplated by this Agreement.

12.2 The JAC shall meet at the call of either the joint chairs to discuss implementation and administration of this Agreement, the progress of the Project, general labor management problems that may arise, and any other matters consistent with this Agreement. A unanimous decision from the JAC shall be final and binding upon all Parties. However, the JAC shall have no authority to make determinations upon or decide grievances arising under this Agreement.

12.3 A quorum shall consist of at least two (2) City and two (2) signatory union representatives appointed by the Trades Council. For voting purposes, only an equal number of City and signatory union representatives present may constitute a voting quorum.

ARTICLE XIII

GRIEVANCE ARBITRATION PROCEDURE

13.1 The Parties hereby agree that all grievances and disputes that may arise concerning the application or the interpretation of the terms of this Agreement, other than disputes arising from conduct described in Sections 4.1 and 4.2, Article IX (Employee Grievance Procedure) and Sections 14.1, 14.2, 14.3 and 14.4 shall be settled in accordance with the following procedures set out herein. Grieving parties are encouraged to meet as soon as possible and try to resolve the dispute. However, if a resolution cannot be reached, the following procedure shall be used.

13.2 Grievances and disputes shall be settled according to the following procedures:

- Step 1:** The business representative of the local Union involved shall first attempt to settle the matter by oral discussion with the particular C/S/E's project representative no later than five (5) working days after the Union submitting the grievance first became aware of, or by the use of reasonable diligence should have been aware of, the occurrence first giving rise to the dispute or grievance. If the matter is not resolved with the C/S/E's representative within five (5) working days after the oral discussion with said C/S/E's representative, the dispute or grievance shall be reduced to writing by the grieving Union.
- Step 2:** In the event that the representatives (C/S/E and Union) are unable to resolve the grievance after its referral to Step 1, either involved party may submit the grievance, within five (5) business days of the Step 1 meeting of the parties to the grievance, to the Joint Administrative Committee (JAC), which shall meet within five (5) business days after such referral (or such longer time as mutually agreed upon by all representatives of the JAC), to confer in an attempt to resolve the grievance. If the grievance is not resolved by the parties to the grievance within five (5) business days after its referral (or such longer time as is mutually agreed upon by all representatives of the JAC) to the JAC, it may be referred within five (5) business days by either party to Step 3 by written notice of the submittal of the grievance to arbitration in accordance with the provisions set forth below.
- Step 3:** After notice by any party of intent to submit a grievance to arbitration, the Parties shall have five (5) days to attempt, by mutual agreement, to select

as the Arbitrator to hear the dispute, one of the Arbitrators listed under the Expedited Arbitration provisions of Article IV, Section 4.3 of this Agreement. If the Parties are unable to reach such agreement, the first arbitrator from the list, on a rotational basis, shall be the arbitrator to hear the dispute. The decision of the Arbitrator shall not have the authority to alter, amend, add to or delete from the provisions of this Agreement in any way. A failure of any party to attend said hearing shall not delay the hearing of evidence or the issuance of any decision by the Arbitrator. The fees and expenses incurred in arbitration shall be divided equally by the parties (the applicable Union and Contractor) to the arbitration. Should any party seek confirmation of the Award made by the Arbitrator, the prevailing party shall be entitled to receive its reasonable attorney fees and costs.

- 13.3** The time limits specified in any step of the Grievance Arbitration Procedure set forth in Section 13.2 may be extended by mutual agreement of the Parties. However, failure to process a grievance, or failure to respond in writing within the time limits provided above, without a request for an extension of time, shall be deemed a waiver of such grievance without prejudice, or without precedent to the processing and/or resolution of like or similar grievances.
- 13.4** Grievances which are settled directly by the Parties to such grievance shall not be precedent setting.
- 13.5** The LADWP or its designated representative shall be given advance notification of all proceedings of all actions at Steps 2 and 3 and may observe such proceedings upon request.

ARTICLE XIV

JURISDICTIONAL DISPUTES / PRE-JOB CONFERENCE

- 14.1** The assignment of work will be solely the responsibility of the C/S/E performing the work involved; and such work assignments will be in accordance with the Plan for the Settlement of Jurisdictional Disputes in the Construction Industry (the "Plan") or any successor plan.
- 14.2** All Jurisdictional disputes on this Project, between or among Building and Construction Trades Unions and employers shall be settled and adjusted according to the present Plan established by the Building and Construction Trades Department or any other plan or method of procedure that may be adopted in the future by the Building and Construction Trades Department. Decisions rendered shall be final, binding and conclusive on the C/S/Es and Unions. A decision shall not award back pay or any other damages for a misassignment of work, nor may any party bring an independent action for back pay or any other damages based upon a decision.
- 14.3** If a dispute arising under this Article involves the Southwest Regional Council of Carpenters or any of its subordinate bodies, an Arbitrator shall be chosen by the procedures specified in Article V, Section 5 of the Plan from a list composed of John Kagel, Thomas Angelo, Robert Hirsch and Thomas Pagan. The Arbitrator's hearing on the dispute shall be held at the offices of the Council within fourteen (14) days of the selection of the Arbitrator. All other procedures shall be as specified in the Plan.
- 14.4** No Work Disruption over Jurisdiction. All Jurisdictional disputes shall be resolved without the occurrence of any strike, work stoppage, disruption, or slow down of any nature and the C/S/E's assignments shall be adhered to until the dispute is resolved. Individuals violating this section shall be subject to immediate

discharge.

- 14.5 Pre-Job Conference.** A pre-job conference shall be held prior to the start of work by the prime contractor for the Covered Project covered by this Agreement. The purpose of the conference will be to, among other things, determine craft manpower needs, schedule of work for the contract and project work rules/owner rules. The subcontractors /owner operators of any tier will be advised in advance of all such conferences and shall participate. The Trades Council and the DAA shall be advised in advance of all such conferences and may participate if they wish. All work assignments shall be disclosed by the C/S/E at a pre-job conference. Any formal jurisdictional dispute raised under Article XIV must be raised at the pre-job conference upon disclosure of the work assignments. If the C/S/E intends to change the work assignment after the pre-job conference or to make an assignment of work not previously known, the C/S/E must notify the appropriate affected craft union(s) prior to the commencement of work. The C/S/E performing all project work that was not previously assigned at the pre-job conference will conduct a separate pre-job conference for such newly assigned work prior to commencing such work.

ARTICLE XV

MANAGEMENT RIGHTS

- 15.1** The C/S/Es shall retain full and exclusive authority for the management of their operations, as set forth in this Article, unless expressly limited or required by the other Articles of this Agreement or an MLA. This includes, but is not limited to, the right to direct their working force and to establish coordinated working hours and starting times.
- 15.2** There shall be no limit on production by workers or restrictions on the full use of

tools or equipment. Craftsmen using tools shall perform any of the work of the trades and shall work under the direction of the craft foremen. There shall be no restrictions on efficient use of manpower other than as may be required by safety regulations. The C/S/E's may utilize the most efficient methods or techniques of construction, tools or other labor-saving devices to accomplish the work. Restrictive practices not a part of the terms and conditions of this Agreement will not be recognized.

15.3 The C/S/E's shall be the sole judge of the number and classifications of employees required to perform work subject to this Agreement. The C/S/E's shall have the absolute right to hire, promote, suspend, discharge or lay off employees at their discretion and to reject any applicant for employment, subject to the provisions of the respective craft collective bargaining agreement between the particular C/S/E and Union and pursuant to this Agreement.

15.4 Nothing in this Agreement shall be construed to limit the right of any of the C/S/E's to select the lowest bidder they deem qualified for the award of contracts or subcontracts or material, supplies, or equipment purchase orders on the Covered Project. The right of ultimate selection remains solely with the C/S/E in accordance with the construction contract.

15.5 It is recognized that certain materials, equipment and systems of a highly technical and specialized nature will have to be installed at the Covered Project. The nature of the materials or the nature of the equipment and systems, together with requirements of manufacturer's warranty, dictate that it will be pre-fabricated, pre-piped, pre-wired and/or installed under the supervision and direction of the Awarding Authority, City and/or manufacturer's personnel. The Unions agree that such materials, equipment and systems shall be installed without the occurrence of any conduct described in Sections 4.1 or 4.2.

ARTICLE XVI

SAFETY, PROTECTION OF PERSON AND PROPERTY

- 16.1** It shall be the responsibility of each C/S/E to ensure safe working conditions and employee compliance with any safety rules contained herein or established by the Awarding Authority, City, the state and the C/S/E. It is understood that the employees have an individual obligation to use diligent care to perform their work in a safe manner and to protect themselves and the property of the C/S/E and the Awarding Authority.
- 16.2** Employees shall be bound by the safety, security and visitor rules established by the C/S/E and the LADWP. These rules will be published and posted in conspicuous places throughout the work site. An employee's failure to satisfy his obligations under this Section will subject him to discipline, including discharge.
- 16.3** The Parties acknowledge that the City, LADWP, and the C/S/E have a policy, which prohibits the use, sale, transfer, purchase and/or possession of a controlled substance, alcohol and/or firearms while on the City's premises. Additionally, the C/S/E has a "drug free" work place policy, which prohibits those working on the City's premises from having a level of alcohol in their system, which could indicate impairment, and/or any level of controlled substances (i.e., illegal drugs) in their system.
- 16.4** To that end, the Parties agree to adopt the Los Angeles/Orange Counties Building and Construction Trades Council Approved Drug and Alcohol Testing Policy, a copy of which is attached hereto as Attachment B, which shall be the policy and procedure utilized under this Agreement.

ARTICLE XVII

SAVINGS CLAUSE

- 17.1** The Parties agree that in the event any article, provision, clause, sentence or work of the Agreement is determined to be illegal or void as being in contravention of any applicable law, by a court of competent jurisdiction, the remainder of this Agreement shall remain in full force and effect. The Parties further agree that if any article, provision, clause, sentence or word of this Agreement is determined to be illegal or void, by a court of competent jurisdiction, the Parties shall substitute, by mutual agreement, in its place and stead, an article, provision, sentence or work which will meet the objections to its validity and which will be in accordance with the intent and purpose of the article, provision, clause, sentence or word in question.
- 17.2** The Parties also agree that in the event that a decision of a court of competent jurisdiction materially alters the terms of this Agreement such that the intent of the Parties is defeated, then the entire Agreement shall be null and void.
- 17.3** If a court of competent jurisdiction determines that all or part of the Agreement is invalid and/or enjoins the City, LADWP or DAA from complying with all or part of its provisions and the Awarding Authority accordingly determines that the Agreement will not be required as part of an award to a C/S/E, the Unions will no longer be bound by the provisions of Article IV to the extent that such C/S/E is no longer bound. The Unions and their members shall remain bound to Article IV with respect to all other C/S/Es who remain bound to this Agreement, and no action taken by the Unions or their members shall disrupt the work of such C/S/E's.
- 17.4** The provisions of this Agreement shall not be applicable where prohibited by Presidential Executive Order, Federal or State law, or where the application

would be inconsistent with terms and conditions of a grant or a contract with the agency of the United States, State of California, or the instruction of an authorized representative of any of these agencies with respect to any grant or contract.

ARTICLE XVIII

STEWARD

- 18.1** Each Union shall have the right to designate a working craft employee as steward for each C/S/E employing such craft on the Project. Such designated steward shall be a qualified workman assigned to a crew and shall perform the work of the craft. The steward shall not perform supervisory duties. Under no circumstances shall there be nonworking stewards. Stewards shall be permitted a reasonable amount of time during working hours to perform applicable Union duties related to the work being performed by the craft employees of his/her C/S/E and not to the work being performed by other C/S/E's or their employees.
- 18.2** Authorized representatives of the Union(s) shall have access to the Covered Project, provided that such representatives fully comply with posted visitor, security, and safety rules and the environmental compliance requirements of the Covered Project, provided that they do not unnecessarily interfere with the employees or cause them to neglect their work. The Contractor recognizes the right of access set forth in this Section and such access will not be unreasonably withheld from an authorized representative of the Union.

ARTICLE XIX

TERM

- 19.1** This Agreement shall commence upon execution by all Parties (Bureau of Contract Administration, Los Angeles Department of Water and Power, the Los Angeles/Orange Counties Building and Construction Trades Council and the Craft Unions signatory to this Agreement) and shall continue in full force and effect from the date of execution, for a period of five (5) years. During the term of this Agreement, upon request by either Party or by mutual consent, the Parties will meet to discuss the application of and their experience with this Agreement. As a result of any such meeting, the Parties may, but shall not be obligated to, mutually agree to amendments or modifications of this Agreement.
- 19.2** The Agreement shall continue in full force and effect for each covered Project until project acceptance by the Awarding Authority. Either party desiring to renew, extend or to negotiate changes to this Agreement upon expiration, shall make such intention known to the other party by written notice thereof not less than six (6) months prior to the expiration of this Agreement.
- 19.3** Any covered Project awarded during the term of this Agreement shall continue to be covered hereunder, until completion of the Project, notwithstanding the expiration date of this Agreement.

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement on the day and year written below. THE UNION OFFICIALS signing this Agreement warrant and represent that they are authorized to collectively bargain on behalf of the organizations whom they represent and the members of such organizations.

APPROVED AS TO FORM:

Michael N. Feuer, City Attorney

By: 
Hugo S. Rossitter,
Deputy City Attorney

Date: 11-21-19

THE CITY OF LOS ANGELES DEPARTMENT OF PUBLIC WORKS – BUREAU OF CONTRACT ADMINISTRATION

By: 
John L. Reamer, Jr.
Inspector of Public Works

Date: 11/21/19

THE CITY OF LOS ANGELES DEPARTMENT OF WATER AND POWER

By: _____
Janisse Quiñones
Chief Executive Officer and
Chief Engineer

Date: _____

THE LOS ANGELES/ORANGE COUNTIES BUILDING AND CONSTRUCTION TRADES COUNCIL

By: 
Ron Miller
Executive Secretary

Date: 11-21-19

IN WITNESS WHERE OF, the Parties hereto have caused this Project Labor Agreement to be executed by their duly Authorized Representatives.

DEPARTMENT OF WATER AND POWER
OF THE CITY OF LOS ANGELES BY
BOARD OF WATER AND POWER COMMISSIONERS

By: _____
JANISSE QUIÑONES
Chief Executive Officer and Chief Engineer

Date: _____

And: _____
CHANTE L. MITCHELL
Board Secretary

ATTACHMENT "A"
COMPANY LETTERHEAD

Date: _____

<Name>

<Title>

<Division / Office>

City of Los Angeles Los Angeles Department of Water and Power

City of Los Angeles Department of Public Works – Bureau of Contract Administration

<Address>

<City, State Zip>

SUBJECT: LETTER OF ASSENT Project Title: _____

Dear Mr. xxxxxxxx

This is to certify that the undersigned Contractor/Employer has examined a copy of the subject Los Angeles Department of Water and Power (LADWP) Project Labor Agreement entered into by and between the City of Los Angeles and Los Angeles/Orange Counties Building and Construction Trades Council and the signatory Unions dated _____. The undersigned Contractor/Employer hereby agrees to comply with all of the terms and conditions of the aforementioned Project Labor Agreement and the LADWP Construction Careers Policy (Policy) 2019-2025, as such labor Agreement may, from time to time, be amended by the parties or interpreted pursuant to its terms.

It is understood that the signing of the Letter of Assent shall be as binding on the undersigned Contractor/Employer as though the Contractor/Employer had signed the above referred Agreement and shall require all its subcontractors, of any tier, to become similarly bound for all work within the scope of this Agreement, and the provisions of the Policy.

This Letter of Assent shall become effective and binding upon the undersigned Contractor/Employer the _____ day of _____, _____, and shall remain in full force and effect until the completion of the above stated project.

Sincerely,

(Name of Construction Company)

By: _____

(Name and Title of Authorized Executive)

Contractor's State License No.: _____

cc:

ATTACHMENT "B"

LOS ANGELES/ORANGE COUNTIES

BUILDING AND CONSTRUCTION TRADES COUNCIL

APPROVED

DRUG AND ALCOHOL TESTING POLICY

The Parties recognize the problems which drug and alcohol abuse have created in the construction industry and the need to develop drug and alcohol abuse prevention programs. Accordingly, the Parties agree that in order to enhance the safety of the work place and to maintain a drug and alcohol free work environment, individual Employers may require applicants or employees to undergo drug and alcohol testing.

1. It is understood that the use, possession, transfer or sale of illegal drugs, narcotics, or other unlawful substances, as well as being under the influence of alcohol and the possession or consuming alcohol is absolutely prohibited while employees are on the Employer's job premises or while working on any jobsite in connection with work performed under the Project Labor Agreement ("PLA").

2. No Employer may implement a drug testing program which does not conform in all respects to the provisions of this Policy.

3. No Employer may implement drug testing at any jobsite unless written notice is given to the Union setting forth the location of the jobsite, a description of the project under construction, and the name and telephone number of the Project Supervisor. Said notice shall be addressed to the office of each Union signing the PLA. Said notice shall be delivered in person or by registered mail before the implementation of drug testing. Failure to give such notice shall make any drug testing engaged in by the Employer a violation of the PLA, and the Employer may not implement any form of drug testing at such jobsite for the following six months.

4. An employer who elects to implement drug testing pursuant to this Agreement shall require all employees on the Project to be tested. With respect to individuals who become employed on the Project subsequent to the proper implementation of this drug testing program, such test shall be administered upon the commencement of employment on the project, whether by referral from a Union Dispatch Office, transfer from another project, or another method. Individuals who were employed on the project prior to the proper implementation of this drug testing program may only be subjected to testing for the reasons set forth in Paragraph 5(f) (1) through 5(f) (3) of this Policy. Refusal to undergo such testing shall be considered sufficient grounds to deny employment on the project.

5. The following procedure shall apply to all drug testing:

a. The Employer may request urine samples only. The applicant or employee shall not be observed when the urine specimen is given. An applicant or employee, at his or her sole option, shall, upon request, receive a blood test in lieu of a urine test. No employee of the Employer shall draw blood from a bargaining unit employee, touch or handle urine specimens, or in any way become involved in the chain of custody of urine or blood specimens. A Union Business Representative, subject to the approval of the individual applicant or employee, shall be permitted to accompany the applicant or employee to the collection facility to observe the collection, bottling, and sealing of the specimen.

b. The testing shall be done by a laboratory approved by the Substance Abuse & Mental Health Services Administration (SAMHSA), which is chosen by the Employer and the Union.

c. An initial test shall be performed using the Enzyme Multiplied Immunoassay Technique (EMZT). In the event a question or positive result arises from the initial test, a confirmation test must be utilized before action can be taken against

the applicant or employee. The confirmation test will be by Gas Chromatography Mass Spectrometry (GC/MS). Cutoff levels for both the initial test and confirmation test will be those established by the SAMHSA. Should these SAMHSA levels be changed during the course of this agreement or new testing procedures are approved, then these new regulations will be deemed as part of this existing agreement. Confirmed positive samples will be retained by the testing laboratory in secured long-term frozen storage for a minimum of one year. Handling and transportation of each sample must be documented through strict chain of custody procedures.

d. In the event of a confirmed positive test result the applicant or employee may request, within forty-eight (48) hours, a sample of his/her specimen from the testing laboratory for purposes of a second test to be performed at a second laboratory, designated by the Union and approved by SAMHSA. The retest must be performed within ten (10) days of the request. Chain of custody for this sample shall be maintained by the Employer between the original testing laboratory and the Union's designated laboratory. Retesting shall be performed at the applicant's or employee's expense. In the event of conflicting test results the Employer may require a third test.

e. If, as a result of the above testing procedure, it is determined that an applicant or employee has tested positive, this shall be considered sufficient grounds to deny the applicant or employee his/her employment on the Project.

f. No individual who tests negative for drugs or alcohol pursuant to the above procedure and becomes employed on the Project shall again be subjected to drug testing with the following exceptions:

1. Employees who are involved in industrial accidents resulting in damage to plant, property or equipment or injury to him/herself or others may be tested pursuant to the procedures stated hereinabove.

2. The Employer may test employees following thirty (30) days advance written notice to the employee(s) to be tested and to the applicable Union. Notice to the applicable Union shall be as set forth in Paragraph 3 above and such testing shall be pursuant to the procedures stated hereinabove.

3. The Employer may test an employee where the Employer has reasonable cause to believe that the employee is impaired from performing his/her job. Reasonable cause shall be defined as exhibiting aberrant or unusual behavior, the type of which is a recognized and accepted symptom of impairment (i.e., slurred speech, unusual lack of muscular coordination, etc.). Such behavior must be actually observed by at least two persons, one of whom shall be a Supervisor who has been trained to recognize the symptoms of drug abuse or impairment and the other of whom shall be the job steward. If the job steward is unavailable or there is no job steward on the project the other person shall be a member of the applicable Union's bargaining unit. Testing shall be pursuant to the procedures stated hereinabove. Employees who are tested pursuant to the exceptions set forth in this paragraph and who test positive will be removed from the Employer's payroll.

g. Applicants or employees who do not test positive shall be paid for all time lost while undergoing drug testing. Payment shall be at the applicable wage and benefit rates set forth in the applicable Union's Master Labor Agreement. Applicants who have been dispatched from the Union and who are not put to work pending the results of a test will be paid waiting time until such time as they are put to work. It is understood that an applicant must pass the test as a condition of employment. Applicants who are put to work pending the results of a test will be considered probationary employees.

6. The employers will be allowed to conduct periodic job site drug testing on the Project under the following conditions:

a. The entire jobsite must be tested, including any employee or subcontractor's employee who worked on that project three (3) working days before or after the date of the test;

b. Jobsite testing cannot commence sooner than thirty (30) days after start of the work on the Project;

c. Prior to start of periodic testing, a business representative will be allowed to conduct an educational period on company time to explain periodic jobsite testing program to affected employees;

d. Testing shall be conducted by a SAMHSA certified laboratory, pursuant to the provisions set forth in Paragraph 5 hereinabove.

e. Only two periodic tests may be performed in a twelve month period.

7. It is understood that the unsafe use of prescribed medication, or where the use of prescribed medication impairs the employee's ability to perform work, is a basis for the Employer to remove the employee from the jobsite.

8. Any grievance or dispute which may arise out of the application of this Agreement shall be subject to the grievance and arbitration procedures set forth in the PLA.

9. The establishment or operation of this Policy shall not curtail any right of any employee found in any law, rule or regulation. Should any part of this Agreement be found unlawful by a court of competent jurisdiction or a public agency having jurisdiction over the parties, the remaining portions of the Agreement shall be unaffected and the parties shall enter negotiations to replace the affected provision.

10. Present employees, if tested positive, shall have the prerogative for rehabilitation program at the employee's expense. When such program has been successfully completed the Employer shall not discriminate in any way against the employee. If work for which the employee is qualified exists he/she shall be reinstated.

11. The Employer agrees that results of urine and blood tests performed hereunder will be considered medical records held confidential to the extent permitted or required by law. Such records shall not be released to any persons or entities other than designated Employer representatives and the applicable Union. Such release to the applicable Union shall only be allowed upon the signing of a written release and the information contained therein shall not be used to discourage the employment of the individual applicant or employee on any subsequent occasion.

12. The Employer shall indemnify and hold the Union harmless against any and all claims, demands, suits, or liabilities that may arise out of the application of this Agreement and/or any program permitted hereunder.

13. Employees who seek voluntary assistance for substance abuse may not be disciplined for seeking such assistance. Requests from employees for such assistance shall remain confidential and shall not be revealed to other employees or management personnel without the employee's consent. Employees enrolled in substance abuse programs shall be subject to all Employer rules, regulations and job performance standards with the understanding that an employee enrolled in such a program is receiving treatment for an illness.

14. This Memorandum, of Understanding shall constitute the only Agreement in effect between the parties concerning drug and alcohol abuse, prevention and testing. Any modifications thereto must be accomplished pursuant to collective bargaining negotiations between the parties.

DRUG ABUSE PREVENTION AND DETECTION

APPENDIX A

CUTOFF LEVELS

DRUG	SCREENING METHOD	SCREENING LEVEL **	CONFIRMATION METHOD	CONFIRMATION LEVEL
Alcohol	EMIT	0.02%	CG/MS	0.02%
Amphetamines	EMIT	1000 ng/ml*	CG/MS	500 ng/ml*
Barbiturates	EMIT	300 ng/ml	CG/MS	200 ng/ml
Benzodiazepines	EMIT	300 ng/ml	CG/MS	300 ng/ml
Cocaine	EMIT	300 ng/ml*	CG/MS	150 ng/ml*
Methadone	EMIT	300 ng/ml	CG/MS	100 ng/ml
Methaqualone	EMIT	300 ng/ml	CG/MS	300 ng/ml
Opiates	EMIT	2000 ng/ml*	CG/MS	2000 ng/ml*
PCP (Phencyclidine)	EMIT	25 ng/ml*	CG/MS	25 ng/ml*
THC (Marijuana)	EMIT	50 ng/ml*	CG/MS	15 ng/ml*
Propoxyphene	EMIT	300 ng/ml	CG/MS	100 ng/ml

* SAMHSA specified threshold

** A sample reported positive contains the Indicated drug at or above the cutoff level for that drug. A negative sample either contains no drug or contains a drug below the cutoff level.

EMIT - Enzyme Immunoassay

CC/MS - Gas Chromatography/Mass Spectrometry

SIDE LETTER OF AGREEMENT
TESTING POLICY FOR DRUG ABUSE

It is hereby agreed between the parties hereto that an Employer who has otherwise properly implemented drug testing, as set forth in the Testing Policy for Drug Abuse, shall have the right to offer an applicant or employee a "quick" drug screening test. This "quick" screen test shall consist either of the "ICUP" urine screen or similar test or an oral screen test. The applicant or employee shall have the absolute right to select either of the two "quick" screen tests, or to reject both and request a full drug test.

An applicant or employee who selects one of the quick screen tests, and who passes the test, shall be put to work immediately. An applicant or employee who fails the "quick" screen test, or who rejects the quick screen tests, shall be tested pursuant to the procedures set forth in the Testing Policy for Drug Abuse. The sample used for the "quick" screen test shall be discarded immediately upon conclusion of the test. An applicant or employee shall not be deprived of any rights granted to them by the Testing Policy for Drug Abuse as a result of any occurrence related to the "quick" screen test.

ATTACHMENT "C"

CITY OF LOS ANGELES – DEPARTMENT OF WATER AND POWER REQUEST/VERIFICATION FOR CRAFT EMPLOYEES (INSERT NAME OF PROJECT)

INSTRUCTIONS

To the Contractor:

Please complete and fax this form to the applicable union to request craft workers that fulfill all hiring requirements for the City of Los Angeles project. After faxing your request, call the Local to verify receipt and substantiate their capacity to furnish local, at-risk or general dispatch as requested. Contact information for Locals is listed on back of form. Please print your Fax Transmission Verification Report and keep a copy of this request for your records.

To the Union:

Please complete the "Union Use Only" section and fax form back to the requesting contractor. Retain form for your records.

To:	Local	Fax# ()	Date:
From – Company Name			
Person Sending:		Contact Phone: ()	

Please provide me with union craft workers per the Los Angeles Department of Water and Power PLA that fulfills the requirements for this project as defined below:

30% Local Requirement (Union craft employees, including apprentices, who reside in the local metropolitan area zip codes listed below. If unavailable, can be dispatched from any one of the zip codes listed in Attachment).

SEE ATTACHED TIER 1, TIER 2 AND, IF APPLICABLE, TIER 3 ZIP CODES

10% "Transitional Worker" Requirement (Union craft employees, including apprentices, who live in one of the zip codes listed in Attachment, and are certified to fulfill the "Transitional worker" hiring requirement).

General Dispatch (Union craft employees dispatched per normal dispatch procedures, not including the 30% Local or 10% Transitional Worker requirements)

Employee Name	Address	Zip Code

Craft Employees Requested						
Job/Craft Description	Journeyman / Apprenticeship Level	Number(s) Requested			Report Date	Report Time
		30% Local	10% Transitional	General Dispatch		

Total Workers Requested _____

Please have worker(s) report to the following address indicated below:

Site Address: _____

Report to (On-Site Contact): _____

On-Site Tel.#: () _____

Fax: () _____

Comments or special requirements:

Union Use Only (Fax the Completed Form Back to Contractor)		
Reception Date:	Dispatch Date:	Received By:
<u>Requested Dispatch</u>	<u>Available for Dispatch</u>	<u>Unavailable for Dispatch</u>
30% Local	<input type="checkbox"/>	<input type="checkbox"/>
50% Local Apprentice	<input type="checkbox"/>	<input type="checkbox"/>
10% Transitional	<input type="checkbox"/>	<input type="checkbox"/>
General Dispatch	<input type="checkbox"/>	<input type="checkbox"/>
Comments:		

ATTACHMENT "D"

Los Angeles Department of Water and Power PLA Construction Trade Unions Contact Numbers

Asbestos Heat & Frost Insulators

(Local 5)

3833 Ebony St. Ontario, CA.
Tel: (909) 390-3401
Fax: (909) 390-3405

Boilermakers (Local 92)

2260 S. Riverside Avenue
Bloomington, CA 92316
Tel: (909) 877-9382
Fax: (909) 877-8318

Bricklayers & Allied Craftworkers

(Loc. 4)

2679 Sierra Way
LA Verne, CA 91750
Tel: (626) 739-5600
Fax: (626) 739-5610

Drywall Finishers Local 1136

Corporate Center Drive
Monterey Park, CA 91754
Tel: (626) 296-8003
Fax: (626) 296-8076

Electricians (Local 11)

297 N. Marengo Avenue
Pasadena, CA 91101
Tel: (626) 243-9700
Fax: (626) 793-9743

Elevator Constructors (Local 18)

2011 E Financial Way
Glendora, CA 91741
Tel: (626) 449-1869
Fax: (626) 577-1055

Operating Engineers (Local 12)

150 E. Corson
Pasadena, CA 91103
Tel: (626) 792-8900
Fax: (626) 792-9039

Glaziers (Local 636)

1155 Corporate Center Dr.
Monterey Park, CA 91754
Tel: (626) 448-1565
Fax: (626) 797-8395

Gunit Workers (Local 345)

P.O. Box 3339
Burbank, CA 91508
Tel: (818) 846-1303
Fax: (818) 846-1226

Iron Workers (Reinforced – Local 416)

13830 San Antonio Dr.
Norwalk, CA 90650
Tel: (562) 868-1251
Fax: (562) 868-1429

Iron Workers (Structural – Local 433)

17495 Hurley St. East
City of Industry, CA 91744
Tel: (626) 964-2500
Fax: (626) 964-1754

Laborers Local 1309

3971 Pixie Ave.
Lakewood, CA 90712
Tel: (562) 421-9346
Fax: (562) 421-5964

Laborers Local 300

2005 W. Pico Blvd.
Los Angeles, CA 90006
Tel: (213) 385-3550
Fax: (213) 385-6985

Laborers Local 1184

1128 La Cadena Dr.
Riverside, CA 92507
Tel: (951) 684-1484
Fax: (951) 779-1445

Painters & Allied Trades DC 36

1155 Corporate Center Drive
Monterey Park, CA 91754
Tel: (626) 584-9925
Fax: (626) 584-1949

Plaster Tenders

1055 W. Second Street
Pomona, CA
Tel.: (909) 622-8500
Fax: (909) 623-5244

Plumbers (Local 761)

1305 N. Niagara St.
Burbank, CA 91505
(818) 843-8670
(818) 843-5209

Pipe Trades (Local 250)

*Steamfitters/Air Conditioning/
Refrigeration / Industrial Pipefitters*
18355 S. Figueroa St.
Gardena, CA 90248
Steamfitters: Tel: (310) 660-0035
Fax: (310) 329-2465
AC/Refrig. Tel: (310) 660-0045
FAX: (310) 329-2465

Pipe Trades (Local 345)

*Landscape, Irrigation, Underground &
Specialty Piping*
1430 Huntington Dr.
Duarte, CA 91010
Tel: (626) 357-9345
Fax: (626) 359-0359

**Pipe Trades (Sprinkler Fitters –
Local 709)**

12140 Rivera Road
Whittier, CA 90606
Tel: (562) 698-9909
Fax: (562) 698-7255

Plasterers (Local 200)

1610 W. Holt Ave.
Pomona, CA 91768
Tel: (909) 865-2240
Fax: (909) 865-9392

Cement Masons #600

5811 E. Florence Ave.
Bell Gardens, CA 90201
Tel.: (323) 771-0991
Fax: (323) 771-2631

**Resilient Floor & Dec. Cov.
(Local 1247)**

1155 Corporate Center Dr.
Monterey Park, CA 91754
Tel: (626) 296-8058
Fax: (626) 296-8048

Roofers & Waterproofers (Local 36)

5380 Poplar Blvd.
Los Angeles, CA 90032
Tel: (323) 222-0251
Fax: (323) 222-3585

Sheet Metal Workers (Local 105)

2120 Auto Centre Dr., Suite 105
Glendora, CA 91740
Tel: (909) 305-2800
Fax: (909) 305-2822

Southwest Regional Council of Carpenters

533 S. Freemont Avenue, 10th Floor

Los Angeles, CA 90071

Tel: (213) 385-1457

Fax: (213) 385-3759

Teamsters (Local 986)

1198 Durfee Avenue

So. El Monte, CA 91733

Tel: (626) 350-9860

Fax: (626) 448-0986

Tradeshow and Sign Crafts

1155 Corporate Center Drive

Monterey Park, CA 91754

Tel: (626) 296-8086

Fax: (626) 584-1949

ATTACHMENT "E"

Initial Projects Covered by this Project Labor Agreement:

- Mainline/Trunk Line Projects
- Fairmont Sedimentation Plant
- Mid Valley Facilities
- Western Los Angeles District Yard Renovation
- Water Quality Lab
- Owens Lake Master Project
- Hoover District Yard

February 29, 2024

The Honorable Karen Bass
Mayor, City of Los Angeles
Room 303, City Hall
Mail Stop 370

Attention: Ms. Heleen Ramirez, Legislative Coordinator

Dear Mayor Bass:

Subject: Agreement No. 47778 for Design-Build Services for Fairmont Sedimentation Plant with
McCarthy/CDM Smith, Inc.

In accordance with Executive Directive No. 4, enclosed is a copy of a Board letter and supporting documents recommending approval and transmittal to the Los Angeles City Council of Agreement No. 47778 between the Los Angeles Department of Water and Power and McCarthy/CDM Smith, Inc.

It is respectfully requested that your review be completed as soon as possible. Once the required City Administrative Officer report has been received, the matter will be scheduled for action by the Los Angeles Board of Water and Power Commissioners and forwarded to the Los Angeles City Council for final consideration.

Please contact Mr. Paul Habib, Interim Director of Legislative and Intergovernmental Affairs, at (213) 367-3846 upon completion of the review, if the review will take longer than 30 days, or if there are any questions regarding this item.

Sincerely,



Martin L. Adams
General Manager and Chief Engineer

PWG:td

Enclosure

c/enc: Ms. Luis Gutierrez, Office of the Mayor
Dr. Frederick H. Pickel, Office of Public Accountability
Board of Water and Power Commissioners
Mr. Paul M. Habib

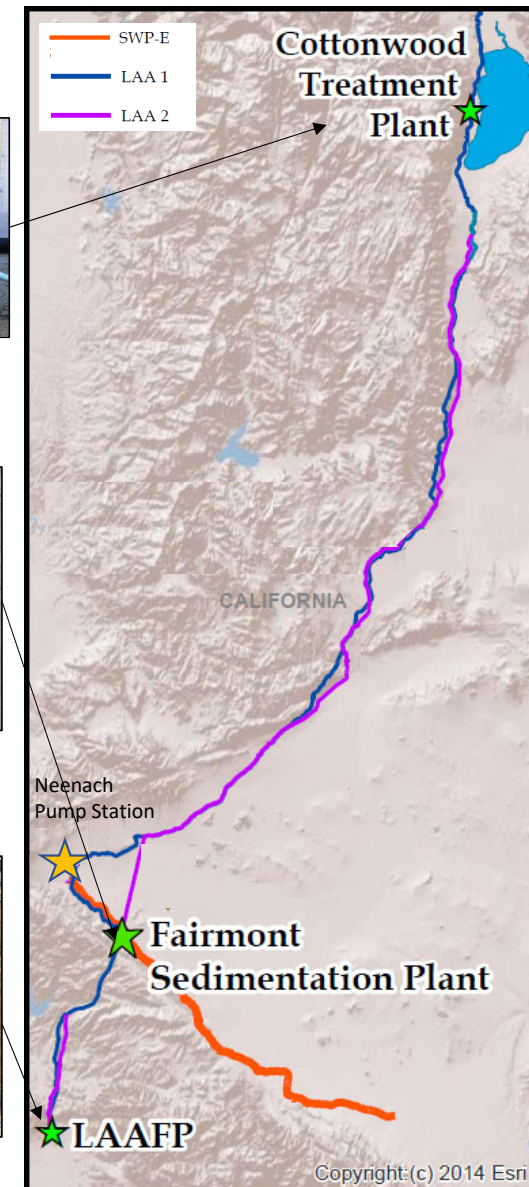


AGREEMENT NO. 47778
DESIGN-BUILD SERVICES
FOR FAIRMONT SEDIMENTATION PLANT PROJECT

Presented by Priscilla Gonzalez
Project Management Office

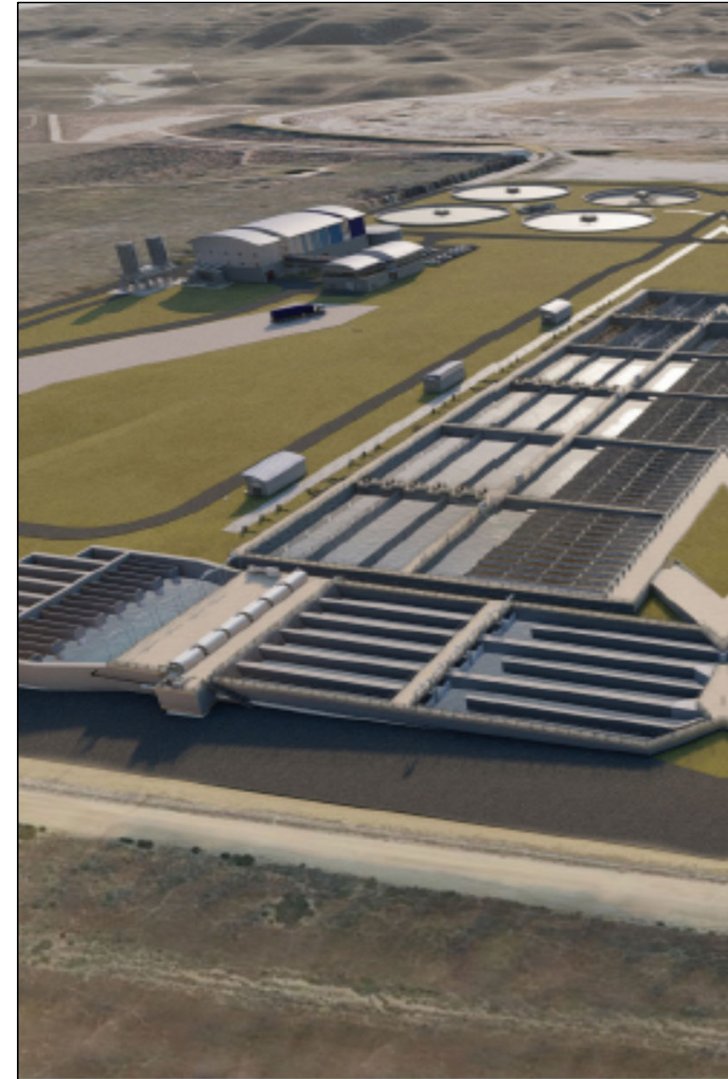
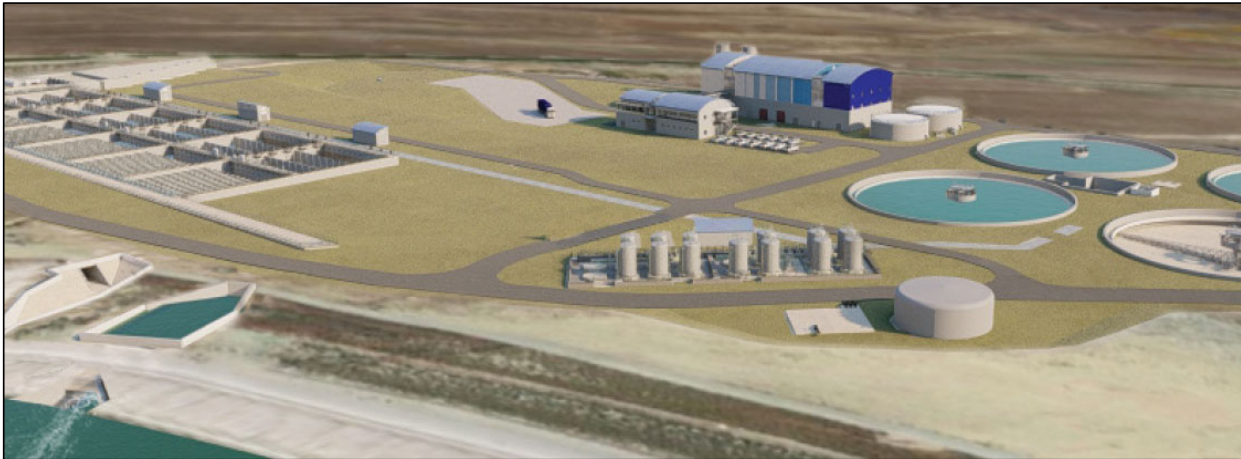
PROJECT OBJECTIVES

- Improve source water quality
- Improve operational flexibility of Los Angeles Aqueduct Filtration Plant
- Treat water from State Water Project East Branch (SWP-E) transferred by the Neenach Pump Station



PROJECT SCOPE

- Fairmont Sedimentation Plant
 - Water Treatment Facility
 - Solids Handling Facility
- Road Improvements
- Fairmont Reservoir No. 2 Improvements



REASONS TO CONTRACT

- Requires Specialized Design and Construction
- Lack Design and Construction Experience and Expertise
- No Future Facility Similar to Fairmont is Needed



REQUIREMENTS

- CEQA (MND) - Sep 2018
- LADWP Multi-Project Labor Agreement - July 2020
- Notice Of Compliance – Feb 7, 2022
- Budget Approval – December 2023

From: Cardenas, Adrian <Adrian.Cardenas@ladwp.com>
Sent: Thursday, December 7, 2023 2:07 PM
To: Phung, Jessica <Jessica.Phung@ladwp.com>
Cc: Mutuc, Lyzel <Lyzel.Mutuc@ladwp.com>; Santilli, Ann <Ann.Santilli@ladwp.com>; Anz, Marianne <Marianne.Anz@ladwp.com>; Viets, Sunny <Sunny.Viets@ladwp.com>; Borja, Rowena <Rowena.Borja@ladwp.com>;
Subject: RE: FSO Review Form - Submission - 20057 Fairmont Sedimentation Plant

Water System has submitted the following contract for FSO review:

Contract Description:

- Design-Build and Construction of the Fairmont Sedimentation Plant Project
- Total Contract Amount: \$850 million
- Duration: 5 yrs with 2 yr option

FSO Recommendation:

FSO has reviewed this contract submittal and comments are as follows:

- (1) The Proposed funding as indicated in the FSO Review form is sufficient to support the contract total amount.
- (2) In accordance with Board of Water and Power Commissioners Fiscal Review Policy, the board letter should provide notification, of the change in scope, schedule or cost. All additional required funding for the contract

LA DWP Los Angeles Department of Water & Power

RESOLUTION NO. _____

BOARD LETTER APPROVAL

NANCY H. BUTLEY
Chief Sustainability Officer

RICHARD P. HARANICK
Senior Assistant General Manager
Water System

MARTIN L. ADAMS
Chief Operating Officer

DAVID H. WRIGHT
General Manager

DATE: July 23, 2018

SUBJECT: Approval of the Fairmont Sedimentation Plant Project and Adoption of the Mitigated Negative Declaration in Accordance with the California Environmental Quality Act

SUMMARY

This Resolution is to fulfill the Los Angeles Department of Water and Power's (LADWP) responsibilities under the California Environmental Quality Act (CEQA) prior to implementation of the Fairmont Sedimentation Plant Project (Project).

LADWP proposes to implement the Project (proposed project) to maintain the quality and reliability of the City of Los Angeles (City) potable water supply. The proposed project would improve raw water quality through a reduction in sediment in the water delivered by the First and Second Los Angeles Aqueducts (LAA) to the Los Angeles Aqueduct Filtration Plant (LAAFP), where the water receives additional treatment and disinfection before entering the City's potable water distribution system. The proposed sedimentation plant would utilize plate settler technology to increase the efficiency and effectiveness of the sediment removal process and minimize the plant's required footprint. In addition to the sedimentation plant, the proposed project would include modifications to the Fairmont Reservoir No. 2 to enlarge the inlet structure and re-line the reservoir sides and bottom.

City Council approval is not required.

NOTICE OF COMPLIANCE WITH CONTRACTING OUT POLICY

TO: Evelyn Cortez-Davis, Director of Water Engineering and Technical Services
ATTN: Priscilla Gonzalez EXT: 74738

NAME OF CONTRACT: Progressive Design-Build Services for Fairmont Sedimentation Plant
CONTRACT NUMBER: Requisition No. 125548

DATE CONTRACT RECEIVED IN LABOR RELATIONS: _____

CONTRACT FORWARDED TO: _____

(X) LOCAL 18, IBEW () OTHER _____

DATE CONTRACT SUBMITTED TO UNION(S): January 18, 2018

UNION HAS NO OBJECTION TO CONTRACT (X) OR WITHHELD OBJECTION FROM MONTHLY MEETING 2/10/2022

5-DAY APPEAL PERIOD HAS LAPSED ()

NO BARGAINING UNIT WORK INVOLVED - NOT SENT TO UNION ()

TRAINING WORK INVOLVED - NOT SENT TO UNION ()

OTHER (X) sign off with conditions

NOTES:

This contract is for design and construction services for delivery of the Fairmont Sedimentation Plant to remove naturally occurring arsenic, turbidity, and total organic carbon in the Los Angeles Aqueduct Supply. Services will include treatment evaluation, treatment design, constructability review, value engineering, cost estimating, start-up, commissioning, and other electrical services related to construction within the Design-Build team. Construction services will include equipment procurement, estimated cost of \$620,000,000, including contingency over term of six years with one year extension option. In accordance with the "Contracting Out" procedures of Appendix B of the respective International Brotherhood of Electrical Workers (IBEW) Local 18 Memorandum of Understanding, IBEW Local 18 has agreed off on the issue of bargaining unit work under some conditions, including:

1. Offering a minimum of 20% overtime to impacted classifications during periods when their bargaining unit work is being performed.
2. Ensuring knowledge gain by storing project documents in a readily accessible location for future use and reference.
3. Utilization of a Project Labor Agreement for this project.
4. Management shall make good faith efforts to fill staff vacancies and projected new positions in the Department.

SR. LABOR RELATIONS REPRESENTATIVE: *[Signature]*
 Lee Turner

EXTENSION: 7/25/24 **TODAY'S DATE:** 2/7/2022

Union Signatory Page

Asbestos Heat & Frost Insulators (Local 5) *[Signature]*

Boilermakers (Local 92) *[Signature]*

Bricklayers & Allied Craftworkers (Local 4) *[Signature]*

Cement Masons (Local 600) *[Signature]*

Electricians (Local 11) *[Signature]*

Elevator Constructors (Local 18) *[Signature]*

Guniters (Local 345) *[Signature]*

Iron Workers (Reinforced - Local 416) *[Signature]*

Iron Workers (Structural - Local 433) *[Signature]*

Labormen (Local 300) *[Signature]*

Labormen (Local 1099) *[Signature]*

Labormen (Local 1184) *[Signature]*

Operating Engineers (Local 12) *[Signature]*

Operating Engineers (Local 12) *[Signature]*

Operating Engineers (Local 12) *[Signature]*

Painters & Allied Trades DC 36 *[Signature]*

Pipe Trades (Pipe Fitters Local 250) *[Signature]*

Pipe Trades (Local 345) *[Signature]*

Pipe Trades (Plumbers/Fitters Local 761) *[Signature]*

Pipe Trades (Sprinkler Fitters Local 709) *[Signature]*

Plasterers (Local 200) *[Signature]*

Plasterers (Local 1414) *[Signature]*

Roofers & Waterproofers (Local 36) *[Signature]*

Sheet Metal Workers (Local 105) *[Signature]*

Teamsters (Local 986) *[Signature]*

Southwest Regional Council of Carpenters *[Signature]*

Plumbers (Local 78) *[Signature]*

District Council of Laborers *[Signature]*

Los Angeles Department of Water and Power 40 Project Labor Agreement

REQUEST FOR PROPOSAL NO. 90678

- RFP Advertisement Date – April 8, 2022
- Bid Closed – May 31, 2022
- Competitive bidding process
 - 5 Proposals

FACTOR 6 – LOG OF WRITTEN NOTICES SENT TO POTENTIAL SUBCONTRACTORS AND FOLLOW-UP NOTES

Provide copies of notices such as “Letters” or “e-mails” that were sent to potential subcontractors including DBEs, MBEs, WBEs, and OBEs, having an interest in participating in such contract. Such notices shall be sent to prospective subcontractors **not less than 2 calendar days prior to the bid submittal date**. Bidders shall document that invitations for subcontracting bids were sent to available DBEs, MBEs, WBEs, and OBEs for each portion of the work **AND** documenting efforts to follow up initial solicitations of interest by contacting the business enterprises to determine whether the enterprises are interested in participating in the project work.

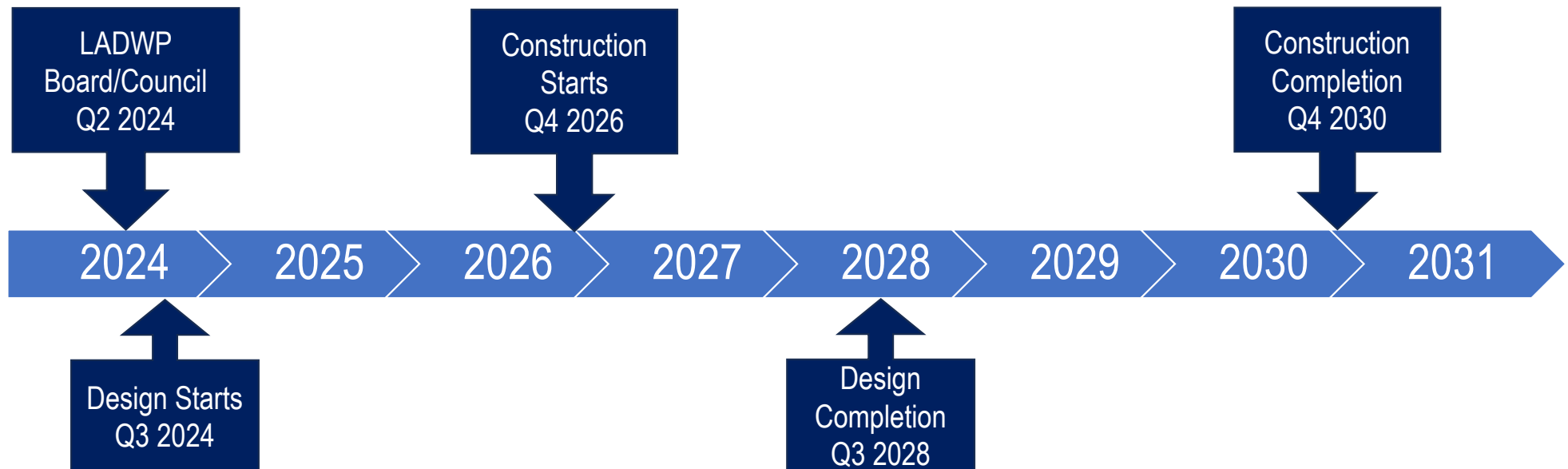
Submit all necessary documentation, correspondence, and follow-up notes.

Procurement Category	Minority Business Enterprise Participation Goal	Women’s Business Enterprise Participation Goals
Construction	11%	4%
Supplies	2%	1%
Services	4%	2%
Equipment	2%	2%

“All bidders shall make good faith efforts to reach out to disadvantaged business enterprises, women owned business enterprises, minority owned business enterprises and other business enterprises.”

BUDGET AND SCHEDULE

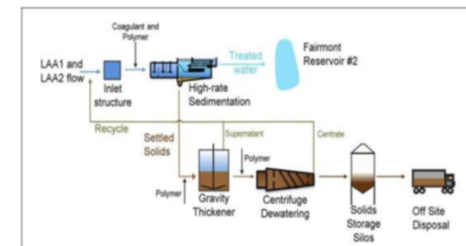
- Estimate: \$850 Million
- Duration: 6 Years w/ Option 1 Year



Community Outreach

- **CEQA Public Outreach**
 - Public comment period - April 5, 2018, to May 4, 2018
 - Mailers and LA Times Post
- **Division of Drinking Water**
 - Jan 2018, April 2018, March 2019
- **Los Angeles County**
 - May 2019, Sep 2019, Oct 2019
- **Residents/Community**
 - Jan 2019, Aug 2022
- **Fact Sheet**
- **Project Website**

Other Fairmont Sedimentation Project



The Los Angeles Department of Water and Power intends to construct and operate the Fairmont Sedimentation Plant Project to maintain the quality and reliability of the City of Los Angeles potable water supply. The project would improve raw water quality through a reduction in sediment in the water delivered by the First and Second Los Angeles Aqueducts to the Los Angeles Aqueduct Filtration Plant (LAAFP), where the water receives additional treatment and disinfection before entering the City's potable water distribution system.

Project Background

Currently, aqueduct water is treated in a two-step process at two separate locations, pretreatment at North Haiwee Reservoir and final treatment at the Los Angeles Aqueduct Filtration Plant. While this current two-

<https://www.ladwp.com/community/construction-projects/other/fairmont-sedimentation-project>



Agreement No. 47778
Design-Build Services
for Fairmont Sedimentation Plant Project

PROJECT SCOPE

